Audit and Finance Committee

January 29, 2025 3:00 PM,

IUC, Room 117, 17221 E. 23rd St. S., Independence, MO 64057

CALL TO ORDER

1. Present
2. Absent
3. Additional Attendees
4. Approval of Minutes - November 20, 2024

OLD BUSINESS

1. Utility Billing & Animal Shelter Update
2. County ARPA Funds Update

NEW BUSINESS

1. Fiscal Year 2024 Audit Presentation
2. Monthly Financial Statements

ADJOURNMENT

Audit & Finance Committee
Wednesday, November 20, 2024, 3:00 PM
Independence Utilities Center, Rm #117 (Ground Floor)
17221 E 23rd St S, Independence, MO 64057

Present: Jared Fears (Chair), John Perkins, Heather Wiley (virtual attendance), Charlie Dissell, Tom Scannell, Nancy Cooper, Zach Walker, Melissa Cabrera, Andrew Frazier

Absent: None

CALL TO ORDER / ROLL CALL

- Meeting called to order at 3:00 PM by Jared Fears

APPROVAL OF 09/25/2024 MINUTES

- Councilmember Perkins made a motion to approve the minutes of September 25, 2024, Councilmember Wiley seconded the motion, all present were in favor of approval. Minutes were approved as written.

OLD BUSINESS

None

NEW BUSINESS

- Five Year TIF Community Development Discussion
  Presentation by Tom Scannell, Community Development Director
  Five year TIF review-covering three TIF's; Blue Ridge Crossing East TIF, Independence Regional Medical Center and Crackerneck Creek TIF. State statute (Missouri Revised Statute 99.865) says cities must review every five years and upon closure of TIF'S, do a review of those TIF's, look at redevelopment plan and review project, basically to see if there is movement towards addressing the purpose that was outlined for those TIF's.

- Enterprise Funds Review
  Presentation by Andrew Frazier, Management Analyst
  Effectiveness, efficiency of funds were reviewed using generally accepted auditing standards methodology to development report that will be distributed.

- Review of Monthly Financial & Operating Report
  Presentation by Nancy Cooper, Assistant Director of Finance
  Brief overview of financial statements for September 2024, focusing mostly on the General Fund and briefly on the Utility Funds. October financials were finished earlier this week and were just uploaded to the City's website today. We are 25% through the fiscal year at this point and is used as a benchmark. Request was made to start sending out electronically to Council and monthly going forward.

- Discussion questions from Councilmember Fears on how difficult it would be to begin producing again the Revenue Manual and Line Item Budget Supplement.

- Update discussion from Councilmember Fears on end of the year deadline to allocate and encumber ARPA (American Rescue Plan Act) funds.

NEXT MEETING

- Wednesday, January 29, 2025, at 3:00 PM (**updated since 11/20/24 meeting discussion)

ADJOURNMENT

- With no other comments, the meeting was adjourned at 4:12 PM.

PENDING ITEMS FROM SEPTEMBER 25, 2024 MEETING:

NEXT PROJECTS FOR MANAGEMENT ANALYST

- Animal Control-second top priority
- Work Comp/Safety
- Santa Cali Gon
- Utility Billing-top priority
- Rental Ready
- Currently working on Enterprise Funds with Municipal Services

PROJECT FOR CITY MANAGER (CM PERKINS)

- Put something a little more formal on what the lobbyist work would entail from Washington and some of the costs and the benefits for that and what we would possibly be leaving on the table. City Manager can have for the November 20th meeting to share with group.

Annual Comprehensive Financial Report

INDEPENDENCE

MISSOURI

A GREAT AMERICAN STORY

For the Fiscal Year Ended

June 30, 2024

CITY OF INDEPENDENCE, MISSOURI

ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2024

Mayor
Rory Rowland

City Council

John Perkins	District #1
Brice Stewart	District #2
Heather Wiley	District #3
Jennie Vaught	District #4
Bridget McCandless	At-large
Jared Fears	At-large

City Manager

Zachary Walker

Prepared by the Department of Finance

Meagan Borth, Interim Director of Finance

Nancy Cooper, Assistant Director of Finance

CITY OF INDEPENDENCE, MISSOURI

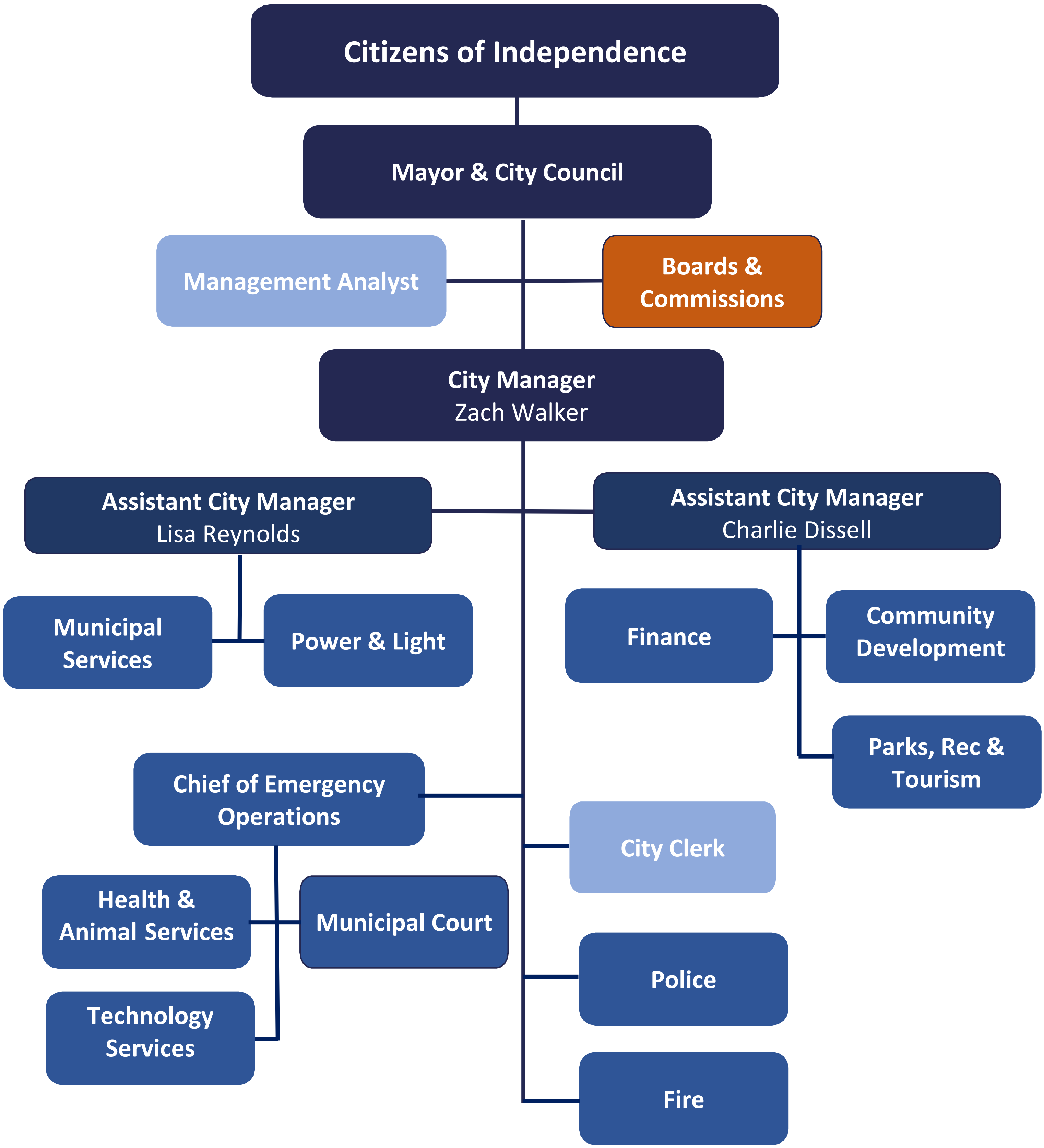
Table of Contents

CITY OF INDEPENDENCE, MISSOURI

Table of Contents

CITY OF INDEPENDENCE, MISSOURI

Table of Contents


Citizens of Independence
Mayor & City Council
Management Analyst
Boards & Commissions
City Manager
Zach Walker
Assistant City Manager
Lisa Reynolds
Assistant City Manager
Charlie Dissell
Municipal Services
Power & Light
Finance
Community Development
Parks, Rec & Tourism
Chief of Emergency Operations
City Clerk
Health & Animal Services
Municipal Court
Technology Services
Police
Fire

INDEPENDENCE
★ FINANCE & ADMINISTRATION ★

December 20, 2024

Honorable Mayor, Members of the City Council, and Citizens of the City of Independence, Missouri

The Finance Department is pleased to present the Annual Comprehensive Financial Report (ACFR) of the City of Independence, Missouri, for the fiscal year ended June 30, 2024. This report is submitted to you for your review in compliance with the provisions of Article 3, Section 3.34 of the City Charter.

The responsibility for accuracy, completeness and fairness of the data presented, including all disclosures, rests with the City. We believe the report, as presented, is accurate in all material aspects and is presented in a manner designed to fairly set forth the financial position and the results of the City, on a Government-wide and Fund basis. It is our belief that all disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included. To enhance the reader's understanding of these financial statements, note disclosures have been included as an integral part of this document.

This report was prepared by the City's Finance Department staff in accordance with generally accepted accounting principles (GAAP), which are uniform minimum standards and guidelines for financial accounting and reporting in the United States. This report is intended to provide sufficient information to permit the assessment of stewardship and accountability and to demonstrate legal compliance.

The City of Independence's financial statements, as required by the Charter, have been audited. The independent audit was conducted by RubinBrown, LLP. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Independence for fiscal year ended June 30, 2024, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City of Independence's financial statements for the fiscal year ended June 30, 2024, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City of Independence was part of a broader, federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and compliance with legal requirements involving the administration of federal awards. These reports are available in the separately issued Single Audit Report.

111 EAST MAPLE AVE. • INDEPENDENCE, MO 64050
INDEPENDENCEMO.ORG

In fulfilling its responsibilities for reliable financial statements, management depends on the City's system of internal control. This system is designed to provide reasonable assurance that assets are effectively safeguarded and that transactions are executed in accordance with management's authorization and are properly recorded. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. In addition to the independent audit and the internal control system, the Charter provides that the Council appoint a Management Analyst. The Management Analyst performs such duties as directed by the Council. These duties include the continuous review of all departments, and the preparation of an annual report to the Council concerning the methods and results of the operations of the reviewed departments.

The Audit and Finance Committee, comprised of three members of the Council, acts in an advisory capacity to the Council and reviews financial information for appropriateness, reliability, clarity, timeliness and compliance with generally accepted accounting principles and legal requirements. In addition, this committee reviews the audit functions and adequacy of internal control systems.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City of Independence's MD&A can be found immediately following the report of the independent auditor.

Profile of the City

Incorporated in 1849, the City of Independence is the county seat of Jackson County and borders on the eastern edge of Kansas City, Missouri. Independence has a rich history as The Queen City of the Trails and former home of Harry S. Truman, 33rd President of the United States. Independence is the fifth largest city in Missouri with an estimated population of 120,931.

As the beginning of the Santa Fe, Oregon, and California Trails, the City has 16 heritage attractions including the Harry S. Truman Library and Museum, the Truman Home, Victorian mansions, 1859 Jail and Marshal's Home, the National Frontier Trails Museum, historic square, and religious sites. Patricia Schultz included several tourism attractions in Independence in her travel book, *1,000 Places to See in the United States and Canada Before You Die*.

Its central location in the "Heart of America" offers residents and businesses unique location advantages and means that traveling, shipping, receiving and communications are more economical because of shorter distances to most parts of the country. Situated along major interstate highways (I-70, I-49, I-35, I-29) and rail routes, access to Independence from all parts of the nation, as well as Canada and Mexico, is excellent. The City's 78 square miles accommodate its residents and numerous businesses with 32 square miles of mixed-use land in eastern Independence available for development.

The City of Independence is home to Lake City Army Ammunition Plant, the largest small-caliber ammunition manufacturing plant in the world. Lake City is one of the largest employers in Independence and encompasses 458 buildings on 3,935 acres. Independence is home to the Harry S. Truman Presidential Museum & Library, one of only fifteen in the nation. There are six major industrial and business parks in Independence. A large portion of the manufacturing, warehousing and office space is located underground in three separate, sub-surface business parks. This area has over 750 acres of mixed-use business parks with over 32 million square feet of industrial space, underground warehousing, and a cold storage facility with 1.2 million square feet.

The City of Independence is organized, as a constitutional charter city under the Missouri statutes utilizing the Council-Manager form of government. In accordance with the charter, the registered voters within the City elect a mayor and six council members to serve four-year terms as representatives on the City Council. An election for four districts is conducted as a unit, while elections for mayor and two at-large seats are conducted two years later. The Council appoints a City Manager to serve as the chief administrative officer of the City.

The City of Independence provides a comprehensive range of municipal services including police and fire protection, public works services, public health services, parks and recreation facilities, general administrative services, and a trails history museum. The City also provides electric, water, and sanitary sewer services, all of which are accounted for in the financial statements as business-type activities.

In evaluating the City as a reporting entity, management has considered all potential component units. Determination of whether an entity is controlled by, or dependent on, the City is made on the basis of budget adoption, taxing authority, outstanding debt secured by revenues or general obligations of the City, or the City's obligation to fund any deficit that may occur. As allowed by accounting principles generally accepted in the United States of America, the City has included the Tax Increment Financing Debt Service (TIF), Independence Events Center Management Corporation (IECMC), Cable Dahmer Arena – Oak View Group (formerly known as Spectra Venue Management), Events Center Community Improvement District (CID), Crackerneck Creek Transportation Development District's (TDD), Hub Drive Community Improvement District (CID), and the Hub Drive Transportation Development District (TDD) activities in its financial statements as blended component units.

The annual budget serves as the foundation for the City of Independence's financial planning and control. The appropriated budget is prepared by fund, function (e.g. public safety), and department (e.g. police). Department heads may make transfers of appropriations within their department. Transfers of appropriations between departments, however, require approval of the City Council. Budget-to-actual comparisons for the General and Special Revenue Funds are required and included in this report for each individual governmental fund for which an appropriated annual budget has been adopted. The Special Revenue Funds with an adopted budget include the Tourism, Community Development Block Grant, Rental Rehabilitation, Street Improvements Sales Tax, Parks Improvements Sales Tax, Storm Water Sales Tax, Police Public Safety Sales Tax, Fire Protection Sales Tax, Marijuana Sales Tax, Grants, American Rescue Plan Act, Animal Shelter Use Tax, Police Use Tax, Health Property Tax Levy, and Parks and Recreation Property Tax Levy funds.

Purchase orders and contracts are encumbered prior to their release to vendors. Any item, which would result in expenditures in excess of a department's budget, is not released until alternative sources of payment are made available. Open encumbrances as of June 30, 2024, are reported as committed and assigned fund balance since the City intends to honor the purchase orders and contracts.

Local economy

The City is continuing to experience growth on the eastern side of town. The I-70 interchange has made the Little Blue Parkway the professional business corridor of the 21st Century. This is due to a strong business climate and a history of successful development efforts utilizing Tax Increment Financing (TIF). This area has three million square feet of retail development, two million of which has been built since 1995. The Little Blue Parkway is located in the heart of a fast growing commercial area. This area is home to the Cable Dahmer Arena, formerly known as the Independence Events Center which includes an arena with 5,800 seats for sports with additional seating for concerts and a separate community ice rink. The Arena opened in November 2009, providing approximately 120 new jobs. The Cable Dahmer Arena is home to the Central Hockey League franchise the Kansas City Mavericks and Major Indoor Soccer League the Comets. The Kansas City Mavericks have a signed contract, with the Arena, that expires in 2024 and the Comets contract expires in April 2025.

The following table sets forth average annual unemployment figures for Independence and Jackson County, compared to the State of Missouri.

Year	City Unemployment Rate	Jackson County Unemployment Rate	Statewide Unemployment Rate
2024*	4.6%	4.4%	4.2%
2023	3.6%	3.4%	3.0%
2022	3.2%	2.9%	2.5%
2021	6.4%	5.5%	4.4%
2020	8.0%	7.1%	6.1%
2019	4.0%	3.7%	3.3%

Source: MERIC MO Economic Research and Information Center/MO Dept of Economic Development
*Average estimated through June 2024

Long-term financial planning

The City of Independence prepares a five-year financial projection of our financial condition, which includes capital outlay projections as well as a six-year Capital Improvements Program (CIP). The CIP includes proposed projects for constructing, maintaining, upgrading, and replacing the City's physical infrastructures. The budget for fiscal year 2024-25 includes projects totaling an estimated $63.2 million for capital projects. In preparing the capital budget, needs are assessed, public improvements are prioritized, and costs are projected. This budget is reviewed annually, and projects are re-prioritized and the financial condition of the City is evaluated. Many of the street improvements, park improvements and storm water projects are funded by the voter approved street, parks, and storm water sales taxes.

Relevant financial policies

Effective July 1, 2017, the City's financial policy to maintain an unassigned fund balance level in the General Fund increased from 5.0% to 16.0% of annual revenues and transfers from utilities for payments in lieu of taxes (PILOTS). At the close of the 2023-24 fiscal year, the unassigned fund balance in the General Fund was 17.2% of the General Fund revenues and utility PILOTS. This is an increase of 4.3% from the 2022-23 amount of 12.9%.

If the target level of unassigned fund balance is not being met or is unlikely to be met within five years, it is the City's policy to establish a plan to replenish the unassigned fund balance during the annual budget process. In previous years, the City Manager has not funded vacant positions in an effort to reduce salary and benefit costs, and departments have been asked to reduce expenditures in an effort to reduce costs.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Independence for its Annual Comprehensive Financial Report for the fiscal year ended June 30, 2023. In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable, efficiently organized annual comprehensive financial report, the contents of which conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current ACFR continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the Finance Department team members. I wish to express my appreciation to all members of the department who assisted and contributed to the preparation of this report. I also would like to thank the firm of Rubin Brown, LLP for their assistance, guidance, and timeliness in the preparation of this annual report.

Respectfully submitted,

Meagan Borth

Meagan Borth
Interim Director of Finance

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Independence
Missouri

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

June 30, 2023

Christopher P. Morrill

Executive Director/CEO

RubinBrown

1200 Main Street
Suite 1000
Kansas City, MO 64105

T: 816.472.1122
E: info@rubinbrown.com
www.RubinBrown.com

CERTIFIED PUBLIC ACCOUNTANTS & BUSINESS CONSULTANTS

Independent Auditors' Report

The Honorable Mayor and
Members of the City Council
City of Independence, Missouri

Report On The Audit Of The Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Independence, Missouri (the City), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the City as of June 30, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

We did not audit the financial statements of Cable Dahmer Arena (Arena), which is a blended component unit presented within the Events Center Fund, a major enterprise fund of the City. This activity represents 2.5 percent and 46.2 percent, respectively, of the total assets and total revenues of the major enterprise fund and 0.3 percent and 3.5 percent, respectively, of the total assets and total revenues of the business-type activities. Those statements were audited by another auditor, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Arena, is based solely on the report of the other auditor.

Basis For Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities For The Audit Of The Financial Statements section of our report. The financial statements of the Arena were not audited in accordance with *Government Auditing Standards*. We are required to be independent of the City and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities Of Management For The Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities For The Audit Of The Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

GAAP requires that the Management's Discussion and Analysis on pages 12 through 23, the Budgetary Comparison Schedules listed as exhibits 10 and 10.1 and the Pension and Other Post Employments Benefits information listed as exhibits 11 through 13, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual fund financial statements and schedules, budgetary comparison schedules and other schedules listed as exhibits 14 through 43 are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual comprehensive financial report. The other information comprises the introductory and statistical sections and schedules included as exhibits 44 through 47 but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required By *Government Auditing Standards*

In accordance with *Government Auditing Standards,* we have also issued our report dated December 20, 2024 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

RubinBrown LLP

December 20, 2024

This section of the City of Independence's Annual Comprehensive Financial Report presents our review of the City's financial performance during the fiscal year that ended on June 30, 2024. Please read it in conjunction with the transmittal letter at the front of this report and the City's financial statements, which follow this section.

Financial Highlights

- The City's assets and deferred outflows of resources exceeded the liabilities and deferred inflows of resources by $532,199,913 (net position).
- The City's total net position increased $55.7 million to a total of $532.2 million. The City's governmental activities had an increase of $14.9 million and the business-type activities had an increase of $40.8 million.
- The City's governmental funds reported combined ending fund balances of $127.6 million, an increase of $29.7 million from the prior year.
- The unassigned fund balance of the General Fund was $14.6 million, an increase of $4.4 million from the prior year.

Overview of the Financial Statements

The financial section of this annual report consists of four parts: Management's Discussion and Analysis, the basic financial statements, required supplementary information, and an optional section that presents combining statements for non-major governmental funds and internal service funds. The basic financial statements include two kinds of statements that present different views of the City:

- The government-wide financial statements (Statement of Net Position and Statement of Activities) provide both long-term and short-term information about the City's overall financial status.
- The fund financial statements focus on individual segments of the City's operations and report in more detail than the government-wide statements:
  - The governmental funds statements detail how general government services, like public safety, were financed in the short-term, as well as, what remains for future spending. The focus of these reports is to show the ability of the City to provide governmental services with current resources.
  - Proprietary fund statements offer short-term and long-term financial information about the activities the City operates like a business, such as the Power and Light system, Water system, Sanitary Sewer system, and the Cable Dahmer Arena. The focus of these reports is to show the economic resources, or value, of these operations.
  - Fiduciary fund statements provide information about financial relationships for which the City acts solely as a trustee or agent for the benefit of others, to whom the underlying resources belong, such as the Seniors' Travel Fund, and Flexible Benefit Plan Fund.

The financial statements also include notes that provide additional explanatory information to the financial statements. The statements are followed by a section of required supplementary information, which explains and supports the information in the financial statements. Figure MD-1 shows how the required parts of this annual report are arranged and relate to one another.

In addition to these required elements, we have included a section with combining statements that provide details about our non-major governmental funds and internal service funds, each of which are added together and presented in single columns in the basic financial statements.

Figure MD-2 summarizes the components of the City's financial statements, including the segment of the City government covered and the types of information contained within the report. The remainder of this section explains the structure and content of each of the statements.

Figure MD-1
CITY OF INDEPENDENCE, MISSOURI
Required Components of the Annual Financial Report

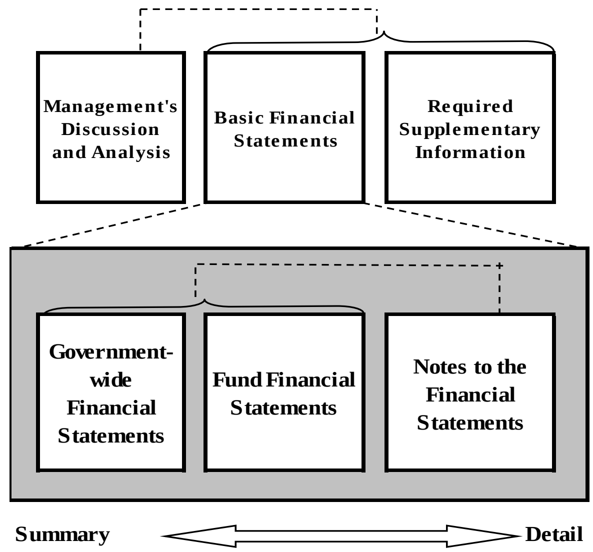


Figure MD-2
CITY OF INDEPENDENCE, MISSOURI
Major Features of the Government-wide and Fund Financial Statements

		Fund Statements		
	Government-Wide Statements	**Governmental Funds**	**Proprietary Funds**	**Fiduciary Funds**
Scope	Entire City government (except fiduciary funds)	The activities of the City that are not proprietary or fiduciary, such as police, fire, and parks	Activities the City operates similar to private businesses, such as: electric, water, sanitary sewer, and the Events Center	Instances in which the City is the trustee or agent for someone else's resources
Required financial statements	* Statement of net position * Statement of activities	* Balance Sheet * Statement of revenues, expenditures, and changes in fund balances	* Statement of net position * Statement of revenues, expenses, and changes in net position *Statement of cash flows	* Statement of fiduciary net position *Statement of changes in fiduciary net position
Accounting basis and measurement focus	Accrual accounting and economic resources focus.	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, and short-term and long-term	Only assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; the City's funds do not currently contain capital assets, although they could if applicable
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter	All revenues and expenses during year, regardless of when cash is received or paid	All revenues and expenses during year, regardless of when cash is received or paid

Government-wide Statements

The government-wide statements report information about the City as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the government's assets, liabilities, and deferred inflows/outflows of resources. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the City's net position and how it has changed during the year. The term "net position" refers to the difference between the City's assets, liabilities, and deferred inflows/outflows of resources and is one way to measure the City's financial health or position.

- Over time, increases or decreases in the City's net position are an indicator of whether its financial health is improving or deteriorating, respectively.

- To further assess the overall health of the City, additional non-financial factors should be considered, such as changes in the City's property tax base or the condition of the City's roads.

The government-wide financial statements of the City are divided into two categories:

- Governmental activities – Most of the City's basic services are included here, such as the police, fire, municipal services, and parks departments, as well as general administration. Property taxes, sales taxes, and state and federal grants finance most of these activities.

- Business-type activities – The City charges fees to customers to provide certain services. The City's Power and Light, Water, Sanitary Sewer, and Events Center funds are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the City's most significant funds, and do not represent the City as a whole. Funds are accounting devices that the City uses to keep track of specific sources of funding and spending for particular purposes.

Some funds are required by the City's Charter, State Statutes, and/or bond covenants.

The Council establishes other funds to control and manage money for particular purposes or to show proper use of certain taxes and grants.

The City has three kinds of funds:

- Governmental funds – Most of the City's basic services are included in governmental funds, which focus on (1) how cash and other financial assets, that can readily be converted to cash, flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental fund statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide a reconciliation for the governmental funds statement, on a subsequent page that explains the relationship (or differences) between the fund statement and the government-wide statement.

- Proprietary funds – Business operations for which the City charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long-term and short-term financial information.

  - The City's enterprise funds are the same as its business-type activities, but provide more detail and additional information, such as cash flows.

  - The City uses internal service funds to report activities that provide supplies and services for the City's other programs and activities. The City has five internal service funds. These are the self-funded Staywell Health Insurance fund, Central Garage fund, Workers' Compensation fund, Risk Management fund, and the Finance and Support Services fund.

- Fiduciary funds – Periodically, the City may be responsible for other assets that have been given to the City under the terms of a trust agreement initiated by an outside third party. Generally, these funds are limited in use for the benefit of the designated trust beneficiary. The City is responsible for ensuring that the assets reported in these funds are used for their intended purposes. Currently, the City is the trustee, or fiduciary, for the following funds: Susie Paxton Block Trust Fund, Seniors' Travel Fund, and the Flexible Benefit Plan Fund. All of the City's fiduciary activities are reported in the Statement of Fiduciary Net Position and Statement of Changes in Fiduciary Net Position. We exclude these activities from the City's government-wide financial statements because the City cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE CITY AS A WHOLE

Net Position

The following Table (MD-1) reflects the condensed Statement of Net Position:

Table MD-1
CITY OF INDEPENDENCE, MISSOURI
Net Position

	Governmental Activities		Business-Type Activities		Total	
	2024	**2023**	**2024**	**2023**	**2024**	**2023**
Current and other assets	$ 185,357,652	167,486,206	236,747,867	213,693,045	422,105,519	381,179,251
Capital assets	301,010,906	297,171,440	533,253,040	534,614,618	834,263,946	831,786,058
Total assets	486,368,558	464,657,646	770,000,907	748,307,663	1,256,369,465	1,212,965,309
Total deferred outflows of resources	47,911,317	42,882,601	33,680,257	34,359,070	81,591,574	77,241,671
Long-term obligations	341,205,867	308,196,366	373,033,035	388,354,286	714,238,902	696,550,652
Other liabilities	15,925,071	30,599,765	23,193,805	21,228,765	39,118,876	51,828,530
Total liabilities	357,130,938	338,796,131	396,226,840	409,583,051	753,357,778	748,379,182
Total deferred inflows of resources	42,980,989	49,507,296	9,422,359	15,847,042	52,403,348	65,354,338
Net position						
Net investment in capital assets	274,181,687	288,411,464	250,418,291	240,674,339	524,599,978	529,085,803
Restricted	84,230,907	51,099,584	17,036,852	17,133,289	101,267,759	68,232,873
Unrestricted (deficit)	(224,244,646)	(220,274,228)	130,576,822	99,429,012	(93,667,824)	(120,845,216)
Total net position	$ 134,167,948	119,236,820	398,031,965	357,236,640	532,199,913	476,473,460

The City's combined net position increased $55.7 million to $532.2 million from $476.5 million as a result of revenues exceeding expenses as reflected in the next table.

The largest portion of the City's net position at 98.6% is its net investment in capital assets which were $524.6 million, a decrease of $4.5 million from the previous year. The City's total unrestricted net position (deficit) was ($93.7) million. The governmental activities were ($224.2) million with a decrease of $4.0 million from the previous year, and business-type activities were $130.6 million with an increase of $31.1 million from the previous year.

Net position of the City's governmental activities increased 12.5% to $134.2 million. Governmental assets increased $21.7 million, and liabilities increased $18.3 million. Long-term obligations for governmental activities increased $33.0 million. The increase in the long-term obligations is mainly due to the issuance of debt for the purchase of an existing building in the City's eastern corridor.

Business-type activities assets increased $21.7 million, and liabilities decreased $13.4 million. Long-term obligations for business-type activities decreased $15.3 million.

Change In Net Position

The following Table (MD-2) reflects the revenues and expenses from the City's activities:

Table MD-2
CITY OF INDEPENDENCE, MISSOURI
Net Position

	Governmental Activities		Business-Type Activities		Total	
	2024	2023	2024	2023	2024	2023
Revenues						
Program revenues						
Charges for services	$ 17,548,905	14,275,233	238,697,217	228,610,234	256,246,122	242,885,467
Operating grants & contributions	16,273,097	19,179,250	—	—	16,273,097	19,179,250
Capital grants & contributions	1,619,848	2,202,634	751	50,736	1,620,599	2,253,370
General revenues						
Property taxes	9,093,280	9,244,766	—	—	9,093,280	9,244,766
Sales & use taxes	75,503,479	70,893,438	9,027,801	8,952,353	84,531,280	79,845,791
Intergovernmental activity taxes	9,693,346	12,692,303	—	—	9,693,346	12,692,303
Other taxes	8,720,366	9,258,357	—	—	8,720,366	9,258,357
Investment income (loss)	6,063,641	2,741,825	9,776,331	3,874,424	15,839,972	6,616,249
Other	2,080,141	1,070,057	1,415,419	1,148,333	3,495,560	2,218,390
Total revenues	146,596,103	141,557,863	258,917,519	242,636,080	405,513,622	384,193,943
Expenses						
Administrative Services	4,966,248	5,317,752	—	—	4,966,248	5,317,752
Public Safety	86,973,763	66,986,969	—	—	86,973,763	66,986,969
Municipal Services	21,246,258	19,999,077	—	—	21,246,258	19,999,077
Health & Animal Services	3,783,685	3,306,814	—	—	3,783,685	3,306,814
Culture & Recreation	12,652,002	10,201,048	—	—	12,652,002	10,201,048
Community Development	8,972,281	7,659,845	—	—	8,972,281	7,659,845
Storm Water	4,626,468	3,918,103	—	—	4,626,468	3,918,103
General Government	1,392,812	990,601	—	—	1,392,812	990,601
Tax Increment Financing	8,296,829	23,961,338	—	—	8,296,829	23,961,338
Interest	898,493	463,293	—	—	898,493	463,293
Power and Light	—	—	127,345,102	125,623,313	127,345,102	125,623,313
Water	—	—	25,671,824	22,954,212	25,671,824	22,954,212
Sanitary Sewer	—	—	27,253,121	27,820,819	27,253,121	27,820,819
Events Center	—	—	15,708,283	12,512,968	15,708,283	12,512,968
Total expenses	153,808,839	142,804,840	195,978,330	188,911,312	349,787,169	331,716,152
Excess (deficiency) of revenues over expenses before transfers	(7,212,736)	(1,246,977)	62,939,189	53,724,768	55,726,453	52,477,791
Transfers - In (Out)	22,143,864	21,758,476	(22,143,864)	(21,758,476)	—	—
Change in net position	14,931,128	20,511,499	40,795,325	31,966,292	55,726,453	52,477,791
Net position - beginning (as restated)	119,236,820	98,725,321	357,236,640	325,270,348	476,473,460	423,995,669
Net position - ending	$ 134,167,948	119,236,820	398,031,965	357,236,640	532,199,913	476,473,460

Total revenues increased 5.6% or $21.3 million, with business-type activities increasing 6.7% or $16.3 million, and governmental activities increasing 3.6% or $5.0 million. These changes are due primarily to the following:

- Significant items include the increase in sales and use tax revenue of 5.9% or $4.7 million. The City's use tax for on-line sales of goods delivered within the City made up about $3.3 million of the increase. The remainder of the increase was mostly due to the new Marijuana Sales Tax which brought in $679,880 in its first year. Sales tax continues to be impacted by on-line sales versus brick-and-mortar retail.

- Investment income also increased by $9.2 million due to higher interest rates.

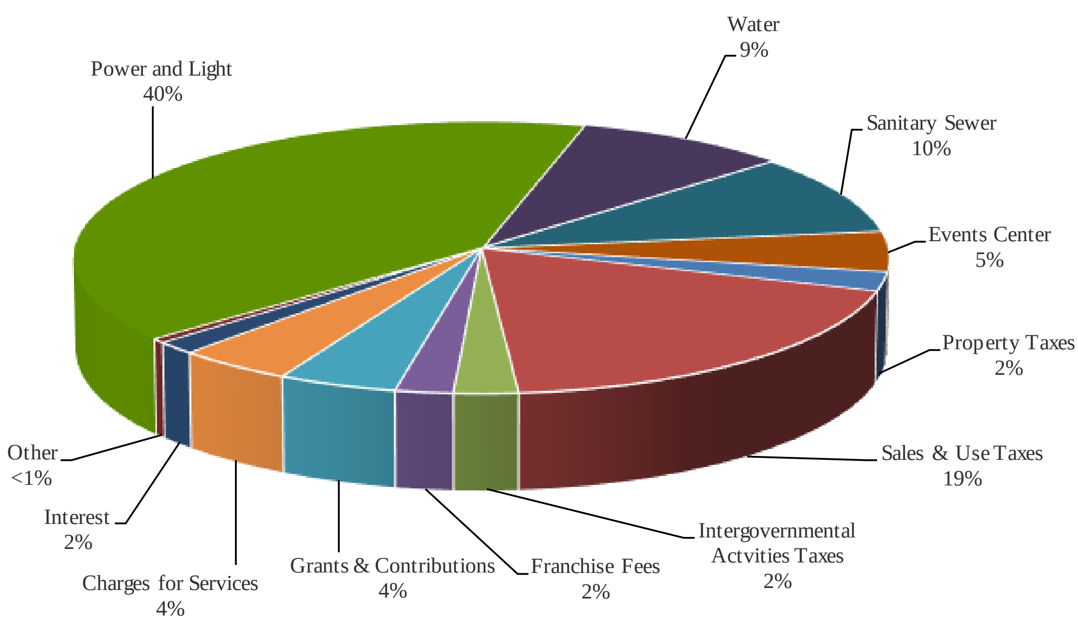
- Total charges for services for the City increased $13.4 million or 5.5%, with the business-type activities increasing $10.1 million or 4.4% and the governmental fund activities increasing by $3.3 million or 22.9%. The increase for the business-type activities is primarily due to the elimination of the 6% discount on rates for Power and Light. The increase for the governmental funds is mainly due to an increase in the interfund charges for support services in the General Fund. The General Fund had higher expenditures which resulted in higher support service charges to other funds.

- Total expenses increased 5.5% or $18.1 million, with an increase to governmental expenses of 7.7% or $11.0 million and an increase to business-type expenses of 3.7% or $7.1 million. The increase in the governmental expenses was mainly due to higher support service charges from the City's Internal Service Funds, higher over-time and minimum staffing expenses primarily under Public Safety due to vacancies, and changes in the annual actuarial valuations for the net pension liability and other post-employment benefits liability (OPEB). Changes in the business-type expenses are attributed to normal operations; some of the changes are related to the effect of weather on Power and Light and Water sales. The transfers out of the business-type activities to the governmental activities represents the payment in-lieu of taxes that would be paid and received if they operated as private utilities.

Revenues

For the fiscal year ending June 30, 2024, revenues totaled $405.5 million. Of this amount, charges for services (governmental and business-type) were $256.2 million or 63.2% of the total. Revenue from business-type activities represents $258.9 million or 63.9% of the total City revenues (Figure MD-3).

City of Independence Sources of Revenue for FY 2024 Figure MD-3

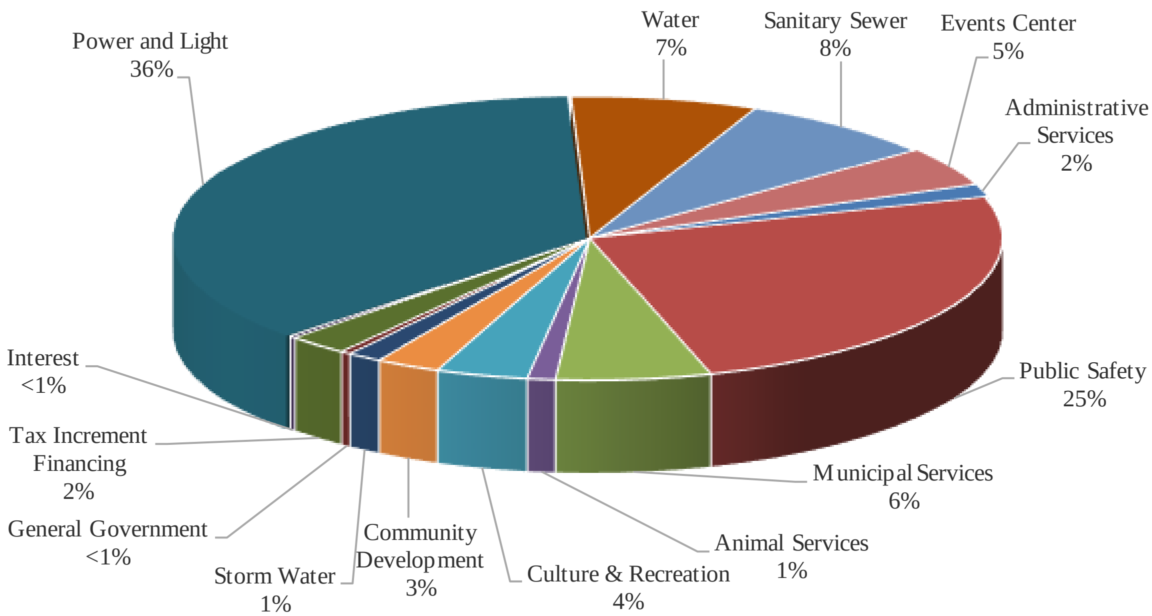


Revenues from governmental activities were $146.6 million. Sales and use taxes, the largest governmental category, were $75.5 million or 51.5%. All taxes represent $103.0 million or 70.3% of governmental revenue. Charges for services at $17.5 million were 12.0% of the total. Operating and capital grants were $17.9 million or 12.2% of governmental revenues.

Expenses

For the fiscal year ending June 30, 2024, expenses totaled $349.8 million. Of this amount, the Power and Light fund was $127.3 million or 36.4% of the total. Business-type expenses represent $196.0 million or 56.0% of the total City expenses (Figure MD-4).

City of Independence Function Expenses FY 2024
Figure MD-4



Expenses from governmental activities were $153.8 million. Public safety expenses, the largest governmental category, were $87.0 million or 56.6% of the total. Municipal Services was the next largest category at $21.2 million, which was 13.8% of the total. Culture and Recreation was the third largest category at $12.7 million which was 8.2% of the total.

Governmental Activities

Table MD-3
CITY OF INDEPENDENCE, MISSOURI
Net Cost of Governmental Activities

	Total Cost of Services		Net Cost of Services	
	2024	**2023**	**2024**	**2023**
Administrative Services	$ 4,966,248	5,317,752	(4,409,046)	(5,057,179)
Public Safety	86,973,763	66,986,969	80,430,581	61,089,935
Municipal Services	21,246,258	19,999,077	13,399,695	11,634,999
Health & Animal Services	3,783,685	3,306,814	1,941,982	2,012,734
Culture & Recreation	12,652,002	10,201,048	11,663,264	9,114,270
Community Development	8,972,281	7,659,845	1,315,459	6,835
Storm Water	4,626,468	3,918,103	4,380,986	3,915,245
General Government and Interest on Long-Term Debt	2,291,305	1,453,894	2,291,305	1,453,894
Tax Increment Financing	8,296,829	23,961,338	7,352,763	22,976,990
Total	$ 153,808,839	142,804,840	118,366,989	107,147,723

As noted in Table MD-3 expenses from governmental activities for fiscal year 2024 were $153.8 million. However, the net cost of these services was $118.4 million. The difference represents direct revenues received from charges for services of $17.5 million, operating grants and contributions of $16.3 million, and capital grants and contributions of $1.6 million. Taxes and other revenues of $111.2 million were collected to cover these net costs. Of significance in the charges for services category there was $4.4 million netted to Administrative Services for interfund charges for support services, $5.3 million netted primarily to Administrative Services and Community Development for licenses and permits, and $2.5 million netted to Public Safety for fines and forfeitures.

Business-type Activities

Revenues of the City's business-type activities increased $16.3 million, and expenses increased $7.1 million. This change in revenues is primarily due to the elimination of the 6% discount on rates for Power and Light. Changes in the business-type expenses are attributed to normal operations; some of the changes are related to the effect of weather on Power and Light and Water sales.

FINANCIAL ANALYSIS OF THE CITY'S FUNDS

As the City completed the year, its governmental funds reported a combined fund balance of $127.6 million. The fund balance of the General Fund increased $4.6 million, the TIF Debt Service fund balance increased $3.2 million, and the non-major governmental fund balance increased $22.0 million. The increase for the non-major governmental funds was in the Sales Tax funds and resulted from sales tax revenues being higher than expenditures. The unassigned portion of the General Fund's fund balance increased $4.4 million. The General Fund's fund balance was impacted by the items pointed out earlier, and also only essential personnel position vacancies were filled.

The business-type funds reported a combined net position of $409.1 million. The net position of the Power and Light fund increased $22.8; million, the Water fund increased $10.8 million, the Sewer fund increased $6.6 million and the Events Center fund increased $3.7 million.

General Fund Budgetary Highlights

Resources available for appropriation increased $163,814 from the original estimate. Actual revenues and other financing sources at the end of the year were more than projected by $6.4 million. The largest variances were in the areas of taxes, which were $1.9 million above estimated, intergovernmental revenues which were $1.3 million above estimated, and payments in lieu of taxes which were $848,695 above estimated.

Over the course of the fiscal year, the Council revised the City budget several times. Appropriations were increased $2.8 million in the General Fund. These budget amendments generally fall into the following categories:

- Transfer of previously approved salary and benefit appropriations to operating departments where expenditures occur when the actual distribution of the expenditure could not be anticipated at the time that the appropriation was originally approved.

- Increase or decrease appropriations for unanticipated events, including overtime costs, which may arise throughout the fiscal year.

Actual expenditures and transfers out, including encumbrances, were $315,984 less than the amount appropriated.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At the end of fiscal year 2024, the City had invested $834.3 million, net of depreciation and amortization, in a broad range of capital assets, including police and fire equipment, buildings, park facilities, and electric, water and sewer systems. Assets increased $2.5 million or 0.3% during the period, due mostly to depreciation exceeding replacement.

Table MD-4
CITY OF INDEPENDENCE, MISSOURI
Capital Assets (net of depreciation and amortization)

	Governmental Activities		Business-Type Activities		Total		Total Percentage Change
	2024	2023	2024	2023	2024	2023	2023-2024
Land & land imp	$ 35,835,955	35,833,930	13,119,837	13,119,837	48,955,792	48,953,767	0.00%
Buildings & Improvements	53,512,351	47,106,122	—	—	53,512,351	47,106,122	13.60%
Office furniture & equipment	2,382	4,909	—	—	2,382	4,909	-51.48%
Computer equipment	3,747,118	4,233,951	—	—	3,747,118	4,233,951	-11.50%
Mobile equipment	11,716,621	11,791,174	—	—	11,716,621	11,791,174	-0.63%
Other equipment	5,217,114	3,549,554	19,416,709	16,943,609	24,633,823	20,493,163	20.21%
Infrastructure	156,474,644	167,739,166	445,868,142	448,548,387	602,342,786	616,287,553	-2.26%
Construction in progress	33,410,311	24,652,209	54,537,371	55,568,119	87,947,682	80,220,328	9.63%
Leases	116,600	84,360	297	939	116,897	85,299	37.04%
Subscriptions	977,810	2,176,065	310,684	433,727	1,288,494	2,609,792	-50.63%
Total	$ 301,010,906	297,171,440	533,253,040	534,614,618	834,263,946	831,786,058	0.30%

The budget for fiscal year 2025 projects the City will spend an additional $63.2 million for capital projects. The largest category at $17.8 million is for projects in the Power and Light Fund.

Additional information regarding capital assets can be found in the 'Notes to Financial Statements', Note (6), of this report.

Debt Administration

Table MD-5
CITY OF INDEPENDENCE, MISSOURI
Outstanding Debt

	Governmental Activities		Business-type Activities		Total		Total Percentage Change
	2024	**2023**	**2024**	**2023**	**2024**	**2023**	**2023-2024**
Loans and bonds payable	$ 35,285,000	16,630,000	296,540,783	309,798,453	331,825,783	326,428,453	1.65%
TIF loans payable	101,087,100	108,017,435	—	—	101,087,100	108,017,435	-6.42%
Capital lease obligations	783,610	1,193,813	—	—	783,610	1,193,813	-34.36%
Neighborhood Improvement District	—	11,964	—	—	—	11,964	-100.00%
Total	$ 137,155,710	125,853,212	296,540,783	309,798,453	433,696,493	435,651,665	-0.45%

At the end of fiscal year 2024, the City had a total of $433.7 million of outstanding obligations. This was a decrease of $2.0 from the previous fiscal year. None of the debt is a general obligation of the City, and is limited to either an annual appropriation or specific revenue for repayment. Of the total debt, $296.5 million or 68.4% are obligations of the business-type activities.

The City's credit ratings from Standard & Poor's (S&P) are A/Stable for Power and Light, AA-/Stable for Water, A+/Stable for Sewer, BBB+/Stable for the Falls at Crackerneck Creek – Bass Pro TIF, and A-/Stable for all other economic development projects.

Additional information regarding debt can be found in the 'Notes to Financial Statements' section, Note (7), of this report.

Economic Factors

In the last five years the City, as a community, gained 4,354 jobs, with current total employment at 55,841 jobs. Unemployment by mid-2024 was 4.6%; this is slightly higher than the Jackson County level at 4.4% and higher than the State level at 4.2%. Average household income for 2024 is estimated to be $71,696, compared to $93,074 for the State as a whole. Per capita income for 2024 is estimated to be $30,380, compared to $38,699 for the State as a whole.

Contacting the City's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. Questions concerning this report or requests for additional information should be directed to Meagan Borth, Interim Director of Finance, City of Independence, P.O. Box 1019, Independence, MO 64051.

CITY OF INDEPENDENCE, MISSOURI
Statement of Net Position
June 30, 2024

	Primary Government		
	Governmental Activities	Business-Type Activities	Total
ASSETS			
Current Assets:			
Pooled cash and investments	$ 111,700,287	169,431,065	281,131,352
Receivables:			
Taxes	31,463,958	1,569,258	33,033,216
Accounts, net	1,094,196	23,693,086	24,787,282
Unbilled revenue	—	9,480,918	9,480,918
Special assessment principal	1,619,891	54,381	1,674,272
Accrued interest	75,797	124,413	200,210
Leases	999,675	17,163	1,016,838
Other	—	3,025,240	3,025,240
Internal balances	9,747,555	(9,747,555)	—
Due from other governments	4,872,643	460,611	5,333,254
Inventory	114,053	9,745,418	9,859,471
Prepaid items	—	636,331	636,331
Restricted cash and investments	—	6,057,584	6,057,584
Total current assets	161,688,055	214,547,913	376,235,968
Noncurrent Assets:			
Receivables:			
Leases	1,754,279	537,063	2,291,342
Capital assets:			
Nondepreciable	65,594,697	67,657,208	133,251,905
Depreciable, net	234,321,799	465,284,851	699,606,650
Leases, net	116,600	297	116,897
Subscriptions, net	977,810	310,684	1,288,494
Restricted cash and investments	21,915,318	21,662,891	43,578,209
Total noncurrent assets	324,680,503	555,452,994	880,133,497
Total assets	486,368,558	770,000,907	1,256,369,465
DEFERRED OUTFLOWS OF RESOURCES			
Deferred charge on refunding	4,692,622	8,543,270	13,235,892
Pension related amounts	35,087,969	11,040,258	46,128,227
Other post-employment benefits	8,130,726	3,378,071	11,508,797
Deferred environmental and regulatory amounts	—	9,910,792	9,910,792
Goodwill	—	807,866	807,866
Total deferred outflows of resources	47,911,317	33,680,257	81,591,574
Total assets and deferred outflows of resources	$ 534,279,875	803,681,164	1,337,961,039
LIABILITIES			
Current Liabilities:			
Accounts and contracts payable	$ 2,730,050	10,713,180	13,443,230
Accrued items	5,601,472	4,250,631	9,852,103
Other current liabilities	1,874,840	1,610,090	3,484,930
Due to other governments	52,316	—	52,316
Unearned revenue	5,586,778	1,039,134	6,625,912
Current portion of long-term obligations	8,833,235	13,015,000	21,848,235
Compensated absences	7,847,501	2,661,837	10,509,338
Lease liability	44,575	173	44,748
Subscription liability	346,296	121,169	467,465
OPEB liability	5,230,771	2,173,228	7,403,999
Claims payable	5,445,606	—	5,445,606
Liabilities payable from restricted assets	79,615	5,148,287	5,227,902
Total current liabilities	43,673,055	40,732,729	84,405,784
Noncurrent Liabilities:			
Noncurrent portion of long-term obligations	128,322,475	283,525,783	411,848,258
Compensated absences	9,718,096	4,701,539	14,419,635
Lease liability	70,678	—	70,678
Subscription liability	138,504	124,809	263,313
Claims payable	11,038,752	—	11,038,752
OPEB liability	116,538,736	48,418,322	164,957,058
Net pension liability	47,630,642	18,291,175	65,921,817
Advances for construction	—	432,483	432,483
Total noncurrent liabilities	313,457,883	355,494,111	668,951,994
Total liabilities	357,130,938	396,226,840	753,357,778
DEFERRED INFLOWS OF RESOURCES			
Real estate tax revenue	17,679,014	—	17,679,014
Leases	2,707,348	454,231	3,161,579
Pension related amounts	2,056,585	435,192	2,491,777
Other post-employment benefits	20,538,042	8,532,936	29,070,978
Total deferred inflows of resources	42,980,989	9,422,359	52,403,348
NET POSITION			
Net investment in capital assets	274,181,687	250,418,291	524,599,978
Restricted for:			
Public Safety	25,754,432	—	25,754,432
Municipal Services - Public Works	36,035,543	—	36,035,543
Culture and Recreation	7,307,286	—	7,307,286
Storm Water	14,174,357	—	14,174,357
Health and Animal Services	636,910	—	636,910
Debt Service	113,079	4,824,550	4,937,629
Workers' Compensation escrow	209,300	—	209,300
Dogwood SPP escrow	—	61,500	61,500
Southwest Power Pool collateral	—	977,681	977,681
Community Improvement District	—	11,173,121	11,173,121
Unrestricted (deficit)	(224,244,646)	130,576,822	(93,667,824)
Total net position	134,167,948	398,031,965	532,199,913
Total liabilities, deferred inflows of resources and net position	$ 534,279,875	803,681,164	1,337,961,039

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Statement of Activities
Year Ended June 30, 2024

Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net (Expense) Revenue
Primary Government:					
Governmental Activities:					
Administrative Services	$ 4,966,248	5,653,298	3,721,996	—	4,409,046
Public Safety	86,973,763	3,303,706	2,787,123	452,353	(80,430,581)
Municipal Services	21,246,258	476,191	6,448,359	922,013	(13,399,695)
Health and Animal Services	3,783,685	634,392	1,207,311	—	(1,941,982)
Culture and Recreation	12,652,002	881,777	106,961	—	(11,663,264)
Community Development	8,972,281	5,655,475	2,001,347	—	(1,315,459)
Storm Water	4,626,468	—	—	245,482	(4,380,986)
General Government	1,392,812	—	—	—	(1,392,812)
Tax Increment Financing	8,296,829	944,066	—	—	(7,352,763)
Interest on long-term debt	898,493	—	—	—	(898,493)
Total governmental activities	153,808,839	17,548,905	16,273,097	1,619,848	(118,366,989)
Business-Type Activities:					
Power and Light	127,345,102	160,603,809	—	751	33,259,458
Water	25,671,824	33,763,033	—	—	8,091,209
Sewer	27,253,121	36,789,259	—	—	9,536,138
Events Center	15,708,283	7,541,116	—	—	(8,167,167)
Total business-type activities	195,978,330	238,697,217	—	751	42,719,638
Total primary government	$ 349,787,169	256,246,122	16,273,097	1,620,599	(75,647,351)

	Governmental Activites	Business-Type Activities	Total
Changes in Net Position:			
Net (expense) revenue	$ (118,366,989)	42,719,638	(75,647,351)
General Revenues:			
Taxes			
Property taxes	9,093,280	—	9,093,280
Sales and use taxes	75,503,479	9,027,801	84,531,280
Intergovernmental activity taxes	9,693,346	—	9,693,346
Franchise taxes	8,705,780	—	8,705,780
Financial institutions tax	14,586	—	14,586
Investment income	6,063,641	9,776,331	15,839,972
Miscellaneous	2,080,141	1,415,419	3,495,560
Transfers in (out)	22,143,864	(22,143,864)	—
Total general revenues and transfers	133,298,117	(1,924,313)	131,373,804
Change in net position	14,931,128	40,795,325	55,726,453
Net position - beginning	119,236,820	357,236,640	476,473,460
Net position - ending	$ 134,167,948	398,031,965	532,199,913

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Balance Sheet
Governmental Funds
June 30, 2024

	General	TIF Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS				
Pooled cash and investments	$ 11,830,527	15,504,870	72,093,700	99,429,097
Receivables:				
Taxes	11,662,498	9,139,357	10,662,103	31,463,958
Accounts, net	905,663	68,530	114,079	1,088,272
Special assessment principal	1,264,214	—	355,677	1,619,891
Accrued interest	10,222	11,549	50,258	72,029
Leases	788,464	1,965,490	—	2,753,954
Due from other funds	2,063,941	—	150,727	2,214,668
Due from other governments	1,159,827	813,129	2,899,687	4,872,643
Restricted cash and investments	79,615	10,315,194	11,311,209	21,706,018
Total assets	$ 29,764,971	37,818,119	97,637,440	165,220,530
LIABILITIES				
Accounts and contracts payable	$ 273,940	79,504	1,986,028	2,339,472
Due to other funds	—	11,213	1,714,674	1,725,887
Due to other governments	35,563	—	16,753	52,316
Accrued items	3,119,624	—	785,267	3,904,891
Other current liabilities	1,842,243	—	32,597	1,874,840
Unearned revenue	—	—	5,586,778	5,586,778
Liabilities payable from restricted assets:				
Deposits and court bonds	79,615	—	—	79,615
Total liabilities	5,350,985	90,717	10,122,097	15,563,799
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - special assessments	1,267,110	—	355,677	1,622,787
Unavailable revenue - real estate taxes	6,798,320	7,804,782	3,075,912	17,679,014
Unavailable revenue - leases	741,858	1,965,490	—	2,707,348
Total deferred inflows of resources	8,807,288	9,770,272	3,431,589	22,009,149
Total liabilities and deferred inflows of resources	14,158,273	9,860,989	13,553,686	37,572,948
FUND BALANCES				
Restricted	354,280	27,957,130	84,428,130	112,739,540
Committed	65,619	—	82,249	147,868
Assigned	596,519	—	—	596,519
Unassigned	14,590,280	—	(426,625)	14,163,655
Total fund balances	15,606,698	27,957,130	84,083,754	127,647,582
Total liabilities, deferred inflows of resouces and fund balance	$ 29,764,971	37,818,119	97,637,440	165,220,530

See accompanying notes to financial statements.

Exhibit 3.1

CITY OF INDEPENDENCE, MISSOURI

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position

June 30, 2024

Fund balances – total governmental funds	$	127,647,582
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:		
Governmental capital assets		711,739,557
Less accumulated depreciation		(415,062,539)
Leases and subscriptions		327,501
Less accumulated amortization		(131,269)
		296,873,250
Interest on long-term debt is not accrued in governmental funds but, rather, is recognized as an expenditure when due and payable		(1,429,948)
Receivables not collected within 60 days of year-end are not available soon enough to pay for the current period's expenditures and, therefore, are deferred inflows of resources in the funds		1,622,787
Internal Service Funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the Internal Service Funds are included in the governmental activities in the Statement of Net Position, net of the amount allocated to business-type activities		3,377,490
Long-term liabilities, including bonds payable are not due and payable in the current period and therefore are not reported in the funds		
Loans payable/TIF loans payable		(132,180,000)
Financed purchase obligations		(783,610)
Compensated absences		(16,503,812)
Discounts (premiums)		(4,192,100)
Deferred charge on refunding		4,692,622
Other post-employment benefits		(119,140,446)
Net pension liability		(45,050,091)
Lease and subscription liability		(161,541)
		(313,318,978)
Pension related deferred outflows and inflows of resources are not due and payable in the current year and, therefore, are not reported in the governmental funds, as follows:		
Deferred outflows of resources - pension related amounts		33,530,389
Deferred outflows of resources - other post-employment benefits		7,955,180
Deferred inflows of resources - pension related amounts		(1,995,188)
Deferred inflows of resources - other post-employment benefits		(20,094,616)
		19,395,765
Net position of governmental activities (Exhibit 1)	$	134,167,948

See accompanying notes to financial statements.

Exhibit 4

CITY OF INDEPENDENCE, MISSOURI
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2024

	General	TIF Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES				
Taxes	$ 38,698,300	15,481,398	48,816,187	102,995,885
Licenses and permits	4,861,003	—	465,223	5,326,226
Intergovernmental	7,223,392	—	7,807,819	15,031,211
Charges for services	2,733,278	—	1,306,037	4,039,315
Interfund charges for support services	4,376,682	—	—	4,376,682
Fines, forfeitures, and court costs	2,454,405	—	—	2,454,405
Investment income	680,468	1,286,489	3,451,987	5,418,944
Other revenue	1,550,765	1,026,020	3,284,282	5,861,067
Total revenues	62,578,293	17,793,907	65,131,535	145,503,735
EXPENDITURES				
Current:				
Administrative Services	4,465,053	—	69,552	4,534,605
Public Safety	63,412,141	—	15,651,740	79,063,881
Municipal Services - Public Works	5,677,184	—	1,349,482	7,026,666
Culture and Recreation	214,685	—	9,991,294	10,205,979
Community Development	5,737,488	—	2,717,299	8,454,787
Storm Water	—	—	2,858,679	2,858,679
Health and Animal Services	—	—	3,733,273	3,733,273
General Government	43,901	—	104,778	148,679
Tax Increment Financing	—	3,868,780	—	3,868,780
Capital Outlay	44,812	—	24,731,827	24,776,639
Debt service:				
Principal	160,706	6,585,000	1,690,664	8,436,370
Interest and fiscal agent fees	405,322	4,160,951	421,681	4,987,954
Total expenditures	80,161,292	14,614,731	63,320,269	158,096,292
Excess (deficiency) of revenues over expenditures	(17,582,999)	3,179,176	1,811,266	(12,592,557)
OTHER FINANCING SOURCES (USES)				
Lease proceeds	—	—	61,988	61,988
Subscription proceeds	—	—	91,350	91,350
Debt proceeds	—	—	20,000,000	20,000,000
Transfers in - utility payments in lieu of taxes	22,149,695	—	—	22,149,695
Transfers in	22,018	3,150,777	669,369	3,842,164
Transfers out	(29,206)	(3,150,777)	(668,012)	(3,847,995)
Total other financing sources (uses)	22,142,507	—	20,154,695	42,297,202
Net change in fund balances	4,559,508	3,179,176	21,965,961	29,704,645
Fund balances - beginning	11,047,190	24,777,954	62,117,793	97,942,937
Fund balances - ending	$ 15,606,698	27,957,130	84,083,754	127,647,582

See accompanying notes to financial statements.

Exhibit 4.1

CITY OF INDEPENDENCE, MISSOURI

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities

Year Ended June 30, 2024

Net change in fund balances – total governmental funds	$	29,704,645
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period:		
Capital outlay		27,740,093
Depreciation expense		(22,240,433)
Leases and subscriptions		153,338
Amortization expense		(63,441)
		5,589,557
Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds		438,248
Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position. This is the amount by which proceeds exceeded repayments. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:		
Proceeds from debt issuance		(20,000,000)
Principal payments		8,436,370
Debt premiums, discounts & deferred refunding amortizations		(345,167)
		(11,908,797)
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:		
Compensated absences		(574,386)
Accrued interest		6,544
Other post-employment benefits		(5,150,544)
Pension related amount - LAGERS pension benefit		(1,143,742)
Lease and subscription payments		(153,338)
		(7,015,466)
Internal Service Funds are used by management to charge the costs of certain activities, such as insurance and garage charges, to individual funds. The net expense of the internal service funds is reported with the governmental activities:		(1,877,059)
Change in net position of governmental activities (Exhibit 2)	$	14,931,128

See accompanying notes to financial statements.

Exhibit 5

CITY OF INDEPENDENCE, MISSOURI
Statement of Net Position
Proprietary Funds
June 30, 2024

	Enterprise Funds					Governmental Activities
	Power and Light	Water	Sanitary Sewer	Events Center	Total	Internal Service Funds
ASSETS						
Current assets:						
Pooled cash and investments	$ 67,942,410	53,660,048	37,459,065	10,369,542	169,431,065	12,271,190
Receivables:						
Taxes	—	—	—	1,569,258	1,569,258	—
Accounts, net	15,242,877	3,403,122	4,067,854	979,233	23,693,086	5,924
Unbilled revenue	5,556,548	1,725,935	2,198,435	—	9,480,918	—
Special assessment principal	54,381	—	—	—	54,381	—
Accrued interest	53,749	41,638	29,026	—	124,413	3,768
Leases	7,826	—	—	9,337	17,163	—
Other receivable	2,723,713	44,337	251,196	5,994	3,025,240	—
Due from other funds	457,397	457,397	457,397	—	1,372,191	—
Due from other governments	185,328	—	275,283	—	460,611	—
Inventory	8,071,336	1,529,102	141,950	3,030	9,745,418	114,053
Prepaid items	556,357	—	—	79,974	636,331	—
Restricted cash and investments	4,599,746	835,222	622,616	—	6,057,584	—
Total current assets	105,451,668	61,696,801	45,502,822	13,016,368	225,667,659	12,394,935
Noncurrent assets:						
Receivables:						
Leases	16,285	—	—	520,778	537,063	—
Capital Assets:						
Nondepreciable	37,180,944	12,648,567	12,031,382	5,796,315	67,657,208	93,979
Depreciable, net	176,688,144	106,868,840	127,153,224	54,574,643	465,284,851	3,145,499
Lease assets, net	—	—	297	—	297	25,560
Subscription assets, net	310,684	—	—	—	310,684	872,618
Restricted cash and investments	4,189,949	3,156,262	7,071,966	7,244,714	21,662,891	209,300
Total noncurrent assets	218,386,006	122,673,669	146,256,869	68,136,450	555,452,994	4,346,956
Total assets	323,837,674	184,370,470	191,759,691	81,152,818	781,120,653	16,741,891
DEFERRED OUTFLOWS OF RESOURCES						
Deferred charge on refunding	595,925	481,299	2,352,084	5,113,962	8,543,270	—
Pension related amounts	7,530,699	2,046,740	1,462,819	—	11,040,258	1,557,580
Other post-employment benefits	2,149,727	624,030	604,314	—	3,378,071	175,546
Deferred environmental and regulatory amounts	9,910,792	—	—	—	9,910,792	—
Goodwill	—	—	—	807,866	807,866	—
Total deferred outflows of resources	20,187,143	3,152,069	4,419,217	5,921,828	33,680,257	1,733,126
Total assets and deferred outflows of resources	$ 344,024,817	187,522,539	196,178,908	87,074,646	814,800,910	18,475,017
LIABILITIES						
Current liabilities:						
Accounts and contracts payable	$ 8,159,331	1,120,034	139,920	1,293,895	10,713,180	390,489
Due to other funds	—	—	—	31,385	31,385	1,829,587
Accrued items	1,706,996	735,430	710,456	1,097,749	4,250,631	266,722
Other current liabilities	541,040	394,244	674,806	—	1,610,090	—
Unearned revenue	—	—	—	1,039,134	1,039,134	—
Current portion of long-term obligations	3,730,000	1,950,000	3,695,000	3,640,000	13,015,000	—
Compensated absences - current	1,786,218	515,152	360,467	—	2,661,837	436,832
Lease liability	—	—	173	—	173	14,176
Subscription liability	121,169	—	—	—	121,169	310,112
Total OPEB liability	1,382,992	401,460	388,776	—	2,173,228	112,934
Claims payable	—	—	—	—	—	5,445,606
Liabilities payable from restricted assets	3,721,344	782,925	644,018	—	5,148,287	—
Total current liabilities	21,149,090	5,899,245	6,613,616	7,102,163	40,764,114	8,806,458
Noncurrent liabilities:						
Revenue bonds payable	114,194,693	13,224,368	78,573,366	77,533,356	283,525,783	—
Compensated absences-long term	3,375,404	810,553	515,582	—	4,701,539	624,953
Lease liability	—	—	—	—	—	10,044
Subscription liability	124,809	—	—	—	124,809	104,180
Total OPEB liability	30,812,311	8,944,302	8,661,709	—	48,418,322	2,516,127
Net pension liability	12,476,641	3,390,979	2,423,555	—	18,291,175	2,580,551
Claims payable	—	—	—	—	—	11,038,752
Advances for construction	235,012	197,471	—	—	432,483	—
Total noncurrent liabilities	161,218,870	26,567,673	90,174,212	77,533,356	355,494,111	16,874,607
Total liabilities	182,367,960	32,466,918	96,787,828	84,635,519	396,258,225	25,681,065
DEFERRED INFLOWS OF RESOURCES						
Pension related amounts-deferred inflow	296,850	80,680	57,662	—	435,192	61,397
OPEB - deferred inflow	5,430,165	1,576,287	1,526,484	—	8,532,936	443,426
Leases	30,086	—	—	424,145	454,231	—
Total deferred inflows of resources	5,757,101	1,656,967	1,584,146	424,145	9,422,359	504,823
Total liabilities and deferred inflows of resources	188,125,061	34,123,885	98,371,974	85,059,664	405,680,584	26,185,888
NET POSITION						
Net investment in capital assets	96,294,504	104,343,199	59,202,903	(9,422,315)	250,418,291	3,699,144
Restricted for:						
Community Improvement District	—	—	—	11,173,121	11,173,121	—
Debt service/capital outlay	4,112,225	500,000	—	212,325	4,824,550	—
Dogwood SPP escrow	61,500	—	—	—	61,500	—
Southwest Power Pool collateral	977,681	—	—	—	977,681	—
Workers' Compensation escrow	—	—	—	—	—	209,300
Unrestricted	54,453,846	48,555,455	38,604,031	51,851	141,665,183	(11,619,315)
Total net position	155,899,756	153,398,654	97,806,934	2,014,982	409,120,326	(7,710,871)
Total liabilities, deferred inflows of recources, and net position	$ 344,024,817	187,522,539	196,178,908	87,074,646		18,475,017

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	(11,088,361)
Net position of business-type activities	$ 398,031,965

See accompanying notes to financial statements.

Exhibit 6

CITY OF INDEPENDENCE, MISSOURI
Statement of Revenues, Expenses, and Changes in Net Position
Proprietary Funds
June 30, 2024

	Enterprise Funds					Governmental Activities
	Power and Light	**Water**	**Sanitary Sewer**	**Events Center**	**Total**	**Internal Service Funds**
OPERATING REVENUES						
Charges for services	$ 152,577,170	33,358,893	36,426,092	7,541,116	229,903,271	42,028,459
Miscellaneous operating	8,026,639	404,140	363,167	—	8,793,946	1,280,448
Total operating revenues	160,603,809	33,763,033	36,789,259	7,541,116	238,697,217	43,308,907
OPERATING EXPENSES						
Personnel services	16,098,166	6,433,794	5,461,667	—	27,993,627	6,898,459
Other services	25,665,088	10,071,384	15,246,050	953,386	51,935,908	40,660,259
Supplies	60,495,575	3,388,292	1,036,443	641,707	65,562,017	1,553,101
Other expenses	8,915,842	1,990,783	2,665	8,860,020	19,769,310	—
Depreciation and amortization	11,709,270	3,539,716	4,533,867	2,585,174	22,368,027	1,805,777
Total operating expenses	122,883,941	25,423,969	26,280,692	13,040,287	187,628,889	50,917,596
Operating income (loss)	37,719,868	8,339,064	10,508,567	(5,499,171)	51,068,328	(7,608,689)
NONOPERATING REVENUES (EXPENSES)						
Investment income	3,639,905	2,894,060	2,214,861	1,027,505	9,776,331	624,697
Lease revenue	8,023	—	—	—	8,023	—
Miscellaneous non-operating	1,357,610	3,483,915	15,357	1,805,448	6,662,330	2,028,515
Interest and amortization expense	(4,687,951)	(678,553)	(2,475,476)	(2,667,996)	(10,509,976)	(15,981)
Sales tax	—	—	—	9,027,801	9,027,801	—
Total nonoperating revenues (expenses)	317,587	5,699,422	(245,258)	9,192,758	14,964,509	2,637,231
Income (loss) before contributions and transfers	38,037,455	14,038,486	10,263,309	3,693,587	66,032,837	(4,971,458)
Capital contributions	751	—	—	—	751	—
Transfers out - utility payments in lieu of taxes	(15,223,773)	(3,248,747)	(3,677,175)	—	(22,149,695)	—
Transfers in	—	—	10,000	—	10,000	—
Transfers out	—	—	(4,169)	—	(4,169)	—
Change in net position	22,814,433	10,789,739	6,591,965	3,693,587	43,889,724	(4,971,458)
Total net position (deficit) - beginning	133,085,323	142,608,915	91,214,969	(1,678,605)		(2,739,413)
Total net position (deficit) - ending	$ 155,899,756	153,398,654	97,806,934	2,014,982		(7,710,871)

Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	(3,094,399)
Change in net position of business-type activities	$ 40,795,325

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI

Statement of Cash Flows

Proprietary Funds

Year ended June 30, 2023

	Enterprise Funds					Governmental Activities
	Power and Light	Water	Sanitary Sewer	Events Center	Total	Internal Service Funds
Cash Flows from Operations:						
Receipts from customers and others	$ 157,824,595	36,946,139	36,573,236	9,094,379	240,438,349	45,352,646
Payments to suppliers	(95,330,098)	(14,964,288)	(16,427,944)	(9,618,755)	(136,341,085)	(37,289,463)
Payments to employees	(20,955,759)	(8,820,809)	(6,551,981)	—	(36,328,549)	(7,500,306)
Net cash provided by (used in) operating activities	41,538,738	13,161,042	13,593,311	(524,376)	67,768,715	562,877
Cash Flows from Noncapital Financing Activities:						
Transfers in	—	—	10,000	—	10,000	—
Transfers out		—	(4,169)	—	(4,169)	—
Transfers out – payments in lieu of taxes	(15,223,773)	(3,248,747)	(3,677,175)	—	(22,149,695)	—
Sales tax	—	—	—	9,027,801	9,027,801	—
Advances from (to) other funds	34,334	34,334	34,334	247	103,249	(137,337)
Net cash provided by (used in) noncapital financing activities	(15,189,439)	(3,214,413)	(3,637,010)	9,028,048	(13,012,814)	(137,337)
Cash Flows from Capital and Related Financing Activities:						
Acquisition and construction of capital assets	(5,180,353)	(7,813,594)	(2,042,937)	(5,934,876)	(20,971,760)	(55,686)
Interest paid on revenue bonds and equipment contracts	(5,041,237)	(778,361)	(2,785,026)	(2,775,436)	(11,380,060)	(15,981)
Redemption of revenue bonds	(3,555,000)	(1,880,000)	(3,615,000)	(3,400,000)	(12,450,000)	—
Net cash provided by (used in) capital and related financing activities	(13,776,590)	(10,471,955)	(8,442,963)	(12,110,312)	(44,801,820)	(71,667)
Cash Flows from Investing Activities:						
Interest on investments	2,995,710	2,340,826	1,824,942	1,027,505	8,188,983	684,397
Adjustment to fair value	694,319	611,161	426,568	—	1,732,048	(52,143)
Net cash provided by (used in) investing activities	3,690,029	2,951,987	2,251,510	1,027,505	9,921,031	632,254
Net increase (decrease) in cash and cash equivalents	16,262,738	2,426,661	3,764,848	(2,579,135)	19,875,112	986,127
Cash and cash equivalents - beginning	60,469,367	55,224,871	41,388,799	20,193,391	177,276,428	11,494,363
Cash and cash equivalents - ending	$ 76,732,105	57,651,532	45,153,647	17,614,256	197,151,540	12,480,490
Pooled cash and investments	$ 76,732,105	57,651,532	45,153,647	17,614,256	197,151,540	12,480,490
Noncash capital and related financing activities:						
Leases and subscriptions	$ —	—	—	—	—	56,456
Contributed capital	751	—	—	—	751	—
Noncash capital and related financing activities:	$ 751	—	—	—	751	56,456
Components of cash and short-term investments at end of fiscal year:						
Unrestricted assets	$ 67,942,410	53,660,048	37,459,065	10,369,542	169,431,065	12,271,190
Restricted assets	8,789,695	3,991,484	7,694,582	7,244,714	27,720,475	209,300
Total pooled cash and investments	$ 76,732,105	57,651,532	45,153,647	17,614,256	197,151,540	12,480,490
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:						
Operating income (loss)	$ 37,719,868	8,339,064	10,508,567	(5,499,171)	51,068,328	(7,608,689)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation and amortization	11,709,270	3,539,716	4,533,867	2,585,174	22,368,027	1,805,777
Lease revenue	8,023	—	—	—	8,023	—
Miscellaneous revenue	1,357,610	3,483,915	15,357	1,805,448	6,662,330	2,028,515
Change in assets and liabilities:						
Accounts receivable	(2,461,429)	(165,776)	(308,693)	(113,629)	(3,049,527)	15,224
Inventory	(1,810,186)	111,598	1,688	2,809	(1,694,091)	(10,635)
Prepaid items and other assets	(62,232)	—	—	(319)	(62,551)	—
Unbilled revenue	(1,121,144)	(124,562)	10,266	—	(1,235,440)	—
Special assessments receivable	7,318	—	—	—	7,318	—
Other deferred charges	(228,797)	(220,167)	718,871	—	269,907	(692,489)
Lease receivable	7,623	—	—	16,216	23,839	—
Other receivable	(569,192)	(9,461)	67,047	—	(511,606)	—
Accounts and contracts payable	1,432,133	223,329	(277,862)	221,732	1,599,332	(4,630)
Accrued and other liabilities	286,127	59,991	(16,609)	235,120	564,629	(122,851)
Lease liability	—	—	(689)	—	(689)	(5,514)
Subscription liability	(117,635)	—	—	—	(117,635)	(932,493)
Other post-employment benefits & net pension liability	(1,537,725)	(440,235)	(11,895)	—	(1,989,855)	635,236
Claims payable	—	—	—	—	—	5,938,163
Deferred charges	(2,988,482)	(1,781,105)	(1,630,856)	377,016	(6,023,427)	(605,834)
Deferred lease revenue	(8,023)	—	—	—	(8,023)	—
Unearned revenue	—	—	—	(154,772)	(154,772)	(15,194)
Compensated absences	(84,389)	144,735	(15,748)	—	44,598	138,291
Total adjustments	3,818,870	4,821,978	3,084,744	4,974,795	16,700,387	8,171,566
Net cash provided by (used in) operating activities	$ 41,538,738	13,161,042	13,593,311	(524,376)	67,768,715	562,877

See accompanying notes to financial statements.

Exhibit 8

CITY OF INDEPENDENCE, MISSOURI
Statement of Fiduciary Net Position
June 30, 2024

		Custodial Funds
ASSETS		
Pooled cash and investments	$	263,260
Accrued interest		530
Total assets		263,790
NET POSITION		
Individuals and organizations		263,790
Total net position	$	263,790

See accompanying notes to financial statements.

Exhibit 9

CITY OF INDEPENDENCE, MISSOURI
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
Year Ended June 30, 2024

		Custodial Funds
ADDITIONS		
Contributions	$	237,868
Investment income		14,049
Total additions		251,917
DEDUCTIONS		
Benefits paid to participants		236,557
Award distribution		1,000
Total deductions		237,557
Change in net position		14,360
Net Position - beginning		249,430
Net Position - ending	$	263,790

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Index to Notes to Financial Statements
June 30, 2024

(1) Summary of Significant Accounting Policies

The City of Independence, Missouri (the City) was incorporated in 1849 and covers an area of approximately 79 square miles in Jackson County, Missouri. The City is a charter city and operates under the City Council/City Manager form of government. The City Manager is the chief administrative officer of the City. The City provides services to residents in many areas, including law enforcement, fire protection, electrical, water and sewer services, community enrichment and development, recreation and various social services. Elementary, secondary and junior college education services are provided by various school districts, all of which are separate governmental entities.

The accounting and reporting policies of the City conform to accounting principles generally accepted in the United States of America (GAAP) applicable to local governments. The following is a summary of the more significant accounting and reporting policies and practices of the City.

(a) The Financial Reporting Entity

In evaluating how to define the government for financial reporting purposes, management has considered all potential component units. Component units are separate legal entities which are included in the primary government's financial report. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GAAP. The basic, but not only, criterion for including a potential component unit within the reporting entity is the City's financial accountability for the potential component unit. An entity is considered a component unit if City officials appoint a voting majority of the component unit's governing body and the City is able to impose its will upon the component unit. Additionally, if the entity provides specific financial benefits to or imposes specific financial burdens on the City, it may be considered a component unit.

This report includes the financial statements of the City (the primary government) which includes the Independence Events Center Management Corporation (Corporation) and the Cable Dahmer Arena, formerly known as the Independence Events Center managed by the Oak View Group (OVG) as blended component units. The Corporation is governed by a 5-member board, of which all are City employees and appointed by the City. The Corporation performs management functions for the facility. OVG manages the daily operations of the Arena providing an exclusive benefit to the City. These component units are reflected in the City's Events Center fund, a proprietary fund. No separate financial statements are issued by the Corporation. Separate financial statements are issued for the Cable Dahmer Arena.

The Events Center Community Improvement District, Crackerneck Creek Transportation Development District, Hub Drive Community Improvement District, and Hub Drive Transportation Development District are included in the financial statements of the City as blended component units. The transportation development districts (TDD) and community improvement districts (CID) account for the taxes that are collected within these districts, and they provide services exclusively for the City as the taxes collected by these districts are utilized to repay outstanding debt. The Events Center CID is governed by a 5-member board, of which three are City employees appointed by the City Council. The Events Center CID is reported as a blended component unit in the Events Center fund. The Crackerneck Creek TDD is governed by a 5-member board, appointed by property owners within the district. The City as a property owner appoints three members which are City employees. The Crackerneck Creek TDD is reported as a blended component unit in the TIF Debt Service Fund. The Hub Drive CID is governed by a 5-member board appointed by the City Council. The Hub Drive TDD is governed by a 5-member board appointed by property owners within the district. Both the Hub Drive CID and TDD are reported as blended component units in the TIF Debt Service fund. Financial statements for these districts may be obtained by writing to the City Clerk, City of Independence, P.O. Box 1019, Independence, MO 64051.

The Tax Increment Financing (TIF) Commission of the City of Independence, Missouri (the Commission) is a blended component unit under the TIF Debt Service Fund of the City because the outstanding debt of the TIF commission is expected to be repaid from payments in lieu of taxes and economic activity taxes collected by the City. The Commission is governed by an 11-member board, of which six members are appointed by the City Council. The remaining five members (two from the county, two from the local school district and one from other taxing jurisdictions) are appointed by the respective taxing districts' boards. Financial transactions of the Commission are processed by the Finance Department of the City on the Commission's behalf. No separate financial statements are issued by the Commission.

(b) Basis of Presentation

Government-wide Statements. The statement of net position and the statement of activities display information about the City. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations of internal charges and interfund balances have been made to minimize the double-counting of internal activities. However, interfund activity between governmental and business-type activities has not been eliminated. These statements distinguish between the governmental and business-type activities of the City. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed, in whole or in part, by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the City and for each function of the City's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees, fines, and charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements. The fund financial statements provide information about the City's funds, including its fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The City reports the following major governmental funds:

> ***General Fund*** – This is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Tax Increment Financing Debt Service Fund – This fund is used to account for the financing of redevelopment project expenses through payments in lieu of taxes and economic activity taxes.

The City reports the following major enterprise funds:

Power and Light Fund – This fund accounts for the acquisition, operation, and maintenance of the City's power and light utility facilities and services.

Water Fund – This fund accounts for the acquisition, operation, and maintenance of the City's water utility facilities and services.

Sanitary Sewer Fund – This fund accounts for the acquisition, operation, and maintenance of the City's sanitary sewer utility facilities and services.

Events Center Fund – This fund accounts for the acquisition and maintenance of the Cable Dahmer Arena, formerly known as the Independence Events Center. This fund also includes the operational activities which are managed by the Corporation, operational activities of the Oak View Group, and the activity of the Events Center CID.

The City reports the following fund types of non-major funds:

Special Revenue Funds – These funds account for specific revenue sources (other than major capital projects) that are legally restricted or committed to expenditures for specified purposes.

Capital Projects Funds – These funds account for the expenditures and related financing sources of major City projects.

Debt Service Funds – These funds account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

Internal Service Funds – These funds account for the costs of fleet maintenance, the Staywell Healthcare program, Workers' Compensation, Risk Management, Finance and Support Services, and other benefits provided to other departments on a cost-reimbursement basis.

Custodial Funds – These funds account for monies held on behalf of the Flexible Benefits Plan for employee contributions made to the City's Flex Plan for medical and dependent care flexible spending accounts, monies held for the Susie Paxton Block Distinguished Public Service Award, and monies held for the Seniors Travel Program.

(c) Basis of Accounting

Government-wide, Proprietary, and Fiduciary Fund Financial Statements. The government-wide, proprietary, and custodial fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues related to exchange transactions are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Cost reimbursement grants are recorded as unearned revenue when proceeds are received in advance.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when both measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Property taxes, sales taxes, franchise taxes, licenses and interest are considered to be susceptible to accrual under this definition. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied, and is not susceptible to reporting under this definition. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital lease are reported as other financing sources.

Fiduciary Funds. The accrual basis of accounting is used to present data in the fiduciary fund financial statements.

(d) Accounts Receivable

Accounts receivable result primarily from sales of electricity, water and sewer services accounted for in the Power and Light, Water, and Sanitary Sewer (Enterprise) Funds, respectively. An estimated amount has been recorded for services rendered, but not yet billed, as of the close of the fiscal year. Accounts receivable are expressed net of allowances for doubtful accounts. Allowances for doubtful accounts are based on historical collection trends for the related receivables.

(e) Investments

Investments, other than the external investment pool, are recorded at fair value. The City's investment in the external investment pool (MOSIP) is not SEC registered and is regulated by the State of Missouri. This external investment pool is reported at amortized cost pursuant to the criteria set forth in GASB Statement No. 79, for the liquid series investments within the pool. The City's position in the pool is the same as the value of the pool shares.

(f) Inventory

Inventory of the enterprise funds consists of the coal supply and electric, water and sanitary sewer utility materials and is valued at average cost. Inventory of the Internal Service Fund consists of fuel and vehicle and equipment parts and materials and is valued at the lower of cost or market. Inventory of the Events Center consists of merchandise available for sale, valued at lower of cost or market.

(g) Prepaid Items

Certain payments to vendors reflecting costs applicable to future accounting periods have been recorded as prepaid items in both the government-wide and fund financial statements, and expenditures are recognized using the consumption method.

(h) Interfund Activity

The City has the following types of interfund activity:

Loans – amounts provided with a requirement for repayment. Interfund loans are reported as interfund receivables (i.e., due from other funds) in lender funds and interfund payables (i.e. due to other funds) in borrower funds.

Services provided and used – sales and purchases of goods and services between funds for a price approximating their fair value. Interfund services provided and used are reported as revenues in funds providing the good or service and expenditures or expenses in the fund purchasing the good or service. Unpaid amounts are reported as interfund receivables and payables in the fund balance sheets or fund statements of net position.

Reimbursements – repayments from the funds responsible for particular expenditures or expenses to the funds that initially paid for them. Reimbursements are reported as expenditures in the reimbursing fund and as a reduction of expenditures in the reimbursed fund.

Transfers – flows of assets (such as cash or goods) without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and as other financing sources in the funds receiving transfers. The payments in lieu of taxes that the enterprise funds pay to the general fund are handled as transfers out for the enterprise funds and transfers in for the General fund.

(i) Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, drainage systems, and similar items) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial individual cost of more than $5,000 and an estimated useful life in excess of one year. Capital assets are stated at cost or estimated historical cost. For property acquired from another utility, the difference between the net cost of plant assets recorded by the selling entity and the purchase price is recorded as an acquisition adjustment. Contributions of capital assets received from federal, state, or local sources are recorded as assets and a capital contribution at acquisition value at the time of receipt. Additions, improvements and expenditures that significantly extend the useful life of an asset are capitalized.

Depreciation has been provided over the estimated useful lives using the composite and straight-line methods. Depreciation on utility vehicles and heavy equipment is charged to clearing accounts and redistributed to various operating, construction, and other accounts. The estimated useful lives are as follows:

	Years
Governmental activities:	
Buildings and improvements	20-40
Improvements other than buildings	20
Roads	20
Bridges	40
Drainage systems	35
Office equipment and furniture	7
Mobile equipment – vehicles	5
Mobile equipment – heavy equipment	10
Fire trucks	15
Other equipment	10
Computer equipment	5

	Years
Business-type activities:	
Power and Light Fund:	
Production plant	25-45
Transmission plant	28-40
Distribution plant	25-40
Transportation equipment	7
General plant	19-40
Machinery and equipment	7-25
Water Fund:	
Source of supply	15-50
Pumping	20-50
Water treatment	40-50
Transmission and distribution system	20-100
General plant	5-50
Acquisition adjustment	30
Nonutility property	10
Machinery and equipment	5-22
Sanitary Sewer Fund:	
Equipment	5-25
Sewer system	40-100
Plant	25
Machinery and equipment	5-20
Events Center Fund:	
Buildings and improvements	20-40
Improvements other than buildings	20
Machinery and equipment	4-20

(j) Bond Premiums/Discounts, and Issuance Costs

In the government-wide and proprietary fund financial statements, bond premiums and discounts are deferred and amortized over the life of the bonds using a method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed in the period in which the debt is issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the period in which the debt is issued. The face amount of debt issued and any related premiums or discounts are reported as other financing sources/uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures during the year they are incurred.

(k) Deferred Inflows/Outflows

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net assets that applies to future periods and so will *not* be recognized as an outflow of resources (expense/ expenditure) until then. The City has five items that qualify for reporting in this category. They are the deferred charge on refunding, deferred pension related amounts, deferred other post-employment benefit (OPEB) amounts, deferred environmental and regulatory amounts, and goodwill reported in the government-wide and the proprietary funds statements of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The pension related deferred outflow consists of the unamortized portion of the net difference between projected and actual earnings on pension plan investments, plan experience, and changes in assumptions. The OPEB related deferred outflow consists of the unamortized portion of the net difference between projected and actual experience and changes in assumptions. The deferred environmental and regulatory deferred outflow consists of charges permitted under regulatory basis of accounting for the Power and Light fund. The goodwill related deferred outflow consists of goodwill reported in the Events Center enterprise fund, which will be amortized over the remaining life of the related asset (the Events Center). Goodwill became a deferred outflow of resources under GASB Statement No. 85, *Omnibus 2017*, which the City implemented in the fiscal year ending June 30, 2018.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources,* represents an acquisition of net assets that applies to future periods and so will *not* be recognized as an inflow of resources (revenue) until that time. The City has three types of items that qualify for reporting in this category, unavailable/deferred revenues, deferred pension related amounts, and deferred other post-employment benefit (OPEB) amounts. The governmental funds report unavailable revenues from three sources: real estate taxes, special assessment, and leases. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The government-wide and the proprietary fund statements of net position report pension related deferred inflows, which consists of the unamortized portion of the difference between expected and actual experience and plan assumptions, OPEB deferred inflows, which consist of the unamortized portion of the differences between expected and actual experience, real estate taxes, which will become an inflow in the year for which they are levied, and lease revenue is recognized over the term of the leases.

(l) Compensated Absences

Under the terms of the City's personnel policy, City employees are granted vacation based upon length of service. Sick leave is granted at the rate of eight hours per month. Sick leave may be accumulated without limitation. Upon separation, compensation for accrued leave for all employees, other than Firefighters, is paid up to 1,040 hours for sick leave, and a maximum of 400 hours for vacation at the employee's current rate of pay. Firefighters hired on or before February 1, 2021, are eligible to receive sick leave payout between 520 to 1,560 hours based upon different tiers for their hourly per week schedule and years of service. Firefighters hired after February 1, 2021, are not eligible to receive sick leave payout upon separation.

The liability for compensated absences reported in the government-wide and proprietary fund statements has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

(m) Pensions

The net pension liability, deferred inflows and outflows of resources related to pensions, pension expense, information about the fiduciary net position of the Missouri Local Government Employees Retirement System (LAGERS) and additions to/deductions from LAGERS fiduciary net position have been determined on the same basis as they are reported by LAGERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

(n) Fund Balances

In the fund financial statements, governmental funds report the following fund balance classifications:

> ***Non-Spendable*** – consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.
>
> ***Restricted*** – consists of amounts where constraints are placed on their use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
>
> ***Committed*** – consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action (ordinance) of the City Council, which is the highest level of decision-making authority. Those committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified amounts by use of the same formal action that it employed to previously commit the funds.
>
> ***Assigned*** – consists of amounts which are constrained by City management's intent for these to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. The City's Fund Balance Policy authorizes the City Manager to assign amounts for a specific purpose in this category. Likewise, the City Manager has the authority to take necessary actions to un-assign amounts in this category. Encumbrances shall be considered as assigned, unless they specifically meet the requirements to be committed or restricted.

Unassigned – consists of the residual fund balance that does not meet the requirements for the non-spendable, restricted, committed, or assigned classifications. The General Fund is the only fund that would report a positive amount in unassigned fund balances. Residual deficit amounts of other governmental funds are reported as unassigned.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has a minimum Unassigned Fund Balance policy for the General Fund equal to 16% of annual revenues. If the fund balance falls below this target level of 16% then the City will strive to restore the Unassigned Fund Balance through revenue allocations or expenditure reductions back to the target level over a five (5) year period.

Detailed information on the City's governmental fund balance classifications may be found in Note 15 in the notes to the financial statements.

(o) Net Position

In the government-wide and proprietary fund financial statements, equity is displayed in three components as follows:

Net Investment in Capital Assets – This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets. Net investment in capital assets excludes unspent debt proceeds of $77,724 for Power and Light, $6,422,476 for the Events Center, and $11,217,208 for Governmental activities. Also excluded were accounts payable, retainages, and lease and subscription liabilities of $1,337,437 for business-type activities and $1,977,818 for governmental activities.

Restricted – This consists of net position that is legally restricted by outside parties or by law through constitutional provisions or enabling legislation. Net position restricted through enabling legislation consists of $36,035,543 for the Street Sales Tax, the License Surcharge, and debt service; $7,307,286 for the Parks Sales Tax, Parks Property Tax, and Transient Guest Tax; $14,174,357 for Storm Water Sales Tax; $25,754,432 for Police Public Safety Sales Tax, Fire Protection Sales Tax, and Police Use Tax; $636,910 for the Animal Services Use Tax and Health Property Tax; $6,020 for the Independence Square Benefit District; $4,937,629 for debt service; and $11,173,121 for the Events Center Community Improvement District.

Unrestricted – This consists of net position that does not meet the definition of "restricted" or "net investment in capital assets."

When both restricted and unrestricted resources are available for use, it is generally the City's policy to use restricted resources first, then unrestricted resources as they are needed.

(p) Statement of Cash Flows

For purposes of the statement of cash flows, short-term investments held in proprietary funds with a maturity date within three months of the date acquired by the City, are considered cash equivalents.

(q) Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

(r) New Accounting Pronouncements

The Governmental Accounting Standards Board has issued several statements that are not yet effective and have not yet been implemented by the City. The statements which might impact the City are as follows:

In June 2022, GASB issued Statement No. 101, *Compensated Absences*. The objective of this statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences by aligning the recognition and measurement guidance under a unified model. The City will implement GASB Statement No. 101 with the fiscal year ended June 30, 2025.

In December 2023, GASB issued Statement No. 102, *Certain Risk Disclosures*. The objective of this statement is to better meet the information needs of financial statement users by providing essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. The City will implement GASB Statement No. 102 with the fiscal year ended June 30, 2025.

In April 2024, GASB issued Statement No. 103, *Financial Reporting Model Improvements*. The objective of this statement is to improve key components of the financial reporting model to enhance effectiveness in providing information that is essential for decision making and assessing a government's accountability. The City will implement GASB Statement No. 103 with the fiscal year ended June 30, 2026.

In September 2024, GASB issued Statement No. 104, *Disclosure of Certain Capital Assets*. The objective of this statement is to better meet the information needs of financial statement users by providing additional information about certain types of capital assets. The statement will require separate disclosure for certain types of capital assets as well as disclosures for capital assets held for sale. The City will implement GASB Statement No. 104 with the fiscal year ended June 30, 2026.

The City's management has not yet determined the effect, if any, these statements will have on the City's financial statements.

(2) Deposits and Investments

Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is a market-based measurement, not an entity specific measurement. For some assets and liabilities, observable market transactions or market information might be available; for others, it might not be available. However, the objective of a fair value measurement in both cases is the same, that is, to determine the price at which an orderly transaction to sell the asset or to transfer the liability would take place between the market participants at the measurement date under current market conditions. Fair value is an exit price at the measurement date from the perspective of a market participant that controls the asset or is obligated for the liability. The City categorizes its assets and liabilities measured at fair value within the hierarchy established by generally accepted accounting principles. Assets and liabilities valued at fair value are categorized based on inputs to valuation techniques as follows:

Level 1 input – Quoted prices for identical assets or liabilities in an active market that an entity has the ability to access.

Level 2 input – Quoted prices for similar assets or liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 input – Inputs that are unobservable for the asset or liability which are typically based upon the City’s own assumptions as there is little, if any, related market activity.

Hierarchy – The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs.

Inputs – If the fair value of an asset or liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

For the City, the measurement of the fair value of investments was either based on quoted market prices obtained from exchanges, or from independent pricing sources. Where prices are not available from generally recognized sources the securities are priced using a yield-based matrix to arrive at an estimated fair value.

The City has no assets reported at fair value on a nonrecurring basis. The securities in the following table are measured at fair value per the disclosure requirements of Governmental Accounting Standards Board (GASB) Statement No. 72.

At June 30, 2024 the carrying values of deposits and investments are summarized as follows:

			Fair Value Measurement
Investments measured at fair value:			
Federal National Mortgage Association	$	8,681,309	Level 2
Federal Home Loan Mortgage Corporation		5,586,644	Level 2
Federal Home Loan Bank		2,983,214	Level 2
U.S. Treasury Notes		52,880,992	Level 1
U.S. Treasury Bond		27,506	Level 1
Investments measured at amortized cost:			
Money Market - Bond Reserves		42,529,173	N/A
Local Government Investment Pool - MOSIP		72,147,452	N/A
Money Market - Work Comp Escrow		209,300	N/A
Total investments		185,045,590	
Cash and cash equivalents:			
Deposits and repurchase obligations		145,963,919	
Petty cash		20,896	
Total	$	331,030,405	

Deposits and investments of the City are reflected in the government-wide financial statements as follows:

		Government-Wide Statement of Net Position	Fiduciary Funds Statement of Net Position	Primary Government Total
Pooled cash and investments	$	281,131,352	263,260	281,394,612
Current restricted cash and investments		6,057,584	—	6,057,584
Non-current restricted cash and investments		43,578,209	—	43,578,209
	$	330,767,145	263,260	331,030,405

Investment Policy

Missouri state statutes authorize the City, with certain restrictions, to deposit or invest in open accounts, time deposits, U.S. Treasury notes, and certificates of deposit. Statutes also require that collateral pledged must have a fair value equal to 100% of the funds on deposit, less insured amounts. Collateral securities must be held by the City or a disinterested third party and must be of the kind prescribed by state statutes and approved by the State of Missouri.

The City maintains a cash and investment pool, which is available for use by most funds. Substantially all excess cash is invested in U.S. Government securities, a local government investment pool, and money market funds. Each fund's portion of this pool is displayed as pooled cash and investments or in restricted assets. Interest earned on the cash and cash equivalents is allocated to the funds on the basis of average monthly cash and investment balances, and investment interest earned is based on each funds share of the investment balances at the end of each month. Cash and investments are held separately by some of the City's funds. Additionally, certain restricted assets, related to bond ordinances and indentures and capital lease certificates, are held in escrow by financial institutions' trust departments.

At June 30, 2024, some funds did reflect a loss under their investment income which is due to required fair value adjustments and each fund's cash position and portion of the investment pool.

Credit Risk/Concentration of Credit Risk

The credit risk for investments is the possibility that the issuer/counterparty to an investment will be unable to fulfill its obligations. It is the City's policy to limit its investments to Certificates of Deposit and Bonds or other obligations of the United States. The City's investment policy does not specify maximum or minimum investment concentrations by investment type. The credit rating and concentration of the City's investment in debt securities are as follows:

Issuer	Moody's Credit Rating	Percent of Total Investments
Federal Home Loan Bank	Aaa	1.61%
Federal National Mortgage Association	Aaa	4.69%
Federal Home Loan Mortgage Corporation	Aaa	3.02%
Local Government Investment Pool - MOSIP	AAAm (S & P)	38.99%

Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the City will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the City will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The City's policy is to collateralize the demand deposits and repurchase agreements with securities held by the financial institution's agent and in the City's name.

At June 30, 2024, the City's deposits and repurchase obligations were insured by Federal depository insurance and uninsured deposits and repurchase obligations were fully collateralized by securities held in the City's name by their financial institution's agent. In accordance with its policy, the City addresses custodial risk by pre-qualifying institutions with which it places securities. All securities are either registered in the name of the City or are held by the counterparty's agent in the City's name. Accordingly, management has determined that none of the City's deposits or investments were exposed to custodial credit risk as of June 30, 2024.

Interest Rate Risk

The City's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The City has elected to use the segmented time distribution method of disclosure for its interest rate risk.

As of June 30, 2024, the City's investment portfolio had the following investments and maturities:

Investment Type	Total	6 Months or Less	6 - 12 Months	12 - 24 Months	24 - 36 Months	36 - 48 Months
Local Government Investment Pool - MOSIP	$ 72,147,452	72,147,452	—	—	—	—
Money Market - Bond Reserves	42,529,173	42,529,173	—	—	—	—
Money Market - Work Comp Escrow	209,300	209,300	—	—	—	—
U.S. Government Securities						
Federal National Mortgage Association	8,681,309	2,499,755	6,181,554	—	—	—
Federal Home Loan Mortgage Corporation	5,586,644	—	3,909,912	1,676,732	—	—
Federal Home Loan Bank	2,983,214	—	1,696,772	227,034	1,059,408	—
U.S. Treasury Notes	52,880,992	4,462,367	4,159,687	18,983,939	17,585,469	7,689,530
U.S. Treasury Bond	27,506	—	—	—	—	27,506
Total investments	$ 185,045,590	121,848,047	15,947,925	20,887,705	18,644,877	7,717,036

Truman Heartland Community Foundation

The City has various fund accounts at the Truman Heartland Community Foundation (THCF), where donations are received for special City projects. THCF is a public charity which services communities in and around Eastern Jackson County.

At June 30, 2024 the carrying values of deposits are summarized as follows:

Project		Balance
Fire Safety Equipment	$	12,280
Sermon Memorial Room		38,429
Sermon/Old Spring Project		37,412
Truman Memorial Building Restoration		2,399
Truman Memorial Walking Trail		15,720
George Owens Nature Park		202
Palmer Center Senior Services		4,374
Palmer Senior Center		5,712
Memorial Endowment - Palmer Senior Center		96,462
McCoy Park Inclusive Play		24
Animal Shelter		27,310
Endowment - All Creatures Fund		92,150
Friends of Truman Depot		17,466
Waggoner Memorial		4,631
Pioneer Statue		4,637
	$	359,208

(3) Tax Revenue

Tax revenue, including interest and penalties for the year ended June 30, 2024 is as follows:

		General	TIF Debt Service	Nonmajor Governmental Funds	Total
Real Estate Tax	$	5,759,287	7,867,439	2,738,713	16,365,439
Railroad Utilities Tax		42,287	—	—	42,287
Cigarette Tax		331,202	—	—	331,202
Transient Guest Tax		—	—	2,304,882	2,304,882
Sales Tax		21,770,497	7,613,959	35,039,631	64,424,087
Use Tax		2,089,246	—	8,732,961	10,822,207
Franchise Tax		8,705,781	—	—	8,705,781
	$	38,698,300	15,481,398	48,816,187	102,995,885

The City's real estate tax is levied each November 1 on the assessed value as of the prior January 1 for all real property located in the City. Real estate taxes are due on December 31 following the levy date. On January 1, a lien attaches to all property. Property taxes are recognized as a receivable at the time they become an enforceable legal claim, and revenue is recognized in the year for which the property tax is levied. Jackson County bills and collects all real estate taxes for the City and charges a 1.5% to 1.6% commission on all taxes collected.

Assessed values are established by the Clay and Jackson County assessors, subject to review by the Jackson County Board of Equalization and State Tax Commission. The assessed value for real property, including railroad and utility properties, located in the City as of January 1, 2023, on which the fiscal 2024 levy was based, was $2,263,456,187.

The City is permitted by Missouri state statutes to levy taxes up to $1.00 per $100 of assessed valuation for general governmental services, other than payment of principal and interest on long-term debt, up to $0.40 per $100 of assessed valuation for public health and recreation, and in unlimited amounts for the payment of principal and interest on long-term debt. Property tax levies per $100 assessed valuation for the year ended June 30, 2024 were $0.3235 for the General Fund, $0.1524 for Public Health and Recreation, and $0.5755 for the Independence Square Benefit District Fund.

(a) Tax Abatements

Chapter 353

The City approves property tax abatements pursuant and subject to the terms of Missouri Statute 353 (Urban Redevelopment Corporations Law). The purpose of Chapter 353 Tax Abatement is to encourage the redevelopment of blighted areas by providing real property tax abatement.

As of June 30, 2024, the City provides Chapter 353 Tax Abatements through five programs that provide property tax abatement to encourage rehabilitation of properties that improve the safety and health of the home occupants, and help revitalize the redevelopment area. Abatements are obtained through application by the property owner, including inspection by City staff showing proof that improvements were made, and equals 100% of the real estate tax for years 1 through 10, and 50% of the real estate tax for years 11 through 25. The amount of the abatement is deducted from the property owner's tax bill. Abatements are not given until after the improvements have been made, and so there is no recapture provision. For the fiscal year ending June 30, 2024, the abated tax amounts were as follows:

Tax Abatement Program		Abated Tax
Fairmount Carlisle	$	19,573
Independence Square		21,186
Midtown Truman Road Corridor		33,292
St. Clair Park		312
Southwest Independence		179
Total	$	74,542

Chapter 100

The City approves property tax abatements pursuant and subject to the terms of Missouri Statute 100 which authorizes the City to issue Industrial Development Bonds to finance industrial development projects for private corporations, partnerships or individual companies. Under this type of financing, the company passes the title in the real property involved to the City which results in the bond proceeds being tax exempt resulting in a tax abatement for the company. The purpose of Chapter 100 Tax Abatement is to encourage retention and expansion of industrial development projects for the purchase, construction, extension and improvement of warehouses, distribution facilities, research and development facilities, office industries, agricultural processing industries, service facilities that provide interstate commerce, industrial plants and commercial facilities.

As of June 30, 2024, the City provides Chapter 100 Tax Abatements through three programs. Facilities receiving tax abatements under Chapter 100 make payments in lieu of taxes (PILOTS) to the City.

The City tax abated under the following Chapter 100 program to Unilever was $93,597.

Years	PILOT Percentage	Basis
1 through 10	20%	Real property taxes that would otherwise be due on the project improvements
11 through 15	25%	Real property taxes that would otherwise be due on the project improvements
16 through 20	50%	Real property taxes that would otherwise be due on the project improvements
1	0%	Personal property taxes that would otherwise be due on the project equipment
2	5%	Personal property taxes that would otherwise be due on the project equipment
3	10%	Personal property taxes that would otherwise be due on the project equipment
4	15%	Personal property taxes that would otherwise be due on the project equipment
5	20%	Personal property taxes that would otherwise be due on the project equipment

The City tax abated under the following Chapter 100 program to Ronson Machine and Manufacturing was $2,609.

Years	PILOT Percentage	Basis
1 through 2	Fixed	Real property taxes in the amount equal to the taxes due in 2018
3 through 12	25%	Real property taxes in the amount equal to the taxes due in 2018, increased in each odd year by 2% plus 25% of the taxes that would otherwise be due on the project improvements
2 through 12	25%	Personal property taxes that would otherwise be due on the project equipment

The City tax abated under the following Chapter 100 program to 39th Place Apartments was $28,771.

Years	PILOT Percentage	Basis
1 through 5	Fixed	Real property taxes in the amount per the Chapter 100 agreement
6 through 16	2% Increase	Real property taxes increased in each odd year by 2%

Tax Increment Financing

The City utilizes Tax Increment Financing (TIF) for economic development projects pursuant to the terms of Missouri Statute 99.800 through 99.865 (TIF Act). The purpose of TIF projects is to finance improvement within a geographically defined area called a redevelopment project area, which has been found by the City Council to be either a blighted, conservation, or economic development area. TIF projects allow the City to finance certain redevelopment costs from the revenue generated from (1) real estate taxes, measured by the net increase in assessed valuation resulting from redevelopment and (2) a percent of local sales tax revenues generated by new economic activities in the redevelopment area. These real estate taxes and sales tax revenues are allocated to special allocation funds set up for each TIF project. Under GASB Statement No. 77, these types of allocations are considered a tax abatement. For the fiscal year ending June 30, 2024, the City reported 19 TIF projects, with 15 active projects, and abated $932,577 in real estate tax and $7,283,678 in sales tax revenue.

(4) Intergovernmental Revenue and Receivables

Intergovernmental revenue during fiscal year 2024 consisted of the following:

	General Fund	Nonmajor Governmental Funds	Total
Federal			
Department of Housing & Urban Development	$		
Community Development Block Grant	—	632,328	632,328
Neighborhood Stabilization Program	—	305	305
Home Investment Partnership	—	250,308	250,308
Department of Agriculture	—	9,835	9,835
Department of Justice	—	546,561	546,561
Department of Transportation	—	3,344,536	3,344,536
Department of Health & Human Services	—	1,220,724	1,220,724
Departments of Treasury	—	1,121,327	1,121,327
Executive Office of the President	—	260,903	260,903
Department of Homeland Security	—	160,972	160,972
Total Federal	—	7,547,799	7,547,799
State & Local			
Department of Health & Human Services	—	85,529	85,529
Department of Public Safety	—	4,700	4,700
Department of Revenue			
Motor Vehicle Fuel Tax	4,578,190	—	4,578,190
Motor Vehicle License	540,178	—	540,178
Motor Vehicle Sales Tax	1,329,992	—	1,329,992
Financial Institutions Tax	14,587	—	14,587
Missouri Highway & Transportation Commission	—	105,206	105,206
Missouri Department of Conservation	—	3,135	3,135
Missouri Department of Transportation	—	11,516	11,516
Jackson County Anti-Drug Tax	536,119	14,647	550,766
Jackson County DARE	224,326	—	224,326
Health Forward Foundation	—	10,790	10,790
Other	—	24,497	24,497
Total State & Local	7,223,392	260,020	7,483,412
Grand Total	$ 7,223,392	7,807,819	15,031,211

Amounts due from other governments at June 30, 2024 are as follows:

		Federal	State	Local	Total
General Fund :					
Department of Revenue	$				
Motor Vehicle Fuel Tax		—	789,675	—	789,675
Motor Vehicle Sales Tax		—	123,408	—	123,408
Motor Vehicle License Fees		—	134,181	—	134,181
DARE		—	—	112,491	112,491
Marketplace Shopping Center Transportation Development Dist		—	—	72	72
		—	1,047,264	112,563	1,159,827
TIF Debt Service:					
State Sales Tax		—	140,000	—	140,000
County Sales Tax		—	—	486,246	486,246
Kansas City Zoo Tax		—	—	46,418	46,418
Noland Road Community Improvement District		—	—	114,009	114,009
Marketplace Community Improvement District		—	—	1,886	1,886
39th St Transportation Development District		—	—	24,570	24,570
		—	140,000	673,129	813,129
Nonmajor Governmental Funds:					
Department of Housing & Urban Development					
Community Development Block Grant		103,708	—	—	103,708
Home Investment Partnership		4,175	—	—	4,175
Neighborhood Stabilization Program		115,197	—	—	115,197
Department of Justice		320,629	—	—	320,629
Department of Transportation		1,618,721	—	—	1,618,721
Department of Health & Human Services		217,034	9,866	—	226,900
Department of Homeland Security		327,590	—	—	327,590
Executive Office of the President		167,094	—	—	167,094
Other		—	—	15,673	15,673
		2,874,148	9,866	15,673	2,899,687
Power and Light Fund:					
Federal Communications Commission		185,328	—	—	185,328
		185,328	—	—	185,328
Sanitary Sewer Fund					
Department of Homeland Security		275,283	—	—	275,283
		275,283	—	—	275,283
Totals	$	3,334,759	1,197,130	801,365	5,333,254

(5) Interfund Activity

(a) Interfund Balances

Interfund balances at June 30, 2024, consisted of the following:

	Due from Nonmajor Governmental	Due from TIF Debt Service	Due from Events Center	Due from Internal Service Funds	Total
Due to:					
Governmental activities:					
General Fund	$ 1,563,947	11,213	31,385	457,396	2,063,941
Nonmajor governmental	150,727	—	—	—	150,727
Total governmental activities	$ 1,714,674	11,213	31,385	457,396	2,214,668
Business-type activities:					
Power and Light Fund	$ —	—	—	457,397	457,397
Water Fund	—	—	—	457,397	457,397
Sanitary Sewer Fund	—	—	—	457,397	457,397
Total business-type activities	—	—	—	1,372,191	1,372,191
Total	$ 1,714,674	11,213	31,385	1,829,587	3,586,859

Interfund payables and receivables represent loans between funds for operating purposes, short-term negative cash balances and pending reimbursements. The Crackerneck Creek TDD, which is reported as a component unit in the TIF Debt Service category, owes $1,213 to the General Fund for administrative fees. The Events Center CID, which is reported as a component unit in the Events Center Category, owes $31,385 to the General Fund for administrative fees. The Hub Drive TDD, which is reported as a component unit in the TIF Debt Service category, owes $5,000 to the General Fund for administrative fees. The Hub Drive CID, which is reported as a component unit in the TIF Debt Service Category, owes $5,000 to the General Fund for administrative fees. All other amounts are for short-term loans for negative cash balances at June 30, 2024.

(b) Interfund Charges for Support Services

Interfund charges for support services and rent paid to the General Fund during fiscal year 2024 were as follows:

	Interfund Charges
Nonmajor Governmental Funds	$ 464,808
Power and Light Fund	2,035,029
Sanitary Sewer Fund	868,401
Water Fund	934,465
Internal Service Funds	73,979
	$ 4,376,682

Interfund charges for customer service support services and telephone operators were paid to the Water Fund during fiscal year 2024, and are included as a credit to Water's operating expenses as follows:

Power and Light Fund	$	2,221,715
Sanitary Sewer Fund		1,143,056
	$	3,364,771

Interfund charges for meter reading services were paid to the Power and Light Fund during fiscal year 2023, and are included as a credit to Power and Light's operating expenses as follows:

Sanitary Sewer Fund	$	743,135
Water Fund		1,147,028
General Fund		185,140
	$	2,075,303

(c) Payments in Lieu of Taxes

The payments in lieu of taxes of $15,223,773, $3,248,747, and $3,677,175 in fiscal year 2024 by the Power and Light, Water, and Sanitary Sewer (Enterprise) Funds, respectively, to the General Fund approximate franchise taxes and real estate taxes on plant in service. The franchise tax rate, established by City ordinance at 9.08%, is applied to gross billed operating revenues less amounts written off to arrive at the franchise tax due the General Fund. In addition to the 9.08% applied to operating revenues, the City also charges a real estate tax as part of the payment in lieu of taxes. The real estate taxes are charged at a set amount for the plant assets of the Enterprise Funds.

(d) Interfund Transfers

Interfund transfers for the year ended June 30, 2024, consisted of the following:

		Transfers Out				
		General	**Tax Increment Financing**	**Nonmajor Governmental**	**Sanitary Sewer**	**Total**
Transfers In:						
General	$	—	—	22,018	—	22,018
Tax Increment Financing		—	3,150,777	—	—	3,150,777
Sanitary Sewer Fund		10,000	—	—	—	10,000
Nonmajor governmental		19,206	—	645,994	4,169	669,369
Total Primary Government	$	29,206	3,150,777	668,012	4,169	3,852,164

Transfers are for capital projects, general operations and debt service payments. There is a transfer for $65,296 between the Events Center CID and TIF Debt Service funds that is eliminated from the Events Center reporting upon consolidation within the financial statements.

(6) Capital Assets

Capital asset activity for the year ended June 30, 2024 is as follows:

	Balance June 30, 2023	Additions	Retirements	Balance June 30, 2024
Governmental activities:				
Nondepreciable capital assets:				
Land	$ 32,184,386	—	—	32,184,386
Construction work in progress	24,652,209	14,874,945	(6,116,843)	33,410,311
Total nondepreciable capital assets	56,836,595	14,874,945	(6,116,843)	65,594,697
Depreciable capital assets:				
Land improvements	10,156,469	538,083	—	10,694,552
Buildings	59,141,797	9,613,569	—	68,755,366
Building improvements	19,946,905	584,610	—	20,531,515
Improvements other than buildings	37,462,111	207,536	—	37,669,647
Office furniture and equipment	443,946	—	—	443,946
Computer equipment	10,361,750	234,058	—	10,595,808
Mobile equipment	29,585,672	2,438,804	(909,185)	31,115,291
Other equipment	13,809,590	2,354,610	(33,104)	16,131,096
Infrastructure	452,430,174	3,051,723	—	455,481,897
Total depreciable capital assets	633,338,414	19,022,993	(942,289)	651,419,118
Less accumulated depreciation for:				
Land improvements	(6,506,925)	(536,058)	—	(7,042,983)
Buildings	(25,855,150)	(1,416,422)	—	(27,271,572)
Building improvements	(14,743,281)	(797,295)	—	(15,540,576)
Improvements other than buildings	(28,846,260)	(1,785,769)	—	(30,632,029)
Office furniture and equipment	(439,037)	(2,527)	—	(441,564)
Computer equipment	(6,127,799)	(720,891)	—	(6,848,690)
Mobile equipment	(17,794,498)	(2,473,503)	869,331	(19,398,670)
Other equipment	(10,260,036)	(685,904)	31,958	(10,913,982)
Infrastructure	(284,691,008)	(14,316,245)	—	(299,007,253)
Total accumulated depreciation	(395,263,994)	(22,734,614)	901,289	(417,097,319)
Total depreciable capital assets, net	238,074,420	(3,711,621)	(41,000)	234,321,799
Lease and subscription assets being amortized				
Machinery and equipment	85,458	61,987	—	147,445
Machinery and equipment - internal service funds	43,307	9,224	—	52,531
Subscriptions	86,130	93,926	—	180,056
Subscriptions - internal service funds	3,214,695	47,232	—	3,261,927
Total amortized assets	3,429,590	212,369	—	3,641,959
Less accumulated amortization:				
Machinery and equipment	(32,880)	(23,525)	—	(56,405)
Machinery and equipment - internal service funds	(11,525)	(15,446)	—	(26,971)
Subscriptions	(32,373)	(42,491)	—	(74,864)
Subscriptions - internal service funds	(1,092,387)	(1,296,922)	—	(2,389,309)
Total accumulated amortization	(1,169,165)	(1,378,384)	—	(2,547,549)
Total amortized assets, net	2,260,425	(1,166,015)	—	1,094,410
Governmental activities capital assets, net	$ 297,171,440	9,997,309	(6,157,843)	301,010,906

Depreciation and amortization expense was charged to functions as follows:

Administrative Services	$	144,156
Public Safety		3,486,133
Municipal Services (Public Works)		13,445,966
Health and Animal Services		25,269
Culture and Recreation		2,052,340
Community Development		20,290
Storm Water		1,969,107
General Government		1,163,190
Total		22,306,451
Internal Service Funds:		
Central Garage		10,418
Enterprise Resource Planning		1,796,129
Total depreciation expense	$	24,112,998

	Balance June 30, 2023	Additions	Retirements	Balance June 30, 2024
Business-type activities:				
Power and Light Fund:				
Nondepreciable capital assets:				
Land	$ 4,828,430	—	—	4,828,430
Construction in progress	34,537,352	19,117,811	(21,302,649)	32,352,514
Total nondepreciable capital assets	39,365,782	19,117,811	(21,302,649)	37,180,944
Depreciable capital assets:				
Infrastructure:				
Production plant	96,683,101	3,230,649	—	99,913,750
Transmission plant	46,065,464	476,218	(83,478)	46,458,204
Distribution plant	201,128,727	1,619,183	(584,444)	202,163,466
General plant	18,833,964	189,956	—	19,023,920
Other	2,755,568	—	—	2,755,568
Total infrastructure	365,466,824	5,516,006	(667,922)	370,314,908
Machinery and equipment	26,781,494	1,875,406	(1,533,253)	27,123,647
Total depreciable capital assets	392,248,318	7,391,412	(2,201,175)	397,438,555
Less accumulated depreciation:				
Infrastructure	(194,648,076)	(10,207,670)	655,601	(204,200,145)
Machinery and equipment	(16,693,861)	(1,378,557)	1,522,152	(16,550,266)
* Total accumulated depreciation	(211,341,937)	(11,586,227)	2,177,753	(220,750,411)
Total depreciable capital assets, net	180,906,381	(4,194,815)	(23,422)	176,688,144
Subscription assets being amortized:				
Subscriptions	492,172	—	—	492,172
Total amortized assets	492,172	—	—	492,172
Less accumulated amortization:				
Subscriptions	(58,445)	(123,043)	—	(181,488)
Total accumulated amortization	(58,445)	(123,043)	—	(181,488)
Total amortized assets, net	433,727	(123,043)	—	310,684
Total power and light capital assets	$ 220,705,890	14,799,953	(21,326,071)	214,179,772

*** See page 64 note regarding depreciation.**

	Balance June 30, 2023	Reclassifications	Additions	Retirements	Balance June 30, 2024
Water Fund:					
Nondepreciable capital assets:	$				
Land	2,164,901	—	—	—	2,164,901
Construction in progress	10,447,697	—	7,535,144	(7,499,175)	10,483,666
Total nondepreciable capital assets	12,612,598	—	7,535,144	(7,499,175)	12,648,567
Depreciable capital assets:					
Infrastructure:					
Nonutility property	40,014	—	—	—	40,014
Source of supply	8,287,225	(224,768)	—	—	8,062,457
Pumping plant	17,152,566	—	867,902	(3,486)	18,016,982
Treatment plant	26,334,356	—	401,718	(30,518)	26,705,556
Transmission plant	100,961,208	351,837	4,435,930	(124,867)	105,624,108
General plant	2,664,499	(481,861)	—	—	2,182,638
Other	12,547,766	—	—	—	12,547,766
Total infrastructure	167,987,634	(354,792)	5,705,550	(158,871)	173,179,521
Machinery and equipment	7,616,597	354,792	2,070,060	(89,506)	9,951,943
Total depreciable capital assets	175,604,231	—	7,775,610	(248,377)	183,131,464
Less accumulated depreciation:					
Infrastructure	(66,902,374)	(127,072)	(2,947,179)	167,410	(69,809,215)
Machinery and equipment	(6,070,926)	127,072	(599,061)	89,506	(6,453,409)
* Total accumulated depreciation	(72,973,300)	—	(3,546,240)	256,916	(76,262,624)
Total depreciable capital assets, net	102,630,931	—	4,229,370	8,539	106,868,840
Total water capital assets	$ 115,243,529	—	11,764,514	(7,490,636)	119,517,407

*** See page 64 note regarding depreciation.**

	Balance June 30, 2023	Reclassifications	Additions	Retirements	Balance June 30, 2024
Sanitary Sewer Fund:					
Nondepreciable capital assets:					
Land	$ 330,191	—	—	—	330,191
Construction in progress	10,583,070	—	1,608,746	(490,625)	11,701,191
Total nondepreciable capital assets	10,913,261	—	1,608,746	(490,625)	12,031,382
Depreciable capital assets:					
Infrastructure:					
Nonutility property	46,368	—	—	—	46,368
Collection plant	129,975,291	1,306	—	—	129,976,597
Pumping plant	71,194,968	(38,210,489)	30,610	—	33,015,089
Treatment plant	13,499,656	38,463,434	539,901	—	52,502,991
General plant	1,219,348	(19,176)	—	—	1,200,172
Total infrastructure	215,935,631	235,075	570,511	—	216,741,217
Machinery and equipment	7,621,559	(235,075)	354,305	(129,619)	7,611,170
Total depreciable capital assets	223,557,190	—	924,816	(129,619)	224,352,387
Less accumulated depreciation:					
Infrastructure	(86,809,246)	(21,099)	(4,117,201)	—	(90,947,546)
Machinery and equipment	(5,986,311)	21,099	(416,024)	129,619	(6,251,617)
Total accumulated depreciation	(92,795,557)	—	(4,533,225)	129,619	(97,199,163)
Total depreciable capital assets, net	130,761,633	—	(3,608,409)	—	127,153,224
Lease assets being amortized					
Machinery and equipment	2,223	—	—	—	2,223
Total amortized assets	2,223	—	—	—	2,223
Less accumulated amortization:					
Machinery and equipment	(1,284)	—	(642)	—	(1,926)
Total accumulated amortization	(1,284)	—	(642)	—	(1,926)
Total amortized assets, net	939	—	(642)	—	297
Total sewer capital assets	141,675,833	—	(2,000,305)	(490,625)	139,184,903

*** See page 64 note regarding depreciation.**

Events Center fund:	**Balance June 30, 2023**	**Additions**	**Retirements**	**Balance June 30, 2024**
Nondepreciable capital assets:				
Land	$ 5,796,315	—	—	5,796,315
Total nondepreciable capital assets	5,796,315	—	—	5,796,315
Depreciable capital assets:				
Infrastructure	70,737,149	4,118,931	—	74,856,080
Machinery and equipment	7,200,230	1,847,835	—	9,048,065
Total depreciable capital assets	77,937,379	5,966,766	—	83,904,145
Less accumulated depreciation:				
Infrastructure	(22,732,579)	(2,015,963)	—	(24,748,542)
Machinery and equipment	(4,011,749)	(569,211)	—	(4,580,960)
Total accumulated depreciation	(26,744,328)	(2,585,174)	—	(29,329,502)
Total depreciable capital assets, net	56,989,366	3,381,592	—	54,574,643
Total events center capital assets	56,989,366	3,381,592	—	60,370,958
Total business-type activities capital assets	$ 534,614,618	28,191,838	(29,283,910)	533,253,040

Depreciation and amortization expense was charged to functions as follows:

Business-type activities:	
Power and Light	$ 11,709,270
Water	3,539,716
Sanitary Sewer	4,533,867
Events Center	2,585,174
Total business-type activities depreciation and amortizaton expense	$ 22,368,027

Depreciation expense charged to Power and Light and Water funds may be different than the additions to accumulated depreciation because certain depreciation related to utility vehicles and heavy equipment are charged to clearing accounts and redistributed to various operating, construction, and other capital accounts. As of June 30, 2024 the difference for Water is $6,524.

Under accounting practices promulgated in the utility industry by the Federal Energy Regulatory Commission (FERC) and the National Association of Regulatory Utility Commissioners (NARUC), for business-type activities, units retired plus the cost of removal, less salvage, are charged against accumulated depreciation, with no gain or loss recognized. The retirement of these assets can cause the decrease in accumulated depreciation to be higher than the decrease of the capital asset due to the cost of removal.

(7) Long-Term Obligations

The State Constitution permits a city, by vote of two-thirds of the voting electorate, to incur general obligation indebtedness for "city purposes," not to exceed 10% of the assessed value of taxable tangible property. The State Constitution also permits a city, by vote of two-thirds of the voting electorate under a special election or four-sevenths under a general election, to incur additional general obligation indebtedness not exceeding, in the aggregate, an additional 10% of the assessed value of taxable tangible property for the purpose of acquiring rights-of-way, constructing, extending, and improving streets and avenues and/or sanitary or storm sewer systems, and purchasing or constructing waterworks, electric, or other plants, provided that the total general obligation indebtedness of the city does not exceed 20% of the assessed valuation of taxable property. As of June 30, 2024, the City has no general obligation debt outstanding.

The following is a summary of changes in long-term liabilities of the City for the year ended June 30, 2024:

		Beginning Balance	Additions	Reductions	Ending Balance	Amount Due Within One Year
Governmental activities:						
Loans and notes payable:						
Loans payable	$	16,630,000	20,000,000	1,345,000	35,285,000	1,970,000
TIF loans		103,480,000	—	6,585,000	96,895,000	6,655,000
Financed purchase obligation		1,193,813	—	410,203	783,610	208,235
Neighborhood Improvement District (NID)		12,000	—	12,000	—	—
Premium (discount), net		4,537,403	—	345,303	4,192,100	—
Total loans and note payable		125,853,216	20,000,000	8,697,506	137,155,710	8,833,235
Other liabilities:						
Compensated absences		16,852,920	8,787,958	8,075,281	17,565,597	7,847,501
Total OPEB liability		120,259,108	1,562,168	51,769	121,769,507	5,230,771
Claims payable		10,591,695	30,458,283	24,565,620	16,484,358	5,445,606
Net pension liability		33,170,538	14,460,104	—	47,630,642	—
Lease liability		51,819	61,988	22,774	91,033	30,399
Lease liability - internal service funds		29,732	9,224	14,736	24,220	14,176
Subscription liability		40,553	91,350	61,395	70,508	36,184
Subscription liability - internal service funds		1,346,786	47,232	979,726	414,292	310,112
Total other liabilities		182,343,151	55,478,307	33,771,301	204,050,157	18,914,749
Total Governmental Activities	$	308,196,367	75,478,307	42,468,807	341,205,867	27,747,984

The compensated absences, other post-employment benefit liabilities and pension liabilities attributable to governmental activities will be liquidated primarily by the General Fund. The self-insurance claims liability will be paid from the Staywell Health Care Fund and Workers' Compensation Fund.

The following is a summary of changes in long-term debt of the Proprietary Funds for the year ended June 30, 2024:

		Beginning Balance	Additions	Reductions	Ending Balance	Amount Due Within One Year
Business-type activities:						
Power and Light Fund:						
Revenue bonds	$	116,595,000	—	3,555,000	113,040,000	3,730,000
Premium on bonds payable		5,240,722	—	356,029	4,884,693	—
Total revenue bonds		121,835,722	—	3,911,029	117,924,693	3,730,000
Compensated absences		5,246,011	2,580,884	2,665,273	5,161,622	1,786,218
Total OPEB liability		35,735,127	—	3,539,824	32,195,303	1,382,992
Net pension liability		10,474,542	2,002,099	—	12,476,641	—
Subscription liability		363,613	—	117,635	245,978	121,169
Total Power and Light Fund		173,655,015	4,582,983	10,233,761	168,004,237	7,020,379
Water Fund:						
Revenue bonds		16,760,000	—	1,880,000	14,880,000	1,950,000
Premium on bonds payable		349,562	—	55,194	294,368	—
Total revenue bonds		17,109,562	—	1,935,194	15,174,368	1,950,000
Compensated absences		1,180,970	1,002,358	857,623	1,325,705	515,152
Total OPEB liability		10,222,327	—	876,565	9,345,762	401,460
Net pension liability		2,954,649	436,330	—	3,390,979	—
Total Water Fund		31,467,508	1,438,688	3,669,382	29,236,814	2,866,612
Sanitary Sewer Fund:						
Revenue Bonds		81,750,000	—	3,615,000	78,135,000	3,695,000
Premium on bonds payable		4,455,963	—	290,607	4,165,356	—
Discount on bonds payable		(33,590)	—	(1,600)	(31,990)	—
Total revenue bonds		86,172,373	—	3,904,007	82,268,366	3,695,000
Compensated absences		891,797	512,849	528,597	876,049	360,467
Total OPEB liability		9,526,476	—	475,991	9,050,485	388,776
Net pension liability		1,959,459	464,096	—	2,423,555	—
Lease liability		862	—	689	173	173
Total Sanitary Sewer Fund		98,550,967	976,945	4,909,284	94,618,628	4,444,416
Events Center Fund:						
Revenue bonds		83,415,000	—	3,400,000	80,015,000	3,640,000
Premium on bonds payable		1,265,796	—	107,440	1,158,356	—
Total Events Center Fund		84,680,796	—	3,507,440	81,173,356	3,640,000
Total business-type activities	$	388,354,286	6,998,617	22,319,867	373,033,035	17,971,407

Debt service requirements on long-term debt with scheduled maturities at June 30, 2024 are as follows:

	Governmental Activities					
	Loans Payable		TIF Loans		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2025	$ 1,970,000	1,390,746	6,655,000	3,897,675	8,625,000	5,288,421
2026	2,035,000	1,326,149	6,635,000	3,633,350	8,670,000	4,959,499
2027	2,105,000	1,259,021	8,085,000	3,371,794	10,190,000	4,630,815
2028	2,175,000	1,189,234	6,245,000	3,047,019	8,420,000	4,236,252
2029	2,250,000	1,116,786	3,505,000	2,779,163	5,755,000	3,895,949
2030 - 2034	10,865,000	4,449,104	15,620,000	11,898,125	26,485,000	16,347,229
2035 - 2039	6,815,000	2,731,681	13,950,000	8,745,050	20,765,000	11,476,731
2040 - 2044	7,070,000	1,117,593	11,935,000	6,211,431	19,005,000	7,329,024
2045 - 2049	—	—	16,010,000	3,266,019	16,010,000	3,266,019
2050 - 2051	—	—	8,255,000	549,600	8,255,000	549,600
	$ 35,285,000	14,580,312	96,895,000	47,399,226	132,180,000	61,979,538

	Business-type Activities									
	Power and Light		Water		Sewer		Events Center		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2025	$ 3,730,000	4,893,344	1,950,000	578,138	3,695,000	2,530,079	3,640,000	2,285,184	13,015,000	10,286,745
2026	3,915,000	4,706,844	2,035,000	498,438	3,790,000	2,439,464	3,890,000	2,184,757	13,630,000	9,829,503
2027	4,110,000	4,511,094	2,120,000	415,338	3,895,000	2,334,617	4,145,000	2,077,527	14,270,000	9,338,576
2028	4,315,000	4,305,594	2,210,000	325,975	4,010,000	2,213,725	4,415,000	1,963,376	14,950,000	8,808,670
2029	4,530,000	4,089,844	2,305,000	230,031	4,145,000	2,082,762	4,705,000	1,831,804	15,685,000	8,234,440
2030 - 2034	26,295,000	16,815,219	4,260,000	90,525	22,965,000	8,173,971	28,410,000	6,823,760	81,930,000	31,903,475
2035 - 2039	28,140,000	10,320,144	—	—	22,460,000	4,180,556	30,810,000	2,189,663	81,410,000	16,690,363
2040 - 2044	26,110,000	5,364,906	—	—	13,175,000	1,683,330	—	—	39,285,000	7,048,236
2045 - 2047	11,895,000	692,225	—	—	—	—	—	—	11,895,000	692,225
	$ 113,040,000	55,699,215	14,880,000	2,138,446	78,135,000	25,638,504	80,015,000	19,356,072	286,070,000	102,832,234

Included in the Events Center maturity schedule above is the following privately placed Series 2022 revenue bonds:

	Events Center - Privately Placed	
	Principal	Interest
2025	$ 2,830,000	1,687,034
2026	3,055,000	1,610,907
2027	3,290,000	1,528,727
2028	3,025,000	1,440,226
2029	2,325,000	1,358,854
2030 - 2034	20,385,000	5,444,560
2035 - 2038	27,805,000	1,970,963
	$ 62,715,000	15,041,272

Acceleration Clauses

In the event of the City’s default on debt service payments, all TIF loans and business-type revenue bonds have acceleration clauses. If 25% of the bondholders vote to enforce the acceleration clause then the full amounts of the outstanding principal and accrued interest are due immediately.

The Events Center Series 2022 bonds are privately placed. In the event of the City’s default on debt service payments, the Trustee may declare that the full amounts of the outstanding principal and accrued interest are due immediately.

(a) Governmental Activities

(1) Loans Payable

Governmental activities loans payable at June 30, 2024 is comprised of the following:

$17,940,000 Lease Purchase for Deferred Maintenance, annual installments of $1,220,000 to $1,575,000; interest at 2.420% - paid from the Street Improvements Sales Tax fund	$	15,285,000
$20,000,000 Lease Purchase for the Building Acquisition & Improvements, annual installments of $585,000 to $1,565,000; interest at 5.180% - paid from the General Fund		20,000,000
Total Governmental Activities Loans Payable	$	35,285,000

Both of the loans payable are privately placed.

(2) Financed Purchase Obligations and Leases

Financed Purchase Obligations

Financed purchase obligations at June 30, 2024 are comprised of the following:

Motorola Solutions (radio equipment) annual installments of $158,096 to $178,587 through 2027; interest at 2.48% - paid from the General fund and Police Sales Tax fund with allocations to the Enterprise funds and Storm Water Sales Tax fund	$	706,351
Caterpillar Financial Services (wheel loader) annual installments of $34,830 to $38,053 through 2025; interest at 3.025% - paid from the Street Improvements Sales Tax fund		77,259
Total Financed Purchase Obligations	$	783,610

The net book value of assets acquired under the financed purchases described above amounted to $2,200,001 as of June 30, 2024.

The future minimum obligations and the net present value of these minimum payments as of June 30, 2024 were as follows:

Year ending June 30:		
2025	$	228,098
2026		228,098
2027		187,670
2028		187,670
		831,536
Less imputed interest		(47,926)
Present value of minimum lease payments	$	783,610

Lease Arrangements

Leases Payable

Under GASB Statement No. 87, a lessee is required to recognize an intangible right to use asset and a lease liability at the commencement of the lease term based on the estimated present value of the lease payments. The intangible right to use assets represent the City's right to use the underlying assets during the term of the lease, and lease liabilities represent the City's obligation to make lease payments arising from the lease. For fund statements an expenditure and other financing source are reported in the period the lease is initially recognized. The subsequent lease payments are accounted for consistent with the principles of debt service payments on long-term debt. The intangible right to use asset is amortized over the lease term. The City uses an average interest rate based upon a combination of treasury rates and credit rates to calculate the present value of lease payments when the rate implicit in the lease is not known. For each lease listed below, the intangible right to use asset is included in Note 6 – Capital Assets and the lease liability is included in Note 7 – Long-Term Obligations.

On April 19, 2019, the City entered into a 60-month lease as Lessee for the use of a Ricoh Copier for Municipal Court. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $3,642. As of June 30, 2024, the value of the lease liability was zero. The City was required to make monthly fixed payments of $112. The lease had an interest rate of 0.8450%. As of June 30, 2024, the value of the right to use asset was $3,642 with accumulated amortization of $3,642.

On August 29, 2019, the City entered into a 60-month lease as Lessee for the use of a Ricoh Multifunction Copier for the Finance Department. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $7,085. As of June 30, 2024, the value of the lease liability was zero. The City was required to make quarterly fixed payments of $598. The lease had an interest rate of 0.8450%. As of June 30, 2024, the value of the right to use asset was $7,085 with accumulated amortization of $7,085.

On September 20, 2019, the City entered into a 60-month lease as Lessee for the use of a Ricoh Multifunction Copier for the City Manager's Office. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $5,683. As of June 30, 2024, the value of the lease liability was $303. The City is required to make monthly fixed payments of $152. The lease has an interest rate of 0.8450%. As of June 30, 2024, the value of the right to use asset was $5,683 with accumulated amortization of $5,296.

On December 17, 2019, the City entered into a 60-month lease as Lessee for the use of a Ricoh Multifunction Copier for the Sanitary Sewer Maintenance division. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $4,445. As of June 30, 2024, the value of the lease liability was $346. The City is required to make quarterly fixed payments of $347. The lease has an interest rate of 0.8450%. As of June 30, 2024, the value of the right to use asset was $4,445 with accumulated amortization of $3,852.

On December 17, 2019, the City entered into a 60-month lease as Lessee for the use of a Ricoh Multifunction Copier for the Animal Services division. On July 1, 2022, an initial lease asset and lease liability were recorded in the amount of $2,814. As of June 30, 2024, the value of the lease liability was $570. The City is required to make monthly fixed payments of $95. The lease has an interest rate of

0.8450%. As of June 30, 2024, the value of the right to use asset was $2,814 with accumulated amortization of $2,252.

On September 8, 2020, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard Multifunction Copier for the Community Development Department. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $4,967. As of June 30, 2024, the value of the lease liability was $1,482. The City is required to make quarterly fixed payments of $299. The lease has an interest rate of 1.0110%. As of June 30, 2024, the value of the right to use asset was $4,967 with accumulated amortization of $3,546.

On September 21, 2020, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard LJ Managed Copier for the Tourism Division. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $5,551. As of June 30, 2024, the value of the lease liability was $1,874. The City is required to make quarterly fixed payments of $315. The lease has an interest rate of 1.0110%. As of June 30, 2024, the value of the right to use asset was $5,551 with accumulated amortization of $3,898.

On May 26, 2021, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard LJ Managed Copier for the Health Department. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $5,358. As of June 30, 2024, the value of the lease liability was $2,177. The City is required to make quarterly fixed payments of $276. The lease has an interest rate of 1.1770%. As of June 30, 2024, the value of the right to use asset was $5,358 with accumulated amortization of $3,279.

On June 2, 2021, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard LJ Printer for the City Clerk's Office. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $6,183. As of June 30, 2024, the value of the lease liability was $2,515. The City is required to make quarterly fixed payments of $318. The lease has an interest rate of 1.1770%. As of June 30, 2024, the value of the right to use asset was $6,183 with accumulated amortization of $3,771.

On June 14, 2021, the City entered into a 60-month lease as Lessee for the use of two Hewlett Packard LF Managed Copiers for the Police Department. On July 1, 2021, an initial lease asset and lease liability were recorded in the amount of $10,437. As of June 30, 2024, the value of the lease liability was $4,244. The City is required to make quarterly fixed payments of $538. The lease has an interest rate of 1.1770%. As of June 30, 2024, the value of the right to use asset was $10,437 with accumulated amortization of $6,322.

On October 21, 2021, the City entered into a 60-month lease as Lessee for the use of two Hewlett Packard LJ Managed Copiers for the Municipal Services Department. An initial lease asset and lease liability were recorded in the amount of $7,573. As of June 30, 2024, the value of the lease liability was $3,662. The City is required to make quarterly fixed payments of $374. The lease has an interest rate of 1.4460%. As of June 30, 2024, the value of the right to use asset was $7,573 with accumulated amortization of $4,081.

On March 23, 2022, the City entered into a 60-month lease as Lessee for the use of a six Hewlett Packard LJ Managed Copiers for the Police Department. An initial lease asset and lease liability were recorded in the amount of $31,026. As of June 30, 2024, the value of the lease liability was $15,869. The City is required to make quarterly fixed payments of $1,638. The lease has an interest rate of 2.3230%. As of June 30, 2024, the value of the right to use asset was $31,026 with accumulated amortization of $14,099.

On December 1, 2022, the City entered into a 36-month lease as Lessee for the use of Quadient Mail Postage Equipment for the City as a whole. An initial lease asset and lease liability were recorded in the amount of $36,223. As of June 30, 2024, the value of the lease liability was $15,452. The City is required to make quarterly fixed payments of $3,169. The lease has an interest rate of 3.3780%. As of June 30, 2024, the value of the right to use asset was $36,223 with accumulated amortization of $19,117.

On August 22, 2023, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard DesignJet Printer for the Fire Department. An initial lease asset and lease liability were recorded in the amount of $8,596. As of June 30, 2024, the value of the lease liability was $6,926. The City is required to make quarterly payments of $460. The lease has an interest rate of 2.8760%. As of June 30, 2024, the value of the right to use asset was $8,596 with accumulated amortization of $1,476.

On February 1, 2024, the City entered into a 60-month lease as Lessee for the use of a Hewlett Packard LJ Managed Copier for the Technology Services Department. An initial lease asset and liability were recorded in the amount of $9,224. As of June 30, 2024, the value of the lease liability was $8,768. The City is required to make quarterly payments of $516. The lease has an interest rate of 2.4320%. As of June 30, 2024, the value of the right to use asset was $9,224 with accumulated amortization of $769.

On April 15, 2024, the City entered into a 48-month lease as Lessee for the use of a Bobcat Skid Steer Loader for the Municipal Services Department. An initial lease asset and liability were recorded in the amount of $53,392. As of June 30, 2024, the value of the lease liability was $51,238. The City is required to make monthly payments of $1,202. The lease has an interest rate of 2.8320%. As of June 30, 2024, the value of the right to use asset was $53,392 with accumulated amortization of $2,817.

The future minimum lease payment for governmental and business-type activities for the year ended June 30, 2024 is as follows:

		Governmental Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	44,575	2,497	47,072
2026		33,548	1,444	34,992
2027		21,607	736	22,343
2028		14,501	215	14,716
2029		1,022	9	1,031
	$	115,253	4,901	120,154

		Business-Type Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	173	1	174
	$	173	1	174

Leases Receivable

Under GASB Statement No. 87, a lessor is required to recognize a lease receivable and a deferred inflow of resources at the commencement of the lease term. The lease receivable is measured at the present value of the lease payments expected to be received during the lease term. The deferred inflows of resources are measured at the value of the lease receivable plus any payments received at or before the commencement of the least term that relate to future periods.

On July 8, 2002, the City entered into a 480-month lease as Lessor for T-Mobile to use tower and space rental at Fire Station #1. On July 1, 2021, an initial lease receivable and deferred inflow of resources were recorded in the amount of $865,368. As of June 30, 2024, the value of the lease receivable was $788,464. The lessee is required to make annual fixed payments of $41,976. The lease has an interest rate of 2.6590%. As of June 30, 2024, the value of the deferred inflow of resources was $741,858, and the City recognized lease revenue of $41,170 during the fiscal year.

On January 1, 2007, the City entered into a 240-month lease as Lessor for the use of Bass Pro Store. On July 1, 2021, an initial lease receivable and deferred inflows of resources were recorded in the amount of $4,806,001. As of June 30, 2024, the value of the lease receivable was $1,965,490. The lessee is required to make annual fixed payments of $1,000,000. The lease has an interest rate of 1.3350%. As of June 30, 2024, the value of the deferred inflow of resources was $1,965,490, and the City recognized lease revenue of $944,066 during the fiscal year.

On August 27, 2020, the City entered into a 360-month lease as Lessor for the use of land for the Lamar message board at the Cable Dahmer Arena. On July 1, 2021, an initial lease receivable and deferred inflow of resources were recorded in the amount of $562,548. As of June 30, 2024, the value of the lease receivable was $530,115. The lessee is required to make monthly fixed payments of $2,100, and pre-paid 48 months at the commencement of the lease. The lease has an interest rate of 2.7210%. As of June 30, 2024, the value of the deferred inflow of resources was $424,145.

On April 1, 2023, the City entered into a 60-month lease as Lessor for the use of land owned by Power and Light. An initial lease receivable and deferred inflow of resources were recorded in the amount of $40,115. As of June 30, 2024, the value of the lease receivable was $24,111. The lessee is required to make annual fixed payments of $8,470. The lease has an interest rate of 2.670%. As of June 30, 2024, the value of the deferred inflow of resources was $30,086 and the City recognized lease revenue of $8,023.

The future minimum lease revenue due for governmental and business-type activities under lease arrangement for the year ended June 30, 2024 is as follows:

		Governmental Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	999,675	42,301	1,041,976
2026		1,008,395	33,581	1,041,976
2027		22,144	19,833	41,977
2028		29,028	19,244	48,272
2029		29,800	18,472	48,272
2030 - 2034		175,991	79,854	255,845
2035 - 2039		241,050	53,172	294,222
2040 - 2044		247,871	17,067	264,938
	$	2,753,954	283,524	3,037,478

		Business-Type Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	17,163	16,507	33,670
2026		17,664	16,006	33,670
2027		18,177	15,492	33,669
2028		10,237	14,963	25,200
2029		14,042	13,367	27,409
2030 - 2034		84,908	61,510	146,418
2035 - 2039		103,423	51,950	155,373
2040 - 2044		118,477	31,523	150,000
2045 - 2049		135,723	14,277	150,000
2050 - 2051		34,412	588	35,000
	$	554,226	236,183	790,409

Subscription-Based Information Technology Arrangements

Under GASB Statement No. 96, the City is required to recognize an intangible right to use asset and a subscription liability at the commencement of the lease term based on the estimated present value of the subscription payments. The intangible right to use assets represent the City's right to use the underlying assets during the term of the subscription agreement, and subscription liabilities represent the City's obligation to make payments arising from the agreement. For fund statements an expenditure and other financing source are reported in the period the subscription is initially recognized. The subsequent payments are accounted for consistent with the principles of debt service payments on long-term debt. The right to use asset is amortized over the subscription term. For each subscription listed below, the intangible right to use asset is included in Note 6 – Capital Assets and the subscription liability is included in Note 7 – Long-Term Obligations.

The City uses an average interest rate based upon a combination of treasury rates and credit rates to calculate the present value of lease payments when the rate implicit in the lease is not known.

On September 1, 2017, the City entered into a 84-month subscription for the use of Munis ERP System. On July 1, 2022, an initial subscription asset was recorded in the amount of $1,912,213 and a subscription liability was recorded in the amount of $1,173,113. As of June 30, 2024, the value of the subscription liability was zero. The City is required to make annual fixed payments of $596,172. The subscription has an interest rate of 2.1937%. As of June 30, 2024, the value of the right to use asset was $1,912,213 with accumulated amortization of $1,699,745.

On January 22, 2020, the City entered into an estimated 72-month subscription for the use of eCivis Cost Allocation Software. On July 1, 2022, an initial subscription asset and subscription liability were recorded in the amount of $81,171. As of June 30, 2024, the value of the subscription liability was $27,399. The City is required to make annual fixed payments of $28,000. The subscription has an interest rate of 2.1937%. As of June 30, 2024, the value of the right to use asset was $81,171 with accumulated amortization of $45,305.

On January 1, 2022, the City entered into a 36-month subscription for the use of the Enterprise Advantage Program. On July 1, 2022, an initial subscription asset and subscription liability were recorded in the amount of $101,963. As of June 30, 2024, the value of the subscription liability was zero. The City is required to make annual fixed payments of $52,100. The subscription has an interest rate of 2.1937%. As of June 30, 2024, the value of the right to use asset was $101,963 with accumulated amortization of $81,571.

On January 7, 2022, the City entered into a 36-month subscription for the use of Vector/Target Solutions - Training & Stations Inventory Program. On July 1, 2022, an initial subscription asset and subscription liability were recorded in the amount of $39,678. As of June 30, 2024, the value of the subscription liability was zero. The City is required to make annual fixed payments of $20,026. The subscription has an interest rate of 2.3543%. As of June 30, 2024, the value of the right to use asset was $39,678 with accumulated amortization of $31,291.

On January 7, 2022, the City entered into a 36-month subscription for the use of Vector/Target Solutions - Fire Scheduling Software. On July 1, 2022, an initial subscription asset and subscription liability were recorded in the amount of $38,221. As of June 30, 2024, the value of the subscription liability was zero. The City is required to make annual fixed payments of $8,683. The subscription has an interest rate of 2.1937%. As of June 30, 2024, the value of the right to use asset was $38,221 with accumulated amortization of $30,141.

On August 1, 2022, the City entered into a 36-month subscription for the use of CityWorks. An initial subscription asset and subscription liability were recorded in the amount of $467,562. As of June 30, 2024, the value of the subscription liability was $160,528. The City is required to make annual fixed payments of $154,875. The subscription has an interest rate of 2.3543%. As of June 30, 2024, the value of the right to use asset was $467,562 with accumulated amortization of $298,720.

On November 1, 2022, the City entered into an estimated 36-month subscription with Reach Media Network for the Sermon Center. An initial subscription asset and subscription liability were recorded in the amount of $2,058. As of June 30, 2024, the value of the subscription liability was $686. The City is required to make annual fixed payments of $708. The subscription has an interest rate of 3.2540%. As of June 30, 2024, the value of the right to use asset was $2,058 with accumulated amortization of $1,143.

On December 1, 2022, the City entered into an estimated 36-month subscription with Reach Media Network for the Palmer Senior Center, Truman Memorial Building, and Sermon Center. An initial subscription asset and subscription liability were recorded in the amount of $6,173. As of June 30, 2024, the value of the subscription liability was $2,057. The City is required to make annual fixed payments of $2,124. The subscription has an interest rate of 3.2540%. As of June 30, 2024, the value of the right to use asset was $6,173 with accumulated amortization of $3,258.

On January 10, 2023, the City entered into an estimated 48-month subscription for the use of Monarch Support for Power and Light. An initial subscription asset and subscription liability were recorded in the amount of $335,860. As of June 30, 2024, the value of the subscription liability was $167,856. The City is required to make annual fixed payments of $87,729. The subscription has an interest rate of 3.0043%. As of June 30, 2024, the value of the right to use asset was $335,860 with accumulated amortization of $123,849.

On January 10, 2023, the City entered into an estimated 48-month subscription for the use of Patch Management for Power and Light. An initial subscription asset and subscription liability were recorded in the amount of $156,312. As of June 30, 2024, the value of the subscription liability was $78,122. The City is required to make annual fixed payments of $40,830. The subscription has an interest rate of 3.0043%. As of June 30, 2024, the value of the right to use asset was $156,313 with accumulated amortization of $57,640.

On May 1, 2023, the City entered into a 36-month subscription for the use of Ceridian Dayforce Payroll. An initial subscription asset was recorded in the amount of $651,786 and a subscription liability was recorded in the amount of $365,868. As of June 30, 2024, the value of the subscription liability was $226,365. The City is required to make monthly fixed payments of $11,973. The subscription has an interest rate of 2.5033%. As of June 30, 2024, the value of the right to use asset was $651,786 with accumulated amortization of $253,472.

On November 1, 2023, the City entered into a 36-month subscription for the use of VEEAM Backup for the Technology Services Department. An initial subscription asset and subscription liability were recorded in the amount of $47,232. As of June 30, 2024, the value of the subscription liability was zero. The City was required to make a one-time payment of $47,376. The subscription has an interest rate of 3.6660%. As of June 30, 2024, the value of the right to use asset was $47,232 with accumulated amortization of $10,496.

On March 1, 2024, the City entered into a 36-month subscription for the use of Road A1 Software for the Municipal Services Department. An initial subscription asset was recorded in the amount of $68,635 and subscription liability was recorded in the amount of $66,059. As of June 30, 2024, the value of the subscription liability was $51,112. The City is required to make annual payments of $15,087. The subscription has an interest rate of 2.5330%. As of June 30, 2024, the value of the right to use asset was $68,635 with accumulated amortization of $7,626.

On May 1, 2024, the City entered into a 36-month subscription for the use of Wx Horizon Pro Weather Forecasting Services for the Municipal Services Department. An initial subscription asset and subscription liability were recorded for $25,291. As of June 30, 2024, the value of the subscription liability was $16,653. The City is required to make annual fixed payments of $8,700. The subscription has an interest rate of 2.9750%. As of June 30, 2024, the value of the right to use asset was $25,291 with accumulated amortization of $1,405.

The future minimum subscription payments due for governmental and business-type activities under subscription arrangement for the year ended June 30, 2024 is as follows:

		Governmental Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	346,296	10,531	356,827
2026		138,504	2,106	140,610
	$	484,800	12,637	497,437

		Business-Type Activities		
Fiscal Year		**Principal**	**Interest**	**Total**
2025	$	121,169	7,390	128,559
2026		124,809	3,750	128,559
	$	245,978	11,140	257,118

(3) Blended Component Unit – TIF Commission

(a) Tax Increment Financing Loans and Developer Obligations

The City's tax increment financing loan (TIF loans) indebtedness is recorded as a liability of the TIF Commission to match revenue streams to the related debt for which they have been pledged. The obligation of the City and the Commission to pay principal and interest on these bonds is limited solely to the tax increment financing (TIF) revenues generated from each project, and in certain instances an annual appropriation pledge from the City.

The City and other taxing districts and governmental entities have pledged a portion of future property tax and sales tax revenues to repay principal and interest of $144.3 million in tax increment financing loans (TIF Loans) issued at various dates beginning in 1999 to finance redevelopment projects within each of the respective TIF plans. The loans are payable solely from the incremental increase in property taxes and sales taxes generated within the TIF plans. TIF revenues were projected to produce sufficient funds to meet debt service requirements over the life of the TIF loans. Should TIF revenues not be sufficient to meet the required debt service obligations, neither the City nor the Commission is obligated to make such loan payments from any other sources of its revenues. However, the City intends to annually appropriate funds sufficient to make all payments required by the bonds for the next fiscal year. During this fiscal year, the City did not use any of the City's general, sales tax, or proprietary funds to make up deficiencies in loan payments, and management anticipates the same for the next fiscal year.

Developer obligations represent developer project costs that have been certified by the City as eligible for reimbursement from tax increment financing revenues attributable to each respective project. Under tax increment financing plans, the developer may be reimbursed up to the certified cost amount from incremental taxes during a period not to exceed 23 years. TIF revenues were projected to produce sufficient funds to reimburse the developer for certified costs. The developer obligations are limited solely to the amount of incremental taxes received attributable to each respective project; any deficiencies are the sole responsibility of the developer and do not constitute an obligation of the Commission or of the City. For the fiscal year ended June 30, 2019, the City re-evaluated GASB Statement No. 48, *Sales and Pledges for Receivables and Future Revenues and Intra-Entity Transfer of Assets and Future Revenues*, and determined it was appropriate to remove the reported liability for long-term TIF developer obligations.

Although not recorded as a liability, the outstanding TIF developer obligations at June 30, 2024 were:

TIF Project	Obligations
Falls at Crackerneck - Bass Pro	$ 5,350,000
Old Landfill - Stone Canyon	7,152,983
Cinema East - Blue Ridge	3,131,103
Trinity	1,733,099
23rd & Noland - Project 2	197,900
Little Blue Parkway 1	611,826
Little Blue Parkway 3	1,304,205
Marketplace Shopping Center 1	715,160
Marketplace Shopping Center 2	3,611,672
	$ 23,807,948

At June 30, 2024, total principal and interest remaining on the TIF loans was $144.3 million and the outstanding developer obligations were $23.8 million. The TIF loans are scheduled to mature at varying amounts through 2051 and the developer obligations are payable to the extent incremental taxes are available for a period not to exceed 23 years.

For the current year, principal and interest paid on TIF loans and developer obligations totaled $12.8 million, excluding refunding transactions. Incremental revenues from the City included $5.2 million in sales taxes and $552,996 in property taxes. The remaining funds necessary to meet the current year debt service requirements were derived from incremental tax revenues and other sources from other taxing districts and governmental entities, City and developer contributions, cash reserves, and debt trust funds.

During the current year, the City received a complaint seeking payment of TIF developer obligations and additional costs for the Falls at Crackerneck – Bass Pro. The City continues to defend itself and the ultimate outcome cannot be presently determined.

Missouri Development Finance Board Loans Payable

$12,050,000 Series 2012 D (HCA - Centerpoint TIF) annual installments of $575,000 to $1,865,000 through 2027; interest at 3.00% to 4.00%	$	3,690,000
$2,030,000 Series 2014 B (HCA - Centerpoint TIF) annual installments of $105,000 to $495,000 through 2027; interest at 2.000% to 4.000%		810,000
$5,225,000 Series 2015 A (Santa Fe TIF) annual installments of $100,000 to $285,000 through 2044; interest at 3.000% to 4.000%		4,155,000
$3,545,000 Series 2015 B (Santa Fe TIF) annual installments of $55,000 to $215,000 through 2044; interest at 3.000% to 5.250%		2,915,000
$47,060,000 Series 2015 C (Crackerneck Creek TIF) annual installments of $1,200,000 to $5,670,000 through 2045; interest at 3.000% to 5.000%		45,860,000
$17,275,000 Series 2016 B (HCA - Centerpoint TIF) annual installments of $970,000 to $2,865,000 through 2028; interest at 3.000% to 5.000%		7,850,000
$35,920,000 Series 2021 (Crackerneck Creek TIF) annual installments of $75,000 to $5,485,000 through 2051; interest at 3.000% to 5.000%		31,615,000
Total TIF Loans Payable	$	96,895,000

Restricted assets held in trust accounts of $10,315,194 consist of funds available for costs related to the redevelopment of the Santa Fe, Crackerneck Creek and HCA areas.

(1) Tax Increment Financing Prior Year Defeasance of Debt

In prior years, the City defeased certain loans payable with the Missouri Development Finance Board by placing the proceeds of refunding TIF loans in an irrevocable trust to provide for all future debt service payments on the old loans. Accordingly, the trust account assets and the liability for the defeased loans are not included in the City's financial statements. At June 30, 2024, there are no outstanding loans payable balances of previously defeased debt.

(b) Pledged Revenues

In November 2023, the Industrial Development Authority of the City of Independence, which is formed under the provisions of Chapter 349 of the Missouri Revised Statutes, issued $13,675,000 in tax increment and special district revenue bonds for the redevelopment of the Hub Drive business district. The City has pledged a portion of future Tax Increment Financing sales tax revenues and real estate taxes to repay the revenue bonds. The bonds are payable from the incremental sales taxes generated by increased retail sales in the district and incremental real estate taxes from the increase in assessed valuations of the property in the redevelopment area. The Hub Drive CID and TDD have also pledged a portion of their sales tax revenues to repay the bonds. As of June 30, 2024, the outstanding principal and interest remaining on the bonds is $22,273,144, payable through 2038. For the current year, interest paid was $407,580 and total TIF, CID, and TDD pledged sales tax revenues were $48,704 and TIF pledged real estate taxes were $15,550.

(c) Bass Pro Lease

On October 18, 2004, the City approved the Crackerneck Creek Tax Increment Financing (TIF) Plan. The Crackerneck Creek TIF Plan provides for the development and construction of a proposed 450,000 square foot commercial retail center. The Crackerneck Creek Project (the Project) is scheduled to include (i) the Bass Pro Store described below, (ii) a minimum of 300,000 square feet of additional retail space and (iii) a hotel. In January 2010, a 55,000 square foot Hobby Lobby opened and in late 2009 a 23,000 square foot Mardel opened. During early 2011, an 8,000 square foot Cheddar's Restaurant opened. In March 2015, Stoney Creek Hotel & Conference Center opened with 167 guest rooms and 30,000 square feet of conference space. The City and the developer remain in discussions regarding securing additional retail development for the project. However, no additional agreements exist requiring any retailers to open for business in the Crackerneck Creek Redevelopment Area other than Bass Pro.

As part of the Project, the City has entered into the Lease Agreement (as amended from time to time, the "Bass Pro Lease") with Bass Pro Outdoor World L.L.C. ("Bass Pro"). Pursuant to the Bass Pro Lease the City will own a 150,000 square foot Bass Pro retail store (the "Bass Pro Store") and will lease the Bass Pro Store to Bass Pro under the terms and conditions as contained in the Bass Pro Lease. Under the Bass Pro Lease, the City was obligated to make $25,000,000 available to Bass Pro. This amount was funded from the proceeds of the Series 2006A Bonds. The Bass Pro Store is located on an approximate 20-acre parcel owned by the City.

The initial term of the Bass Pro Lease is 20 years. Bass Pro has various renewal options under the lease agreement. During the initial 20-year term, Bass Pro is required to pay the City "Percentage Rent" rent equal to 2% of "Gross Sales" as defined in the Bass Pro Lease except that the "Minimum Percentage Rent" will not be less than of $1,000,000 during each year of the initial term. During any of the nine one-year renewal options, Bass Pro will pay rent equal to $10 per year provided the TIF bond financing provided by the City in a maximum of $35,000,000 has been paid in full, or until the expiration of the third one-year renewal option (whichever occurs first), Bass Pro shall be obligated to pay $1,000,000 per year to the City. During any of the three five-year renewal options, Bass Pro will pay rent equal to 1% of "Gross Sales" as defined in the lease agreement.

Beginning in fiscal year 2022 the Bass Pro Lease was recognized under GASB Statement No. 87 as a lease receivable. The following table of the minimum rental payments is presented as information only – see the Lease Arrangements note for this lease on pages 73 and 74.

The summary of the minimum rental payments due for this lease are as follows:

Fiscal Year		Amount
2025	$	1,000,000
2026		1,000,000
Total	$	2,000,000

Under the Bass Pro Lease, Bass Pro has the option to purchase the Bass Pro Store at the expiration of the 20-year initial term and at the expiration of any renewal option for a purchase price equal to 90% of the fair value thereof as determined by an appraisal.

Also, under the Lease the City constructed an approximate 15-acre lake and an additional wilderness habitat area of approximately 15 acres. The City park includes a waterfall and presents a unique natural setting. The City also constructed 600 parking spaces adjacent to the Bass Pro Store.

(b) Business-Type Activities

(1) Revenue Bonds

Revenue bonds payable at June 30, 2024 are comprised of the following individual issues:

Power and Light Fund:	
$47,180,000 Series 2016 D annual installments of $4,505,000 to $6,060,000 through 2046; interest at 3.375% to 4.00%	$ 47,180,000
$72,625,000 Series 2022 A annual installments of $3,210,000 to $6,570,000 through 2037; interest at 4.00% to 5.00%	65,860,000
Total Power and Light Fund	113,040,000
Water Fund:	
$36,240,000 Series 2013 D annual installments of $1,480,000 to $4,260,000 through 2029; interest at 2.00% to 5.00%	14,880,000
Total Water Fund	14,880,000
Sanitary Sewer Fund:	
$21,170,000 Series 2014 C annual installments of $250,000 to $6,150,000 through 2043; interest at 2.00% to 5.00%	18,290,000
$24,760,000 Series 2021 A annual installments of $1,185,000 to $2,205,000 through 2037; interest at 4.00% to 5.00%	22,340,000
$41,565,000 Series 2021 B annual installments of $2,025,000 to $2,810,000 through 2040; interest at 0.489% to 2.983%	37,505,000
Total Sanitary Sewer Fund	78,135,000
Events Center Fund:	
$12,005,000 Series 2016 A annual installments of $400,000 to $710,000 through 2038; interest at 3.00%	8,410,000
$9,730,000 Series 2021 annual installments of $235,000 to $1,825,000 through 2035; interest at 3.00% to 4.00%	8,890,000
$67,850,000 Series 2022 annual installments of $2,525,000 to $7,955,000 through 2038; interest at 2.690%	62,715,000
Total Events Center Fund	80,015,000
Total Revenue Bonds	$ 286,070,000

The Power and Light revenue bond ordinance and the Water revenue bond indenture require that the systems be accounted for in separate enterprise funds. They also require that after sufficient current assets have been set aside to operate the systems, all remaining monies held in the funds be segregated and restricted in separate special reserves and accounts in the following sequences:

Account	Restriction
Principal and interest	For the monthly accumulation of monies to meet the maturing revenue bond principal-and-interest requirements
Depreciation and emergency (water only)	For the accumulation of $500,000 to finance emergency repairs and system improvements

Surplus account monies are reflected as unrestricted cash. The above required reserves and other reserves are reported in the accompanying statement of net position as restricted assets as follows:

		Enterprise Funds			
Account		**Power and Light**	**Water**	**Sanitary Sewer**	**Events Center**
Principal and interest	$	4,112,225	—	—	16,957
Depreciation and emergency		—	500,000	—	—
Bond reserve and project accounts		77,724	2,656,262	7,071,966	7,227,757
Total revenue bond reserves		4,189,949	3,156,262	7,071,966	7,244,714
Customer deposits		3,560,565	835,222	622,616	—
Purchase of Dogwood Plant		61,500	—	—	—
Southwest Power Pool collateral		977,681	—	—	—
Total	$	8,789,695	3,991,484	7,694,582	7,244,714

Various bond ordinances and indentures contain significant limitations and restrictions on annual debt service requirements, maintenance of and flow of monies through various restricted accounts, minimum amounts to be maintained in various sinking funds, and minimum revenue bond coverage. The City is in compliance with all such financial limitations and restrictions.

(2) Prior Year Defeasance of Debt

In prior years, the City defeased certain revenue bonds with the Missouri Development Finance Board by placing the proceeds in an irrevocable trust to provide for all future debt service payments on the defeased bonds. Accordingly, the trust account assets and liability for the defeased bonds are not included in the City's financial statements. At June 30, 2024, there ae no revenue bond balances outstanding considered defeased.

(3) Pledged Revenues

The Power and Light and Water Bonds are secured by a pledge of revenues, net of specified operating expenses to repay revenue bonds issued. The pledged revenue information for June 30, 2024 is as follows:

Date Issued	Description	Purpose of Debt	Revenue Pledged	Term of Commitment		Principal & Interest Remaining	Principal & Interest 2023 - 2024	Net Available Revenues 2023 - 2024
09/2016	Power and Light Leasehold Revenue Bonds	Electric System Projects	Appropriated Revenues	through 2046	$	79,920,214	1,789,994	
05/2022	Power and Light Revenue Bonds	Electric System Projects	Appropriated Revenues	through 2037		88,819,001	6,836,100	
					$	168,739,215	8,626,094	49,691,980
11/2013	Water Revenue Bonds - Refunding	Water System Improvements	Appropriated Revenues	through 2029	$	17,018,446	2,532,938	
					$	17,018,446	2,532,938	15,763,687
11/2014	Sewer System Revenue Bonds	Sewer System Improvements	Appropriated Revenues	through 2043	$	28,866,381	1,069,600	
10/2021	Sewer System Revenue Bonds	Sewer System Improvements	Appropriated Revenues	through 2036		29,211,275	2,248,650	
10/2021	Sewer System Revenue Bonds	Sewer System Improvements	Appropriated Revenues	through 2039		45,695,848	2,909,728	
					$	103,773,504	6,227,978	16,184,161

(4*) Letter of Credit*

The City maintains a letter of credit for $800,000 with a bank, which serves as collateral for the Power and Light fund to participate in the Southwest Power Pool's (SPP) Transmission Congestion Rights Markets (TCR). The TCR Market provides financial rights used to hedge against the day-ahead market transmission congestion between two locations. As of June 30, 2024, the City has not utilized the letter of credit.

(5) Events Center Bonds

The Events Center Bonds (Bonds) are secured by a pledge of certain community improvement district sales taxes (CID sales taxes) and related Tax Increment Financing (TIF) revenues generated within the Independence Events Center Community Improvement District (District) boundaries. In addition, the Bonds include an annual appropriation covenant pursuant to which the City agrees to budget and appropriate sufficient funds to meet the scheduled debt service requirements of the Bonds should the CID sales taxes and TIF revenues not be sufficient to do so. For the year ended June 30, 2024, District revenues paid to the City for debt service totaled $5,556,557. The remaining debt service amounts were funded from $219,599 from the related TIF revenues generated within the district and $2,937 from capitalized interest funds that were established at the time the Bonds were issued.

(8) Advances for Construction

As new developments are constructed, the Power and Light (Enterprise) Fund requires a nonrefundable cash payment from a customer or developer to be paid toward the cost of extending the distribution system, installation of streetlights, and other additions or modifications solely for the benefit of the customer or developer. The advances for construction at June 30, 2024 were $235,012.

As new additions to the water distribution system are constructed, the Water (Enterprise) Fund requires the developer or wholesaler to advance the estimated cost of the water main extension or improvement. Upon project completion, any excess of the advance over the project cost is refunded to the developer or wholesaler or vice versa. The advances for construction at June 30, 2024 were $197,471.

(9) Employee Retirement System

Plan Description

The City's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The City participates in the Missouri Local Government Employees Retirement System (LAGERS). LAGERS is an agent multiple-employer, statewide public employee pension plan established in 1967 and administered in accordance with RSMo. 70.600-70.755. As such, it is LAGERS responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and is tax exempt. The responsibility for the operations and administration of LAGERS is vested in the LAGERS Board of Trustees consisting of seven persons. LAGERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained by accessing the LAGERS website at www.molagers.org.

Benefits Provided

LAGERS provides retirement, death and disability benefits. Benefit provisions are adopted by the governing body of the City, within the options available in the state statutes governing LAGERS. All benefits vest after 5 years of credited service. Employees who retire on or after age 60 (55 for Police and Fire) with 5 or more years of service are entitled to an allowance for life based upon the benefit program information provided below. Employees may retire with an early retirement benefit with a minimum of 5 years of credited service and after attaining age 55 (50 for Police and Fire) and receive a reduced allowance.

	2024 Valuation
Benefit Multiplier	2.00%
Final Average Salary	3 Years
Member Contributions	4.00%

Benefit terms provide for annual post retirement adjustments to each member's retirement allowance subsequent to the member's retirement date. The annual adjustment is based on the increase in the Consumer Price Index and is limited to 4.00% per year.

Employees Covered by Benefit Terms

At June 30, 2024, the following employees were covered by the benefit terms:

Retirees and beneficiaries currently receiving benefits	1,262
Inactive employees entitled to but not yet receiving benefits	312
Active employees	956
Total	2,530

Contributions

Effective November 1, 2009, the City's LAGERS benefit program changed from LT-8(65) to L-6 with employees contributing 4.00% of gross salaries and wages. The City is required to contribute amounts at least equal to the actuarially determined rate, as established by LAGERS. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance an unfunded accrued liability. Full-time employees of the City contribute 4.00% of their gross pay to the pension plan. The City contribution rates for the year ending June 30, 2024 were 22.70% (General), 23.50% (Police), 21.10% (Fire), and 19.60% (Public Safety) of annual covered payroll.

Net Pension Liability

The City's net pension liability was measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of February 29, 2024. Standard update procedures were used to roll forward the total pension liability to June 30, 2024.

Actuarial Assumptions

The total pension liability in the February 29, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.25% price inflation; 2.75% wage inflation
Salary Increase	2.75% to 7.15% including wage inflation
Investment rate of return	7.00%, net of investment expenses

The healthy retiree mortality tables, for post-retirement mortality, were 115% of the PubG-2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables used were 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire, and Public Safety groups. Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return
Alpha	15.00%	3.67%
Equity	35.00%	4.78%
Fixed Income	31.00%	1.41%
Real Assets	36.00%	3.29%
Strategic Assets	8.00%	5.25%
Cash/Leverage	-25.00%	-0.29%

Discount Rate

The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumes that the City and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for the City. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payment to determine the total pension liability.

Changes in the Net Pension Liability (Asset)

The following table shows the components of the changes in the net pension liability (asset) for the year:

		Increase (Decrease)		
		Total Pension Liability (Asset) (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (Asset) (a) - (b)
Balances at 6/30/2023	$	620,124,866	571,565,678	48,559,188
Changes for the Year:				
Service Cost		9,697,580	—	9,697,580
Interest		42,425,529	—	42,425,529
Difference Between Expected and Actual Experience		21,025,674	—	21,025,674
Contributions - Employer		—	18,381,179	(18,381,179)
Contributions - Employee		—	3,326,504	(3,326,504)
Net Investment Income		—	30,059,275	(30,059,275)
Benefit Payments, Including Refunds		(38,344,019)	(38,272,622)	(71,397)
Administrative Expense		—	(320,244)	320,244
Other (Net Transfer)		—	4,268,043	(4,268,043)
Net Changes		34,804,764	17,442,135	17,362,629
Balances at 6/30/2024	$	654,929,630	589,007,813	65,921,817

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate

The following presents the Net Pension Liability of the City, calculated using the discount rate of 7.00%, as well as what the employer's Net Pension Liability (Asset) would be using a discount rate that is one percentage point lower at 6.00% or one percentage point higher at 8.00% than the current rate.

		1% Decrease	Current Single Discount Rate Assumption	1% Increase
		6.00%	**7.00%**	**8.00%**
Net Pension Liability (Asset)	$	150,324,769	65,921,817	(4,381,983)

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2024, the City recognized a pension expense of $16,141,259. The City reported deferred outflows and inflows of resources related to pensions from the following sources:

		Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected & actual plan experience	$	29,761,495	(479,800)
Changes in assumptions		—	(2,001,343)
Net difference between expected & actual investment earnings		16,366,732	(10,634)
Total	$	46,128,227	(2,491,777)

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended:		
2025	$	3,398,405
2026		22,062,004
2027		12,081,528
2028		5,121,013
2029		877,808
Thereafter		95,692
	$	43,636,450

Certain deferred inflows and outflows of resources are being amortized over a closed period equal to the average of the expected service lives of all employees as of the beginning of the measurement periods. The differences on investment returns are being amortized over a closed 5-year period, beginning at the start of each measurement period.

(10) Post-Employment Health Benefits

In addition to the pension benefits described in Note (9), the City provides post-employment healthcare benefits to all retired employees meeting the service criteria for this benefit. From an accrual accounting perspective, the cost of post-employment healthcare benefits, like the cost of pension benefits, generally should be associated with the periods in which the cost occurs, rather than in a future year when it actually will be paid.

Plan Description

The City's defined benefit OPEB plan, a single–employer health care plan provides OPEB for all active and retired employees and their eligible dependents. The plan is administered by the City and the City Council has the authority to establish or amend the plan provisions or contribution requirements at any time. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75. The plan does not issue a stand-alone financial report.

Benefits Provided

The City provides for a continuation of medical, prescription drug, hearing and vision insurance benefits to retired employees who participate in the Missouri Local Government Employees Retirement System (LAGERS). The benefits for pre-Medicare retirees are self-insured by the City, and administered through Cigna (Open Access Plan 1 and 2, the Local Plus Plan, and the Base Plan). The benefits for Medicare retirees are covered under a fully-insured, stand-alone plan.

Contributions

Coverage is available for the lifetime of the retiree and their spouses upon payment of required retiree contribution premiums which includes an adjustment when the retiree becomes eligible to participate in the Medicare program. The City establishes rates based upon an actuarially determined rate. Retirees that were hired after July 1, 2018 must contribute 100% of the plan premiums. The premiums for retirees that were hired prior to July 1, 2018 are split between the retiree and the City at percentages that are comparable to active City employees, and may be amended at any time by the City Council. For the year ended June 30, 2024, the premiums were split as follows:

Insurance Plan	Retiree Premium	City Premium
Open Access Plan 1	20%	80%
Open Access Plan 2	18%	82%
Local Plus Plan	14%	86%
Base Plan	0% - 13%	87% -100%
Medicare Stand-Alone Plan	20% -60%	40% - 80%

Participants

The number of participants that either are, or potentially could be, covered by the City's plan, as of January 1, 2024, which is the effective date of the current OPEB actuarial valuation, is listed below. There have been no significant changes in the number of covered participants or the type of coverage since that date.

Active Employees (not including dependents)	837
Retirees or surviving spouses (not including dependents)	878
Total Participants	1,715

Changes in the Total OPEB Liability

The following table shows the components of the changes in the total OPEB liability for the year:

OPEB Liability Changes		
Total OPEB Liability - Beginning of the year	$	175,743,038
Service Cost		3,138,148
Interest Cost		7,007,167
Difference between actual & expected experience		(205,918)
Changes in assumptions & inputs		(5,917,378)
Employer Contributions (Benefit Payments)		(7,404,000)
Net Changes		(3,381,981)
Total OPEB Liability - End of the year	$	172,361,057
Covered payroll		62,284,231
Total OPEB liability as a % of covered payroll		276.73%

The change in assumptions & inputs is the result of the change in the discount rate.

Total OPEB Liability

The City's total OPEB liability of $172,361,057 was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	January 1, 2024, rolled forward to June 30, 2024
Measurement Date	June 30, 2024
Discount Rate	4.10% Measurement Date 4.00% Year Preceding Measurement Date
	The discount rate was based on the average of the published yields from the S & P Municipal Bond 20 Year High Grade and the Fidelity GO AA-20 Year Indexes
Salary Scale	3.50%
Actuarial Cost Method	Entry Age Normal - Level Percent-of-Pay
Inflation	2.50%
Healthcare Cost Trend Rate	8.00% for pre-Medicare and 7.00% for Medicare decreasing annually until 4.50% is reached for pre-Medicare and 5.00% for Medicare
Retiree's Share of Benefit Related Costs	Retirees must contribute a stipulated percentage of the plan premiums to maintain coverage. The monthly contribution rates as of January 1, 2024 served as a starting point for the valuation, and were assumed to increase at the same rate of health care costs in the future. Effective January 1, 2020, the Medicare eligible retirees will be covered under a fully-insured, stand-alone program. Retirees will still be required to contribute a stipulated percentage of the plan premiums to this program.
Mortality Rates	The mortality rates were based on the Society of Actuaries Pub-2010 Public Retirement Plans Headcount - Weighted General and Public Safety Mortality Tables with Scale MP-2021 Full Generational Improvement

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the City, calculated using the discount rate of 4.10%, as well as what the total OPEB liability would be using a discount rate that is one percentage point lower at 3.10% or one percentage point higher at 5.10% than the current rate.

		1% Decrease	Current Single Discount Rate Assumption	1% Increase
		3.10%	4.10%	5.10%
Total OPEB Liability	$	197,453,435	172,361,057	151,968,220

The following presents the total OPEB liability of the City, calculated using the current healthcare cost trend rates as well as what the City's total OPEB liability would be if it were calculated using a trend rate that is one percentage point lower or one percentage point higher than the current trend rates of 8.00% for pre-Medicare and 7.00% for Medicare.

			Current Healthcare Cost Trend Rate	
		1% Decrease	Current	1% Increase
		7.00% Pre-Medicare & 6.00% Medicare	8.00% Pre-Medicare & 7.00% Medicare	9.00% Pre-Medicare & 8.00% Medicare
Total OPEB Liability	$	149,665,019	172,361,057	200,855,535

OPEB Expense and Deferred Outflows and Inflows of Resources Related to OPEB

For the year ended June 30, 2024, the City recognized OPEB expense of $6,758,305. At June 30, 2024, the City reported deferred outflows and inflows of resources related to OPEB from the following sources:

		Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	$	2,468,411	(4,470,506)
Changes in assumptions		9,040,386	(24,600,472)
Total	$	11,508,797	(29,070,978)

Amounts currently reported as deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense over the average remaining service lives of plan participants (actives and retirees) as follows:

Fiscal Year Ending		Amount
2025	$	(5,737,454)
2026		(9,544,534)
2027		(1,055,537)
2028		(1,224,656)
	$	(17,562,181)

(11) Risk Management

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. As a result, there are a number of claims and/or lawsuits to which the City is a party as a result of certain law enforcement activities, injuries, and various other matters and complaints arising in the ordinary course of City activities. The City is entitled to the defense of sovereign and official immunity against tort action that provides immunity except in two areas – motor vehicles and dangerous conditions of property of governmental entities. The City carries commercial property, boiler and machinery, liability, and flood insurance, and settlements of covered claims have not exceeded insurance limits for each of the past three fiscal years. The City also carries automobile physical damage with varying deductibles as well as large contactors equipment.

Up until March 31, 2019, the City was a member of the Missouri Public Entity Risk Management Fund (MOPERM), which is a risk pool that provides liability protection to participating Missouri public entities, their officials, and employees. Coverage lines included law enforcement liability, general liability, public official errors and omissions liability, and automobile liability. The City joined MOPERM in 1987. This liability insurance program transfers the risk of liability claims up to the State's Sovereign Immunity Statute coverage limits. MOPERM has the authority to assess members for any deficiencies of revenues under expenses for any single plan year, and MOPERM had no deficiencies in any of the past three fiscal years.

Beginning April 1, 2019, the City left MOPERM and joined the States Risk Retention Group, which is a member-owned company providing excess liability insurance to cities, counties, school districts, and other public entities across the country. States is a Risk Retention program whereby the City assumed the first $250,000 of each liability occurrence for the 2023-24 policy year. The liability limits are $10,000,000 each occurrence/policy aggregate.

The City is self-insured for workers' compensation and purchased excess coverage for workers' compensation claims in excess of $1,500,000 per accident for the 2023-24 policy year. In order to maintain this self-insured status for workers compensation, the State of Missouri requires the City to maintain a surety bond in the amount of $2,320,000 and an escrow account in the amount of $200,000. The escrow account of $200,000 is reflected as restricted assets in the Workers' Compensation Fund. Estimated workers' compensation claims incurred but not reported are accrued as liabilities in the City's Workers' Compensation Fund.

The City offers its employees and retirees contributory self-insurance healthcare plans (Staywell Open Access Plan 1, Staywell Open Access Plan 2, Staywell Local Plus Plan, Staywell Base Plan, and the Post-65 Retiree Medicare Plan). An excess coverage insurance policy covers the portion of specific claims in excess of $275,000 and aggregate claims in excess of $24,430,836 for the open access plan and for the in-network plan. The City's share of the premiums for this employee and retiree benefit was $19,311,444. For the Staywell Health Care Plan, the premiums paid by the City are recorded as expenditures/expenses of the various funds and premium revenue in the Staywell Health Care (Internal Service) Fund. Incurred but not reported medical, vision, and prescription claims are accrued as a liability in the Internal Service Fund. For the Post-65 Retiree Medicare Plan, the premiums paid by the City are recorded as expenditures/expenses of the various funds and remitted to Cigna.

Changes in the balances of the workers' compensation and health care claims liability during the last two years are as follows:

		Claims Payable			
		Workers' Compensation		Staywell	
		2023	2024	2023	2024
Beginning of year	$	8,110,693	8,887,495	1,464,200	1,704,200
Current year claims and changes in estimates		3,845,613	9,180,219	20,472,697	17,870,811
Claims payments		(3,068,811)	(6,649,309)	(20,232,697)	(17,916,311)
End of year	$	8,887,495	11,418,405	1,704,200	1,658,700

(12) Commitments and Contingencies

Construction Commitments

At June 30, 2024, the City had commitments of approximately $37.8 million to complete construction contracts. Of this amount, $14.8 million relates to the enterprise funds. The commitments for the governmental funds will be funded through sales tax and grant funding. The commitments for the enterprise funds will be funded through operating revenues and/or bond proceeds.

Purchase/Sales of Capacity and Energy

The City purchases a portion of its power supply needs under seven long-term purchase agreements: a participation power agreement with Omaha Public Power District (OPPD), a participation power agreement with Missouri Joint Municipal Electric Utility Commission (MJMEUC), a renewable energy purchase agreement with Smoky Hills Wind Project II, LLC (Smoky Hills), a renewable energy purchase agreement with Marshall Wind Energy LLC (Marshall Wind), two renewable energy purchase agreements with MCP-Independence LLC (MCP), and a capacity agreement with Oneta Power, LLC.

In January 2004, the City entered into a participation power agreement with OPPD. Under this agreement, the City purchases an 8.33% share (approximately 57 megawatts) of a 682 megawatt coal-fired baseload generating unit at OPPD's existing Nebraska City power station site (Nebraska City Unit 2). The agreement provides that OPPD is the owner/operator of the unit and OPPD sells the City's share of the output on a cost-based approach. OPPD issued tax-exempt bonds to pay for the construction of the unit and the City is obligated to pay its proportionate share of the debt service on the bonds, the fixed operation and maintenance costs, the variable operating costs including fuel and renewals and replacements of the unit. The unit began commercial operation on May 1, 2009. The term of the agreement is 40 years from the commercial operation date and can be extended by the City for the life of the proposed unit. The future minimum payments (City's portion of the debt service) are approximately $107,100,000 through the year 2049. During fiscal year 2024, the delivered cost of capacity and energy under the agreement, including all demand, energy, and debt service was approximately $16,900,000 for 323,849 megawatt-hours of wholesale energy. For fiscal year 2025, the projected costs under the agreement are estimated to be approximately $20,900,000.

In June 2006, the City entered into a unit power purchase agreement with MJMEUC. Under this agreement, the City purchases a 50% share (approximately 53 megawatts) of MJMEUC's 106 MW ownership share of the nominal 875 megawatt Iatan 2 coal-fired generating unit located at Kansas City Power & Light Company's (KCPL) existing power station site in Weston, Missouri. The agreement provides that MJMEUC sells the City's share of the output on a cost-based approach. MJMEUC issued tax-exempt bonds to pay for its share of the construction of the unit and the City is obligated to pay its share of the debt service on the bonds, the fixed operation and maintenance costs, the variable operating costs including fuel, renewals and replacements of the unit and related administrative costs incurred by MJMEUC. The unit began commercial operations on December 31, 2010. The term of the agreement is 40 years from the commercial operation date and can be extended by the City for the life of the proposed unit. The future minimum payments (City's portion of the debt service) are approximately $118,200,000 through the year 2039. During fiscal year 2024, the delivered cost of capacity and energy under the agreement, including all demand, energy, and debt service was approximately $20,100,000 for 110,451 megawatt-hours of wholesale energy. For fiscal year 2025, the projected costs under the agreement are estimated to be approximately $19,400,000.

In August 2008, the City entered into a renewable energy purchase agreement with Smoky Hills. Under this agreement, the City purchases a 10.10% share (15 megawatts) of a 148.5 megawatt wind farm generation project located in north-central Kansas. The agreement provides that the City will purchase its share of the energy output of the Smoky Hills project and will pay a flat fixed rate (in dollars per megawatt-hour) for the entire term of the agreement. Energy deliveries from the wind farm began on December 8, 2008 and will continue for a term of 20 years with certain renewal options at the mutual agreement of the parties. During fiscal year 2024, the cost of the energy purchases was approximately $2,200,000 for 32,731 megawatt-hours of wholesale energy. For the fiscal year 2025, the projected costs under the agreement are estimated to be approximately $2,300,000.

In May 2015, the City entered into a renewable energy purchase agreement with Marshall Wind Energy LLC. Under this agreement, the City purchases a 27.78% share (20 megawatts) of a 72 megawatt wind farm generation project located in north central Kansas. The agreement provides that the City will purchase its share of the energy output of the Marshall Wind project and will pay a flat fixed rate (in dollars per megawatt-hour) for the entire term of the agreement. Energy deliveries from the wind farm began on March 22, 2016 and will continue for a term of 20 years with certain renewal options at the mutual agreement of the parties. During fiscal year 2024, the cost of the energy purchases was approximately $2,000,000 for 60,282 megawatt-hours of wholesale energy. For fiscal year 2025, the projected costs under the agreement are estimated to be approximately $2,300,000.

In November 2015, the City entered into a renewable energy purchase agreement with MCP-Independence LLC. Under this agreement, the City purchases power generated from a 3 megawatt AC photovoltaic solar farm located in Independence, Missouri. In July 2017, the City entered into a second renewable energy purchase agreement with MCP-Independence, LLC to expand the solar farm by 8.5 megawatts. Both agreements provides that the City will purchase all energy output of the projects and will pay a flat fixed rate (in dollars per kilowatt-hour) for the entire 25-year term of the agreements. Energy deliveries from the solar farm began on March 15, 2017 and deliveries for the expansion began on June 14, 2018. During fiscal year 2024, the cost of the energy purchased was $1,500,000 for 19,972 megawatt-hours of wholesale energy. For the fiscal year 2025, the projected costs under the agreement are estimated to be approximately $1,600,000.

In May 2019, the City entered into an agreement with Oneta Power LLC, for a Capacity Only Power Purchase Agreement for the purchase of 46 megawatts of capacity only from the Oneta Generating Facility for a 10 year term. Oneta Generating Facility is a 1,133 MW natural gas-fired combined cycle plant located in Coweta, Oklahoma. For Delivery Years 1-5, the City shall have the right to increase the Quantity of the Contract Capacity (up to 70 MW total, the 'Reserved Capacity') for any remaining years of the Delivery Term. Beginning in Delivery Year 6, in the event Oneta is interested in pursuing a transaction with a third party for any portion of the Reserved Capacity that is not yet committed to the City, Oneta shall give the City advance notice, and the City has the right, exercisable within a specified number of days following the notice, to add such portion of the Reserved Capacity to the Contract Capacity (in lieu of Oneta transacting with a third party for such portion). Any adjustment of Contract Capacity shall not fall below the level of Contract Capacity for the previous Delivery Year. During fiscal year 2024, the cost of the capacity purchased was approximately $1,300,000. For the fiscal year 2025, the projected costs under the agreement are estimated to be approximately $1,400,000.

Dogwood Energy Facility

On April 5, 2012, pursuant to an Asset Purchase Agreement with Dogwood Energy, LLC, the City purchased a 12.3% undivided interest (approximately 75 MW) in the Dogwood Energy Facility – a nominal 610 megawatt natural gas-fired combined cycle generating plant located in Pleasant Hill, Missouri. The facility was originally developed as a joint venture between Aquila, Inc. and Calpine Corporation. The facility (originally named Aries) was placed into commercial operation in two phases: first as a peaking facility during the summer of 2001 and then as a combined cycle plant on February 27, 2002. In addition to the City, Kansas Power Pool (KPP), Missouri Joint Municipal Electric Utility Commission (MJMEUC), the Unified Government of Wyandotte County (KCBPU), and the Kansas Municipal Energy Agency (KMEA) also own 10.3%, 16.4%, 17.0% and 10.1% shares respectively of the Dogwood Energy Facility. Dogwood Energy, LLC maintains the remaining ownership share (33.9%) in the facility.

Each of the owners has entered into certain project agreements that provide for the joint ownership and operation of the Dogwood Facility. Under the project agreements, each of the owners are responsible for their respective share of the fixed operation and maintenance costs, the variable operating costs including fuel, and renewals and replacements of the facility. In addition, the owners share in any revenues from sales of unused capacity and energy in the facility.

The plant had a value of $53,785,771 with $6,049,771 accumulated depreciation, making the net purchase price $47,736,000. An operating reserve account was established in the amount of $430,500 for working capital and $61,500 for SPP credit. Prepaid operating expenses as of June 30, 2024 were $556,357 and depreciation expense for fiscal year end June 30, 2024 was $675,434.

Litigation

The City is involved in lawsuits arising in the ordinary course of activities, including claims regarding construction contract issues, personal injury and discriminatory personnel practices, property condemnation proceedings, and suits contesting the legality of certain taxes. While other cases may have future financial effect, management, based on advice of counsel, believes that their ultimate outcome will not be material to the basic financial statements.

Contingencies

The City receives significant financial assistance from numerous federal, state, and local governmental agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds. However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the City at June 30, 2024.

(13) Deficits

The accumulated deficits of $8,581,737 in the Workers' Compensation Fund, $280,130 in the Central Garage Fund, $2,371,034 in the Risk Management Fund, and $2,269,442 in the Finance and Support Services Fund, will be eliminated by future revenues or transfers.

(14) Subsequent Events

The City evaluated subsequent events through December 20, 2024, the date the financial statements were available to be issued, and there were no items to report.

(15) Fund Balance

Fund balances at year-end are as follows:

	Governmental Funds			
	General	**TIF Debt Service**	**Nonmajor**	**Total**
Fund balances:				
Restricted for:				
Protested Revenues	$ 72,227	—	—	72,227
Police Equipment	282,053	—	—	282,053
Tourism	—	—	1,926,190	1,926,190
Independence Square Benefit District	—	—	6,020	6,020
License Surcharge	—	—	1,311,330	1,311,330
Street Sales Tax	—	—	24,193,353	24,193,353
Parks Sales Tax	—	—	4,745,101	4,745,101
Storm Water Sales Tax	—	—	14,174,357	14,174,357
Police Sales Tax	—	—	3,677,679	3,677,679
Fire Sales Tax	—	—	16,590,463	16,590,463
Marijuana Sales Tax	—	—	461,956	461,956
Animal Shelter Use Tax	—	—	493,075	493,075
Police Use Tax	—	—	5,040,392	5,040,392
Health Property Tax	—	—	143,835	143,835
Parks & Recreation Property Tax	—	—	635,995	635,995
Debt Service Fund	—	—	113,079	113,079
Debt Issued for Capital Projects	—	—	10,915,305	10,915,305
TIF Debt Service	—	27,957,130	—	27,957,130
Total fund balances restricted	354,280	27,957,130	84,428,130	112,739,540
Committed for:				
Domestic Violence	21,343	—	—	21,343
Capital Projects	—	—	82,249	82,249
Vandalism Reward	3,000	—	—	3,000
Community development	41,276	—	—	41,276
Total fund balances committed	65,619	—	82,249	147,868
Assigned for:				
Cigna Wellness Funds	50,000	—	—	50,000
Encumbrances:				
Communication Services	1,450	—	—	1,450
Maintenance	171,430	—	—	171,430
Professional Services	210,457	—	—	210,457
Rental of Equipment	7,083	—	—	7,083
Other Services	16,453	—	—	16,453
Supplies	13,615	—	—	13,615
Tools & Equipment	27,684	—	—	27,684
Capital Outlay/Equipment	98,347	—	—	98,347
Total fund balances assigned	596,519	—	—	596,519
Unassigned	14,590,280	—	(426,625)	14,163,655
Total fund balance	$ 15,606,698	27,957,130	84,083,754	127,647,582

The outstanding encumbrances are amounts needed to pay any commitments related to purchase orders and contracts that remain unperformed at year-end. Totals include encumbrances as follows: General Fund of $596,259 with $49,740 included in restricted fund balance and $546,519 in assigned fund balance, and Non-Major Funds of $17,640,209 included in the restricted and committed fund balances.

Required Supplementary Information

Exhibit 10

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
General Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Taxes	$ 36,828,625	36,828,625	38,698,300	1,869,675
Licenses and permits	4,452,950	4,452,950	4,861,003	408,053
Intergovernmental	5,960,000	5,960,000	7,223,392	1,263,392
Charges for services	2,034,900	2,188,714	2,733,278	544,564
Interfund charges for support services	4,469,287	4,469,287	4,376,682	(92,605)
Fines and forfeitures	2,086,000	2,086,000	2,454,405	368,405
Investment income	180,000	180,000	530,431	350,431
Other revenue	749,451	759,451	1,550,765	791,314
Total revenues	56,761,213	56,925,027	62,428,256	5,503,229
EXPENDITURES				
City Council	1,174,882	706,159	736,086	(29,927)
City Clerk	—	482,323	299,368	182,955
City Manager	1,292,479	1,314,253	1,350,301	(36,048)
Municipal Court	1,579,595	1,579,595	1,490,552	89,043
Law	185,216	185,216	178,326	6,890
Finance	579,527	646,553	683,601	(37,048)
Community Development	5,980,795	6,115,715	5,711,468	404,247
Police	35,397,004	35,567,784	35,756,939	(189,155)
Fire	24,404,130	26,227,360	27,557,051	(1,329,691)
Municipal Services - Public Works	5,103,087	5,180,034	4,611,706	568,328
Parks and Recreation	1,478,993	1,500,956	1,448,905	52,051
General Government	21,600	64,353	70,307	(5,954)
Contingencies	364,005	364,005	—	364,005
Debt Service	140,900	526,522	566,028	(39,506)
Total expenditures	77,702,213	80,460,828	80,460,638	190
OTHER FINANCING SOURCES (USES)				
Transfers in - utility payments in lieu of taxes	21,301,000	21,301,000	22,149,695	848,695
Operating transfers in	—	—	22,018	22,018
Transfers out	(360,000)	(345,000)	(29,206)	315,794
Total other financing sources (uses)	20,941,000	20,956,000	22,142,507	1,186,507
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ —	(2,579,801)	4,110,125	6,689,926
Unassigned fund balance - beginning			10,185,654	
Cancellation of prior year encumbrances			239,025	
Investment fair value change			150,037	
Change in other fund balance components during the year			(94,561)	
Unassigned fund balance - ending			$ 14,590,280	

See accompanying Independent Auditor's Report and notes to budgetary comparison schedules.

Exhibit 10.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

General Fund

Year Ended June 30, 2024

The Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds does not include encumbrances outstanding at year-end as expenditures because encumbrances are reported as reservations of fund balances in accordance with GAAP for the modified accrual basis of accounting. Adjustments necessary to convert the results of operations under the modified accrual basis to the budget basis are included as reconciling items on the following budget-basis statement:

		General Fund
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues and other financing sources from the budgetary comparison schedule	$	84,599,969
Basis differences – budget to GAAP:		
Investment Fair Value Change		150,037
Total revenues and other financing sources as reported on the statement of revenues, expenditures and changes in fund balances – governmental funds	$	84,750,006
Uses/Outflows of Resources:		
Actual amounts (budgetary basis) for total expenditures and other financing uses from the budgetary comparison schedule	$	80,489,844
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget		(564,189)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year		264,843
Total expenditures and other financing uses as reported on the statement of revenues, expenditures and changes in fund balances – governmental funds	$	80,190,498

See accompanying Independent Auditor's Report and notes to budgetary comparison schedules.

(1) Budgets and Budgetary Accounting

The City follows these procedures in establishing the budgetary data reflected in the accompanying financial statements:

- Prior to May 15, the City Manager submits to the City Council a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- Public hearings are conducted to obtain taxpayer comments.
- Prior to June 27, the City Council adopts the budget. If the City Council fails to adopt the budget on or before that date, the budget, as submitted or amended, goes into effect.
- The City Manager is authorized to transfer budgeted amounts between divisions of a department within any fund; however, any revisions that alter the total appropriations within any fund, or that transfer appropriations between departments, must be approved by the City Council. The 2023-2024 budget was amended during the year for transfers and supplemental appropriations. The budget amendments were approved by the City Council.
- Expenditures may not exceed appropriations for any department without City Council approval. Unencumbered appropriations lapse at year-end.
- Formal budgets are used as a control device for most funds; however, there is no requirement to report on the budget unless appropriated. Therefore, the financial statements include a comparison of budget to actual only for the General, Tourism, Community Development Block Grant, Rental Rehabilitation, Street Improvement Sales Tax, Parks Improvements Sales Tax, Storm Water Sales Tax, Police Public Safety Sales Tax, Fire Protection Sales Tax, Marijuana Sales Tax, Grants, American Rescue Plan Act, Animal Services Use Tax, Police Use Tax, Health Property Tax Levy, and Parks and Recreation Property Tax Levy Funds who have appropriated budgets. Annual operating budgets are not prepared for Capital Projects Funds, although budgets on a project basis are prepared.

The City's policy is to prepare the annual operating budget on a basis which includes encumbrances as an equivalent to expenditures. The budgetary comparison schedules are prepared on this basis. Certain reclassifications between budgeted revenues and transfers have been made to facilitate the comparison with actual operations.

See accompanying Independent Auditor's Report.

Exhibit 11

CITY OF INDEPENDENCE, MISSOURI
Schedule of Changes in Total OPEB Liability and Related Ratios
June 30, 2024

	2024	2023	2022	2021	2020	2019	2018
Total OPEB Liability							
Service cost	$ 3,138,148	3,493,312	5,856,465	5,402,186	5,117,074	7,279,911	6,933,082
Interest	7,007,167	6,984,546	4,762,281	5,359,428	5,675,902	9,525,419	9,284,832
Changes in benefit terms	—	(6,794,555)	(3,357,040)	—	(64,032)	(117,967,934)	—
Differences between expected and actual experience	(205,918)	(2,946,506)	(5,795,760)	9,050,839	(2,415,214)	8,495,479	—
Changes of assumptions or other inputs	(5,917,378)	3,792,125	(49,666,422)	19,586,986	15,655,275	2,890,612	2,548,653
Benefit payments	(7,404,000)	(8,767,000)	(8,152,000)	(7,591,000)	(7,047,000)	(7,979,000)	(7,268,000)
Net change in total OPEB liability	(3,381,981)	(4,238,078)	(56,352,476)	31,808,439	16,922,005	(97,755,513)	11,498,567
Total OPEB liability - beginning	175,743,038	179,981,116	236,333,592	204,525,153	187,603,148	285,358,661	273,860,094
Total OPEB liability - ending	$ 172,361,057	175,743,038	179,981,116	236,333,592	204,525,153	187,603,148	285,358,661
Covered - employee payroll	$ 62,284,231	61,966,777	60,254,051	61,410,210	61,654,203	62,360,911	62,007,715
Total OPEB liability as a percentage of covered payroll	276.73%	283.61%	298.70%	384.84%	331.73%	300.83%	460.20%

Notes to schedule:

2017-18 was the City's first year implementing GASB Statement No. 75 for the OPEB Liability. This schedule will become a ten year schedule, as information becomes available, in accordance with GASB Statement No. 75 requirements.

Changes in assumptions or other inputs reflect the effects of changes in the discount rate each period.

The following are the discount rates used in each period:
2024 - 4.10%
2023 - 4.00%
2022 - 3.90%
2021 - 2.00%
2020 - 2.60%
2019 - 3.00%
2018 - 3.30%

There are no assets accumulated in a trust to pay related benefits for the City's other-post employment benefits.

See accompanying Independent Auditor's Report.

Exhibit 12

CITY OF INDEPENDENCE, MISSOURI
LAGERS Schedule of Changes in Net Pension Liability (Asset) and Related Ratios
June 30, 2024

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total Pension Liability										
Service cost	$ 9,697,580	9,200,438	8,985,966	8,835,703	8,812,673	8,767,760	8,491,285	8,388,017	8,219,353	8,279,026
Interest on the total pension liability	42,425,529	40,277,631	38,538,472	39,838,559	38,699,404	37,097,513	35,565,355	34,642,794	31,909,765	31,404,337
Difference between expected and actual experience	21,025,674	17,661,816	11,593,985	(2,691,753)	(1,634,804)	5,293,296	4,958,458	(3,550,230)	4,916,999	(10,375,729)
Assumption changes	—	—	—	(12,909,211)	—	—	—	—	17,199,406	—
Benefit payments, including refunds	(38,344,019)	(35,179,649)	(33,604,454)	(30,623,078)	(29,744,536)	(28,449,283)	(27,600,963)	(26,039,035)	(23,272,216)	(21,374,778)
Net change in total pension liability	34,804,764	31,960,236	25,513,969	2,450,220	16,132,737	22,709,286	21,414,135	13,441,546	38,973,307	7,932,856
Total pension liability - beginning	620,124,866	588,164,630	562,650,661	560,200,441	544,067,704	521,358,418	499,944,283	486,502,737	447,529,430	439,596,574
Total pension liability - ending	$ 654,929,630	620,124,866	588,164,630	562,650,661	560,200,441	544,067,704	521,358,418	499,944,283	486,502,737	447,529,430
Plan Fiduciary Net Position										
Contributions - employer	18,381,179	16,448,814	15,210,110	14,363,011	13,630,050	13,183,650	12,176,570	11,503,039	10,603,882	9,475,216
Contributions - employee	3,326,504	3,118,990	2,958,772	2,963,990	2,925,479	2,992,581	2,925,232	2,939,278	2,861,145	2,738,899
Pension plan net investment income	30,059,275	19,845,854	428,864	126,631,520	6,074,595	29,696,791	50,437,763	46,423,639	(791,625)	7,836,996
Benefit payments, including refunds	(38,272,622)	(35,179,649)	(33,604,454)	(30,623,078)	(29,744,536)	(28,449,283)	(27,600,963)	(26,039,035)	(23,272,216)	(21,374,778)
Pension plan administrative expense	(320,244)	(358,252)	(254,303)	(232,953)	(302,539)	(271,793)	(189,560)	(183,539)	(181,225)	(198,235)
Other	4,268,043	3,796,388	(2,700,703)	3,128,373	(1,027,620)	(302,321)	1,122,739	(701,221)	981,004	(5,341,994)
Net change in plan fiduciary net position	17,442,135	7,672,145	(17,961,714)	116,230,863	(8,444,571)	16,849,625	38,871,781	33,942,161	(9,799,035)	(6,863,896)
Plan fiduciary net position - beginning	571,565,678	563,893,533	581,855,247	465,624,384	474,068,955	457,219,330	418,347,549	384,405,388	394,204,423	401,068,319
Plan fiduciary net position - ending	$ 589,007,813	571,565,678	563,893,533	581,855,247	465,624,384	474,068,955	457,219,330	418,347,549	384,405,388	394,204,423
Employer net pension liability (asset)	$ 65,921,817	48,559,188	24,271,097	(19,204,586)	94,576,057	69,998,749	64,139,088	81,596,734	102,097,349	53,325,007
Plan fiduciary net position as a percentage of the total pension liability (City)	89.93%	92.17%	95.87%	103.41%	83.12%	87.13%	87.70%	83.68%	79.01%	88.08%
Covered payroll	$ 81,989,857	75,463,600	73,966,040	71,711,424	72,175,519	72,252,369	72,279,232	69,006,951	69,847,339	67,691,063
Employer's net pension liability (asset) as a percentage of covered payroll	80.40%	64.35%	32.81%	-26.78%	131.04%	96.88%	88.74%	118.24%	146.17%	78.78%

Notes to schedule:

During 2015-16 amounts reported as assumption changes were primarily from changes to the mortality table, as well as salary increases and inflation.

During 2020-21 amounts reported as assumption changes were primarily from changes to the mortality tables.

See accompanying Independent Auditor's Report.

Exhibit 13

CITY OF INDEPENDENCE, MISSOURI
LAGERS Schedule of Contributions
Last Ten Fiscal Years

		2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Actuarially determined contribution	$	22,821,297	20,211,164	18,375,465	17,174,262	16,276,175	16,251,566	15,008,913	13,142,800	13,185,228	12,190,564
Actual contributions in relation to the actuarially determined contribution		18,367,777	16,448,814	15,210,110	14,363,011	13,630,050	13,183,650	12,176,570	11,503,039	10,603,882	9,475,216
Contribution deficiency	$	4,453,520	3,762,350	3,165,355	2,811,251	2,646,125	3,067,916	2,832,343	1,639,761	2,581,346	2,715,348
Covered payroll	$	81,989,857	75,463,600	73,966,040	71,711,424	72,175,519	72,252,369	72,279,232	69,006,951	69,847,339	67,691,063
Contributions as a percentage of covered payroll		22.40%	21.80%	20.56%	20.03%	18.88%	18.25%	16.85%	16.67%	15.18%	14.00%

Notes to schedule:

Valuation Date	Actuarially determined contribution rates were calculated as of February 29, 2024 prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial Cost Method	Entry Age Normal and Modified Terminal Funding
Amortization Method	A level percentage of payroll amortization method is used to amortize the UAAL over a closed period of years. If the UAAL (excluding the UAAL associated with benefit changes) is negative, then this amount is amortized over the greater of (i) the remaining initial amortization period, or (ii) 15 years.
Remaining Amortization Period	Multiple bases from 5 to 19 years.
Asset Valuation Method	5-Year smoothed fair value; 20% corridor.
Inflation	2.75% wage inflation and 2.25% price inflation.
Salary Increases	2.75% to 7.15%; including wage inflation.
Investment Rate of Return	7.00%, net of investment expenses.
Retirement Age	Experience-based table of rates that are specific to the type of eligibility condition.
Mortality	The healthy retiree mortality tables, for post-retirement mortality, were 115% of the PubG - 2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubNS - 2010 Disabled Retiree Mortaility Table for males and females. The pre-retirement mortality tables used were 75% of the PubG - 2010 Employee Mortaility Table for males and females of General groups and 75% of the PubS - 2010 Employee Mortaility Table for males and females of Police, Fire, and Public Safety groups. Mortality rates for a particular calendar year are determined by applying the MP - 2020 mortaility improvement scale to the above described tables.
Other information:	None

See accompanying Independent Auditor's Report.

CITY OF INDEPENDENCE, MISSOURI

Nonmajor Governmental Funds
Special Revenue Funds

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Tourism – This fund is used to account for expenditures for tourism that are financed out of the transient guest tax.

Truman Heartland Community Foundation – This fund is used to account for receipts and expenditures of various donated funds the City holds at the Truman Heartland Community Foundation.

Independence Square Benefit District – This fund is used to account for expenditures to improve the City's downtown business district that are financed by a special property tax levy on those businesses which are benefited.

Community Development Block Grant Fund – This fund is used to account for all projects that are funded by the Federal Community Development Block Grant.

Rental Rehabilitation – This fund is used to account for expenditures to improve rental property within the City that are funded by state and federal grants.

Street Improvement Sales Tax – This fund is used to account for all street projects that are funded by the street improvement sales tax.

Parks Improvement Sales Tax Fund – This fund accounts for all park projects that are funded by the park improvement sales tax.

Storm Water Sales Tax – This fund is used to account for all storm water projects that are funded by the storm water sales tax.

Police Public Safety Sales Tax – This fund is used to account for receipts and expenditures of the City's sales tax for police protection services.

Fire Protection Sales Tax – This fund is used to account for receipts and expenditures of the City's sales tax for fire protection services.

Marijuana Sales Tax – This fund is used to account for receipts and expenditures of the City's marijuana sales tax.

License Surcharge – This fund is used to account for street improvements funded by an excise tax that is based on increased traffic flow relating to new development.

Grants Fund – This fund is used to account for expenditures that are funded by grants.

American Rescue Plan Act Fund – This fund is used to account for expenditures funded from the American Rescue Plan Act.

Animal Services Use Tax – This fund is used to account for receipts and expenditures of the City's use tax for animal services.

Police Use Tax – This fund is used to account for receipts and expenditures of the City's use tax for police services.

Health Property Tax Levy Fund – This fund is used to account for revenues and expenditures for the Health portion of the City's property tax.

Parks and Recreation Property Tax Levy Fund – This fund is used to account for revenues and expenditures for the Parks and Recreation portion of the City's property tax.

CITY OF INDEPENDENCE, MISSOURI

Capital Projects Funds

Capital Project Funds are used to account for the acquisition and construction of major capital facilities other than those financed by the proprietary funds or trust funds.

Street Improvements Fund – This fund is used to account for major street improvement construction projects. Revenues received by this fund come primarily from a sales tax allocation for capital improvements and from federal and state grants and other contributions.

Police Improvements Fund – This fund is used to account for major police improvement projects.

Revolving Public Improvements – This fund, which is legally mandated by City Charter, is used to account for the cost of public works or improvements funded by special assessments.

Building and Other Improvements – This fund is used to account for the acquisition, construction, and improvement of nonproprietary buildings and facilities of the City.

Storm Drainage – This fund is used to account for the acquisition and construction of the City's infrastructure to control the run-off surface water.

Park Improvements – This fund is used to account for the acquisition and construction of the City's parkland.

Debt Service Fund

The debt service fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

CITY OF INDEPENDENCE, MISSOURI
Combining Governmental Balance Sheet
Nonmajor Governmental Funds
June 30, 2024

	Special Revenue (Exhibit 16)	Capital Projects (Exhibit 35)	Debt Service Fund	Total Nonmajor Governmental Funds
ASSETS				
Pooled cash and investments	$ 71,942,075	132,631	18,994	72,093,700
Receivables:				
Taxes	10,662,103	—	—	10,662,103
Accounts, net	114,079	—	—	114,079
Special assessment principal	—	355,677	—	355,677
Accrued interest	50,173	—	85	50,258
Due from other funds	150,727	—	—	150,727
Due from other governments	2,647,204	252,483	—	2,899,687
Restricted cash and investments	301,904	10,915,305	94,000	11,311,209
Total assets	$ 85,868,265	11,656,096	113,079	97,637,440
LIABILITIES				
Accounts and contracts payable	$ 1,532,868	453,160	—	1,986,028
Due to other funds	1,438,344	276,330	—	1,714,674
Due to other governments	16,753	—	—	16,753
Accrued items	785,267	—	—	785,267
Other current liabilities	32,597	—	—	32,597
Unearned revenue	5,586,778	—	—	5,586,778
Total liabilities	9,392,607	729,490	—	10,122,097
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - special assessments	—	355,677	—	355,677
Unavailable revenue - real estate taxes	3,075,912	—	—	3,075,912
Total deferred inflows of resources	3,075,912	355,677	—	3,431,589
Total liabilities and deferred inflows of resources	12,468,519	1,085,167	—	13,553,686
FUND BALANCES				
Restricted	73,399,746	10,915,305	113,079	84,428,130
Committed	—	82,249	—	82,249
Unassigned	—	(426,625)	—	(426,625)
Total fund balances	73,399,746	10,570,929	113,079	84,083,754
Total liabilities, deferred inflows of resouces and fund balance	$ 85,868,265	11,656,096	113,079	97,637,440

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
For the Year Ended June 30, 2024

	Special Revenue (Exhibit 17)	Capital Projects (Exhibit 36)	Debt Service Fund	Total Nonmajor Governmental Funds
REVENUES				
Taxes	$ 48,816,187	—	—	48,816,187
Licenses and permits	465,223	—	—	465,223
Intergovernmental	7,543,852	263,967	—	7,807,819
Charges for services	1,288,929	6,950	10,158	1,306,037
Investment income	3,239,529	206,054	6,404	3,451,987
Other revenue	3,284,282	—	—	3,284,282
Total revenues	64,638,002	476,971	16,562	65,131,535
EXPENDITURES				
Current:				
Administrative Services	69,552	—	—	69,552
Public Safety	15,651,740	—	—	15,651,740
Municipal Services - Public Works	1,339,955	9,527	—	1,349,482
Culture and Recreation	9,991,289	5	—	9,991,294
Community Development	2,717,299	—	—	2,717,299
Storm Water	2,858,679	—	—	2,858,679
Health and Animal Services	3,733,273	—	—	3,733,273
General Government	104,635	—	143	104,778
Capital Outlay	14,443,600	10,288,227	—	24,731,827
Debt service:				
Principal	1,678,664	—	12,000	1,690,664
Interest and fiscal agent fees	420,562	—	1,119	421,681
Total expenditures	53,009,248	10,297,759	13,262	63,320,269
Excess (deficiency) of revenues over expenditures	11,628,754	(9,820,788)	3,300	1,811,266
OTHER FINANCING SOURCES (USES)				
Lease proceeds	61,988	—	—	61,988
Subscription proceeds	91,350	—	—	91,350
Debt proceeds	—	20,000,000	—	20,000,000
Transfers in	342,194	327,175	—	669,369
Transfers out	(613,910)	(54,102)	—	(668,012)
Total other financing sources (uses)	(118,378)	20,273,073	—	20,154,695
Net change in fund balances	11,510,376	10,452,285	3,300	21,965,961
Fund balances - beginning	61,889,370	118,644	109,779	62,117,793
Fund balances - ending	$ 73,399,746	10,570,929	113,079	84,083,754

See accompanying notes to financial statements.

Exhibit 16

CITY OF INDEPENDENCE, MISSOURI
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2024

	Tourism	Truman Heartland Community	Independence Square Benefit District	Community Development Block Grant	Rental Rehabilitation	Consolidated Sales Tax Funds (Exhibit 33)	License Surcharge	Grants	American Rescue Plan	Animal Shelter Use Tax	Police Use Tax	Health Property Tax Levy	Parks and Recreation Property Tax	Total
ASSETS														
Pooled cash and investments	$ 1,810,625	359,208	33,223	—	9,684	57,134,924	1,277,382	—	4,577,326	539,832	5,388,881	173,893	637,097	71,942,075
Receivables:														
Taxes	200,000	—	33,272	—	—	7,307,318	—	—	—	—	—	998,884	2,122,629	10,662,103
Accounts, net	5,000	—	—	—	—	6,263	32,992	69,824	—	—	—	—	—	114,079
Accrued interest	1,355	—	25	—	—	42,885	956	—	—	404	4,034	37	477	50,173
Due from other funds	—	—	—	—	—	150,727	—	—	—	—	—	—	—	150,727
Due from other governments	—	—	—	103,708	4,175	343,211	—	2,196,110	—	—	—	—	—	2,647,204
Restricted cash and investments	—	—	—	—	—	301,904	—	—	—	—	—	—	—	301,904
Total assets	$ 2,016,980	359,208	66,520	103,708	13,859	65,287,232	1,311,330	2,265,934	4,577,326	540,236	5,392,915	1,172,814	2,760,203	85,868,265
LIABILITIES														
Accounts and contracts payable	$ 3,430	—	33,000	20,942	—	1,109,905	—	100,605	39,175	—	222,709	1,429	1,673	1,532,868
Due to other funds	—	—	—	73,452	—	—	—	1,364,892	—	—	—	—	—	1,438,344
Due to other governments	—	—	—	—	—	—	—	—	—	—	—	5,361	11,392	16,753
Accrued items	86,247	—	—	6,736	1,214	319,867	—	105,155	5,863	47,161	129,814	46,577	36,633	785,267
Other current liabilities	1,113	—	—	2,578	12,645	14,551	—	—	—	—	—	120	1,590	32,597
Unearned revenue	—	359,208	—	—	—	—	—	695,282	4,532,288	—	—	—	—	5,586,778
Total liabilities	90,790	359,208	33,000	103,708	13,859	1,444,323	—	2,265,934	4,577,326	47,161	352,523	53,487	51,288	9,392,607
DEFERRED INFLOWS OF RESOURCES														
Unavailable revenue - real estate taxes	—	—	27,500	—	—	—	—	—	—	—	—	975,492	2,072,920	3,075,912
Total deferred inflows of resources	—	—	27,500	—	—	—	—	—	—	—	—	975,492	2,072,920	3,075,912
Total liabilities and deferred inflows of resources	90,790	359,208	60,500	103,708	13,859	1,444,323	—	2,265,934	4,577,326	47,161	352,523	1,028,979	2,124,208	12,468,519
FUND BALANCES														
Restricted	1,926,190	—	6,020	—	—	63,842,909	1,311,330	—	—	493,075	5,040,392	143,835	635,995	73,399,746
Total fund balances	1,926,190	—	6,020	—	—	63,842,909	1,311,330	—	—	493,075	5,040,392	143,835	635,995	73,399,746
Total liabilities, deferred inflows of resources, and fund balance	$ 2,016,980	359,208	66,520	103,708	13,859	65,287,232	1,311,330	2,265,934	4,577,326	540,236	5,392,915	1,172,814	2,760,203	85,868,265

See accompanying notes to financial statements.

Exhibit 17

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Year Ended June 30, 2024

	Tourism	Heartland Community Foundation	Independence Square Benefit District	Community Development Block Grant	Rental Rehabilitation	Consolidated Sales Tax Funds (Exhibit 34)	License Surcharge	Grants	American Rescue Plan	Animal Shelter Use Tax	Police Use Tax	Health Property Tax Levy	Recreation Property Tax Levy	Total
REVENUES														
Taxes	$ 2,304,882	—	27,436	—	—	38,434,594	—	—	—	855,000	4,483,000	867,608	1,843,667	48,816,187
Licenses and permits	—	—	—	—	—	—	100	—	—	—	—	465,123	—	465,223
Intergovernmental	—	—	—	632,328	250,308	978,175	—	4,807,196	875,845	—	—	—	—	7,543,852
Charges for services	14,771	—	—	—	—	777,082	—	237,882	—	—	—	169,269	89,925	1,288,929
Investment income	104,509	—	3,292	—	—	2,663,799	63,167	—	—	37,277	301,284	19,355	46,846	3,239,529
Other revenue	8,343	5,635	—	712	—	3,147,561	—	22,154	—	128	21,280	66,115	12,354	3,284,282
Total revenues	2,432,505	5,635	30,728	633,040	250,308	46,001,211	63,267	5,067,232	875,845	892,405	4,805,564	1,587,470	1,992,792	64,638,002
EXPENDITURES														
Current:														
Administrative Services	—	—	—	—	—	—	—	65,915	3,637	—	—	—	—	69,552
Public Safety	—	—	—	—	—	8,155,654	—	2,611,796	126,343	—	4,757,947	—	—	15,651,740
Municipal Services - Public Works	—	—	—	—	—	1,172,684	—	—	167,271	—	—	—	—	1,339,955
Culture and Recreation	2,568,460	—	—	—	—	5,878,165	—	50,148	—	—	—	—	1,494,516	9,991,289
Community Development	—	—	—	632,094	250,315	197,424	—	1,124,108	513,358	—	—	—	—	2,717,299
Storm Water	—	—	—	—	—	2,858,679	—	—	—	—	—	—	—	2,858,679
Health and Animal Services	—	—	—	—	—	—	—	1,214,438	55	722,098	—	1,796,682	—	3,733,273
General Government	—	5,635	33,445	—	—	—	374	—	65,181	—	—	—	—	104,635
Capital Outlay	—	—	—	—	—	14,411,326	—	—	—	—	—	—	32,274	14,443,600
Debt service:														
Principal	617	—	—	230	—	1,674,650	—	802	—	—	—	1,400	965	1,678,664
Interest and fiscal agent fees	13	—	—	4	—	420,466	—	25	—	—	—	18	36	420,562
Total expenditures	2,569,090	5,635	33,445	632,328	250,315	34,769,048	374	5,067,232	875,845	722,098	4,757,947	1,798,100	1,527,791	53,009,248
Excess (deficiency) of revenues over expenditures	(136,585)	—	(2,717)	712	(7)	11,232,163	62,893	—	—	170,307	47,617	(210,630)	465,001	11,628,754
OTHER FINANCING SOURCES (USES)														
Lease proceeds	—	—	—	—	—	61,988	—	—	—	—	—	—	—	61,988
Subscription proceeds	—	—	—	—	—	91,350	—	—	—	—	—	—	—	91,350
Transfers in	—	—	—	—	—	228,514	—	—	—	—	—	—	113,680	342,194
Transfers out	(349,237)	—	—	—	—	(125,766)	(39,053)	—	—	—	(99,854)	—	—	(613,910)
Total other financing sources (uses)	(349,237)	—	—	—	—	256,086	(39,053)	—	—	—	(99,854)	—	113,680	(118,378)
Net change in fund balances	(485,822)	—	(2,717)	712	(7)	11,488,249	23,840	—	—	170,307	(52,237)	(210,630)	578,681	11,510,376
Fund balances (deficit) - beginning	2,412,012	—	8,737	(712)	7	52,354,660	1,287,490	—	—	322,768	5,092,629	354,465	57,314	61,889,370
Fund balances - ending	$ 1,926,190	—	6,020	—	—	63,842,909	1,311,330	—	—	493,075	5,040,392	143,835	635,995	73,399,746

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Tourism Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Transient guest taxes	$ 2,300,000	2,300,000	2,304,882	4,882
Charges for services	—	—	14,771	14,771
Investment income	25,050	25,050	84,617	59,567
Other revenue	3,000	3,000	8,343	5,343
Total revenues	2,328,050	2,328,050	2,412,613	84,563
EXPENDITURES				
Tourism	2,343,264	2,859,118	2,709,263	149,855
Debt Service	—	—	630	(630)
Capital Outlay	400,000	947,350	119,544	827,806
Total expenditures	2,743,264	3,806,468	2,829,437	977,031
OTHER FINANCING SOURCE (USES)				
Transfers out	—	—	(349,237)	(349,237)
Total other financing sources (uses)	—	—	(349,237)	(349,237)
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (415,214)	(1,478,418)	(766,061)	712,357
Fund balance - beginning			2,412,012	
Cancellation of prior year encumbrances			6,720	
Investment fair value change			19,892	
Increase (decrease) in prior year encumbrances			253,627	
Fund balance - ending			$ 1,926,190	

Exhibit 18.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Tourism Fund

Year Ended June 30, 2024

		Tourism Fund
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	2,412,613
Basis differences – budget to GAAP:		
Fair value adjustment to investments		19,892
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	2,432,505
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	2,829,437
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(346,282)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		85,935
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	2,569,090

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 19

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Community Development Block Grant Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Grants and other shared revenue	$ 851,251	851,251	632,328	(218,923)
Other revenue	—	—	712	712
Total revenues	851,251	851,251	633,040	(218,211)
EXPENDITURES				
CDBG administration	169,702	169,702	165,260	4,442
CDBG expenditures	681,001	681,002	461,284	219,718
Debt Service	—	—	235	(235)
Total expenditures	850,703	850,704	626,779	223,925
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 548	547	6,261	5,714
Fund balance (deficit) - beginning			(712)	
Cancellation of prior year encumbrances			45	
Increase (decrease) in prior year encumbrances			(5,594)	
Fund balance (deficit) - beginning			$ —	

CITY OF INDEPENDENCE, MISSOURI
Budgetary Basis Reconciliation Schedule
Community Development Block Grant Fund
Year Ended June 30, 2024

		Community Development Block Grant
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	633,040
Basis differences – budget to GAAP:		
None		—
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	633,040
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	626,779
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(3,132)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		8,681
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	632,328

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Rental Rehabilitation Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	Final	Actual Amounts (Budget Basis)	Variance with Final Budget
REVENUES				
Grants and other shared revenue	$ 570,305	570,305	250,308	(319,997)
Total revenues	570,305	570,305	250,308	(319,997)
EXPENDITURES				
HOME administration	59,987	59,987	49,774	10,213
Multi-family housing	375,107	375,107	—	375,107
Community housing development	107,172	107,172	—	107,172
Total expenditures	542,266	542,266	49,774	492,492
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 28,039	28,039	200,534	172,495
Fund balance - beginning			7	
Increase (decrease) in prior year encumbrances			(200,541)	
Fund balance - ending			$ —	

Exhibit 20.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Rental Rehabilitation

Year Ended June 30, 2024

		Rental Rehabilitation
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	250,308
Basis differences – budget to GAAP:		
None		—
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	250,308
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	49,774
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		—
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		200,541
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	250,315

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Street Improvements Sales Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	Final	Actual Amounts (Budget Basis)	Variance with Final Budget
REVENUES				
Sales tax	$ 10,534,000	10,534,000	10,118,609	(415,391)
Use tax	321,000	321,000	1,044,623	723,623
Grants and other shared revenue	—	3,345,086	675,879	(2,669,207)
Investment income	125,000	125,000	838,240	713,240
Other revenue	—	—	2,768,750	2,768,750
Total revenues	10,980,000	14,325,086	15,446,101	1,121,015
EXPENDITURES				
Street Maintenance	1,382,173	1,382,173	1,173,218	208,955
Debt Service	1,747,446	1,747,446	1,747,446	—
Capital Outlay	21,798,746	25,288,298	14,206,943	11,081,355
Total expenditures	24,928,365	28,417,917	17,127,607	11,290,310
OTHER FINANCING SOURCES (USES)				
Other financing sources - leases	—	—	53,392	53,392
Other financing sources - subscriptions	—	—	91,350	91,350
Transfers out	—	—	(72,665)	(72,665)
Total other financing sources (uses)	—	—	72,077	72,077
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (13,948,365)	(14,092,831)	(1,609,429)	12,483,402
Fund balance - beginning			23,207,557	
Cancellation of prior year encumbrances			1,320,211	
Investment fair value change			238,379	
Increase (decrease) in prior year encumbrances			1,036,635	
Fund balance - ending			$ 24,193,353	

Exhibit 21.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Street Improvements Sales Tax Fund

Year Ended June 30, 2024

		Street Improvements Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	15,446,101
Basis differences – budget to GAAP:		
Investment Fair Value Change		238,379
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	15,684,480
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	17,127,607
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(8,568,166)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		6,211,320
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	14,770,761

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Parks Improvements Sales Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Sales tax	$ 5,268,000	5,268,000	5,059,280	(208,720)
Use tax	169,000	169,000	522,286	353,286
Grants and other shared revenue	33,000	33,000	56,813	23,813
Charges for services	578,500	578,500	777,082	198,582
Investment income	19,180	19,180	126,452	107,272
Other revenue	27,400	27,400	60,767	33,367
Total revenues	6,095,080	6,095,080	6,602,680	507,600
EXPENDITURES				
Culture and Recreation	6,940,818	6,977,655	6,007,692	969,963
Debt Service	—	—	2,460	(2,460)
Capital Outlay	200,000	200,000	—	200,000
Total expenditures	7,140,818	7,177,655	6,010,152	1,167,503
OTHER FINANCING SOURCES (USES)				
Operating transfers in	—	—	228,514	228,514
Total other financing sources (uses)	—	—	228,514	228,514
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (1,045,738)	(1,082,575)	821,042	1,903,617
Fund balance - beginning			3,752,805	
Cancellation of prior year encumbrances			12,190	
Investment fair value change			41,724	
Increase (decrease) in prior year encumbrances			117,340	
Fund balance - ending			$ 4,745,101	

Exhibit 22.1

CITY OF INDEPENDENCE, MISSOURI
Budgetary Basis Reconciliation Schedule
Park Improvements Sales Tax Fund
Year Ended June 30, 2024

		Park Improvements Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	6,602,680
Basis differences – budget to GAAP:		
Investment Fair Value Change		41,724
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	6,644,404
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	6,010,152
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(155,063)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		25,533
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	5,880,622

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 23

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Storm Water Sales Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Sales tax	$ 5,268,000	5,268,000	5,059,280	(208,720)
Use tax	169,000	169,000	522,286	353,286
Grants and other shared revenue	—	—	245,483	245,483
Investment income	164,000	164,000	488,413	324,413
Other revenue	7,900	7,900	23,981	16,081
Total revenues	5,608,900	5,608,900	6,339,443	730,543
EXPENDITURES				
Storm Water				
Administration	231,484	245,484	213,395	32,089
Maintenance	2,829,466	2,827,994	2,344,080	483,914
Permit completion	318,000	318,000	316,400	1,600
Debt Service	—	—	694	(694)
Capital Outlay	3,470,000	6,669,122	3,769,326	2,899,796
Total expenditures	6,848,950	10,060,600	6,643,895	3,416,705
OTHER FINANCING SOURCES (USES)				
Transfers out	—	(260,000)	(20,325)	239,675
Total other financing sources (uses)	—	(260,000)	(20,325)	239,675
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (1,240,050)	(4,711,700)	(324,777)	4,386,923
Fund balance - beginning			12,181,382	
Cancellation of prior year encumbrances			121,701	
Investment fair value change			146,893	
Increase (decrease) in prior year encumbrances			2,049,158	
Fund balance - ending			$ 14,174,357	

Exhibit 23.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Storm Water Sales Tax Fund

Year Ended June 30, 2024

		Storm Water Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	6,339,443
Basis differences – budget to GAAP:		
Investment Fair Value Change		146,893
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	6,486,336
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	6,643,895
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(2,549,214)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		378,355
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	4,473,036

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 24

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Public Safety Sales Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Sales tax	$ 2,831,000	2,831,000	2,923,053	92,053
Use tax	85,000	85,000	261,143	176,143
Investment income	35,000	35,000	127,406	92,406
Other revenue	7,600	7,600	189,973	182,373
Total revenues	2,958,600	2,958,600	3,501,575	542,975
EXPENDITURES				
Public Safety				
Communications	679,700	583,700	465,351	118,349
Facilities	116,700	124,720	118,901	5,819
Equipment	2,595,800	2,685,147	2,712,499	(27,352)
Debt Service	25,422	25,422	26,387	(965)
Capital Outlay	1,400,000	1,400,000	1,325,119	74,881
Total expenditures	4,817,622	4,818,989	4,648,257	170,732
OTHER FINANCING SOURCES (USES)				
Transfers out	—	—	(32,776)	(32,776)
Total other financing sources (uses)	—	—	(32,776)	(32,776)
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (1,859,022)	(1,860,389)	(1,179,458)	680,931
Fund balance - beginning			3,276,426	
Cancellation of prior year encumbrances			55,115	
Investment fair value change			36,471	
Increase (decrease) in prior year encumbrances			1,489,125	
Fund balance - ending			$ 3,677,679	

Exhibit 24.1

CITY OF INDEPENDENCE, MISSOURI
Budgetary Basis Reconciliation Schedule
Police Public Safety Sales Tax Fund
Year Ended June 30, 2024

		Police Public Safety Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	3,501,575
Basis differences – budget to GAAP:		
Investment Fair Value Change		36,471
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	3,538,046
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	4,648,257
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(1,640,066)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		95,826
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	3,104,017

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 25

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Fire Protection Sales Tax
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Sales tax	$ 11,395,000	11,395,000	11,200,531	(194,469)
Use tax	321,000	321,000	1,044,623	723,623
Investment income	47,000	47,000	448,944	401,944
Other revenue	6,000	6,000	104,090	98,090
Total revenues	11,769,000	11,769,000	12,798,188	1,029,188
EXPENDITURES				
Law	8,391,735	6,309,195	4,989,912	1,319,283
Debt Service	73,236	217,585	255,381	(37,796)
Capital Outlay	1,800,000	4,025,630	4,601,310	(575,680)
Total expenditures	10,264,971	10,552,410	9,846,603	705,807
OTHER FINANCING SOURCES (USES)				
Other financing sources - leases	—	—	8,596	8,596
Total other financing sources (uses)	—	—	8,596	8,596
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 1,504,029	1,216,590	2,960,181	1,743,591
Fund balance - beginning			9,936,490	
Cancellation of prior year encumbrances			—	
Investment fair value change			161,959	
Increase (decrease) in prior year encumbrances			3,531,833	
Fund balance - ending			$ 16,590,463	

Exhibit 25.1

CITY OF INDEPENDENCE, MISSOURI
Budgetary Basis Reconciliation Schedule
Fire Protection Sales Tax Fund
Year Ended June 30, 2024

		Fire Protection Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	12,798,188
Basis differences – budget to GAAP:		
Investment Fair Value Change		161,959
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	12,960,147
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	9,846,603
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(3,693,353)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		161,520
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	6,314,770

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 26

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marijuana Sales Tax
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Sales tax	$ 150,000	150,000	678,880	528,880
Investment income	—	—	4,898	4,898
Total revenues	150,000	150,000	683,778	533,778
EXPENDITURES				
Community Development	—	382,275	382,303	(28)
Police	—	13,446	28,418	(14,972)
Fire	15,000	15,000	—	15,000
Total expenditures	15,000	410,721	410,721	—
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 135,000	(260,721)	273,057	533,778
Fund balance - beginning			—	
Cancellation of prior year encumbrances			—	
Investment fair value change			4,020	
Increase (decrease) in prior year encumbrances			184,879	
Fund balance - ending			$ 461,956	

Exhibit 26.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Marijuana Sales Tax

Year Ended June 30, 2024

		Marijuana Sales Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	683,778
Basis differences – budget to GAAP:		
Investment Fair Value Change		4,020
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	687,798
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	410,721
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(184,879)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		—
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	225,842

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Grants Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Grants and other shared revenue	$ 4,479,344	7,970,725	4,807,196	(3,163,529)
Charges for services	109,023	237,880	237,882	2
Other revenue	140,620	448,684	22,154	(426,530)
Total revenues	4,728,987	8,657,289	5,067,232	(3,590,057)
EXPENDITURES				
City Council	—	14,000	10,790	3,210
City Manager	—	236,794	110,765	126,029
Law	100,880	51,886	40,928	10,958
Finance	—	14,196	14,196	—
Community Development	1,510,774	1,223,113	1,124,108	99,005
Police	719,282	3,334,696	2,450,025	884,671
Fire	59,629	12,442	12,442	—
Health and Animal Services	1,490,122	3,542,633	1,212,627	2,330,006
Culture and Recreation	82,434	167,251	139,844	27,407
Total expenditures	3,963,121	8,597,011	5,115,725	3,481,286
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 765,866	60,278	(48,493)	(108,771)
Fund balance - beginning			—	
Cancellation of prior year encumbrances			—	
Increase (decrease) in prior year encumbrances			48,493	
Fund balance - ending			$ —	

Exhibit 27.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Grants Fund

Year Ended June 30, 2024

		Grants
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	5,067,232
Basis differences – budget to GAAP:		
None		—
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	5,067,232
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	5,115,725
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(123,360)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		74,867
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	5,067,232

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
American Rescue Plan Act Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Grants and other shared revenue	$ 9,557,038	5,408,133	875,845	(4,532,288)
Total revenues	9,557,038	5,408,133	875,845	(4,532,288)
EXPENDITURES				
American Rescue Plan	5,247,038	4,987,112	694,342	4,292,770
Total expenditures	5,247,038	4,987,112	694,342	4,292,770
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 4,310,000	421,021	181,503	(239,518)
Fund balance - beginning			—	
Cancellation of prior year encumbrances			8,111	
Investment fair value change			—	
Increase (decrease) in prior year encumbrances			(189,614)	
Fund balance - ending			$ —	

Exhibit 28.1

CITY OF INDEPENDENCE, MISSOURI
Budgetary Basis Reconciliation Schedule
American Rescue Plan Act Fund
Year Ended June 30, 2024

		American Rescue Plan Act
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	875,845
Basis differences – budget to GAAP:		
None		—
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	875,845
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	694,342
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(125,617)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		307,120
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	875,845

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Animal Services Use Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	Final	Actual Amounts (Budget Basis)	Variance with Final Budget
REVENUES				
Use tax	$ 855,000	855,000	855,000	—
Investment income	6,000	6,000	31,345	25,345
Other revenue	—	—	128	128
Total revenues	861,000	861,000	886,473	25,473
EXPENDITURES				
Animal Services	886,000	886,000	723,718	162,282
Total expenditures	886,000	886,000	723,718	162,282
OTHER FINANCING SOURCES (USES)				
Operating transfers in	25,000	25,000	—	(25,000)
Total other financing sources (uses)	25,000	25,000	—	(25,000)
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ —	—	162,755	162,755
Fund balance - beginning			322,768	
Cancellation of prior year encumbrances			—	
Investment fair value change			5,932	
Increase (decrease) in prior year encumbrances			1,620	
Fund balance - ending			$ 493,075	

Exhibit 29.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Animal Services Use Tax Fund

Year Ended June 30, 2024

		Animal Services Use Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	886,473
Basis differences – budget to GAAP:		
Investment Fair Value Change		5,932
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	892,405
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	723,718
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(1,620)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		—
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	722,098

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 30

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Use Tax Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Use tax	$ 4,483,000	4,483,000	4,483,000	—
Investment income	59,000	59,000	242,071	183,071
Other revenue	—	—	21,280	21,280
Total revenues	4,542,000	4,542,000	4,746,351	204,351
EXPENDITURES				
Police	4,231,251	5,639,523	4,903,843	735,680
Total expenditures	4,231,251	5,639,523	4,903,843	735,680
OTHER FINANCING SOURCES (USES)				
Transfers out	—	—	(99,854)	(99,854)
Total other financing sources (uses)	—	—	(99,854)	(99,854)
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 310,749	(1,097,523)	(257,346)	840,177
Fund balance - beginning			5,092,629	
Cancellation of prior year encumbrances			15,446	
Investment fair value change			59,213	
Increase (decrease) in prior year encumbrances			130,450	
Fund balance - ending			$ 5,040,392	

Exhibit 30.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Police Use Tax Fund

Year Ended June 30, 2024

		Police Use Tax
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	4,746,351
Basis differences – budget to GAAP:		
Investment Fair Value Change		59,213
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	4,805,564
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	4,903,843
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(264,886)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		118,990
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	4,757,947

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 31

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Health Property Tax Levy Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Real estate tax	$ 870,620	870,620	867,608	(3,012)
Licenses and permits	412,400	412,400	465,123	52,723
Charges for services	170,000	170,000	169,269	(731)
Investment income	11,500	11,500	18,820	7,320
Other revenue	14,000	14,000	66,115	52,115
Total revenues	1,478,520	1,478,520	1,586,935	108,415
EXPENDITURES				
Health Services	805,672	827,532	647,963	179,569
Animal Services	997,849	1,182,699	1,238,258	(55,559)
Total expenditures	1,803,521	2,010,231	1,886,221	124,010
OTHER FINANCING SOURCES (USES)				
Operating transfers in	325,000	325,000	—	(325,000)
Total other financing sources (uses)	325,000	325,000	—	(325,000)
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ (1)	(206,711)	(299,286)	(92,575)
Fund balance - beginning			354,465	
Cancellation of prior year encumbrances			835	
Investment fair value change			535	
Increase (decrease) in prior year encumbrances			87,286	
Fund balance - ending			$ 143,835	

Exhibit 31.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Health Property Tax Levy Fund

Year Ended June 30, 2024

		Health Property Tax Levy
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	1,586,935
Basis differences – budget to GAAP:		
Investment Fair Value Change		535
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	1,587,470
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	1,886,221
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(91,679)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		3,558
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	1,798,100

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Exhibit 32

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Parks and Recreation Property Tax Levy Fund
Year Ended June 30, 2024

	Budgeted Amounts			
	Original	**Final**	**Actual Amounts (Budget Basis)**	**Variance with Final Budget**
REVENUES				
Real estate tax	$ 1,838,155	1,838,155	1,843,667	5,512
Charges for services	88,500	88,500	89,925	1,425
Investment income	16,485	16,485	39,846	23,361
Other revenue	—	—	12,354	12,354
Total revenues	1,943,140	1,943,140	1,985,792	42,652
EXPENDITURES				
Culture and Recreation	1,583,850	1,586,850	1,575,701	11,149
Total expenditures	1,583,850	1,586,850	1,575,701	11,149
OTHER FINANCING SOURCES (USES)				
Operating transfers in	—	—	113,680	113,680
Total other financing sources (uses)	—	—	113,680	113,680
Excess of revenues and other financing sources over (under) expenditures and other financing uses	$ 359,290	356,290	523,771	167,481
Fund balance - beginning			57,314	
Cancellation of prior year encumbrances			30	
Investment fair value change			7,000	
Increase (decrease) in prior year encumbrances			47,880	
Fund balance - ending			$ 635,995	

Exhibit 32.1

CITY OF INDEPENDENCE, MISSOURI

Budgetary Basis Reconciliation Schedule

Parks and Recreation Property Tax Levy Fund

Year Ended June 30, 2024

		Parks and Recreation Property Tax Levy
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) for total revenues from the budgetary comparison schedule	$	1,985,792
Basis differences – budget to GAAP:		
Investment Fair Value Change		7,000
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	1,992,792
Uses/Outflows of resources:		
Actual amounts (budgetary basis) for total expenditures from the budgetary comparison schedule	$	1,575,701
Basis differences – budget to GAAP:		
Outstanding encumbrances at year-end charged to the current year's budget (1)		(80,184)
Current year expenditures of encumbrances outstanding at the end of the prior fiscal year (1)		32,274
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds	$	1,527,791

(1) Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

CITY OF INDEPENDENCE, MISSOURI
Combining Balance Sheet
Nonmajor Sales Tax Funds
June 30, 2024

	Street Improvements Sales Tax	Parks Improvements Sales Tax	Storm Water Sales Tax	Police Sales Tax	Fire Sales Tax	Marijuana Sales Tax	Total (Exhibit 16)
ASSETS							
Pooled cash and investments	$ 21,543,760	3,799,416	13,368,510	3,319,178	14,738,240	365,820	57,134,924
Receivables:							
Taxes	2,201,555	1,100,474	1,100,474	564,232	2,198,677	141,906	7,307,318
Accounts, net	—	6,263	—	—	—	—	6,263
Accrued interest	16,241	2,843	10,008	2,485	11,034	274	42,885
Due from other funds	150,727	—	—	—	—	—	150,727
Due from other governments	337,382	5,829	—	—	—	—	343,211
Restricted cash and investments	301,904	—	—	—	—	—	301,904
Total assets	$ 24,551,569	4,914,825	14,478,992	3,885,895	16,947,951	508,000	65,287,232
LIABILITIES							
Accounts and contracts payable	$ 339,648	38,068	240,979	208,216	236,950	46,044	1,109,905
Accrued items	18,568	117,105	63,656	—	120,538	—	319,867
Other current liabilities	—	14,551	—	—	—	—	14,551
Total liabilities	358,216	169,724	304,635	208,216	357,488	46,044	1,444,323
FUND BALANCES							
Restricted	24,193,353	4,745,101	14,174,357	3,677,679	16,590,463	461,956	63,842,909
Total fund balances	24,193,353	4,745,101	14,174,357	3,677,679	16,590,463	461,956	63,842,909
Total liabilities, deferred inflows of resources, and fund balance	$ 24,551,569	4,914,825	14,478,992	3,885,895	16,947,951	508,000	65,287,232

See accompanying notes to financial statements.

Exhibit 34

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Sales Tax Funds
For the Year Ended June 30, 2024

	Street Improvements Sales Tax	Parks Improvements Sales Tax	Storm Water Sales Tax	Police Sales Tax	Fire Sales Tax	Marijuana Sales Tax	Total (Exhibit 17)
REVENUES							
Taxes	$ 11,163,232	5,581,566	5,581,566	3,184,196	12,245,154	678,880	38,434,594
Intergovernmental	675,879	56,813	245,483	—	—	—	978,175
Charges for services	—	777,082	—	—	—	—	777,082
Investment income	1,076,619	168,176	635,306	163,877	610,903	8,918	2,663,799
Other revenue	2,768,750	60,767	23,981	189,973	104,090	—	3,147,561
Total revenues	15,684,480	6,644,404	6,486,336	3,538,046	12,960,147	687,798	46,001,211
EXPENDITURES							
Current:							
Public Safety	—	—	—	3,062,053	5,065,183	28,418	8,155,654
Municipal Services - Public Works	1,172,684	—	—	—	—	—	1,172,684
Culture and Recreation	—	5,878,165	—	—	—	—	5,878,165
Community Development	—	—	—	—	—	197,424	197,424
Storm Water	—	—	2,858,679	—	—	—	2,858,679
Capital Outlay	11,784,014	—	1,613,663	19,444	994,205	—	14,411,326
Debt service:							
Principal	1,407,730	2,306	689	19,924	244,001	—	1,674,650
Interest and fiscal agent fees	406,333	151	5	2,596	11,381	—	420,466
Total expenditures	14,770,761	5,880,622	4,473,036	3,104,017	6,314,770	225,842	34,769,048
Excess (deficiency) of revenues over expenditures	913,719	763,782	2,013,300	434,029	6,645,377	461,956	11,232,163
OTHER FINANCING SOURCES (USES)							
Lease proceeds	53,392	—	—	—	8,596	—	61,988
Subscription proceeds	91,350	—	—	—	—	—	91,350
Transfers in	—	228,514	—	—	—	—	228,514
Transfers out	(72,665)	—	(20,325)	(32,776)	—	—	(125,766)
Total other financing sources (uses)	72,077	228,514	(20,325)	(32,776)	8,596	—	256,086
Net change in fund balances	985,796	992,296	1,992,975	401,253	6,653,973	461,956	11,488,249
Fund balances - beginning	23,207,557	3,752,805	12,181,382	3,276,426	9,936,490	—	52,354,660
Fund balances - ending	$ 24,193,353	4,745,101	14,174,357	3,677,679	16,590,463	461,956	63,842,909

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Balance Sheet
Nonmajor Capital Project Funds
June 30, 2024

	Street Improvements	Police Improvements Fund	Revolving Public Improvements	Buildings and Other Improvements	Storm Drainage	Park Improvements	Total (Exhibit 14)
ASSETS							
Pooled cash and investments	$ —	132,631	—	—	—	—	132,631
Receivables:							
Special assessment principal	355,677	—	—	—	—	—	355,677
Due from other governments	252,483	—	—	—	—	—	252,483
Restricted cash and investments	—	—	—	10,915,305	—	—	10,915,305
Total assets	$ 608,160	132,631	—	10,915,305	—	—	11,656,096
LIABILITIES							
Accounts and contracts payable	$ 19,507	132,631	—	301,022	—	—	453,160
Due to other funds	150,727	—	—	125,603	—	—	276,330
Total liabilities	170,234	132,631	—	426,625	—	—	729,490
DEFERRED INFLOWS OF RESOURCES							
Unavailable revenue - special assessments	355,677	—	—	—	—	—	355,677
Total deferred inflows of resources	355,677	—	—	—	—	—	355,677
Total liabilities and deferred inflows of resources	525,911	132,631	—	426,625	—	—	1,085,167
FUND BALANCES							
Restricted	—	—	—	10,915,305	—	—	10,915,305
Committed	82,249	—	—	—	—	—	82,249
Unassigned	—	—	—	(426,625)	—	—	(426,625)
Total fund balances	82,249	—	—	10,488,680	—	—	10,570,929
Total liabilities, deferred inflows of resources, and fud balance	$ 608,160	132,631	—	10,915,305	—	—	11,656,096

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Capital Project Funds
For the Year Ended June 30, 2024

	Street Improvements	Police Improvements Fund	Revolving Public Improvements	Buildings and Other Improvements	Storm Drainage	Park Improvements	Total (Exhibit 15)
REVENUES							
Intergovernmental	$ 263,967	—	—	—	—	—	263,967
Charges for services	6,950	—	—	—	—	—	6,950
Investment income	2,232	—	405	202,811	—	606	206,054
Total revenues	273,149	—	405	202,811	—	606	476,971
EXPENDITURES							
Municipal Services - Public Works	12	—	3	9,512	—	—	9,527
Culture and Recreation	—	—	—	—	—	5	5
Capital Outlay	424,787	132,631	—	9,730,809	—	—	10,288,227
Total expenditures	424,799	132,631	3	9,740,321	—	5	10,297,759
Excess (deficiency) of revenues over expenditures	(151,650)	(132,631)	402	(9,537,510)	—	601	(9,820,788)
OTHER FINANCING SOURCES (USES)							
Debt proceeds	—	—	—	20,000,000	—	—	20,000,000
Transfers in	150,844	132,631	—	27,545	16,155	—	327,175
Transfers out	—	—	(22,018)	—	—	(32,084)	(54,102)
Total other financing sources (uses)	150,844	132,631	(22,018)	20,027,545	16,155	(32,084)	20,273,073
Net change in fund balances	(806)	—	(21,616)	10,490,035	16,155	(31,483)	10,452,285
Fund balances (deficit) - beginning	83,055	—	21,616	(1,355)	(16,155)	31,483	118,644
Fund balances - ending	$ 82,249	—	—	10,488,680	—	—	10,570,929

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Balance Sheet
Component Unit - Tax Increment Financing
June 30, 2024

	Santa Fe TIF	Eastland Center TIF	North Independence	Crackerneck Creek/Bass Pro TIF	Old Landfill TIF	Trinity Development TIF	HCA Centerpoint TIF	Cinema East TIF	23rd & Noland Project 1 TIF	23rd & Noland Project 2 TIF	23rd & Noland Project 3 TIF
ASSETS											
Pooled cash and investments	$ 600,000	—	—	2,664,683	—	17,504	1,268,043	13,423	—	5,484	3,335
Receivables:											
Taxes	—	22,456	—	684,278	780,202	367,455	4,193,669	149,013	—	8,144	20,505
Accounts, net	—	—	—	60,000	8,530	—	—	—	—	—	—
Accrued interest	—	—	—	405	—	13	949	10	—	4	47
Leases	—	—	—	1,965,490	—	—	—	—	—	—	—
Due from other funds	—	—	—	—	—	—	—	—	—	—	—
Due from other governments	140	—	—	288,714	3,888	30,910	5,691	28,782	100	3,078	12,348
Restricted cash and investments	527,907	—	—	6,343,795	—	—	3,443,492	—	—	—	—
Total assets	$ 1,128,047	22,456	—	12,007,365	792,620	415,882	8,911,844	191,228	100	16,710	36,235
LIABILITIES											
Accounts and contracts payable	$ —	—	—	500	—	—	—	—	—	—	—
Due to other funds	—	—	—	1,213	3,267	—	—	—	—	—	—
Total liabilities	—	—	—	1,713	3,267	—	—	—	—	—	—
DEFERRED INFLOWS OF RESOURCES											
Unavailable revenue - real estate taxes	—	—	—	558,592	749,571	345,255	4,188,819	136,913	—	8,144	15,505
Unavailable revenue - leases	—	—	—	1,965,490	—	—	—	—	—	—	—
Total deferred inflows of resources	—	—	—	2,524,082	749,571	345,255	4,188,819	136,913	—	8,144	15,505
Total liabilities and deferred inflows of resources	—	—	—	2,525,795	752,838	345,255	4,188,819	136,913	—	8,144	15,505
FUND BALANCES											
Restricted	1,128,047	22,456	—	9,481,570	39,782	70,627	4,723,025	54,315	100	8,566	20,730
Total fund balances	1,128,047	22,456	—	9,481,570	39,782	70,627	4,723,025	54,315	100	8,566	20,730
Total liabilities, deferred inflows of resources, and fund balance	$ 1,128,047	22,456	—	12,007,365	792,620	415,882	8,911,844	191,228	100	16,710	36,235

(continued)

See accompanying notes to financial statements.

		23rd & Noland Project 4 TIF	Independence Square TIF	Little Blue Parkway 1 TIF	Little Blue Parkway 3 TIF	Marketplace Shopping Center TIF	Marketplace Shopping Center 2 TIF	Hub Drive TIF	TIF Supplemental Appropriations	Reclassifications	Total
ASSETS											
Pooled cash and investments	$	4,136	1,096,591	59,254	6,759	9,662	14,814	33,068	9,708,114	—	15,504,870
Receivables:											
Taxes		129,576	455,776	1,161,965	216,725	86,886	103,960	116,880	641,867	—	9,139,357
Accounts, net		—	—	—	—	—	—	—	—	—	68,530
Accrued interest		407	821	1,351	233	7	11	21	7,270	—	11,549
Leases		—	—	—	—	—	—	—	—	—	1,965,490
Due from other funds		—	—	—	—	—	—	—	3,267	(3,267)	—
Due from other governments		121,184	—	231,344	18,450	53,750	14,750	—	—	—	813,129
Restricted cash and investments		—	—	—	—	—	—	—	—	—	10,315,194
Total assets	$	255,303	1,553,188	1,453,914	242,167	150,305	133,535	149,969	10,360,518	(3,267)	37,818,119
LIABILITIES											
Accounts and contracts payable	$	—	—	—	—	—	—	79,004	—	—	79,504
Due to other funds		—	—	—	—	—	—	10,000	—	(3,267)	11,213
Total liabilities		—	—	—	—	—	—	89,004	—	(3,267)	90,717
DEFERRED INFLOWS OF RESOURCES											
Unavailable revenue - real estate taxes		87,076	333,421	625,132	206,825	80,386	96,660	31,616	340,867	—	7,804,782
Unavailable revenue - leases		—	—	—	—	—	—	—	—	—	1,965,490
Total deferred inflows of resources		87,076	333,421	625,132	206,825	80,386	96,660	31,616	340,867	—	9,770,272
Total liabilities and deferred inflows of resources		87,076	333,421	625,132	206,825	80,386	96,660	120,620	340,867	(3,267)	9,860,989
FUND BALANCES											
Restricted		168,227	1,219,767	828,782	35,342	69,919	36,875	29,349	10,019,651	—	27,957,130
Total fund balances		168,227	1,219,767	828,782	35,342	69,919	36,875	29,349	10,019,651	—	27,957,130
Total liabilities, deferred inflows of resources, and fund balance	$	255,303	1,553,188	1,453,914	242,167	150,305	133,535	149,969	10,360,518	(3,267)	37,818,119

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Component Unit - Tax Increment Financing
For the Year Ended June 30, 2024

		Santa Fe TIF	Eastland Center TIF	North Indep Improvements TIF	Crackerneck Creek/Bass Pro TIF	Old Landfill TIF	Trinity Development TIF	HCA Centerpoint TIF	Cinema East TIF	23rd & Noland Project 1 TIF	23rd & Noland Project 2 TIF	23rd & Noland Project 3 TIF
REVENUES												
Taxes	$	41,114	—	—	2,233,060	778,982	522,020	4,241,865	281,343	—	20,608	70,539
Investment income		28,423	3,484	—	410,876	4,137	1,901	237,081	966	—	287	1,858
Other revenue		54,185	—	—	971,835	—	—	—	—	—	—	—
Total revenues		123,722	3,484	—	3,615,771	783,119	523,921	4,478,946	282,309	—	20,895	72,397
EXPENDITURES												
Tax Increment Financing		2,500	21,029	621	67,383	748,666	511,013	1,198,082	274,367	—	10,933	1,157
Debt service:												
Principal		215,000	—	—	3,900,000	—	—	2,470,000	—	—	—	—
Interest and fiscal agent fees		313,838	—	—	3,183,913	—	—	663,200	—	—	—	—
Total expenditures		531,338	21,029	621	7,151,296	748,666	511,013	4,331,282	274,367	—	10,933	1,157
Excess (deficiency) of revenues over expenditures		(407,616)	(17,545)	(621)	(3,535,525)	34,453	12,908	147,664	7,942	—	9,962	71,240
OTHER FINANCING SOURCES (USES)												
Transfers in		1,023,057	10,615	—	2,050,000	—	53,929	11,367	—	—	—	—
Transfers out		—	(1,809)	—	—	—	(53,929)	(11,367)	—	—	—	(60,000)
Total other financing sources (uses)		1,023,057	8,806	—	2,050,000	—	—	—	—	—	—	(60,000)
Net change in fund balances		615,441	(8,739)	(621)	(1,485,525)	34,453	12,908	147,664	7,942	—	9,962	11,240
Fund balances - beginning		512,606	31,195	621	10,967,095	5,329	57,719	4,575,361	46,373	100	(1,396)	9,490
Fund balances - ending	$	1,128,047	22,456	—	9,481,570	39,782	70,627	4,723,025	54,315	100	8,566	20,730

(continued)

See accompanying notes to financial statements.

		23rd & Noland Project 4 TIF	Independence Square TIF	Little Blue Parkway 1 TIF	Little Blue Parkway 3 TIF	Marketplace Shopping Center TIF	Marketplace Shopping Center 2 TIF	Hub Drive TIF	TIF Supplemental Appropriations	Total
REVENUES										
Taxes	$	607,096	403,057	2,148,058	334,335	191,985	188,492	121,334	3,297,510	15,481,398
Investment income		19,352	73,632	61,444	11,278	712	1,324	852	428,882	1,286,489
Other revenue		—	—	—	—	—	—	—	—	1,026,020
Total revenues		626,448	476,689	2,209,502	345,613	192,697	189,816	122,186	3,726,392	17,793,907
EXPENDITURES										
Tax Increment Financing		13,338	230,809	188,754	21,209	180,341	187,452	92,837	118,289	3,868,780
Debt service:										
Principal		—	—	—	—	—	—	—	—	6,585,000
Interest and fiscal agent fees		—	—	—	—	—	—	—	—	4,160,951
Total expenditures		13,338	230,809	188,754	21,209	180,341	187,452	92,837	118,289	14,614,731
Excess (deficiency) of revenues over expenditures		613,110	245,880	2,020,748	324,404	12,356	2,364	29,349	3,608,103	3,179,176
OTHER FINANCING SOURCES (USES)										
Transfers in		—	—	—	—	—	—	—	1,809	3,150,777
Transfers out		(540,000)	—	(1,745,000)	(305,000)	—	—	—	(433,672)	(3,150,777)
Total other financing sources (uses)		(540,000)	—	(1,745,000)	(305,000)	—	—	—	(431,863)	—
Net change in fund balances		73,110	245,880	275,748	19,404	12,356	2,364	29,349	3,176,240	3,179,176
Fund balances - beginning		95,117	973,887	553,034	15,938	57,563	34,511	—	6,843,411	24,777,954
Fund balances - ending	$	168,227	1,219,767	828,782	35,342	69,919	36,875	29,349	10,019,651	27,957,130

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government and to other governmental units on a cost-reimbursement basis.

Central Garage – This fund is used to account for costs of maintenance of the City's fleet of vehicles and mobile equipment and related charges to other departments.

Staywell Health Care – This fund is used to account for the costs of the City's self-insured healthcare plan.

Workers' Compensation – This fund is used to account for the costs of the City's self-insured Worker's Compensation claims and administration plan.

Risk Management – This fund is used to account for the costs of the City's liability insurance and risk management claims.

Finance and Support Services – This fund is used to account for the costs of the City's Finance, Human Resources, and Technology Services departments.

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Net Position
Internal Service Funds
For the Year Ended June 30, 2024

		Central Garage	Staywell Health Care	Workers' Compensation	Risk Management	Finance and Support Services	Total (Exhibit 5)
ASSETS							
Current assets:							
Pooled cash and investments	$	1,126,000	7,445,020	2,655,350	1,041,782	3,038	12,271,190
Receivables:							
Accounts, net		772	5,152	—	—	—	5,924
Accrued interest		843	—	2,145	780	—	3,768
Inventory		114,053	—	—	—	—	114,053
Total current assets		1,241,668	7,450,172	2,657,495	1,042,562	3,038	12,394,935
Noncurrent assets:							
Capital Assets:							
Nondepreciable		93,979	—	—	—	—	93,979
Depreciable, net		33,675	—	—	—	3,111,824	3,145,499
Lease assets, net		—	—	—	—	25,560	25,560
Subscription assets, net		—	—	—	—	872,618	872,618
Restricted cash and investments		—	—	209,300	—	—	209,300
Total noncurrent assets		127,654	—	209,300	—	4,010,002	4,346,956
Total assets		1,369,322	7,450,172	2,866,795	1,042,562	4,013,040	16,741,891
DEFERRED OUTFLOWS OF RESOURCES							
Pension related amounts		184,720	—	—	—	1,372,860	1,557,580
Other post-employment benefits		74,035	—	—	—	101,511	175,546
Total deferred outflows of resources		258,755	—	—	—	1,474,371	1,733,126
Total assets and deferred outflows of resources	$	1,628,077	7,450,172	2,866,795	1,042,562	5,487,411	18,475,017
LIABILITIES							
Current liabilities:							
Accounts and contracts payable	$	146,838	—	30,127	6,306	207,218	390,489
Due to other funds		—	—	—	—	1,829,587	1,829,587
Accrued items		34,635	—	—	37	232,050	266,722
Compensated absences - current		49,104	—	—	—	387,728	436,832
Lease liability		—	—	—	—	14,176	14,176
Subscription liability		—	—	—	—	310,112	310,112
Total OPEB liability		47,629	—	—	—	65,305	112,934
Claims payable		—	1,658,700	2,935,092	851,814	—	5,445,606
Total current liabilities		278,206	1,658,700	2,965,219	858,157	3,046,176	8,806,458
Noncurrent liabilities:							
Compensated absences-long term		68,514	—	—	—	556,439	624,953
Lease liability		—	—	—	—	10,044	10,044
Subscription liability		—	—	—	—	104,180	104,180
Total OPEB liability		1,061,157	—	—	—	1,454,970	2,516,127
Net pension liability		306,038	—	—	—	2,274,513	2,580,551
Claims payable		—	—	8,483,313	2,555,439	—	11,038,752
Total noncurrent liabilities		1,435,709	—	8,483,313	2,555,439	4,400,146	16,874,607
Total liabilities		1,713,915	1,658,700	11,448,532	3,413,596	7,446,322	25,681,065
DEFERRED INFLOWS OF RESOURCES							
Pension related amounts-deferred inflow		7,281	—	—	—	54,116	61,397
OPEB - deferred inflow		187,011	—	—	—	256,415	443,426
Total deferred inflows of resources		194,292	—	—	—	310,531	504,823
Total liabilities and deferred inflows of resources		1,908,207	1,658,700	11,448,532	3,413,596	7,756,853	26,185,888
NET POSITION							
Net investment in capital assets		127,654	—	—	—	3,571,490	3,699,144
Restricted for:							
Workers' Compensation escrow		—	—	209,300	—	—	209,300
Unrestricted		(407,784)	5,791,472	(8,791,037)	(2,371,034)	(5,840,932)	(11,619,315)
Total net position (deficit)		(280,130)	5,791,472	(8,581,737)	(2,371,034)	(2,269,442)	(7,710,871)
Total liabilities, deferred inflows of resources, and net position	$	1,628,077	7,450,172	2,866,795	1,042,562	5,487,411	18,475,017

See accompanying notes to financial statements.

Exhibit 40

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Revenues, Expenses, and Changes in Net Position
Internal Service Funds
For the Year Ended June 30, 2024

	Central Garage	Staywell Health Care	Workers' Compensation	Risk Management	Finance and Support Services	Total Internal Service Funds (Exhibit 6)
OPERATING REVENUES						
Charges for services	$ 3,285,300	19,857,277	4,296,000	2,944,400	11,645,482	42,028,459
Miscellaneous operating	10,922	954,285	239,909	75,332	—	1,280,448
Total operating revenues	3,296,222	20,811,562	4,535,909	3,019,732	11,645,482	43,308,907
OPERATING EXPENSES						
Personnel services	339,310	569,028	5,015	5,015	5,980,091	6,898,459
Other services	976,540	20,481,171	7,582,347	7,498,308	4,121,893	40,660,259
Supplies	1,357,511	—	—	—	195,590	1,553,101
Depreciation and amortization	10,418	—	—	—	1,795,359	1,805,777
Total operating expenses	2,683,779	21,050,199	7,587,362	7,503,323	12,092,933	50,917,596
Operating income (loss)	612,443	(238,637)	(3,051,453)	(4,483,591)	(447,451)	(7,608,689)
NONOPERATING REVENUES (EXPENSES)						
Investment income	50,476	286,988	224,082	63,151	—	624,697
Miscellaneous non-operating	20,037	1,995,196	1,953	263	11,066	2,028,515
Interest and amortization expense	—	—	—	—	(15,981)	(15,981)
Total nonoperating revenues (expenses)	70,513	2,282,184	226,035	63,414	(4,915)	2,637,231
Income (loss) before contributions and transfers	682,956	2,043,547	(2,825,418)	(4,420,177)	(452,366)	(4,971,458)
Change in net position	682,956	2,043,547	(2,825,418)	(4,420,177)	(452,366)	(4,971,458)
Total net position (deficit) - beginning	(963,086)	3,747,925	(5,756,319)	2,049,143	(1,817,076)	(2,739,413)
Total net position (deficit) - ending	$ (280,130)	5,791,472	(8,581,737)	(2,371,034)	(2,269,442)	(7,710,871)

See accompanying notes to financial statements.

Exhibit 41

CITY OF INDEPENDENCE, MISSOURI

Combining Statement of Cash Flows

Internal Service Funds

Year Ended June 30, 2024

	Internal Service Funds					
	Central Garage	**Staywell Health Care**	**Workers' Compensation**	**Risk Management**	**Finance and Support Services**	**Total (Exhibit 7)**
Cash Flows from Operations:						
Receipts from customers	$ 3,330,836	22,807,405	4,537,862	3,019,995	11,656,548	45,352,646
Payments to suppliers	(2,285,750)	(20,526,671)	(5,047,339)	(4,148,986)	(5,280,717)	(37,289,463)
Payments to employees	(757,088)	(569,028)	(5,015)	(5,386)	(6,163,789)	(7,500,306)
Net cash provided by (used in) operating activities	287,998	1,711,706	(514,492)	(1,134,377)	212,042	562,877
Cash Flows from Noncapital Financing Activities:						
Advances from (to) other funds	—	—	—	—	(137,337)	(137,337)
Net cash provided by (used in) noncapital financing activities	—	—	—	—	(137,337)	(137,337)
Cash Flows from Capital and Related Financing Activities:						
Acquisition and construction of capital assets	—	—	—	—	(55,686)	(55,686)
Interest paid on equipment contracts	—	—	—	—	(15,981)	(15,981)
Net cash used in capital and related financing activities	—	—	—	—	(71,667)	(71,667)
Cash Flows from Investing Activities:						
Interest on investments	57,892	286,988	255,004	84,513	—	684,397
Adjustment to fair value	(6,785)	—	(27,167)	(18,191)	—	(52,143)
Net cash provided by (used in) investing activities	51,107	286,988	227,837	66,322	—	632,254
Net increase (decrease) in cash and cash equivalents	339,105	1,998,694	(286,655)	(1,068,055)	3,038	986,127
Cash and cash equivalents at beginning of year	786,895	5,446,326	3,151,305	2,109,837	—	11,494,363
Cash and cash equivalents at end of year	$ 1,126,000	7,445,020	2,864,650	1,041,782	3,038	12,480,490
Noncash capital and related financing activities:						
Leases and subscriptions	$ —	—	—	—	56,456	56,456
	$ —	—	—	—	56,456	56,456
Components of cash and short-term investments at end of fiscal year						
Unrestricted assets	1,126,000	7,445,020	2,655,350	1,041,782	3,038	12,271,190
Restricted assets	—	—	209,300	—	—	209,300
Pooled cash and investments	$ 1,126,000	7,445,020	2,864,650	1,041,782	3,038	12,480,490
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:						
Operating income (loss)	$ 612,443	(238,637)	(3,051,453)	(4,483,591)	(447,451)	(7,608,689)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:						
Depreciation and amortization	10,418	—	—	—	1,795,359	1,805,777
Miscellaneous revenue	20,037	1,995,196	1,953	263	11,066	2,028,515
Change in assets and liabilities:						
Accounts receivable	14,577	647	—	—	—	15,224
Inventory	(10,635)	—	—	—	—	(10,635)
Deferred outflows	(61,266)	—	—	—	(631,223)	(692,489)
Accounts and contracts payable	74,130	—	4,398	(57,931)	(25,227)	(4,630)
Accrued liabilities	1,170	(45,500)	(300)	(371)	(77,850)	(122,851)
Other post-employment benefits and net pension liability	(27,150)	—	—	—	662,386	635,236
Claims payable	—	—	2,530,910	3,407,253	—	5,938,163
Compensated absences	36,719	—	—	—	101,572	138,291
Lease and subscriptions	—	—	—	—	(938,007)	(938,007)
Unearned revenue	(15,194)	—	—	—	—	(15,194)
Deferred inflows	(367,251)	—	—	—	(238,583)	(605,834)
Total adjustments	(324,445)	1,950,343	2,536,961	3,349,214	659,493	8,171,566
Net cash provided by (used in) operating activities	$ 287,998	1,711,706	(514,492)	(1,134,377)	212,042	562,877

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Fiduciary Net Position
Custodial funds
June 30, 2024

	Flexible Benefit Plan	Susie Paxton Block Trust	Seniors Travel Program	Total Custodial funds
ASSETS				
Pooled cash and investments	$ 190,466	36,642	36,152	263,260
Accrued interest	—	503	27	530
Total assets	190,466	37,145	36,179	263,790
NET POSITION				
Restricted for:				
Individuals and organizations	190,466	37,145	36,179	263,790
Total net position	$ 190,466	37,145	36,179	263,790

See accompanying notes to financial statements.

CITY OF INDEPENDENCE, MISSOURI
Combining Statement of Fiduciary Net Position
Custodial Funds
Year Ended June 30, 2024

	Flexible Benefit Plan	Susie Block Trust	Senior Travel Progam	Total
ADDITIONS				
Contributions	$ 185,879	—	51,989	237,868
Interest on investments	9,748	2,441	1,860	14,049
Total additions	195,627	2,441	53,849	251,917
DEDUCTIONS				
Benefits paid to participants	188,111	—	48,446	236,557
Award distribution	—	1,000	—	1,000
Total deductions	188,111	1,000	48,446	237,557
Change in net position	7,516	1,441	5,403	14,360
Net position - beginning	182,950	35,704	30,776	249,430
Net position - ending	$ 190,466	37,145	36,179	263,790

Exhibit 44

CITY OF INDEPENDENCE, MISSOURI

Schedules of Operating Expenses – Power and Light Fund

Years Ended June 30, 2024 and 2023

		2024			2023	
	Operations	Maintenance	Total	Operations	Maintenance	Total
Production Fuel:						
Gas	$ 6,989,185	—	6,989,185	9,535,978	—	9,535,978
Oil	3,558,282	—	3,558,282	3,618,379	—	3,618,379
Total production fuel	$ 10,547,467	—	10,547,467	13,154,357	—	13,154,357
Purchased Power:						
Purchased energy	$ 17,677,292	—	17,677,292	24,615,376	—	24,615,376
Purchased capacity (net)	25,896,693	—	25,896,693	23,569,446	—	23,569,446
Border customers	84,009	—	84,009	68,013	—	68,013
Control and dispatching	2,834,381	—	2,834,381	2,650,533	—	2,650,533
Total purchased power	$ 46,492,375	—	46,492,375	50,903,368	—	50,903,368
Production (Other):						
Blue Valley Station:						
Supervision and engineering	$ —	—	—	10,921	—	10,921
Steam	—	—	—	—	424,868	424,868
Electric	—	(12,306)	(12,306)	—	—	—
Structures and improvements	—	175,928	175,928	—	—	—
Miscellaneous	129,737	20,979	150,716	11,922	24,774	36,696
	129,737	184,601	314,338	22,843	449,642	472,485
Combustion Turbine Station:						
Supervision and engineering	3,291,694	324,175	3,615,869	3,762,526	244,657	4,007,183
Generation expenses	506,738	2,117,897	2,624,635	338,292	1,195,378	1,533,670
Structures and improvements	—	24,984	24,984	—	205,971	205,971
Miscellaneous	203,618	179,766	383,384	264,785	148,644	413,429
	4,002,050	2,646,822	6,648,872	4,365,603	1,794,650	6,160,253
Total production (other)	$ 4,131,787	2,831,423	6,963,210	4,388,446	2,244,292	6,632,738
Transmission and Distribution:						
Transmission:						
Supervision and engineering	$ 138,049	21,210	159,259	249,044	18,100	267,144
Overhead expenses	24,309	8,017	32,326	123,505	86,060	209,565
Station expenses	15,697	68,906	84,603	9,651	131,980	141,631
Underground line expense	1,931	360	2,291	3,214	21,886	25,100
Structures and improvements	—	270,745	270,745	—	—	—
Miscellaneous	9,400,394	624,076	10,024,470	8,165,549	167,123	8,332,672
Total transmission	9,580,380	993,314	10,573,694	8,550,963	425,149	8,976,112

(Continued)

Exhibit 44

CITY OF INDEPENDENCE, MISSOURI

Schedules of Operating Expenses – Power and Light Fund

Years Ended June 30, 2024 and 2023

	2024			2023		
	Operations	**Maintenance**	**Total**	**Operations**	**Maintenance**	**Total**
Distribution:						
Supervision and engineering	$ 160,923	70,078	231,001	229,196	54,301	283,497
Overhead lines	1,348,691	6,761,914	8,110,605	941,404	5,688,827	6,630,231
Station expenses	103,547	1,678,228	1,781,775	120,000	1,583,165	1,703,165
Street lights and traffic signals	315,329	919,812	1,235,141	290,864	888,229	1,179,093
Meters	177,800	570,286	748,086	147,099	558,616	705,715
Customer installations	311,323	—	311,323	427,566	—	427,566
Underground lines	575,676	959,376	1,535,052	590,447	936,815	1,527,262
Dispatching communication	723,934	604,888	1,328,822	570,393	—	570,393
Line transformers	—	197,056	197,056	—	256,679	256,679
Structures	—	—	—	—	7,671	7,671
Miscellaneous	1,756,114	—	1,756,114	1,663,682	949,133	2,612,815
Total distribution	5,473,337	11,761,638	17,234,975	4,980,651	10,923,436	15,904,087
Total transmission and distribution	$ 15,053,717	12,754,952	27,808,669	13,531,614	11,348,585	24,880,199
Customer Service:						
Supervision			$ 157,275			264,294
Meter reading			731,739			459,130
Customer records and collections			3,836,948			4,023,610
Provisions for doubtful accounts			11,063			25,838
Miscellaneous			140,853			166,879
Total customer service			4,877,878			4,939,751
General and Administrative:						
Salaries			1,881,760			1,583,738
Office supplies			771,305			441,739
Insurance			1,123,400			1,123,250
Injuries and damage			778,083			745,542
Employee benefits			2,925,597			(1,453,076)
Outside services			4,318,952			4,601,990
Miscellaneous			1,334,939			1,666,176
Total general and administrative			13,134,036			8,709,359
Depreciation and amortization			11,709,270			11,752,337
Payroll taxes			1,351,036			1,081,808
Total operating expenses			$ 122,883,941			122,053,917

Exhibit 45

CITY OF INDEPENDENCE, MISSOURI

Schedule of Operating Statistics – Power and Light Fund

Year ended June 30, 2024

	Number of Customers			
	Beginning of Year	End of Year	Revenue	KWH
Sale of Electric Energy:				
Metered:				
Residential	53,603	54,038	$ 83,858,590	519,230,312
Small general services	4,980	3,996	10,636,360	61,978,475
Large general services	1,627	867	39,628,005	267,561,349
Total electric general services	116	78	5,981,497	48,262,697
Large power services	3	10	2,767,834	27,790,900
Combined interruptible services	2	3	2,739,704	32,416,963
Municipal - City (Buildings)	168	166	1,466,133	13,528,920
	60,499	59,158	147,078,123	970,769,616
Unmetered:				
Wholesale (border customers) revenue			100,374	1,563,768
Wholesale (interchange)			4,116,977	78,840,899
Power and light usage (building and substations)			—	1,143,571
City Public Street lighting			—	3,740,706
			4,217,351	85,288,944
Change in unbilled revenue			1,121,143	7,944,177
Other operating revenue			8,138,100	—
EVTC			49,092	—
Total operating revenue and total energy sales			$ 160,603,809	1,064,002,737
Net generation				303,949,152
Wholesale power purchased				802,162,165
Net generation and power purchased				1,106,111,317
Disposition of energy - Retail				978,713,793
Disposition of energy - Wholesale				80,404,667
Disposition of energy - Internal				4,884,277
Net disposition				1,064,002,737
Transmission and distribution operating losses				42,108,580

Exhibit 46

CITY OF INDEPENDENCE, MISSOURI

Schedule of Operating Statistics – Water Fund

Year ended June 30, 2024

	Number of Customers			
	Beginning of Year	End of Year	Revenue	MGS*
Sale of Water:				
Residential	45,042	44,963	$ 13,861,384	2,338,551
Commercial	3,935	3,942	6,263,007	1,253,228
Industrial	6	6	400,327	124,672
Public authority	193	192	220,606	41,156
Resale	14	14	10,558,447	5,083,915
Private fire protection	499	524	236,736	—
Public fire protection	—	—	1,693,825	—
	49,689	49,641	33,234,332	8,841,522
Change in unbilled revenue			124,561	
Other operating revenue			404,140	
Total operating revenue			$ 33,763,033	
Thousands of gallons produced:				
Courtney Bend Plant				10,291,394
Less total gallons sold				8,841,522
Unaccounted for water				1,449,872

* Thousand gallons sold.

Exhibit 47

CITY OF INDEPENDENCE, MISSOURI

Schedule of Operating Statistics – Sanitary Sewer Fund

Year ended June 30, 2024

	Number of Customers: Beginning of Year	Number of Customers: End of Year	Revenue	CCF*
Sale of Sanitary Sewer Services:				
Residential	42,041	42,037	$ 19,898,825	2,373,875
Commercial:				
Base	3,492	3,490	7,951,909	1,380,947
Surcharge	—	—	693,193	—
Contract waste treatment	—	—	262,384	—
Regulatory Compliance	—	—	6,528,270	—
Intermunicipal agreements:				
Sugar Creek	—	—	892,877	—
Kansas City	—	—	214,458	—
	45,533	45,527	36,441,916	3,754,822
Other operating revenue			357,609	
Change in unbilled revenue			(10,266)	
Total operating revenue			$ 36,789,259	

* Hundred cubic feet.

STATISTICAL DATA

The statistical data relates to the physical, economic, social, and political characteristics of the City. Its design is to provide a broader and more complete understanding of the City and its financial affairs than is possible from the financial statements, notes, and supporting schedule presentation in the Financial Section.

STATISTICAL SECTION

This part of the City of Independence's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Contents	**Tables**
Financial Trends	
These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	**1 - 4**
Revenue Capacity	
These schedules contain information to help the reader assess the City's most significant local revenue sources.	**5 - 15**
Debt Capacity	
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future	**16 - 20**
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	**21 - 22**
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	**23 - 25**

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Table 1

City of Independence, Missouri
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Governmental activities											
Net investment in capital assets	$	334,319,837	330,518,564	325,298,654	324,198,133	319,052,806	311,168,595	309,489,295	292,315,112	288,411,464	274,181,687
Restricted		16,335,599	14,823,334	13,785,094	18,741,314	18,602,877	22,279,174	24,490,689	40,260,773	51,099,584	84,230,907
Unrestricted		(255,063,735)	(259,618,128)	(266,833,068)	(378,520,677)	(269,187,817)	(271,260,070)	(258,060,366)	(234,589,664)	(220,274,228)	(224,244,646)
Total governmental activities net position	$	95,591,701	85,723,770	72,250,680	(35,581,230)	68,467,866	62,187,699	75,919,618	97,986,221	119,236,820	134,167,948
Business-type activities	$										
Net investment in capital assets		230,396,460	238,427,241	216,148,308	214,381,085	216,116,969	211,224,057	222,514,950	225,938,690	240,674,339	250,418,291
Restricted		16,587,288	17,608,769	22,390,679	23,202,738	25,007,273	25,084,135	25,448,806	16,435,396	17,133,289	17,036,852
Unrestricted		49,598,827	33,115,833	53,123,997	8,070,332	57,814,152	69,117,824	54,975,581	82,896,262	99,429,012	130,576,822
Total business-type activities net position	$	296,582,575	289,151,843	291,662,984	245,654,155	298,938,394	305,426,016	302,939,337	325,270,348	357,236,640	398,031,965
Primary government											
Net investment in capital assets	$	564,716,297	568,945,805	541,446,962	538,579,218	535,169,775	522,392,652	532,004,245	518,253,802	529,085,803	524,599,978
Restricted		32,922,887	32,432,103	36,175,773	41,944,052	43,610,150	47,363,309	49,939,495	56,696,169	68,232,873	101,267,759
Unrestricted		(205,464,908)	(226,502,295)	(213,709,071)	(370,450,345)	(211,373,665)	(202,142,246)	(203,084,785)	(151,693,402)	(120,845,216)	(93,667,824)
Total primary government net position	$	392,174,276	374,875,613	363,913,664	210,072,925	367,406,260	367,613,715	378,858,955	423,256,569	476,473,460	532,199,913

Note: In 2015 the City adopted GASB Statement No. 68, which restated beginning net position. For the years prior to 2015, the amounts in this schedule have not been restated.

Note: In 2018 the City adopted GASB Statement No. 75, which restated beginning net position. For the years prior to 2018, the amounts in this schedule have not been restated.

Note: In 2019 the City implemented significant changes to healthcare coverage by moving retirees into a separate Medicare program which resulted in a decrease to the City's recorded Other Post Employment Benefits (OPEB) liability, resulting in an increase to net position.

Table 2

City of Independence, Missouri
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Expenses										
Governmental activities:										
Administrative Services	$ 9,348,081	9,054,549	10,060,792	9,787,625	11,766,972	11,465,578	8,846,826	7,504,588	5,317,752	4,966,248
Public Safety	57,226,139	59,265,485	59,583,743	59,355,553	64,741,468	68,890,126	60,111,785	63,738,835	66,986,969	86,973,763
Municipal Services	17,740,128	18,062,959	17,889,269	18,384,360	19,081,925	18,966,524	18,666,752	20,839,417	19,999,077	21,246,258
Health and Animal Services	3,672,055	3,597,625	2,690,316	2,190,183	—	691,921	2,052,328	2,170,360	3,306,814	3,783,685
Culture and Recreation	8,004,845	8,500,729	8,490,201	8,659,305	9,829,225	9,359,426	9,121,110	8,759,163	10,201,048	12,652,002
Community Development	4,876,851	4,694,568	5,913,644	6,364,261	6,866,076	6,729,400	6,019,417	6,240,454	7,659,845	8,972,281
Storm Water	2,917,670	3,381,187	3,734,597	3,722,027	3,854,859	3,929,055	3,764,430	3,538,060	3,918,103	4,626,468
General Government	9,462,575	10,082,656	9,330,488	9,749,366	1,047,083	838,934	4,349,995	992,854	990,601	1,392,812
Tax Increment Financing	11,531,889	11,319,659	16,156,910	8,756,255	9,743,568	10,786,336	10,611,180	11,146,839	23,961,338	8,296,829
Interest on long-term debt	176,912	116,229	108,756	75,246	109,479	96,297	778,438	541,914	463,293	898,493
Total governmental activities expenses	124,957,145	128,075,646	133,958,716	127,044,181	127,040,655	131,753,597	124,322,261	125,472,484	142,804,840	153,808,839
Business-type activities:										
Power and Light	136,825,933	134,873,700	128,209,073	130,197,969	124,700,820	122,805,250	120,251,808	116,113,226	125,623,313	127,345,102
Water	20,921,367	21,913,607	22,136,019	23,976,929	22,519,143	24,940,525	23,866,752	22,529,358	22,954,212	25,671,824
Sewer	21,822,803	23,512,501	24,420,243	25,605,642	25,728,344	27,191,672	26,149,731	26,942,461	27,820,819	27,253,121
Events Center	11,218,628	11,734,030	12,067,172	12,287,000	13,218,585	12,178,812	9,732,396	16,697,546	12,512,968	15,708,283
Total business-type activities expenses	190,788,731	192,033,838	186,832,507	192,067,540	186,166,892	187,116,259	180,000,687	182,282,591	188,911,312	195,978,330
Total primary government expenses	$ 315,745,876	320,109,484	320,791,223	319,111,721	313,207,547	318,869,856	304,322,948	307,755,075	331,716,152	349,787,169
Program Revenues										
Governmental activities:										
Charges for services:										
Administrative Services	$ 7,526,268	8,026,010	8,206,822	8,406,360	6,533,752	6,436,938	6,394,861	6,396,699	3,768,977	5,653,298
Public Safety	5,016,016	4,757,394	4,670,892	4,372,243	4,513,453	3,659,764	2,960,579	2,981,538	2,834,631	3,303,706
Municipal Services	391,816	376,062	577,574	537,691	640,034	543,843	484,731	578,035	417,831	476,191
Health Services	659,329	198,147	854,870	744,308	—	10,688	196,902	556,853	595,848	634,392
Culture and Recreation	689,980	821,976	843,135	913,869	1,264,973	1,017,524	512,418	729,775	875,378	881,777
Community Development	1,285,797	1,230,826	2,529,919	2,023,318	4,535,619	4,394,291	4,032,959	5,158,737	4,797,497	5,655,475
Storm Water	—	—	—	—	—	—	—	—	723	—
General Government	999,787	1,263,754	1,031,478	1,114,160	1,000,040	771,397	1,110,856	—	—	—
Tax Increment Financing	—	—	—	—	—	—	—	988,799	984,348	944,066
Operating grants and contributions	8,844,808	9,025,480	8,238,425	8,908,557	8,611,746	7,851,184	18,379,425	21,098,815	19,179,250	16,273,097
Capital grants and contributions	1,930,309	575,703	131,098	2,239,697	1,299,857	824,436	389,936	229,348	2,202,634	1,619,848
Total governmental activities program revenues	27,344,110	26,275,352	27,084,213	29,260,203	28,399,474	25,510,065	34,462,667	38,718,599	35,657,117	35,441,850
Business-type activities:										
Charges for services:										
Power and Light	139,078,098	134,747,475	137,945,902	148,047,728	145,164,378	128,575,740	128,548,974	137,273,615	152,626,237	160,603,809
Water	27,838,244	30,858,398	32,260,796	32,953,246	32,365,391	31,792,837	32,648,354	32,735,657	34,301,948	33,763,033
Sewer	23,545,640	23,743,340	26,029,675	28,812,899	30,171,515	33,354,075	36,164,808	37,080,181	36,686,076	36,789,259
Events Center	4,273,465	4,461,330	4,771,821	5,241,363	5,761,559	4,813,992	2,399,178	8,392,112	4,995,973	7,541,116
Capital grants and contributions	1,613,406	1,425,612	1,322,901	864,452	182,117	37,799	151,769	16,858	50,736	751
Total business-type activities program revenues	196,348,853	195,236,155	202,331,095	215,919,688	213,644,960	198,574,443	199,913,083	215,498,423	228,660,970	238,697,968
Total primary government program revenues	$ 223,692,963	221,511,507	229,415,308	245,179,891	242,044,434	224,084,508	234,375,750	254,217,022	264,318,087	274,139,818

City of Independence, Missouri
Changes in Net Position
Last Ten Fiscal Years
(accrual basis of accounting)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Net (expense)/revenue										
Governmental activities	$ (97,613,035)	(101,800,294)	(106,874,503)	(97,783,978)	(98,641,181)	(106,243,532)	(89,859,594)	(86,753,885)	(107,147,723)	(118,366,989)
Business-type activities	5,560,122	3,202,317	15,498,588	23,852,148	27,478,068	11,458,184	19,912,396	33,215,832	39,749,658	42,719,638
Total primary government net expense	$ (92,052,913)	(98,597,977)	(91,375,915)	(73,931,830)	(71,163,113)	(94,785,348)	(69,947,198)	(53,538,053)	(67,398,065)	(75,647,351)
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes										
Property taxes	$ 8,546,600	8,485,768	7,978,323	8,237,760	8,080,629	8,717,634	9,684,246	9,088,287	9,244,766	9,093,280
Sales and use taxes	44,459,358	44,683,858	45,348,299	46,319,963	45,006,244	46,752,729	51,500,218	58,149,550	70,893,438	75,503,479
Intergovernmental activity taxes	8,830,000	10,351,536	10,776,518	11,720,991	12,328,192	13,388,147	13,724,099	12,370,738	12,692,303	9,693,346
Franchise taxes	9,960,928	8,528,741	8,703,530	8,771,667	8,651,580	7,523,346	7,376,564	8,161,195	9,228,632	8,705,780
Financial institutions tax	16,523	21,116	34,130	34,818	18,814	32,404	20,601	60,911	29,725	14,586
Investment earnings (loss)	256,159	311,028	130,083	478,931	2,294,796	2,897,668	572,681	(999,657)	2,741,825	6,063,641
Special item - OPEB change in benefit terms	—	—	—	—	72,282,213	—	—	—	—	—
Miscellaneous	1,960,753	796,842	1,147,386	1,211,700	594,740	1,469,877	1,467,868	1,781,900	1,070,057	2,080,141
Transfers	18,676,005	18,753,474	19,283,144	20,057,532	20,360,728	19,181,560	19,245,236	20,207,564	21,758,476	22,143,864
Total governmental activities	92,706,326	91,932,363	93,401,413	96,833,362	169,617,936	99,963,365	103,591,513	108,820,488	127,659,222	133,298,117
Business-type activities:										
Sales and use taxes	5,600,076	5,741,439	5,770,850	5,973,582	6,793,078	7,783,055	8,024,737	8,876,336	8,952,353	9,027,801
Investment earnings (loss)	32,746	176,436	(35,308)	674,832	5,455,337	5,526,440	28,950	(3,126,574)	3,874,424	9,776,331
Special item - litigation settlement	—	—	—	—	—	—	—	—	—	—
Special item - OPEB change in benefit terms	—	—	—	—	33,603,664	—	—	—	—	—
Special item - electric rebate	—	—	—	—	—	—	(11,196,400)	—	—	—
Miscellaneous	1,456,086	2,202,550	560,155	665,216	314,820	901,503	(11,126)	3,572,981	1,148,333	1,415,419
Transfers	(18,676,005)	(18,753,474)	(19,283,144)	(20,057,532)	(20,360,728)	(19,181,560)	(19,245,236)	(20,207,564)	(21,758,476)	(22,143,864)
Total business-type activities	(11,587,097)	(10,633,049)	(12,987,447)	(12,743,902)	25,806,171	(4,970,562)	(22,399,075)	(10,884,821)	(7,783,366)	(1,924,313)
Total primary government	$ 81,119,229	81,299,314	80,413,966	84,089,460	195,424,107	94,992,803	81,192,438	97,935,667	119,875,856	131,373,804
Changes in Net Position										
Governmental activities	$ (4,906,709)	(9,867,931)	(13,473,090)	(950,616)	70,976,755	(6,280,167)	13,731,919	22,066,603	20,511,499	14,931,128
Business-type activities	(6,026,975)	(7,430,732)	2,511,141	11,108,246	53,284,239	6,487,622	(2,486,679)	22,331,011	31,966,292	40,795,325
Total primary government	$ (10,933,684)	(17,298,663)	(10,961,949)	10,157,630	124,260,994	207,455	11,245,240	44,397,614	52,477,791	55,726,453

Note: In 2015 the City adopted GASB Statement No. 68, which restated beginning net position. For the years prior to 2015, the amounts in this schedule have not been restated.

Note: In 2018 the City adopted GASB Statement No. 75, which restated beginning net position. For the years prior to 2018, the amounts in this schedule have not been restated.

Table 3

City of Independence, Missouri
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
General Fund										
Nonspendable	$ —	11,424	—	—	—	—	19,755	—	—	—
Restricted	142,966	273,164	404,806	395,412	84,386	78,022	118,750	93,848	225,394	354,280
Committed	471,606	348,001	261,700	106,884	30,762	18,105	16,373	17,145	50,985	65,619
Assigned	1,300,973	1,336,086	1,648,808	1,268,521	574,172	723,920	465,453	534,629	585,157	596,519
Unassigned	3,741,675	3,684,710	5,982,941	7,030,007	6,591,442	5,301,516	5,700,364	6,281,728	10,185,654	14,590,280
	$ 5,657,220	5,653,385	8,298,255	8,800,824	7,280,762	6,121,563	6,320,695	6,927,350	11,047,190	15,606,698
All other governmental funds										
Nonspendable	$ —	665	—	526,245	—	—	—	—	—	—
Restricted	43,356,113	42,864,399	44,066,001	43,085,814	47,556,094	74,562,521	76,458,587	85,993,577	86,779,211	112,385,260
Committed	164,507	41,772	30,198	53,981	61,507	81,165	92,421	129,414	136,154	82,249
Unassigned	(5,796,859)	(2,929,573)	(1,482,674)	(1,440,718)	(1,627,806)	(3,851,954)	(3,574,111)	(3,156,286)	(19,618)	(426,625)
	$ 37,723,761	39,977,263	42,613,525	42,225,322	45,989,795	70,791,732	72,976,897	82,966,705	86,895,747	112,040,884

Table 4

City of Independence, Missouri
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Revenues										
Taxes	$ 71,412,311	71,815,835	73,168,146	75,673,475	74,694,144	76,307,087	82,183,412	87,672,164	101,937,475	102,995,885
Licenses, fees and permits	3,785,532	3,802,218	5,614,626	4,834,935	4,783,828	5,012,961	4,772,400	5,977,008	5,072,653	5,326,226
Intergovernmental	10,337,589	9,174,995	8,215,395	10,860,762	9,304,404	8,315,029	18,653,010	21,239,607	20,683,506	15,031,211
Charges for services	2,905,601	3,273,899	3,378,711	3,385,145	3,378,423	3,153,527	2,908,352	3,284,546	3,785,507	4,039,315
Interfund charges for support services	4,544,233	4,913,709	4,943,014	5,099,696	5,035,500	5,035,500	5,035,500	5,035,500	2,354,600	4,376,682
Fines, forfeitures, and court costs	4,652,309	4,214,064	3,855,121	3,716,388	3,913,825	2,890,421	2,152,627	2,116,883	2,125,274	2,454,405
Investment income (loss)	250,763	286,088	93,294	337,709	2,000,253	2,704,945	552,145	(933,587)	2,402,444	5,418,944
Developer contributions	35,000	17,025	—	—	—	—	—	—	—	—
Other	2,155,444	2,551,667	2,486,708	2,552,686	2,774,293	2,842,834	2,844,550	2,960,672	2,599,649	5,861,067
Total revenues	100,078,782	100,049,500	101,755,015	106,460,796	105,884,670	106,262,304	119,101,996	127,352,793	140,961,108	145,503,735
Expenditures										
Administrative Services	7,640,238	7,576,728	7,834,761	8,051,979	10,429,550	8,583,484	8,622,539	10,265,123	5,057,832	4,534,605
Public Safety	49,529,374	50,513,184	49,939,819	52,410,075	59,828,210	61,192,700	62,223,200	70,059,732	72,593,972	79,063,881
Municipal Services - Public Works	5,386,719	4,693,660	4,791,209	5,495,957	7,470,311	6,484,056	6,503,782	6,345,847	6,246,120	7,026,666
Health and Animal Services	3,206,732	3,130,183	2,464,245	2,114,547	—	537,806	2,018,672	2,758,607	2,975,936	3,733,273
Culture and Recreation	5,793,101	5,888,760	6,013,044	6,163,491	7,508,674	6,625,256	7,526,753	7,648,143	9,352,626	10,205,979
Community Development	4,460,559	4,303,735	5,226,710	5,865,477	6,561,980	6,108,787	5,943,402	6,785,215	7,583,582	8,454,787
Storm Water	1,629,842	1,769,844	2,271,882	2,092,652	2,223,961	2,145,806	2,174,015	2,657,126	2,604,668	2,858,679
General Government	8,622,570	8,921,005	8,543,800	8,968,731	343,456	18,129	3,386,866	59,485	56,400	148,679
Tax Increment Financing	1,290,274	859,000	1,136,583	1,083,430	3,124,874	4,545,677	3,973,105	5,859,997	18,889,484	3,868,780
Capital outlay	14,159,976	13,890,964	11,951,855	15,078,234	12,808,202	10,298,410	13,806,476	8,858,632	14,246,744	24,776,639
Debt Service										
Principal	8,513,930	6,833,988	8,107,973	8,848,975	7,578,765	7,344,377	8,200,715	8,563,784	6,420,614	8,436,370
Interest	9,243,134	8,541,494	7,214,003	6,899,667	6,123,004	5,856,638	6,102,645	4,841,930	4,831,681	4,987,954
Debt issuance costs	240,698	1,156,904	431,670	249,268	—	—	1,216,641	—	—	—
Total expenditures	119,717,147	118,079,449	115,927,554	123,322,483	124,000,987	119,741,126	131,698,811	134,703,621	150,859,659	158,096,292
Excess of revenues over (under) expenditures	(19,638,365)	(18,029,949)	(14,172,539)	(16,861,687)	(18,116,317)	(13,478,822)	(12,596,815)	(7,350,828)	(9,898,551)	(12,592,557)
Other Financing Sources (Uses)										
Transfers in	2,119,880	2,964,941	2,118,908	7,815,722	3,058,253	8,806,903	6,198,157	10,336,872	16,380,819	3,842,164
Transfers out	(1,857,265)	(2,726,803)	(1,834,435)	(7,825,722)	(3,068,253)	(8,816,902)	(8,983,770)	(12,647,943)	(20,282,462)	(3,847,995)
Issuance of debt	8,770,000	50,074,897	19,604,504	12,052,210	—	17,940,000	37,297,511	—	—	20,000,000
Premiums/Discounts on debt issued	(99,693)	(1,168,942)	2,585,491	836,091	—	—	4,689,862	—	—	—
Payment to refunded loans escrow agent	(7,887,707)	(47,379,813)	(22,019,468)	(15,969,779)	—	—	(43,475,884)	—	—	—
Transfers in - utility payments in lieu of taxes	18,413,389	18,515,336	18,998,671	20,067,531	20,370,728	19,191,559	19,255,236	20,168,635	21,760,119	22,149,695
Lease or subscription proceeds	—	—	—	—	—	—	—	89,727	88,957	153,338
Total other financing sources	19,458,604	20,279,616	19,453,671	16,976,053	20,360,728	37,121,560	14,981,112	17,947,291	17,947,433	42,297,202
Net change in fund balances	$ (179,761)	2,249,667	5,281,132	114,366	2,244,411	23,642,738	2,384,297	10,596,463	8,048,882	29,704,645
Debt service as a percentage of non-capital expenditures	17.45%	15.03%	15.10%	14.94%	12.53%	12.37%	12.43%	10.85%	8.43%	10.30%

Note: In 2019 the Health Department was restructured and remaining functions were moved to other departments. In 2021 the Health Department was restructured as its own department. Animal Services is included in the Health Services category.

City of Independence, Missouri
Sales and Use Tax Revenue
Last Ten Fiscal Years

City Sales and Use Tax Revenue:		2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
General Fund	$	18,132,065	18,220,678	17,982,053	18,470,762	17,946,599	18,160,631	19,138,667	20,676,408	22,690,575	24,190,946
Tourism Fund (Transient Guest Tax)		1,618,246	1,954,406	1,994,953	1,956,256	1,967,003	1,554,582	1,321,757	2,116,326	2,322,046	2,304,882
Street Sales Tax Fund		8,357,101	8,399,825	8,329,801	8,540,878	8,258,900	8,323,739	8,999,260	9,556,264	10,444,986	11,163,232
Park Improvements Sales Tax Fund		4,178,652	4,200,128	4,167,642	4,270,461	4,129,442	4,161,885	4,499,634	4,778,115	5,222,535	5,581,566
Storm Water Sales Tax Fund		4,178,663	4,200,147	4,167,558	4,270,479	4,129,446	4,161,887	4,499,634	4,778,115	5,222,535	5,581,566
Police Sales Tax Fund		2,211,890	2,221,976	2,198,883	2,269,600	2,210,139	2,238,572	2,365,703	2,563,038	2,817,634	3,184,197
Fire Sales Tax Fund		2,089,554	2,100,451	2,089,313	2,135,284	2,064,701	2,080,829	2,250,479	3,720,007	11,784,656	12,245,154
Marijuana Sales Tax Fund		—	—	—	—	—	—	—	—	—	678,880
TIF Funds (consolidated)		3,693,187	3,386,247	4,418,096	4,406,243	4,300,014	4,398,792	4,675,084	5,198,526	5,506,471	5,235,056
Events Center Community Improvement District		5,600,076	5,741,439	5,770,850	5,973,582	6,793,078	7,783,055	8,024,737	8,876,336	8,952,353	9,027,801
Animal Services Use Tax		—	—	—	—	—	750,000	750,000	762,750	782,000	855,000
Police Use Tax		—	—	—	—	—	921,812	3,000,000	4,000,000	4,100,000	4,483,000
Total	$	50,059,434	50,425,297	51,119,149	52,293,545	51,799,322	54,535,784	59,524,955	67,025,886	79,845,791	84,531,280

Source: City of Independence

Note: the TIF Funds do not include intergovrernmental sales tax activity.

Table 6

City of Independence, Missouri
Sales Tax Rates
Direct and Overlapping Governments
Last Ten Calendar Years
(in percent)

Direct Sales Tax Rate City of Independence	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
General Fund	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Street Improvements	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500
Park Improvements	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250
Storm Water Improvements	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250
Police Public Safety	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Fire Public Safety	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.500	0.500	0.500
Direct Sales Tax Rate City of Independence	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.625	2.625	2.625
Transportation Development District	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Total Direct Sales Tax Rate	2.375	2.375	2.375	2.375	2.375	2.375	2.375	2.750	2.750	2.750

Total Local Option Sales Tax Rate	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
State of Missouri	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000	4.000
Missouri State Conservation	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Missouri State Parks and Soil	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
Jackson County	1.125	1.125	1.125	1.125	1.125	1.125	1.125	1.125	1.125	1.125
Jackson County - Community Children's Services	0.000	0.000	0.125	0.125	0.125	0.125	0.125	0.125	0.250	0.250
Kansas City Zoo	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
City of Independence	2.250	2.250	2.250	2.250	2.250	2.250	2.250	2.625	2.625	2.625
Transportation Development District	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125	0.125
Total Direct and Overlapping Sales Tax Rate	7.850	7.850	7.975	7.975	7.975	7.975	7.975	8.350	8.475	8.475

Source: Missouri Department of Revenue

Note: The rate shown for the Transportation Development District is for the 39th Street corridor only.
Note: Residents voted to repeal the existing Fire Protection Sales Tax of 1/8 of a cent in effect until December 31, 2026, and instead impose a Sales Tax of 1/2 of a cent to be effective April 1, 2022.
Note: Residents voted to continue Jackson County's Community Children's Services Fund at one-fourth of one cent on November 8, 2022.

Table 7

City of Independence, Missouri
Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxing Year	Real Property: Residential Property	Real Property: Agricultural Property	Real Property: Commercial Property	Real Property: State Assessed	Real Property: Total	Other Property: Personal Property	Other Property: Railroads & Utilities	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Market Value	Assessed Value as a Percentage of Actual Value
2015	2014	$ 779,384,690	1,138,682	232,114,740	5,387,691	1,018,025,803	244,122,675	2,857,999	1,265,006,477	0.7393	5,595,741,171	22.61%
2016	2015	814,095,793	1,227,696	242,938,873	5,523,260	1,063,785,622	248,605,246	2,771,990	1,315,162,858	0.7165	5,826,614,435	22.57%
2017	2016	816,156,782	1,240,556	241,685,369	5,480,210	1,064,562,917	259,387,309	2,848,806	1,326,799,032	0.7216	5,866,135,798	22.62%
2018	2017	851,240,599	1,246,527	269,580,035	5,484,957	1,127,552,118	264,036,773	2,657,765	1,394,246,656	0.7031	6,151,388,242	22.67%
2019	2018	855,893,579	1,212,349	261,658,049	5,795,714	1,124,559,691	276,071,272	2,862,628	1,403,493,591	0.7105	6,188,587,536	22.68%
2020	2019	985,433,731	1,153,021	349,795,437	5,608,335	1,341,990,524	269,306,567	2,582,419	1,613,879,510	0.6078	7,123,537,106	22.66%
2021	2020	971,733,748	1,175,693	306,961,846	5,753,808	1,285,625,095	273,664,601	3,010,655	1,562,300,351	0.6672	6,932,645,923	22.54%
2022	2021	1,074,005,133	1,191,707	316,976,894	6,263,754	1,398,437,488	295,272,661	2,897,431	1,696,607,580	0.6103	7,568,475,671	22.42%
2023	2022	1,088,097,105	1,197,483	316,525,354	6,777,954	1,412,597,896	372,695,125	3,051,407	1,788,344,428	0.6059	7,875,868,957	22.71%
2024	2023	1,471,140,879	1,733,775	441,072,513	8,444,511	1,922,391,678	341,064,369	140	2,263,456,187	0.4759	10,186,253,318	22.22%

Note: The assessed value is set at 19% for residential property; 12% for agricultural property; and 32% for commercial property of the estimated fair value.

Note: The City does not assess taxes on personal property.

Source: Jackson County Assessor's Office and Clay County Assessor's Office.

Table 8

City of Independence, Missouri
Property Tax Rates
Direct and Overlapping Governments
Last Ten Fiscal Years
(rate per $100 assessed value)

			City Direct Rates				Overlapping Rates			
Fiscal Year ending (June 30)	**Taxing Year**		**Basic/General Rate**	**Public Health & Recreation**	**Debt Service**	**Total Direct**	**Metropolitan Junior College**	**Independence School District**	**Jackson County**	**State**
2015	2014	$	0.5026	0.2367	—	0.7393	0.2374	5.700	1.0317	0.030
2016	2015		0.4871	0.2294	—	0.7165	0.2343	5.913	1.0038	0.030
2017	2016		0.4906	0.2310	—	0.7216	0.2339	5.913	1.0117	0.030
2018	2017		0.4780	0.2251	—	0.7031	0.2297	5.801	1.0685	0.030
2019	2018		0.4830	0.2275	—	0.7105	0.2305	5.801	1.2867	0.030
2020	2019		0.4132	0.1946	—	0.6078	0.2047	5.498	1.1371	0.030
2021	2020		0.4535	0.2137	—	0.6672	0.2128	5.538	1.1511	0.030
2022	2021		0.4149	0.1954	—	0.6103	0.2028	5.437	1.1032	0.030
2023	2022		0.4119	0.1940	—	0.6059	0.2028	5.437	1.1109	0.030
2024	2023		0.3235	0.1524	—	0.4759	0.1780	5.117	0.9696	0.030

Notes:

(1) Taxes are due November 1, delinquent after December 31. A penalty of 1% per month, up to a maximum of 10% is added for each month of delinquency. Collections are enforced through the attachment and sale of the property. Commercial real property is also assessed an additional "replacement tax" of 1.437 per $100 assessed value.

(2) The General Fund and Public Health & Recreation Fund levy rates are limited by Missouri Statutes to $1.00 and $.40, respectively, per $100.00 assessed valuation. There is no limit on the levy rates for General Debt and Interest.

(3) The property tax rate for the Independence Square Benefit District was $0.5755 per $100 assessed valuation for those properties around the downtown Independence Square.

(4) County Tax Breakdown (see note 5):

Health & Welfare Fund	0.1405
General Fund	0.2127
Road & Bridge Fund	0.0635
Park Fund	0.0949
Mid-Continent Public Library	0.2911
Developmentally Disabled	0.0716
Mental Health	0.0953
Total County	0.9696

(5) Three other school districts are in the Jackson County portion of the City of Independence. School tax rates for these districts are:

Fort Osage Reorganized #1	6.2500
Blue Springs Reorganized #4	5.0635
Kansas City School District	4.9599

Table 9

City of Independence, Missouri
Principal Property Taxpayers
Current Year and Ten Years Ago

	2024			2015		
Taxpayer	**Total Assessed Value**	**Rank**	**Percentage of Total Taxable Assessed Value**	**Total Assessed Value**	**Rank**	**Percentage of Total Taxable Assessed Value**
Southern Union Company	$ 24,272,540	1	1.07%	$ 5,953,893	4	0.47%
Independence Mall Holding LLC	13,710,195	2	0.61%			
DT Independence Commons LLC	12,345,600	3	0.55%			
Grace Holdings Independence LLC	11,009,745	4	0.49%			
HEP KC Independence LLC	9,880,000	5	0.44%			
BRE Space Kansas City LLC	7,973,706	6	0.35%	6,730,787	3	0.53%
Seven65 Cornerstone LLC	7,273,067	7	0.32%			
Centerpoint Medical Center	6,471,022	8	0.29%	3,278,403	10	0.26%
JVM Dunes Apartments LLC	5,795,000	9	0.26%			
3980 South Jackson Drive LLC	4,920,361	10	0.22%			
Simon Property Group				26,030,210	1	2.06%
Cole DDR Mt Independence LLC				8,963,343	2	0.71%
A T & T				5,105,329	5	0.40%
Sprint				4,758,915	6	0.38%
Mansion Apartments				4,530,213	7	0.36%
Comcast Cablevision				4,251,687	8	0.34%
Walmart				3,869,194	9	0.31%
Total	$ 103,651,236		4.58%	$ 73,471,974		5.81%

Source: Jackson County Collection Department

City of Independence, Missouri
Property Tax Levies and Collections
Last Ten Fiscal Years

			Collected within Fiscal Year of Levy			Total Collections to Date	
Fiscal Year Ended June 30,	**Taxing Year**	**Taxes Levied for Fiscal Year (1)**	**Amount**	**Percentage of Levy**	**Collections in Subsequent Years**	**Amount**	**Percentage of Levy**
2015	2014	7,468,109	7,164,660	95.94%	302,982	7,467,643	99.99%
2016	2015	7,633,251	7,182,858	94.10%	449,674	7,632,533	99.99%
2017	2016	7,781,711	7,396,095	95.04%	384,890	7,780,985	99.99%
2018	2017	7,844,329	7,374,105	94.01%	469,570	7,843,674	99.99%
2019	2018	8,057,649	7,589,114	94.19%	468,005	8,057,119	99.99%
2020	2019	7,903,568	7,554,965	95.59%	346,602	7,901,566	99.97%
2021	2020	8,485,960	7,942,736	93.60%	533,310	8,476,046	99.88%
2022	2021	8,376,081	8,181,219	97.67%	170,830	8,352,049	99.71%
2023	2022	8,230,672	7,904,114	96.03%	205,672	8,109,786	98.53%
2024	2023	8,755,551	8,292,892	94.72%	—	8,292,892	94.72%

Source: City of Independence

Note: (1) Includes subsequent adjustments to tax levy.

Table 11

City of Independence, Missouri
Total Utility Sales by Category
Last Ten Fiscal Years

Sales by Category:		**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
Power and Light:											
Residential	$	70,622,000	68,081,000	71,368,000	76,223,000	76,873,000	69,507,000	67,426,000	71,109,000	78,708,000	84,498,000
Commercial		58,251,000	54,249,000	55,067,000	56,522,000	52,656,000	48,512,000	47,513,000	46,554,000	52,443,000	58,152,000
Industrial		4,727,000	4,187,000	4,464,000	5,152,000	3,898,000	3,549,000	3,454,000	5,707,000	6,232,000	5,550,000
Sold to Other Utilities		2,369,000	3,298,000	1,751,000	3,088,000	5,780,000	5,620,000	5,040,000	5,832,000	5,858,000	4,217,000
Other		493,000	367,000	238,000	302,000	274,000	156,000	104,000	414,000	404,000	—
Water:											
Residential		13,147,584	14,272,445	15,288,208	15,647,744	13,699,721	13,367,035	13,691,456	13,604,181	14,097,468	13,861,384
Commercial		3,491,458	3,759,332	4,135,439	4,477,410	5,515,624	5,664,412	5,695,898	5,900,843	6,301,425	6,263,007
Industrial		605,223	694,902	605,996	583,867	1,265,360	683,790	609,886	615,875	505,936	400,327
Public Authority		318,503	281,902	344,489	300,755	256,247	209,639	216,085	214,091	221,815	220,606
Sold to Other Utilities		8,322,743	9,461,694	9,814,368	9,753,385	9,878,165	9,775,067	9,968,031	10,037,834	10,709,787	10,558,447
Other		1,845,426	1,981,057	2,146,939	2,199,111	2,327,662	2,154,021	2,121,321	2,194,834	2,374,828	2,334,701
Sanitary Sewer:											
Residential		11,545,538	12,121,229	12,340,133	14,001,286	15,766,174	17,582,711	19,705,726	19,970,942	19,689,717	19,898,825
Commercial		5,875,596	5,402,688	5,903,198	6,221,026	7,080,859	7,567,127	8,385,352	8,515,729	8,613,936	8,645,102
Other		6,073,994	6,148,154	7,865,081	7,889,045	7,846,608	8,097,157	7,555,644	8,489,981	8,249,275	8,255,598
Total	$	187,688,065	184,305,403	191,331,851	202,360,629	203,117,420	192,444,959	191,486,399	199,160,310	214,409,187	222,854,997

Source: City of Independence

2024 - Power and Light's Other category was moved under Commercial during the year.

Table 12

City of Independence, Missouri
Total Utility Rates by Category
Last Ten Fiscal Years

Rates by Category:		**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
Power and Light (per Kwh):											
Residential	$	0.14	0.14	0.14	0.14	0.14	0.13	0.13	0.14	0.15	0.16
Commercial		0.13	0.12	0.12	0.13	0.12	0.11	0.12	0.12	0.13	0.15
Industrial		0.09	0.08	0.07	0.08	0.07	0.07	0.07	0.09	0.10	0.09
Sold to Other Utilities		0.03	0.02	0.02	0.04	0.03	0.02	0.04	0.05	0.05	0.05
Other		0.12	0.09	0.06	0.08	0.25	0.14	0.53	0.36	0.36	-
Water (per 1,000 gallons):											
Residential		4.89	5.21	5.57	5.76	5.21	6.08	5.94	5.99	5.91	5.93
Commercial		4.44	4.77	5.07	5.36	7.18	5.54	4.98	5.02	5.01	5.00
Industrial		2.75	3.21	3.40	3.19	6.58	3.44	3.19	3.64	3.95	3.21
Public Authority		4.36	4.81	5.05	4.60	3.39	5.56	5.29	5.17	5.31	5.36
Sold to Other Utilities		1.80	1.93	2.05	2.09	2.04	2.09	2.08	2.09	2.07	2.08
Sanitary Sewer (per 100 cubic feet):											
Residential		4.49	4.89	5.07	5.49	6.55	7.42	8.38	8.31	8.43	8.38
Commercial		3.74	3.55	3.60	4.00	4.98	5.29	6.49	6.23	6.61	6.26
Total	$	26.98	28.81	30.23	30.95	36.56	35.90	37.24	37.19	38.08	36.67

Source: City of Independence

2024 - Power and Light's Other category was moved under Commercial during the year.

Table 13

City of Independence, Missouri
Principal Utility Payers -
Power and Light
Current Year and Nine Years Ago

Utility Customer - Power and Light	2024 Total Sales	2024 Rank	2024 Percentage of Total Sales	2015 Total Sales	2015 Rank	2015 Percentage of Total Sales
Independence School District	$ 2,583,920	1	1.70%	$		
Centerpoint Medical Center	1,947,793	2	1.28%	1,798,091	2	1.32%
Unilever (Thomas J. Lipton Co)	1,704,515	3	1.12%	1,983,245	1	1.45%
Burd and Fletcher (5151 Geospace)	1,176,107	4	0.77%	1,618,748	3	1.19%
Smart Warehouse/Commercial Distributions Center	1,050,479	5	0.69%	867,342	5	0.64%
Independence Mall Holding	776,954	6	0.51%	1,111,228	4	0.81%
HCP MOB Centerpoint (Boyer Company)	742,837	7	0.49%	671,459	6	0.49%
Quick Trip	709,660	8	0.47%			
Independence School District	700,050	9	0.46%			
Space Center KC	532,119	10	0.35%			
City's Rock Creek Sanitary Sewer Plant				607,286	7	0.45%
Costco Wholesale Inc				557,783	8	0.41%
Cable Dahmer Arena (Events Center)				520,362	9	0.38%
Price Chopper (23rd Street)				476,818	10	0.35%
Total	$ 11,924,434		7.82%	$ 10,212,362		7.48%

Source: City of Independence

Table 14

City of Independence, Missouri
Principal Utility Payers -
Water
Current Year and Nine Years Ago

Utility Customer - Water	2024 Total Sales	2024 Rank	2024 Percentage of Total Sales	2015 Total Sales	2015 Rank	2015 Percentage of Total Sales
Lee's Summit	$ 5,760,659	1	17.13%	$ 4,632,295	1	16.70%
Blue Springs	1,423,231	2	4.23%	1,255,596	2	4.53%
District #2, Jackson County	799,362	3	2.38%	587,869	3	2.12%
District #1, Lafayette County	547,040	4	1.63%	394,024	4	1.42%
Oak Grove	517,808	5	1.54%	353,967	5	1.28%
District #15, Jackson County	464,792	6	1.38%	272,416	7	0.98%
Grain Valley	400,297	7	1.19%	252,183	8	0.91%
District #16, Jackson County	224,424	8	0.67%	—		
Audubon (Lafarge) Corporation	182,703	9	0.54%	276,614	6	1.00%
Buckner	175,142	10	0.52%	171,492	10	0.62%
Unilever (Thomas J. Lipton Co)				204,247	9	0.74%
Total	$ 10,495,458		31.20%	$ 8,400,703		30.29%

Source: City of Independence

Table 15

City of Independence, Missouri
Principal Utility Payers -
Sanitary Sewer
Current Year and Nine Years Ago

Independence Housing Authority

Utility Customer - Sewer	2024 Total Sales	2024 Rank	2024 Percentage of Total Sales	2015 Total Sales	2015 Rank	2015 Percentage of Total Sales
BP/AMOCO	$ 227,879	1	0.62%	$ 259,205	2	1.10%
Centerpoint Medical Center	137,280	2	0.37%	51,573	4	0.22%
Highland Park Investors	130,639	3	0.36%	41,866	7	0.18%
Independence Mall Holding	103,515	4	0.28%	45,162	5	0.19%
Unilever (Thomas J. Lipton Co)	76,940	5	0.21%	908,220	1	3.87%
Space Center of KC	75,592	6	0.21%	40,798	8	0.17%
Independence Housing Authority	74,138	7	0.20%	—		
Green Lantern	58,741	8	0.16%	—		
YES Companies	29,650	9	0.08%	—		
City of Independence, Power & Light	9,509	10	0.03%	183,608	3	0.78%
Midwest Ferrelwood MHP				44,909	6	0.19%
Smart Warehouse/Commercial Distributions Center				33,336	9	0.14%
Price Chopper (23rd Street)				24,881	10	0.11%
City of Independence, Power & Light						
Total	$ 923,883		2.51%	$ 1,633,558		6.95%

Source: City of Independence

Table 16

City of Independence, Missouri
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

	Governmental Activities				
Fiscal Year	**Loans Payable**	**Neighborhood Improvement District**	**Financed Purchases**	**Leases & Subscriptions**	**Certificates of Participation**
2015	$ 162,434,005	378,531	1,036,529	—	—
2016	159,223,920	298,586	1,484,037	—	—
2017	153,301,444	217,640	1,333,212	—	—
2018	142,973,315	131,694	1,260,264	—	—
2019	135,402,242	40,748	1,009,999	—	—
2020	145,926,947	33,804	755,122	—	—
2021	139,698,650	26,859	1,868,704	—	—
2022	131,077,777	19,910	1,456,845	72,739	—
2023	124,647,435	11,964	1,193,813	1,468,890	—
2024	136,372,100	—	783,610	600,053	—

	Business-Type Activities							
Fiscal Year	**Revenue Bonds**	**Loans Payable**	**Financed Purchases**	**Leases & Subscriptions**	**Certificates of Participation**	**Total Primary Government**	**Percentage of Personal Income (1)**	**Per Capita (1)**
2015	$ 354,386,824	—	—	—	—	518,235,889	18.75%	4,410.74
2016	344,168,539	—	—	—	—	505,175,082	17.72%	4,308.35
2017	383,308,356	—	—	—	—	538,160,652	16.90%	4,598.48
2018	374,751,112	—	—	—	—	519,116,385	17.24%	4,425.32
2019	365,808,725	—	—	—	—	502,261,714	14.58%	4,295.59
2020	355,501,259	—	—	—	—	502,217,132	16.99%	4,304.48
2021	334,701,955	—	—	—	—	476,296,168	14.42%	4,066.08
2022	322,431,204	—	—	1,545	—	455,060,020	12.31%	3,727.46
2023	309,798,453	—	—	364,475	—	437,485,030	11.38%	3,609.28
2024	296,540,783	—	—	246,151	—	434,542,697	11.83%	3,593.31

Reference: (1) See Table 21 for personal income and population data.

City of Independence, Missouri
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year	General Bonded Debt Outstanding: General Obligation Bonds	General Bonded Debt Outstanding: Less Amounts Available in Debt Service	General Bonded Debt Outstanding: Total	Percentage of Est. Actual Taxable Value of Property (1)	Per Capita (2)
2015	$ —	$ —	$ —	0.00%	$ —
2016	—	—	—	0.00%	—
2017	—	—	—	0.00%	—
2018	—	—	—	0.00%	—
2019	—	—	—	0.00%	—
2020	—	—	—	0.00%	—
2021	—	—	—	0.00%	—
2022	—	—	—	0.00%	—
2023	—	—	—	0.00%	—
2024	—	—	—	0.00%	—

Reference: (1) See Table 7 for property value data.
(2) See Table 21 for population data.

Note: The City does not have any General Bonded Debt over the past ten fiscal years. Details regarding the City's outstanding debt can be found in the notes to the financial statements.

City of Independence, Missouri
Direct and Overlapping Governmental Activities Debt
As of June 30, 2024

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt repaid with property taxes			
Independence School District	$ 147,415,000	93.62%	$ 138,009,923
Fort Osage Reorganized #1 School District	89,230,737	12.50%	11,153,842
Blue Springs Reorganized #4 School District	328,815,000	6.20%	20,386,530
Raytown School District	114,045,000	8.60%	9,807,870
Subtotal, overlapping debt			179,358,165
City direct debt			137,755,763
Total direct and overlapping debt			$ 317,113,928

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Independence. This process recognizes that, when considering the City's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

Source: The debt outstanding data and applicable percentages are provided by each governmental entity, and is based on the City's percentage of assessed valuation within the school district.

City of Independence, Missouri
Legal Debt Margin Information
Last Ten Fiscal Years

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Debt Limit (1)	$ 253,001,295	263,032,572	265,359,806	280,698,718	280,698,718	322,775,902	312,460,070	339,321,516	370,926,556	452,691,237
Total net debt applicable to limit	290,306	197,697	118,648	32,474	—	—	—	—	(13,257,670)	—
Legal Debt Margin	$ 252,710,989	262,834,875	265,241,158	280,666,244	280,698,718	322,775,902	312,460,070	339,321,516	384,184,226	452,691,237
Total net debt applicable to the limit as a percentage of debt limit	0.144%	0.115%	0.075%	0.045%	0.012%	0.000%	0.000%	0.000%	-3.574%	0.000%

Notes:

(1) - Article 6, Section 26(b) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur an indebtedness of city purposes not to exceed 5 percent of the value of the taxable tangible property therein, as shown by the last assessment.

(1) - Article 6, Section 26(c) of the Missouri Constitution permits any county or city, by vote of four-sevenths of qualified electors voting thereon, to incur additional indebtedness of city purposes not to exceed 5 percent of the value of the taxable tangible property therein, as shown by the last assessment.

(1) - Article 6, Section 26(d) & (e) of the Missouri Constitution provides that any city may become indebted not exceeding in the aggregate an additional 10 percent of the value of the taxable tangible property for the purpose of acquiring right-of-ways, constructing, extending and improving streets and avenues and/or sanitary or storm sewer systems and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligated indebtedness of the city does not exceed 20 percent of the assessed valuation.

Legal Debt Margin Calculation for Fiscal Year 2024

Assessed Value	$ 2,263,456,187
Debt Limit (20% of assessed value)	452,691,237
General obligation:	
City-Wide	—
Neighborhood Improvement Districts	—
Revenue Bonds	296,540,783
Total Bonded Debt	296,540,783
Less:	
Electric Utility Bonds	117,924,693
Water Utility Bonds	15,174,368
Sewer Utility Bonds	82,268,366
Events Center Bonds	81,173,356
Debt Service Fund Bonds	—
Total net debt applicable to limit	—
Legal debt margin	$ 452,691,237

City of Independence, Missouri
Pledged-Revenue Coverage
Last Ten Fiscal Years

Fiscal Year	Revenues	Less: Operating Expenses (1)	Net Available Revenue	Debt Service Principal	Debt Service Interest (2)	Coverage
Power & Light (2)						
2015	$ 139,687,551	$ 107,899,251	$ 33,434,107	$ 3,265,000	$ 5,670,556	$ 3.74
2016	135,479,674	110,381,924	25,097,750	3,395,000	5,539,957	2.81
2017	138,833,337	103,916,192	34,917,145	3,530,000	6,607,431	3.44
2018	149,909,406	107,058,654	42,850,752	3,685,000	7,036,700	4.00
2019	149,612,959	102,668,316	46,944,643	3,850,000	6,872,250	4.38
2020	132,767,233	100,302,200	32,465,033	4,945,000	6,700,350	2.79
2021	129,655,541	105,215,502	24,440,039	4,045,000	6,490,050	2.32
2022	138,650,120	110,298,225	28,351,895	—	3,781,853	7.50
2023	155,380,962	118,425,443	36,955,519	3,210,000	5,413,234	4.29
2024	165,609,347	115,917,367	49,691,980	3,555,000	5,071,094	5.76
Water (2)						
2015	$ 29,739,720	$ 16,376,953	$ 13,362,767	$ 4,230,000	$ 1,281,338	$ 2.42
2016	32,783,397	17,560,790	15,222,607	4,260,000	1,206,338	2.78
2017	34,018,812	17,976,941	16,041,871	3,275,000	1,114,613	3.65
2018	34,579,510	20,668,017	13,911,493	1,480,000	1,043,288	5.51
2019	35,021,121	18,862,896	16,158,225	1,530,000	998,138	6.39
2020	34,835,219	20,476,713	14,358,506	1,575,000	951,563	5.68
2021	35,186,966	22,636,000	12,550,966	1,630,000	895,338	4.97
2022	33,158,186	17,259,387	15,898,799	1,695,000	820,363	6.32
2023	38,813,972	22,657,864	16,156,108	1,785,000	733,363	6.42
2024	40,141,008	24,377,321	15,763,687	1,880,000	652,938	6.22
Sanitary Sewer						
2015	$ 23,586,443	$ 14,891,692	$ 8,694,751	$ 1,015,000	$ 3,979,597	$ 1.74
2016	24,292,174	15,786,512	8,505,662	1,535,000	4,373,881	1.44
2017	26,286,812	16,173,501	10,113,311	1,945,000	4,327,756	1.61
2018	29,006,929	17,251,859	11,755,070	2,000,000	4,272,308	1.87
2019	30,839,962	17,126,837	13,713,125	2,060,000	4,212,537	2.19
2020	34,488,587	17,742,410	16,746,177	2,130,000	4,145,258	2.67
2021	36,302,460	18,712,810	17,589,650	2,205,000	4,070,631	2.80
2022	36,993,679	19,602,997	17,390,682	2,280,000	3,478,071	3.02
2023	37,650,664	21,433,196	16,217,468	3,535,000	2,689,072	2.61
2024	39,019,477	22,835,316	16,184,161	3,615,000	2,612,978	2.60

Reference: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Notes: (1) Operating expenses exclude depreciation, interest expense, amortization, non-operating expenses, OPEB, net pension expense (GASB 68), and payments in lieu of taxes.

(2) Numbers displayed for Power and Light are in accordance with FERC accounting. Numbers displayed for Water are in accordance with NARUC accounting.

Table 21

City of Independence, Missouri
Demographic and Economic Statistics
Last Ten Calendar Years

Calendar Year		Population (1)	Personal Income (thousands of dollars)	Per Capita Personal Income (A)	Median Age (A)	School Enrollment (B)	Unemployment Rate (A)
2014		117,494	2,763,928,856	23,524	41.80	24,304	6.70%
2015		117,255	2,850,820,815	24,313	38.60	25,173	5.60%
2016		117,030	3,183,801,150	27,205	39.30	25,076	5.50%
2017		117,306	3,011,010,408	25,668	37.80	25,158	4.70%
2018		116,925	3,445,545,900	29,468	40.20	25,023	4.10%
2019		116,673	2,956,610,493	25,341	36.80	24,408	4.00%
2020	(1)	117,139	3,302,968,383	28,197	39.50	22,684	8.00%
2021		122,083	3,695,818,659	30,273	43.70	22,583	6.40%
2022		121,211	3,844,085,654	31,714	40.20	22,657	3.20%
2023		120,931	3,673,883,780	30,380	38.00	23,656	3.60%

Note: (1) At the time of preparation of the fiscal year 2021 ACFR, the calendar year 2020 statistics were not yet available for population, per capita personal income, or median age and the 2019 statistics were used for those categories. The 2020 statistics were available and updated during the preparation of the fiscal year 2022 ACFR.

Sources: (A) Information provided by U.S. Census Bureau, Mid-America Regional Council or Claritas, Inc.
(B) Information provided by school districts.

Table 22

City of Independence, Missouri
Principal Employers
Current Year and Nine Years Ago

Employer	2024 Employees	2024 Rank	2024 Percentage of Total City Employment	2015 Employees	2015 Rank	2015 Percentage of Total City Employment
Independence School District	2,200	1	3.94%	2,200	1	3.72%
Winchester (Lake City)	1,500	2	2.69%	1,600	2	2.70%
Centerpoint Medical Center	1,400	3	2.51%	1,400	3	2.36%
City of Independence	1,063	4	1.90%	1,120	4	1.89%
Rosewood Health Center at the Groves	444	5	0.80%	444	6	0.75%
Unilever	385	6	0.69%	260	10	0.44%
Cable Dahmer Automotive	340	7	0.61%	271	9	0.46%
Burd & Fletcher	334	8	0.60%	274	7	0.46%
Jackson County Circuit Court	274	9	0.49%	274	8	0.46%
Mid-Continent Library	160	10	0.29%			
Government Employee Health Association				650	5	1.10%
Total	8,100		14.51%	8,493		14.34%

Source: Independence Council for Economic Development and Mid-America Regional Council.

City of Independence, Missouri
Full-time Equivalent City Government Employees by Function/Program
Last Ten Fiscal Years

Function/Program	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
General Government										
City Council Office	10.00	10.00	10.00	10.00	10.00	9.00	10.00	10.00	9.00	11.00
City Clerk	7.00	7.00	7.00	5.00	2.00	2.00	2.00	2.00	2.00	—
City Manager	7.00	7.00	7.00	7.00	8.80	8.83	7.83	6.50	6.50	7.75
National Frontiers Trails Museum	5.00	—	—	—	—	—	—	—	—	—
Technology Services	23.00	24.00	24.00	19.00	13.48	13.00	11.00	17.85	—	—
Municipal Court	14.65	14.65	14.65	13.64	13.64	13.64	13.64	14.34	14.34	14.34
Law - General fund	6.23	6.23	6.21	5.71	5.46	2.00	1.50	1.00	1.16	1.16
Law - Grant fund	0.28	0.28	0.16	0.16	0.29	—	1.00	1.00	0.24	0.24
Finance	22.15	22.15	22.15	16.15	17.41	18.29	15.00	14.38	—	—
Human Resources	6.75	6.75	6.75	5.00	5.00	5.00	4.00	6.00	—	—
Public Safety										
Police - General Fund	296.91	296.91	295.91	281.26	294.36	318.96	292.36	288.08	289.90	292.20
Police - Grant Fund	7.00	7.00	6.00	7.00	7.00	—	—	6.25	4.43	4.43
Police - Use Tax Fund	—	—	—	—	—	—	6.00	30.00	30.00	31.00
Fire - General Fund	169.75	173.75	173.75	172.75	175.50	172.50	176.00	176.50	174.50	173.00
Fire - Grant Fund	5.25	1.25	1.25	1.25	1.25	1.00	1.50	—	—	—
Fire - Sales Tax Fund	—	—	—	—	1.50	1.50	2.00	2.00	24.00	31.00
Municipal Services										
General Fund	80.27	80.27	80.27	64.00	66.50	63.00	50.45	44.14	42.28	43.83
Street Sales Tax Fund	3.00	3.00	3.00	3.00	3.00	3.00	3.00	8.40	7.55	7.55
Health and Welfare										
General Fund	28.56	28.56	29.52	15.10	—	—	—	—	—	—
Grant Fund	6.86	7.13	8.15	8.40	—	—	—	5.00	4.70	9.98
Health Property Tax Levy	—	—	—	—	—	—	9.00	13.90	12.90	10.38
Animal Shelter Use Tax Fund	—	—	—	—	—	—	15.35	13.85	14.00	14.28
Culture and Recreation										
General Fund	27.10	27.10	26.52	22.69	27.43	19.45	—	—	3.00	3.00
Tourism Fund	8.18	14.18	13.00	14.25	14.42	16.82	14.96	11.62	14.75	18.66
Park Improvement Sales Tax Fund	26.61	26.61	28.22	29.06	34.31	31.93	31.80	33.46	40.16	43.26
Parks & Recreation Property Tax Levy	—	—	—	—	—	—	24.83	26.40	16.40	9.24
Community Development										
General Fund	28.68	28.68	28.18	28.50	33.82	31.96	34.25	35.65	35.70	35.80
Community Dev Block Grant Fund	2.00	2.00	2.00	2.00	1.40	1.50	1.30	1.30	1.35	1.30
HOME Program Fund	1.00	1.00	1.00	1.00	0.50	0.42	0.55	0.45	0.35	0.30
Storm Water										
Water Poll Control - General Fund	—	—	—	—	—	—	—	—	—	—
Storm Water Sales Tax Fund	13.00	13.00	13.00	13.00	15.05	13.95	13.80	16.93	21.00	18.25
Power and Light										
Finance & Administration - General Fund	1.50	1.50	1.50	1.50	1.50	—	3.00	—	—	—
Power and Light	239.00	239.00	239.00	228.00	225.00	212.00	173.80	184.22	175.58	178.45
Water										
Finance - General fund	0.85	0.85	0.85	0.85	0.85	—	—	—	—	—
Water	93.42	93.42	93.42	93.40	92.90	90.80	95.74	98.57	98.57	97.70
Sewer										
Public Works - General fund	1.00	1.00	1.00	—	—	—	—	—	—	—
Water Pollution Control	70.00	73.20	73.20	73.90	69.45	72.70	63.64	69.83	74.20	71.90
Central Garage Fund	9.75	9.75	9.75	8.00	8.50	8.50	8.50	9.30	9.30	9.30
Finance & Support Services										
Finance	—	—	—	—	—	—	—	—	18.63	17.00
Technology Services	—	—	—	—	—	—	—	—	21.50	22.25
Human Resources	—	—	—	—	—	—	—	—	8.00	8.00
Law	—	—	—	—	—	—	—	—	—	—
Communications	—	—	—	—	—	—	—	—	3.00	3.40
Worker' Compensation Fund	2.00	2.00	2.00	2.00	2.00	—	—	0.12	—	
Total	1,223.75	1,229.22	1,228.41	1,152.57	1,152.32	1,131.75	1,087.80	1,149.04	1,178.99	1,189.95

Source: City of Independence Budget
Note: During 2015-16 the National Frontiers Trails Museum moved from the General Fund to the Tourism Fund.
Note: During 2018-19 the Health Department was restructured and remaining employees were moved to other departments.
Note: During 2020-2021, the Health Department was re-established.
Note: Fiscal Year 2020-2021 was the first full fiscal year that the Animal Shelter Use Tax Fund and the Police Use Tax Fund were budgeted and operational for a full fiscal year.
Note: With the start of Fiscal Year 2022-2023, Finance and Support Services, including Human Resources and Technology Services, moved from General Fund to an internal service fund.
Note: Residents voted to repeal the existing Fire Protection Sales Tax of 1/8 of a cent and instead imposed a Sales Tax of 1/2 of a cent effective April 1, 2022. The increase alloweed additional funding for personnel.

Table 24

City of Independence, Missouri
Operating Indicators by Function/Program
Last Ten Fiscal Years

Function/Program	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Public Safety										
Police										
Police Incident Calls	105,840	99,355	147,127	46,024	100,073	91,870	94,609	88,470	85,340	86,346
Fire										
Total Alarms	18,737	20,175	20,790	21,603	22,214	21,500	23,412	26,744	26,685	27,788
Public Education Audience	14,787	6,692	13,066	34,800	7,895	9,200	1,000	1,638	2,198	4,220
Municipal Services										
Street Overlay (lane miles)	49	69	110	57	68	61	47	38	29	17
Street Patching Jobs	7,561	4,319	6,067	6,610	11,938	8,556	7,666	7,270	9,562	10,273
Health and Welfare										
Food Handlers Trained	5,712	4,845	4,407	4,715	3,856	3,017	2,544	3,022	3,244	2,763
Flu Shots Given	3,200	2,434	1,741	500	352	304	—	—	—	—
Animal Control Service Calls	5,452	5,008	4,221	4,105	442	3,811	4,076	4,701	5,041	4,902
Culture and Recreation										
Park Shelter Reservations	698	652	640	535	581	310	424	1,098	427	448
Number of Sermon Center Memberships	1,618	2,065	1,840	1,441	1,246	865	517	2,390	454	961
Community Development										
Permits Issued	3,155	3,002	3,656	2,509	979	619	718	732	709	728
Tourism										
Site Attendance	409,320	299,457	292,603	285,823	256,209	214,644	1,758	15,102	8,316	9,720
National Frontiers Trails Museum										
Number of visitors to museum	13,532	14,645	17,934	18,176	16,418	7,990	—	3,875	4,857	3,257
Power and Light										
Average number of monthly customers	56,709	56,908	57,123	57,413	57,897	57,832	57,557	58,586	58,534	59,096
Water										
Number of customers	48,384	48,615	48,863	48,799	48,841	50,489	49,432	49,476	49,690	49,641
Water main breaks	227	184	199	256	322	208	240	206	307	279
Sewer										
Number of customers	44,793	44,559	44,755	45,115	44,642	45,316	45,484	45,317	45,533	45,527
Wastewater Treated (Million Gallons)	2,558	3,229	2,603	2,228	3,400	3,290	3,030	2,433	2,322	2,520

Source: City of Independence
Note: During 2015-16 the National Frontiers Trails Museum moved from the General Fund to the Tourism Fund.
Note: Police incident calls on the above schedule are lower during 2017-18, due to a computer software upgrade and relocation of the Communications Division. Reporting for this statistic is expected to return to a normal range during 2018-19.
Note: During 2020-2021 the number of public education audience for Fire declined to less than 1,000 due to COVID-19 pandemic restrictions. The audience remained low during 2021-2022 due to COVID-19 pandemic restrictions.
Note: During 2020-2021 the number of memberships for the Sermon Center declined due to the COVID-19 pandemic and facility closures.
Note: Attendance to tourist sites and the National Frontier Trails Museum declined during 2020-2021 due to facility closures and restraints as a result of the COVID-19 pandemic.

Table 25

City of Independence, Missouri
Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

	Fiscal Year									
Function/Program	**2015**	**2016**	**2017**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**	**2024**
Public Safety										
Police										
Police stations	5	3	4	5	7	7	7	7	7	7
Vehicles	194	185	200	209	216	208	224	221	253	255
K - 9 Facility	1	1	1	1	1	1	1	1	1	1
Fire										
Fire Stations	10	10	10	10	10	10	10	10	10	10
Fire Training Facilities	1	1	1	1	1	1	1	1	1	1
Vehicles	46	45	48	48	48	48	46	48	51	49
Municipal Services										
Total area (square miles)	78	78	78	78	78	78	78	78	79	79
Paved miles	560	578	592	592	592	599	616	616	616	616
Culture and Recreation										
Park acreage	887	843	827	788	798	798	798	793	798	798
Parks	43	46	44	41	41	41	41	43	43	43
Community Centers	3	3	3	3	3	3	3	3	3	3
Fitness Centers	3	2	2	2	2	2	2	2	2	2
Ball Fields	44	44	41	38	43	43	43	43	43	43
Power and Light										
Power stations	6	6	5	5	5	3	3	3	3	3
Transmission/Distribution Circuits (miles)	870	888	888	889	889	890	868	869	878	880
Maximum daily use (Mwh)	4,754	4,983	5,166	5,166	5,094	5,042	4,694	4,952	4,973	5,160
Water										
Water mains (miles)	760	760	761	763	764	764	764	766	768	768
Fire hydrants	4,933	4,950	4,967	5,016	5,042	5,053	5,057	5,093	5,149	5,093
Maximum daily pumpage (millions of gallons)	37	39	36	37	36	34	38	35	37	34
Sewer										
Number of treatment plants	1	1	1	1	1	1	1	1	1	1
Sewers mains (miles)	614	616	619	619	618	614	614	618	615	615
Maximum daily capacity of treatment (MGD)	32	32	27	32	32	32	32	32	32	32

Source: City of Independence
Note: Number of parks increased as a result of adding Cassell Park, which was not previously included, as well as separating Crackerneck Park from Van Hook Park.

INDEPENDENCE
MISSOURI

111 East Maple Street
P.O. Box 1019
Independence, Missouri 64051-0519
816-325-7000

Monthly Financial and Operating Report

December 2024

Table of Contents

Financial Overview – General Fund

- Preliminary numbers from Jackson County show Real Estate Tax receipts to be approximately $59,000 below budgeted numbers for FY24-25.
- General Fund Sales Tax receipts are down approximately 2% compared to expected budget at the end of the first two quarters. For comparison, at the same time last year, sales tax receipts were down 0.27% compared to budget. By year-end 2024, sales tax receipts were up 1% to budgeted amounts. Generally, sales tax receipts increase in the latter half of the City's fiscal year, with receipts increasing most between January – June. However, economic indicators show that the City's retail economy has declined by 1%, or approximately $15.3M in annual retail sales, over the previous 12-month period available (October 2023-October 2024) while regional inflation ticked upward to 2.6%.
- General Fund and the other sales tax funds have not received any portion of the Use Tax yet, with the waterfall from the Animal Shelter Use Tax and Police Use Tax funds anticipated to begin next month. Overall, the Use Tax has seen an annual growth rate of 11% (October 2023-October 2024). This is compared to a 32.3% annual growth rate in October 2023. As expected, Use Tax growth has slowed from the prior fiscal year after the state began collecting use tax from businesses and marketplace facilitators whose gross receipts in Missouri are more than $100,000 in a rolling 12-month period.
- This month saw a transfer into the General Fund to offset IPD salary increases as approved by Council.
- Overall, the General Fund as of 12/31/2024 is above the 16% minimum unassigned fund balance requirement.

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
General Fund
For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Real Estate Tax	$ 6,063,000	6,063,000	6,004,055	(58,945)	99.03%	49.03%
Sales Tax	21,880,000	21,880,000	10,509,910	(11,370,090)	48.03%	-1.97%
Use Tax	2,040,000	2,040,000	—	(2,040,000)	0.00%	-50.00%
Cigarette Tax	354,000	354,000	158,103	(195,897)	44.66%	-5.34%
Franchise Tax	8,967,000	8,967,000	2,384,819	(6,582,181)	26.60%	-23.40%
Licenses and Permits	4,567,150	4,567,150	3,114,085	(1,453,065)	68.18%	18.18%
Intergovernmental	6,907,000	6,907,000	3,734,344	(3,172,656)	54.07%	4.07%
Charges for Current Services	2,099,150	2,168,088	1,145,951	(1,022,137)	52.86%	2.86%
Interfund Charges for Support Services	4,604,802	4,604,802	2,549,046	(2,055,756)	55.36%	5.36%
Fines and Forfeitures	2,086,000	2,086,000	998,162	(1,087,838)	47.85%	-2.15%
Investment Income (Loss)	230,000	230,000	231,496	1,496	100.65%	50.65%
Other Revenue	665,200	665,200	173,793	(491,407)	26.13%	-23.87%
Total Revenues	60,463,302	60,532,240	31,003,764	(29,528,476)	51.22%	1.22%
Other Financing Sources:						
Payments In Lieu of Taxes	22,855,000	22,855,000	12,220,298	(10,634,702)	53.47%	3.47%
Transfers In	—	—	—	—	0.00%	-50.00%
Operating Transfers In - American Rescue Plan	—	—	1,035,143	1,035,143	0.00%	-50.00%
Total Other Financing Sources	22,855,000	22,855,000	13,255,441	(9,599,559)	58.00%	8.00%
Total Revenues and Other Financing Sources	83,318,302	83,387,240	44,259,205	(39,128,035)	53.08%	3.08%
Expenditures:						
City Council	817,002	817,002	377,463	439,539	46.20%	-3.80%
City Clerk	403,693	403,693	173,305	230,388	42.93%	-7.07%
City Manager	1,323,294	1,323,294	671,899	651,395	50.77%	0.77%
Municipal Court	1,733,769	1,733,769	712,556	1,021,213	41.10%	-8.90%
Law	200,564	200,564	89,726	110,838	44.74%	-5.26%
Finance	642,230	655,730	110,775	544,955	16.89%	-33.11%
Community Development	6,256,536	6,256,536	3,396,205	2,860,331	54.28%	4.28%
Police	37,447,116	37,491,054	19,522,157	17,968,897	52.07%	2.07%
Fire	24,787,049	24,812,049	13,377,456	11,434,593	53.92%	3.92%
Municipal Services (Public Works)	5,496,522	5,496,522	2,344,861	3,151,661	42.66%	-7.34%
Parks and Recreation	1,558,802	1,558,802	814,639	744,163	52.26%	2.26%
Contingencies	603,626	590,126	—	590,126	0.00%	-50.00%
Non-Departmental	30,750	30,750	87,169	(56,419)	283.48%	233.48%
Debt service	1,747,349	1,747,349	1,243,753	503,596	71.18%	21.18%
Total Expenditures	83,048,302	83,117,240	42,921,964	40,195,276	51.64%	1.64%
Other Financing Uses:						
Transfers Out	270,000	270,000	10,167	259,833	3.77%	-46.23%
Total Expenditures and Other Financing Uses	83,318,302	83,387,240	42,932,131	40,455,109	51.49%	1.49%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	—	1,327,074	1,327,074		
Unassigned Fund Balance at Beginning of Year			14,657,280			
Cancellation of prior year encumbrances			21,749			
Change in other fund balance components during the year			(37,277)			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			15,968,826			
Restricted			365,785			
Committed			78,486			
Assigned			1,351,391			
Total Fund Balance			$ 17,764,488			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Street Improvements Sales Tax Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Revenues:						
Sales Taxes	$ 10,112,000	10,112,000	4,958,299	(5,153,701)	49.03%	-0.97%
Use Tax	877,000	877,000	—	(877,000)	0.00%	-50.00%
Charges for Services	—	—	—	—	0.00%	-50.00%
Intergovernmental Revenue	—	—	—	—	0.00%	-50.00%
Investment Income (Loss)	250,000	250,000	419,160	169,160	167.66%	117.66%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	11,239,000	11,239,000	5,377,459	(5,861,541)	47.85%	-2.15%
Other Financing Sources:						
Transfers in - American Rescue Plan	—	—	2,671,068	2,671,068	0.00%	-50.00%
Total other financing sources	—	—	2,671,068	2,671,068	0.00%	-50.00%
Total revenues and other financing sources	11,239,000	11,239,000	8,048,527	(3,190,473)	71.61%	21.61%
Expenditures:						
General Government	—	—	—	—	0.00%	-50.00%
Street Maintenance	1,514,710	1,514,710	786,008	728,702	51.89%	1.89%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Debt Service	1,754,897	1,754,897	184,948	1,569,949	10.54%	-39.46%
Total Expenditures	3,269,607	3,269,607	970,956	2,298,651	29.70%	-20.30%
Other Financing Uses:						
Transfers Out	10,745,086	10,745,086	5,581,731	5,163,355	51.95%	1.95%
Total Other Financing Uses	10,745,086	10,745,086	5,581,731	5,163,355	51.95%	1.95%
Total Expenditures and Other Financing Uses	14,014,693	14,014,693	6,552,687	7,462,006	46.76%	-3.24%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ (2,775,693)	(2,775,693)	1,495,840	4,271,533		

Unassigned Fund Balance at Beginning of Year	13,497,584
Cancellation of Prior Year Encumbrances	33
Change in Prior Year Encumbrances	8,895,493
Change in Other Fund Balance Components During the Year	301,904
Year-end investment market value adjustment	—
Ending Unassigned Fund Balance, 12/31/24	24,190,854
Fund Balance Components:	
Restricted - Current Year Encumbrances	321,168
Restricted - Prior Year Encumbrances	48,339
Restricted - Developer Contribution	1,450,000
Restricted - Debt Reserve Project Accounts - Capital Projects	—
Total Fund Balance	$ 26,010,361

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Park Improvements Sales Tax Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual	Variance	Percent	Percent
		Original	Amended	Amounts (Budget Basis)	with Final Budget	Actual 50.00% of Year	From Budget
Revenues:							
Sales Taxes	$	5,056,000	5,056,000	2,479,152	(2,576,848)	49.03%	-0.97%
Use Tax		438,000	438,000	—	(438,000)	0.00%	-50.00%
Charges for services		405,100	405,100	346,184	(58,916)	85.46%	35.46%
Intergovernmental		33,000	33,000	26,023	(6,977)	78.86%	28.86%
Investment Income (Loss)		41,000	41,000	74,067	33,067	180.65%	130.65%
Other Revenue		45,305	45,305	27,875	(17,430)	61.53%	11.53%
Total Revenues		6,018,405	6,018,405	2,953,301	(3,065,104)	49.07%	-0.93%
Other Financing Sources:							
Transfers In		—	—	—	—	0.00%	-50.00%
Proceeds from Bond Issuance/Capital Lease		—	—	—	—	0.00%	-50.00%
Total Other Financing Sources		—	—	—	—	0.00%	-50.00%
Total Revenues and Other Financing Sources		6,018,405	6,018,405	2,953,301	(3,065,104)	49.07%	-0.93%
Expenditures:							
Culture and Recreation		5,994,551	5,994,551	2,736,990	3,257,561	45.66%	-4.34%
Capital Outlay		—	—	—	—	0.00%	-50.00%
Debt Service		—	—	—	—	0.00%	-50.00%
Total Expenditures		5,994,551	5,994,551	2,736,990	3,257,561	45.66%	-4.34%
Other Financing Uses:							
Transfers Out		480,000	480,000	—	480,000	0.00%	-50.00%
Total Other Financing Uses		480,000	480,000	—	480,000	0.00%	-50.00%
Total Expenditures and Other Financing Uses		6,474,551	6,474,551	2,736,990	3,737,561	42.27%	-7.73%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	(456,146)	(456,146)	216,311	672,457		
Unassigned Fund Balance at Beginning of Year				4,585,789			
Cancellation of Prior Year Encumbrances				13,963			
Change in Other Fund Balance Components During the Year				—			
Year-end investment market value adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				4,816,063			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				216,335			
Restricted - Prior Year Encumbrances				44,306			
Total Fund Balance			$	5,076,704			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Storm Water Sales Tax Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Sales Taxes	$ 5,056,000	5,056,000	2,479,149	(2,576,851)	49.03%	-0.97%
Use Tax	438,000	438,000	—	(438,000)	0.00%	-50.00%
Charges for Services	—	—	—	—	0.00%	-50.00%
Intergovernmental	—	—	—	—	0.00%	-50.00%
Investment Income (loss)	164,000	164,000	249,852	85,852	152.35%	102.35%
Other Revenue	7,900	7,900	17	(7,883)	0.22%	-49.78%
Total revenues	5,665,900	5,665,900	2,729,018	(2,936,882)	48.17%	-1.83%
Expenditures:						
Storm water						
Administration	244,339	244,339	148,028	96,311	60.58%	10.58%
Maintenance	3,284,047	3,284,047	1,618,104	1,665,943	49.27%	-0.73%
Permit completion	418,000	418,000	222,618	195,382	53.26%	3.26%
Capital outlay	—	—	—	—	0.00%	-50.00%
Total Expenditures	3,946,386	3,946,386	1,988,750	1,957,636	50.39%	0.39%
Other financing uses:						
Transfers out	7,583,017	7,583,017	1,014,672	6,568,345	13.38%	-36.62%
Total other financing uses	7,583,017	7,583,017	1,014,672	6,568,345	13.38%	-36.62%
Total Ependitures and Other Financing Uses	11,529,403	11,529,403	3,003,422	8,525,981	26.05%	-23.95%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$** (5,863,503)	(5,863,503)	(274,404)	5,589,099		

Unassigned Fund Balance at Beginning of Year	10,931,641
Cancellation of Prior Year Encumbrances	27,494
Change in Prior Year Encumbrances	2,508,038
Change in Other Fund Balance Components During the Year	—
Year-end investment market value adjustment	—
Ending Unassigned Fund Balance, 12/31/24	13,192,769
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	271,133
Restricted - Prior Year Encumbrances	43,683
Restricted - Regional Detention Construction	128,135
Restricted - Regional Detention Maintenance	28,746
Restricted - Emergency Response Relief	500,000
Total Fund Balance	$ 14,164,466

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Public Safety Sales Tax Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual	Variance	Percent	Percent
				Amounts	with Final	Actual	From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Sales Taxes	$	2,918,000	2,918,000	1,425,301	(1,492,699)	48.85%	-1.15%
Use Tax		219,000	219,000	—	(219,000)	0.00%	-50.00%
Investment Income (Loss)		43,000	43,000	60,736	17,736	141.25%	91.25%
Other Revenue		7,600	7,600	3,291	(4,309)	43.30%	-6.70%
Total Revenues		3,187,600	3,187,600	1,489,328	(1,698,272)	46.72%	-3.28%
Expenditures:							
Public Safety							
Communications		648,700	638,200	314,639	323,561	49.30%	-0.70%
Facilities		520,673	128,900	65,125	63,775	50.52%	0.52%
Equipment		2,334,700	2,736,973	2,018,572	718,401	73.75%	23.75%
Capital Outlay		—	—	—	—	0.00%	-50.00%
Debt Service		51,380	51,380	25,997	25,383	50.60%	0.60%
Total Expenditures		3,555,453	3,555,453	2,424,333	1,131,120	68.19%	18.19%
Other Financing Uses:							
Transfers Out/Capital Outlay		550,000	550,000	295,032	254,968	53.64%	3.64%
Total Other Financing Uses		550,000	550,000	295,032	254,968	53.64%	3.64%
Total Expenditures and Other Financing Uses		4,105,453	4,105,453	2,719,365	1,386,088	66.24%	16.24%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	(917,853)	(917,853)	(1,230,037)	(312,184)		

Unassigned Fund Balance at Beginning of Year		2,157,758
Cancellation of Prior Year Encumbrances		—
Change in Prior Year Encumbrances		1,305,675
Change in Other Fund Balance Components During the Year		—
Year-end investment market value adjustment		—
Ending Unassigned Fund Balance, 12/31/24		2,233,396
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		1,225,026
Restricted - Prior Year Encumbrances		197,788
Total Fund Balance	$	3,656,210

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Fire Protection Sales Tax Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Sales Taxes	$ 11,160,000	11,160,000	5,518,148	(5,641,852)	49.45%	-0.55%
Use Tax	877,000	877,000	—	(877,000)	0.00%	-50.00%
Investment Income (Loss)	135,000	135,000	275,821	140,821	204.31%	154.31%
Other Revenue	6,000	6,000	4,027	(1,973)	67.12%	17.12%
Total Revenues	12,178,000	12,178,000	5,797,996	(6,380,004)	47.61%	-2.39%
Expenditures:						
Public Safety	9,760,437	9,794,537	3,741,429	6,053,108	38.20%	-11.80%
Capital outlay	—	—	—	—	0.00%	-50.00%
Debt Service	24,500	24,500	—	24,500	0.00%	-50.00%
Total Expenditures	9,784,937	9,819,037	3,741,429	6,077,608	38.10%	-11.90%
Other Financing Uses:						
Transfers Out/Capital Outlay	5,450,000	5,450,000	3,233,863	2,216,137	59.34%	9.34%
Total Other Financing Uses	5,450,000	5,450,000	3,233,863	2,216,137	59.34%	9.34%
Total Expenditures and Other Financing Uses	15,234,937	15,269,037	6,975,292	8,293,745	45.68%	-4.32%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$** (3,056,937)	(3,091,037)	(1,177,296)	1,913,741		

Unassigned Fund Balance at Beginning of Year	11,970,445
Cancellation of Prior Year Encumbrances	—
Change in Prior Year Encumbrances	3,607,102
Change in Other Fund Balance Components During the Year	—
Year-end investment market value adjustment	—
Ending Unassigned Fund Balance, 12/31/24	14,400,251
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	170,009
Restricted - Prior Year Encumbrances	722,318
Total Fund Balance	$ 15,292,578

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marijuana Sales Tax Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Sales Taxes	$ 900,000	900,000	487,329	(412,671)	54.15%	4.15%
Use Tax	—	—	—	—	0.00%	-50.00%
Investment Income (Loss)	—	—	9,913	9,913	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	900,000	900,000	497,242	(402,758)	55.25%	5.25%
Expenditures:						
Public Safety	—	—	—	—	0.00%	-50.00%
Community Development	—	—	50	(50)	0.00%	-50.00%
Capital outlay	—	—	—	—	0.00%	-50.00%
Debt Service	—	—	—	—	0.00%	-50.00%
Total Expenditures	—	—	50	(50)	0.00%	-50.00%
Other Financing Uses:						
Transfers Out/Capital Outlay	900,000	900,000	—	900,000	0.00%	-50.00%
Total Other Financing Uses	900,000	900,000	—	900,000	0.00%	-50.00%
Total Expenditures and Other Financing Uses	900,000	900,000	50	899,950	0.01%	-49.99%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	497,192	497,192		

Unassigned Fund Balance at Beginning of Year	277,076
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Year-end investment market value adjustment	—
Ending Unassigned Fund Balance, 12/31/24	774,268
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	—
Restricted - Prior Year Encumbrances	60,767
Total Fund Balance	$ 835,035

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Animal Shelter Use Tax
For the period ended December 31, 2024

		Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:							
Use Tax	$	893,000	893,000	893,000	—	100.00%	50.00%
Intergovernmental Revenue		—	—	—	—	0.00%	-50.00%
Investment Income (Loss)		28,000	28,000	15,950	(12,050)	56.96%	6.96%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		921,000	921,000	908,950	(12,050)	98.69%	48.69%
Other Financing sources:							
Transfers in		—	—	—	—	0.00%	-50.00%
Total other financing sources		—	—	—	—	0.00%	0.00%
Total revenues and other financing sources		921,000	921,000	908,950	(12,050)	98.69%	48.69%
Expenditures:							
General Government		—	—	—	—	0.00%	-50.00%
Animal Services		933,324	933,324	546,046	387,278	58.51%	8.51%
Capital Outlay		—	—	—	—	0.00%	-50.00%
Debt Service		—	—	—	—	0.00%	-50.00%
Total Expenditures		933,324	933,324	546,046	387,278	58.51%	8.51%
Other Financing Uses:							
Transfers In		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses		933,324	933,324	546,046	387,278	58.51%	8.51%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	(12,324)	(12,324)	362,904	375,228		
Unassigned Fund Balance at Beginning of Year				491,455			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-end investment market value adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				854,359			
Fund Balance Components:							
Restricted - Current Year Encumbrances				1,986			
Restricted - Prior Year Encumbrances				1,620			
Total Fund Balance			$	857,965			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Use Tax
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Revenues:						
Use Tax	$ 4,683,000	4,683,000	4,118,890	(564,110)	87.95%	37.95%
Investment Income (Loss)	139,000	139,000	91,786	(47,214)	66.03%	16.03%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	4,822,000	4,822,000	4,210,676	(611,324)	87.32%	37.32%
Expenditures:						
Public Safety	6,276,670	6,276,670	3,462,583	2,814,087	55.17%	5.17%
Debt Service	—	—	—	—	0.00%	-50.00%
Total Expenditures	6,276,670	6,276,670	3,462,583	2,814,087	55.17%	5.17%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	376,892	(376,892)	0.00%	-50.00%
Total Other Financing Uses	—	—	376,892	(376,892)	0.00%	-50.00%
Total Expenditures and Other Financing Uses	6,276,670	6,276,670	3,839,475	2,437,195	61.17%	11.17%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$** (1,454,670)	(1,454,670)	371,201	1,825,871		
Unassigned Fund Balance at Beginning of Year			4,991,973			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			5,363,174			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			860,494			
Restricted - Prior Year Encumbrances			36,278			
Total Fund Balance			$ 6,259,946			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Health Property Tax Levy

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Revenues:						
Taxes	$ 933,450	933,450	904,140	(29,310)	96.86%	46.86%
Charges for Services	272,294	272,294	173,110	(99,184)	63.57%	13.57%
Licenses & Permits	486,470	486,470	361,343	(125,127)	74.28%	24.28%
Investment Income (Loss)	9,155	9,155	4,323	(4,832)	47.22%	-2.78%
Other Revenue	18,000	18,000	6,792	(11,208)	37.73%	-12.27%
Total Revenues	1,719,369	1,719,369	1,449,708	(269,661)	84.32%	34.32%
Other Financing Sources:						
Transfers In	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Revenues and Other Sources	1,719,369	1,719,369	1,449,708	(269,661)	84.32%	34.32%
Expenditures:						
Animal Services	1,053,441	1,053,441	403,231	650,210	38.28%	-11.72%
Health Services	665,928	665,928	309,722	356,206	46.51%	-3.49%
Total Expenditures	1,719,369	1,719,369	712,953	1,006,416	41.47%	-8.53%
Other Financing Uses:						
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Uses	1,719,369	1,719,369	712,953	1,006,416	41.47%	-8.53%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ —	—	736,755	736,755		
Unassigned Fund Balance at Beginning of Year			50,842			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			787,597			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			7,092			
Restricted - Prior Year Encumbrances			11,982			
Total Fund Balance			$ 806,671			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Parks and Recreation Property Tax Levy

For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ 1,942,736	1,942,736	1,921,298	(21,438)	98.90%	48.90%
Intergovernmental	—	—	—	—	0.00%	-50.00%
Charges for Services	84,500	84,500	38,955	(45,545)	46.10%	-3.90%
Investment Income (Loss)	16,500	16,500	11,254	(5,246)	68.21%	18.21%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	2,043,736	2,043,736	1,971,507	(72,229)	96.47%	46.47%
Other Financing Sources:						
Transfers In	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Revenues and Other Sources	2,043,736	2,043,736	1,971,507	(72,229)	96.47%	46.47%
Expenditures:						
Parks and Recreation	1,914,757	1,914,757	1,032,575	882,182	53.93%	3.93%
Total Expenditures	1,914,757	1,914,757	1,032,575	882,182	53.93%	3.93%
Other Financing Uses – Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Uses	1,914,757	1,914,757	1,032,575	882,182	53.93%	3.93%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$ 128,979	128,979	938,932	809,953		
Unassigned Fund Balance at Beginning of Year			554,487			
Cancellation of Prior Year Encumbrances			—			
Change in Prior Year Encumbrances			1,322			
Change in Other Fund Balance Components During the Year			—			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			1,494,741			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			5,650			
Restricted - Prior Year Encumbrances			80,184			
Total Fund Balance			$ 1,580,575			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Tourism Fund

For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Transient Guest Taxes	$	2,300,000	2,300,000	1,288,124	(1,011,876)	56.01%	6.01%
Charges for Services		8,000	8,000	9,035	1,035	112.94%	62.94%
Investment Income (Loss)		25,050	25,050	39,201	14,151	156.49%	106.49%
Other Revenue		39,500	39,500	34,444	(5,056)	87.20%	37.20%
Total Revenues		2,372,550	2,372,550	1,370,804	(1,001,746)	57.78%	7.78%
Other Financing Sources:							
Transfers In		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Revenues and Other Sources		2,372,550	2,372,550	1,370,804	(1,001,746)	57.78%	7.78%
Expenditures:							
Tourism		2,066,525	2,081,525	864,182	1,217,343	41.52%	-8.48%
Total Expenditures		2,066,525	2,081,525	864,182	1,217,343	41.52%	-8.48%
Other Financing Uses – Transfers Out		75,000	75,000	81,730	(6,730)	108.97%	58.97%
Total Other Financing Uses		75,000	75,000	81,730	(6,730)	108.97%	58.97%
Total Expenditures and Other Uses		2,141,525	2,156,525	945,912	1,210,613	43.86%	-6.14%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	231,025	216,025	424,892	208,867		
Unassigned Fund Balance at Beginning of Year				1,199,292			
Cancellation of Prior Year Encumbrances				—			
Change in Prior Year Encumbrances				119,544			
Change in Other Fund Balance Components During the Year				—			
Year-end investment market value adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				1,743,728			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				229,815			
Restricted - Prior Year Encumbrances				116,950			
Restricted - Operating Reserve				376,368			
Total Fund Balance			$	2,466,861			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Independence Square Benefit District

For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	Amended				
Revenues:							
Taxes	$	—	—	20,170	20,170	0.00%	-50.00%
Investment Income (Loss)		—	—	280	280	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		—	—	20,450	20,450	0.00%	-50.00%
Expenditures:							
General government		—	—	324	(324)	0.00%	-50.00%
Total Expenditures		—	—	324	(324)	0.00%	-50.00%
Other Financing Uses – Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Uses		—	—	324	(324)	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	—	—	20,126	20,126		
Unassigned Fund Balance at Beginning of Year				6,021			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-end investment market value adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				26,147			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Total Fund Balance			$	26,147			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Community Development Block Grant Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Federal Grant - CDBG	$	845,000	861,925	310,542	(551,383)	36.03%	-13.97%
Other Revenue		—	—	—	—	—	-50.00%
Total Revenues		845,000	861,925	310,542	(551,383)	36.03%	-13.97%
Expenditures:							
CDBG Administration		169,000	172,385	72,891	99,494	42.28%	-7.72%
CDBG Expenditures		676,000	689,540	672,608	16,932	97.54%	47.54%
Total Expenditures		845,000	861,925	745,499	116,426	86.49%	36.49%
Other Financing Uses:							
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Uses		845,000	861,925	745,499	116,426	86.49%	36.49%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	—	—	(434,957)	(434,957)		
Unassigned Fund Balance at Beginning of Year				(3,132)			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Ending Unassigned Fund Balance, 12/31/24				(438,089)			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				438,082			
Restricted - Prior Year Encumbrances				7			
Total Fund Balance			$	—			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Rental Rehabilitation
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Revenues:							
HOME Program Grant	$	2,183,072	2,126,650	135,652	(1,990,998)	6.38%	-43.62%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		2,183,072	2,126,650	135,652	(1,990,998)	6.38%	-43.62%
Expenditures:							
HOME Administration		51,833	47,857	15,673	32,184	32.75%	-17.25%
Multi Family Housing		374,500	335,007	375,106	(40,099)	111.97%	61.97%
Community Housing Development		107,000	95,714	107,172	(11,458)	111.97%	61.97%
American Rescue Plan		1,648,072	1,648,072	1,648,072	—	100.00%	50.00%
Total Expenditures		2,181,405	2,126,650	2,146,023	(19,373)	100.91%	50.91%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	1,667	—	(2,010,371)	(2,010,371)		

Unassigned Fund Balance at Beginning of Year		(53)
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		—
Ending Unassigned Fund Balance, 12/31/24		(2,010,424)
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		2,010,371
Restricted - Prior Year Encumbrances		53
Total Fund Balance	$	—

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
License Surcharge
For the period ended December 31, 2024

		Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:							
Licenses and Permits	$	—	—	100	100	0.00%	-50.00%
Investment Income (Loss)		—	—	23,862	23,862	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		—	—	23,962	23,962	0.00%	-50.00%
Expenditures:							
General Government		—	—	114	(114)	0.00%	-50.00%
Total expenditures		—	—	114	(114)	0.00%	-50.00%
Other Financing Uses:							
Transfers Out/Capital Outlay		—	—	276	(276)	0.00%	-50.00%
Total Other Financing Uses		—	—	276	(276)	0.00%	-50.00%
Total Expenditures and Other Financing Uses		—	—	390	(390)	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	—	—	23,572	23,572		

Unassigned Fund Balance at Beginning of Year		1,311,331
Cancellation of Prior Year Encumbrances		—
Change in Other Fund Balance Components During the Year		—
Year-end investment market value adjustment		—
Ending Unassigned Fund Balance, 12/31/24		1,334,903
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		—
Restricted - Prior Year Encumbrances		—
Total Fund Balance	$	1,334,903

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Grants
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
	Original	Amended				
Revenues:						
Intergovernmental	$ 2,191,588	6,852,891	1,875,094	(4,977,797)	27.36%	-22.64%
Charges for Services	109,023	109,023	103,366	(5,657)	94.81%	44.81%
Other Revenue	—	436,966	80,509	(356,457)	18.42%	-31.58%
Total Revenues	2,300,611	7,398,880	2,058,969	(5,339,911)	27.83%	-22.17%
Other financing sources:						
Transfers In	—	—	—	—	0.00%	-50.00%
Total other financing sources	—	—	—	—	0.00%	-50.00%
Total revenues and other financing sources	2,300,611	7,398,880	2,058,969	(5,339,911)	27.83%	-22.17%
Expenditures:						
Public Safety	753,185	3,452,332	1,383,422	2,068,910	40.07%	-9.93%
General Government	34,313	325,476	84,131	241,345	25.85%	-24.15%
Culture and Recreation	26,728	45,421	19,865	25,556	43.74%	-6.26%
Community Development	835,000	964,984	615,279	349,705	63.76%	13.76%
Animal Services	—	27,632	6,635	20,997	24.01%	-25.99%
Health Services	651,385	2,438,706	532,523	1,906,183	21.84%	-28.16%
Total Expenditures	2,300,611	7,254,551	2,641,855	4,612,696	36.42%	-13.58%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses	2,300,611	7,254,551	2,641,855	4,612,696	36.42%	-13.58%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$** —	144,329	(582,886)	(727,215)		

Unassigned Fund Balance at Beginning of Year	(180,131)
Cancellation of Prior Year Encumbrances	24
Correction of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 12/31/24	(762,993)
Other Fund Balance Components:	
Restricted - Current Year Encumbrances	360,034
Restricted - Prior Year Encumbrances	128,415
Total Fund Balance	$ (274,544)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
American Rescue Plan (ARP)
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Intergovernmental	$	4,600,000	4,600,000	4,014,990	(585,010)	87.28%	37.28%
Charges for Services		—	—	—	—	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		4,600,000	4,600,000	4,014,990	(585,010)	87.28%	37.28%
Other financing sources:							
Transfers in		—	—	—	—	0.00%	-50.00%
Total other financing sources		—	—	—	—	0.00%	-50.00%
Total revenues and other financing sources		4,600,000	4,600,000	4,014,990	(585,010)	87.28%	37.28%
Expenditures:							
Personnel Services		—	33,711	34,751	(1,040)	103.09%	53.09%
Other Services		229,106	127,508	127,508	—	100.00%	50.00%
Supplies		—	—	—	—	0.00%	-50.00%
Capital Outlay		4,070,894	107,429	107,429	—	100.00%	50.00%
Total Expenditures		4,300,000	268,648	269,688	(1,040)	100.39%	50.39%
Other Financing Uses:							
Transfers Out - American Rescue Plan		—	4,093,713	3,706,212	387,501	90.53%	40.53%
Total Other Financing Uses		—	4,093,713	3,706,212	387,501	90.53%	40.53%
Total Expenditures and Other Financing Uses		4,300,000	4,362,361	3,975,900	386,461	91.14%	41.14%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	300,000	237,639	39,090	(198,549)		

Unassigned Fund Balance at Beginning of Year		(231,407)
Cancellation of Prior Year Encumbrances		31,856
Change in Other Fund Balance Components During the Year		—
Ending Unassigned Fund Balance, 12/31/24		(160,461)
Other Fund Balance Components:		
Restricted - Current Year Encumbrances		47,001
Restricted - Prior Year Encumbrances		113,460
Total Fund Balance	$	—

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Power and Light
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating Revenues:						
Charges for Services	$ 146,277,500	146,277,500	83,485,382	(62,792,118)	57.07%	7.07%
Penalties	1,000,000	1,000,000	878,909	(121,091)	87.89%	37.89%
Connection Charges	13,000	13,000	3,620	(9,380)	27.85%	-22.15%
Miscellaneous	—	—	2,152	2,152	0.00%	-50.00%
Temporary Service	1,000	1,000	700	(300)	70.00%	20.00%
Rental Income	294,500	294,500	24,531	(269,969)	8.33%	-41.67%
Transmission Wheeling	6,500,000	6,500,000	3,101,578	(3,398,422)	47.72%	-2.28%
Total Operating Revenues	154,086,000	154,086,000	87,496,872	(66,589,128)	56.78%	6.78%
Operating Expenses:						
Personnel Services	31,053,346	31,094,550	14,020,973	17,073,577	45.09%	-4.91%
Retiree Benefits	1,600,000	1,600,000	741,092	858,908	46.32%	-3.68%
Other Services	28,755,414	28,715,819	15,472,164	13,243,655	53.88%	3.88%
Supplies	66,944,300	68,391,010	34,565,571	33,825,439	50.54%	0.54%
Capital Projects	—	—	—	—	0.00%	-50.00%
Capital Operating	410,300	410,300	30,542	379,758	7.44%	-42.56%
Debt Service	8,635,400	8,635,400	2,451,478	6,183,922	28.39%	-21.61%
Other Expenses	100,000	100,000	—	100,000	0.00%	-50.00%
Total Operating Expenses	137,498,760	138,947,079	67,281,820	71,665,259	48.42%	-1.58%
Nonoperating Revenues (Expenses):						
Investment Income	500,000	500,000	1,603,211	1,103,211	320.64%	270.64%
Interfund Charges for Support Services	4,170,500	4,170,500	1,103,320	(3,067,180)	26.46%	-23.54%
Miscellaneous Revenue (Expense)	350,000	350,000	215,501	(134,499)	61.57%	11.57%
Total Nonoperating Revenue (Expenses)	5,020,500	5,020,500	2,922,032	(2,098,468)	58.20%	8.20%
Income (Loss) Before Transfers	21,607,740	20,159,421	23,137,084	2,977,663	114.77%	64.77%
Capital Contributions	—	—	—	—	0.00%	-50.00%
Transfers Out – Utility Payments In Lieu of Taxes	(14,601,000)	(14,601,000)	(8,641,370)	(5,959,630)	59.18%	9.18%
Transfers In	—	—	—	—	0.00%	-50.00%
Transfers Out	(17,774,000)	(17,774,000)	(1,731,663)	(16,042,337)	9.74%	-40.26%
Total Transfers	(32,375,000)	(32,375,000)	(10,373,033)	(22,001,967)	32.04%	-17.96%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (10,767,260)	(12,215,579)	12,764,051	24,979,630		

Beginning Available Resources	67,942,410
Prior Period Adjustment	—
Year-End Investment Market Value Adjustment	—
Ending Available Resources	80,706,461
Revenue Risk	5,300,000
Capital Reserve	3,000,000
Expense Risk	18,700,000
Working Capital	25,500,000
Targeted Reserve Level	52,500,000
Total Non-Restricted Resources Available	$ 28,206,461

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Power and Light Capital Projects Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Penalties	—	—	—	—	0.00%	-50.00%
Connection Charges	—	—	—	—	0.00%	-50.00%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Temporary Service	—	—	—	—	0.00%	-50.00%
Rental Income	—	—	—	—	0.00%	-50.00%
Transmission Wheeling	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	—	—	—	—	0.00%	-50.00%
Operating Expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Retiree Benefits	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Projects	17,774,000	30,564,606	1,263,757	29,300,849	4.13%	-45.87%
Capital Operating	—	—	—	—	0.00%	-50.00%
Debt Service	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	17,774,000	30,564,606	1,263,757	29,300,849	4.13%	-45.87%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Interfund Charges for Support Services	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-50.00%
Income (Loss) Before Transfers	(17,774,000)	(30,564,606)	(1,263,757)	29,300,849	4.13%	-45.87%
Capital Contributions	—	—	—	—	0.00%	-50.00%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	16,924,000	16,924,000	1,731,663	15,192,337	10.23%	-39.77%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	16,924,000	16,924,000	1,731,663	15,192,337	10.23%	-39.77%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (850,000)	(13,640,606)	467,906	14,108,512		

Beginning Unassigned Fund Balance	—
Prior Period Encumbrances	(7,883,010)
Cancellation of Prior Year Encumbrances	93,381
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance	(7,321,723)
Current Year Encumbrances	1,082,389
Prior Year Encumbrances	6,239,334
Total Fund Balance	$ —

Power and Light - Open Capital Projects
As of December 31, 2024

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
200815	T&D Sys IMPROVEMENTS	$ -	410,276.19	410,276.19	921.36	80,921.00	328,433.83
200828	FIBER OPTIC PROGRAM	250,000.00	128,026.90	378,026.90	91,208.99	57,925.33	228,892.58
201106	69 KV SUBSTATION FACILITIES	-	109,994.57	109,994.57	33,508.25	-	76,486.32
201405	SUBSTATION SECURITY PROJECT	-	145,422.09	145,422.09	115,228.30	-	30,193.79
201510	Sys OpS / DISPATCH	-	43,034.77	43,034.77	31,830.50	-	11,204.27
201603	69 KV Trans LINE REBUIL	-	750,678.08	750,678.08	-	-	750,678.08
201605	Sys OpS WORK AREA	-	1,319,842.18	1,319,842.18	-	-	1,319,842.18
201703	BV GROUND WATER	-	233,677.52	233,677.52	49,727.93	22,164.57	161,785.02
201706	SUBSTATION K SWITCHGEAR &	-	146,637.27	146,637.27	146,316.11	-	321.16
201710	Mo CITY DIVESTITURE	-	266,224.15	266,224.15	224,188.31	42,035.34	0.50
201804	SUBSTATION E SWITCHGEAR REPLACEMENT	-	2,042,147.43	2,042,147.43	79,338.22	39,560.00	1,923,249.21
202101	Substation Fiber Optic Network	335,000.00	990,798.23	1,325,798.23	12,125.00	844,909.94	468,763.29
202102	Traffic Controller Upgrades	-	36,656.00	36,656.00	27,715.00	-	8,941.00
202103	Traffic Camera System Upgrades	-	6,837.00	6,837.00	-	-	6,837.00
202107	Motorola APX Radio Purchase Phase 2	-	67,716.89	67,716.89	-	26,242.24	41,474.65
202108	Operations APC UPS Battery Replace	145,000.00	174,700.00	319,700.00	-	-	319,700.00
202109	Substation Modeling	150,000.00	150,000.00	300,000.00	-	-	300,000.00
202111	Transmission Pole Replacement Prog	100,000.00	494,006.36	594,006.36	261,836.87	17,750.00	314,419.49
202201	Substation A Transformer T-9 Mtce	-	106,745.00	106,745.00	-	-	106,745.00
202202	Substation N Transformer T-1 Maint	-	180,000.00	180,000.00	-	-	180,000.00
202205	Desert Storm Switchgear Cabinets	250,000.00	500,022.75	750,022.75	114,642.87	181,456.71	453,923.17
202206	T & D Road Improvement Projects	-	1,001,380.44	1,001,380.44	878,738.58	42,535.00	80,106.86
202208	Traffic Signal Detection Systems	60,000.00	78,774.27	138,774.27	10,190.00	53,194.23	75,390.04
202210	IPL Service Center PBX Upgrade to I	15,000.00	100,000.00	115,000.00	-	-	115,000.00
202308	Substn & Trans Upgrade &Replacement	-	388,400.13	388,400.13	-	-	388,400.13
202314	Construction of New Substation S	3,500,000.00	6,000,000.00	9,500,000.00	4,064,187.00	-	5,435,813.00
202315	Construct New Trans System Sub S	2,500,000.00	1,350,000.00	3,850,000.00	-	-	3,850,000.00
202316	Construct 6 New Dist Feeders Sub S	1,250,000.00	892,273.00	2,142,273.00	29,465.75	6,286.25	2,106,521.00
202401	Purchase Evergy 69kV Line	2,500,000.00	1,187,776.40	3,687,776.40	2,682.45	5,093.95	3,680,000.00
202405	Emergency Replacement Trans Poles	-	250,000.00	250,000.00	0.07	42,751.68	207,248.25
202406	Service Center Upgrades	500,000.00	419,926.30	919,926.30	35,590.95	204,226.69	680,108.66
202410	T & D System Improvements	-	500,000.00	500,000.00	93,856.59	755.00	405,388.41
202411	SCADA/EMS Software/Hardware Upgrade	-	301,642.19	301,642.19	125,520.00	62,954.65	113,167.54
202503	T & D Truck Shed	1,850,000.00	(850,000.00)	1,000,000.00	-	-	1,000,000.00
202504	Blue Valley Chimney Demolition	1,500,000.00	-	1,500,000.00	327,300.00	-	1,172,700.00
202505	Emergency Replacement Trans Poles	250,000.00	-	250,000.00	-	-	250,000.00
202507	Emergent Maintenance Production	440,000.00	-	440,000.00	288,192.00	-	151,808.00
202508	Substation/Trans Upgrade & Replace	424,000.00	-	424,000.00	-	-	424,000.00
202509	T & D Road Improvement Projects	500,000.00	-	500,000.00	-	900.00	499,100.00
202510	T & D System Improvements	500,000.00	-	500,000.00	-	-	500,000.00
202511	Substation Battery Charger	50,000.00	-	50,000.00	-	-	50,000.00
202512	Service Center Exterior Upgrades	105,000.00	-	105,000.00	-	-	105,000.00
202513	Substation H Switchgear Upgrades	500,000.00	-	500,000.00	-	-	500,000.00
202514	Fleet & Equip-10 Year Replacements	850,000.00	-	850,000.00	-	-	850,000.00
1851	Transportation Clearing	-	-	-	277,412.00	-	(277,412.00)
		$ 18,524,000.00	19,923,616.11	38,447,616.11	7,321,723.10	1,731,662.58	29,394,230.43

	Current Year Budget	Prior Year Budget (Enc Roll)	Total
Budget	$ 30,564,606.00	7,883,010.11	38,447,616.11
Less Expenditures	181,367.63	1,550,294.95	1,731,662.58
Less Encumbrances	1,082,389.16	6,239,333.94	7,321,723.10
Total Available	$ 29,300,849.21	93,381.22	29,394,230.43

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Water
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 50.00% of Year	Percent From Budget
	Original	Amended				
Operating Revenues:						
Charges for Services	$ 32,297,000	32,297,000	17,221,289	(15,075,711)	53.32%	3.32%
Penalties	200,000	200,000	293,416	93,416	146.71%	96.71%
Connection/Disconnection Charges	17,000	17,000	16,379	(621)	96.35%	46.35%
Miscellaneous	15,000	15,000	12,680	(2,320)	84.53%	34.53%
Returned Check Charges	26,000	26,000	16,650	(9,350)	64.04%	14.04%
Rental Income	85,000	85,000	86,586	1,586	101.87%	51.87%
Meter Repairs	—	—	—	—	0.00%	-50.00%
Merchandising Jobbing	—	—	1,960	1,960	0.00%	-50.00%
Total Operating Revenues	32,640,000	32,640,000	17,648,960	(14,991,040)	54.07%	4.07%
Operating expenses:						
Personnel Services	10,285,240	10,285,240	4,520,582	5,764,658	43.95%	-6.05%
Retiree Benefits	360,000	360,000	184,003	175,997	51.11%	1.11%
Other Services	17,392,582	17,392,582	7,349,520	10,043,062	42.26%	-7.74%
Supplies	4,932,500	4,932,500	4,018,283	914,217	81.47%	31.47%
Capital Projects	—	—	—	—	0.00%	-50.00%
Capital Operating	581,500	581,500	234,686	346,814	40.36%	-9.64%
Debt Service	2,536,138	2,536,138	2,245,569	290,569	88.54%	38.54%
Other Expenses	50,000	50,000	—	50,000	0.00%	-50.00%
Total Operating Expenses	36,137,960	36,137,960	18,552,643	17,585,317	51.34%	1.34%
Nonoperating Revenues (Expenses):						
Investment Income	659,000	659,000	1,031,084	372,084	156.46%	106.46%
Interfund Charges for Support Services	3,626,100	3,626,100	1,813,050	(1,813,050)	50.00%	0.00%
Miscellaneous Revenue (Expense)	15,700	15,700	10,180	(5,520)	64.84%	14.84%
Total Nonoperating Revenue (Expenses)	4,300,800	4,300,800	2,854,314	(1,446,486)	66.37%	16.37%
Income (Loss) Before Transfers	802,840	802,840	1,950,631	1,147,791	242.97%	192.97%
Transfers Out – Utility Payments In Lieu of Taxes	(3,025,000)	(3,025,000)	(1,729,644)	(1,295,356)	57.18%	7.18%
Transfers In	—	—	—	—	0.00%	-50.00%
Transfers Out	(9,380,000)	(9,380,000)	(2,300,922)	(7,079,078)	24.53%	-25.47%
Total Transfers	(12,405,000)	(12,405,000)	(4,030,566)	(8,374,434)	32.49%	-17.51%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (11,602,160)	(11,602,160)	(2,079,935)	9,522,225		

Beginning Available Resources	53,660,048
Year-End Investment Market Value Adjustment	—
Ending Available Resources	51,580,113
Revenue Risk	2,000,000
Capital Reserve	6,100,000
Expense Risk	700,000
Working Capital	5,600,000
Targeted Reserve Level	14,400,000
Total Non-Restricted Resources Available	$ 37,180,113

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Water Capital Projects Fund
For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 50.00% of Year	Percent From Budget
Operating Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Penalties	—	—	—	—	0.00%	-50.00%
Connection/Disconnection Charges	—	—	—	—	0.00%	-50.00%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Returned Check Charges	—	—	—	—	0.00%	-50.00%
Rental Income	—	—	—	—	0.00%	-50.00%
Meter Repairs	—	—	—	—	0.00%	-50.00%
Merchandising Jobbing	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	—	—	—	—	0.00%	-50.00%
Operating expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Retiree Benefits	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Projects	9,380,000	27,113,556	2,159,323	24,954,233	7.96%	-42.04%
Capital Operating	—	—	—	—	0.00%	-50.00%
Debt Service	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	9,380,000	27,113,556	2,159,323	24,954,233	7.96%	-42.04%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Interfund Charges for Support Services	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-50.00%
Income (Loss) Before Transfers	(9,380,000)	(27,113,556)	(2,159,323)	24,954,233	7.96%	-42.04%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	9,380,000	9,380,000	2,300,922	7,079,078	24.53%	-25.47%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	9,380,000	9,380,000	2,300,922	7,079,078	24.53%	-25.47%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(17,733,556)	141,599	17,875,155		

Beginning Unassigned Fund Balance	—
Prior Period Encumbrances	(2,476,389)
Cancellation of Prior Year Encumbrances	—
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance	(2,334,790)
Current Year Encumbrances	1,681,487
Prior Year Encumbrances	653,303
Total Fund Balance	$ —

Water - Open Capital Projects
As of December 31, 2024

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
400708	TREATMENT Plt DISCHARGE	$ -	1,220,457.63	1,220,457.63	44,602.63	3,270.00	1,172,585.00
401003	FUTURE Prod WELLS	500,000.00	885,263.52	1,385,263.52	9,130.31	163,701.21	1,212,432.00
401301	23RD ST MAIN REPLACEMENT	-	311,672.57	311,672.57	359,654.60	201,488.70	(249,470.73)
401402	LAGOON CLEANOUT	-	311,100.00	311,100.00	-	30,000.00	281,100.00
401505	Dist Sys IMPROVE	-	244,781.00	244,781.00	23,651.24	7,174.64	213,955.12
401601	FILTER BACKWASH OUTFALL	-	190,325.00	190,325.00	-	-	190,325.00
401602	Plt DISCHARGE OUTFALL	-	459,824.48	459,824.48	-	-	459,824.48
401608	LIME SILO	-	1,756,438.67	1,756,438.67	144,440.68	1,314,488.20	297,509.79
401703	Maint BUILDING AT CBP	-	200,000.00	200,000.00	-	-	200,000.00
401804	Filter Valve House Roof Improvement	-	97,292.00	97,292.00	-	-	97,292.00
401818	30" Steel Transmission Main Assess	-	156,300.00	156,300.00	-	-	156,300.00
401822	Main Replacement-24Hwy/Northern/RR	-	240,166.00	240,166.00	-	-	240,166.00
402002	39th Street Reservoir	-	13,455.30	13,455.30	13,455.30	-	-
402007	Courtney Bend Emergency Generator	-	1,150,000.00	1,150,000.00	-	-	1,150,000.00
402008	Wellfield Overhead Electrical Imp	-	1,000,000.00	1,000,000.00	-	-	1,000,000.00
402009	Main Replace Sheley/Claremont/Norw	-	188,790.00	188,790.00	-	-	188,790.00
402101	Main Replacement Ralston 31st/29th	-	39,017.00	39,017.00	132.00	-	38,885.00
402102	Main Replacement 3rd St & Jennings	-	436,013.00	436,013.00	-	-	436,013.00
402103	Main Replacement Truman Road	-	86,890.00	86,890.00	-	-	86,890.00
402105	Main Replacement Sheley	-	89,229.50	89,229.50	-	-	89,229.50
402106	Main Replacement Sheley & Northern	-	451,631.16	451,631.16	-	-	451,631.16
402107	Facility Improvements/Const/Maint	-	1,695,662.97	1,695,662.97	45,662.97	-	1,650,000.00
402108	Basin Drive Improvements	250,000.00	32,348.00	282,348.00	-	117,431.76	164,916.24
402207	CB Electrical Switchgear Improvemen	-	200,000.00	200,000.00	-	-	200,000.00
402301	IT Infrastructure Upgrade	-	9,034.80	9,034.80	-	-	9,034.80
402302	HSPS HVAC Improvements	-	143,480.00	143,480.00	-	-	143,480.00
402303	Lime Silo Recoating	-	400,000.00	400,000.00	-	-	400,000.00
402401	Fiber Optic Upgrades	-	500,000.00	500,000.00	298,068.00	198,712.00	3,220.00
402402	Lime Slaker No. 6	-	16,692.00	16,692.00	-	-	16,692.00
402403	Sludge House Piping Improvements	100,000.00	200,000.00	300,000.00	-	-	300,000.00
402410	Springbranch Garage Complex	2,130,000.00	-	2,130,000.00	-	-	2,130,000.00
402501	Horizontal Collector Wheel Rehab	750,000.00	-	750,000.00	-	-	750,000.00
402502	Chlorinator Improvements	100,000.00	-	100,000.00	8,849.00	63,336.00	27,815.00
402503	Evaporator Improvements	100,000.00	-	100,000.00	50,229.31	58,841.69	(9,071.00)
402504	M-291 Wellfield Header	300,000.00	-	300,000.00	-	-	300,000.00
402506	Vehicle Replacement	150,000.00	-	150,000.00	-	79,749.00	70,251.00
9749	MAIN REPLACEMENT PROGRAM	5,000,000.00	7,094,471.13	12,094,471.13	1,248,256.58	51,390.27	10,794,824.28
9952	SECURITY UPGRADES	-	389,610.00	389,610.00	88,657.62	11,338.40	289,613.98
		$ 9,380,000.00	20,209,945.73	29,589,945.73	2,334,790.24	2,300,921.87	24,954,233.62

	Budget	Budget (Enc Roll)	Total
Budget	$ 27,113,556.37	2,476,389.36	29,589,945.73
Less Expenditures	477,836.09	1,823,085.78	2,300,921.87
Less Encumbrances	1,681,486.66	653,303.58	2,334,790.24
Total Available	$ 24,954,233.62	-	24,954,233.62

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Sanitary Sewer
For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 50.00% of Year	Percent From Budget
Operating revenues:						
Charges for Services	$ 35,765,212	35,765,212	17,908,832	(17,856,380)	50.07%	0.07%
Penalties	200,000	200,000	—	(200,000)	0.00%	-50.00%
Total operating revenues	35,965,212	35,965,212	17,908,832	(18,056,380)	49.79%	-0.21%
Operating expenses:						
Personnel Services	6,894,894	6,894,894	3,005,048	3,889,846	43.58%	-6.42%
Retiree Benefits	460,000	460,000	197,315	262,685	42.89%	-7.11%
Other Services	16,825,513	16,825,513	7,950,978	8,874,535	47.26%	-2.74%
Supplies	1,375,900	1,375,900	902,962	472,938	65.63%	15.63%
Capital Projects	—	—	—	—	0.00%	-50.00%
Capital Operating	296,300	296,300	169,920	126,380	57.35%	7.35%
Debt Service	6,240,079	6,240,079	4,970,884	1,269,195	79.66%	29.66%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	32,092,686	32,092,686	17,197,107	14,895,579	53.59%	3.59%
Nonoperating Revenues (Expenses):						
Investment Income	326,000	326,000	728,304	402,304	223.41%	173.41%
Miscellaneous Revenue (Expense)	7,900	7,900	4,879	(3,021)	61.76%	11.76%
Total Nonoperating Revenue (Expenses)	333,900	333,900	733,183	399,283	219.58%	169.58%
Income (Loss) Before Transfers	4,206,426	4,206,426	1,444,908	(2,761,518)	34.35%	-15.65%
Transfers Out – Utility Payments In Lieu of Taxes	(3,296,612)	(3,296,612)	(1,849,285)	(1,447,327)	56.10%	6.10%
Transfers In	10,000	10,000	10,000	—	100.00%	50.00%
Transfers Out	(5,505,000)	(5,505,000)	(1,555,843)	(3,949,157)	28.26%	-21.74%
Total Transfers	(8,791,612)	(8,791,612)	(3,395,128)	(5,396,484)	38.62%	-11.38%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (4,585,186)	(4,585,186)	(1,950,220)	2,634,966		

Beginning Available Resources	37,459,064
Year-End Investment Market Value Adjustment	—
Ending Available Resources	35,508,844
Revenue Risk	1,200,000
Capital Reserve	4,000,000
Expense Risk	700,000
Working Capital	6,800,000
Targeted Reserve Level	12,700,000
Total Non-Restricted Resources Available	$ 22,808,844

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Sanitary Sewer Capital Projects Fund
For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 50.00% of Year	Percent From Budget
Operating revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Penalties	—	—	—	—	0.00%	-50.00%
Total operating revenues	—	—	—	—	0.00%	-50.00%
Operating expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Retiree Benefits	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Projects	5,505,000	19,597,819	5,126,672	14,471,147	26.16%	-23.84%
Capital Operating	—	—	—	—	0.00%	-50.00%
Debt Service	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	5,505,000	19,597,819	5,126,672	14,471,147	26.16%	-23.84%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-50.00%
Income (Loss) Before Transfers	(5,505,000)	(19,597,819)	(5,126,672)	14,471,147	26.16%	-23.84%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	5,505,000	5,505,000	1,555,759	3,949,241	28.26%	-21.74%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	5,505,000	5,505,000	1,555,759	3,949,241	28.26%	-21.74%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(14,092,819)	(3,570,913)	10,521,906		

Beginning Unassigned Fund Balance	—
Prior Period Encumbrances	(2,317,525)
Cancellation of Prior Year Encumbrances	16,407
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance	(5,872,031)
Current Year Encumbrances	4,769,898
Prior Year Encumbrances	1,102,133
Total Fund Balance	$ —

Sanitary Sewer - Open Capital Projects
As of December 31, 2024

PROJECT	PROJECT TITLE		ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
301201	BURR OAK EAST	$	-	1,035,327.15	1,035,327.15	-	-	1,035,327.15
301202	CRACKERNECK-VAN HOOK SEWER		-	529,163.59	529,163.59	-	-	529,163.59
301701	SCADA UPGRADE		-	77,507.78	77,507.78	-	-	77,507.78
301706	TREATMENT FACILITY IMPROVEMENT		-	226,533.13	226,533.13	226,457.00	-	76.13
302002	Arlington Improvements		-	100,000.00	100,000.00	-	-	100,000.00
302004	Neighborhood Projects 2019-20		150,000.00	1,640,872.12	1,790,872.12	312,156.73	198,889.64	1,279,825.75
302005	Biosolids Handling		-	991,019.78	991,019.78	-	-	991,019.78
302006	Raw Pumps & Screening		-	579,279.41	579,279.41	-	-	579,279.41
302007	Electrical Substation Rehab		-	158,690.00	158,690.00	8,628.00	20,723.00	129,339.00
302008	RCTP Fence		-	36,015.56	36,015.56	-	-	36,015.56
302101	Sanitation Sewer Evaluation Survey		100,000.00	106,982.83	206,982.83	-	-	206,982.83
302102	Raymond Harkless Mills San Imp		-	200,000.00	200,000.00	182,579.26	118,132.86	(100,712.12)
302103	Pump Station Imp & Maintenance		150,000.00	718,240.98	868,240.98	-	-	868,240.98
302105	Piping Rehabilitation		-	14,332.50	14,332.50	14,332.50	-	-
302201	Upper Adair Interceptor		1,000,000.00	400,475.14	1,400,475.14	29,701.26	21,699.00	1,349,074.88
302202	Crackerneck Creek Slope Rehab		-	2,114,316.04	2,114,316.04	116,355.85	25,645.00	1,972,315.19
302203	Sanitary Sewer Main Reloc from Stre		300,000.00	700,000.00	1,000,000.00	-	-	1,000,000.00
302204	RCTP - Septic Pumper		-	300,000.00	300,000.00	-	-	300,000.00
302205	Clarifier Rehabilitation		-	4,001,366.44	4,001,366.44	4,942,059.83	35,741.87	(976,435.26)
302206	Railing Safety RCPS & SCPS		-	14,083.09	14,083.09	-	-	14,083.09
302301	Sludge Thickening Process Improve		800,000.00	600,000.00	1,400,000.00	-	-	1,400,000.00
302401	Cost of Service Study		-	100,000.00	100,000.00	-	-	100,000.00
302402	Grit Removal Improvements-RCPS		-	750,000.00	750,000.00	-	-	750,000.00
302403	Pressure Cleaning Truck		-	250,000.00	250,000.00	-	188,770.75	61,229.25
302410	Springbranch Garage Complex		2,130,000.00	-	2,130,000.00	-	-	2,130,000.00
302501	Camera Truck		375,000.00	-	375,000.00	22,286.57	352,713.43	-
9757	TRENCHLESS TECHNOLOGY		500,000.00	766,138.73	1,266,138.73	17,474.10	593,443.60	655,221.03
		$	5,505,000.00	16,410,344.27	21,915,344.27	5,872,031.10	1,555,759.15	14,487,554.02

		Current Year Budget	Prior Year Budget (Enc Roll)	Total
Budget	$	19,597,819.10	2,317,525.17	21,915,344.27
Less Expenditures		356,774.06	1,198,985.09	1,555,759.15
Less Encumbrances		4,769,898.22	1,102,132.88	5,872,031.10
Total Available	$	14,471,146.82	16,407.20	14,487,554.02

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Events Center Debt Service
For the period ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 50.00% of Year	Percent From Budget
Operating revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total operating revenues	—	—	—	—	0.00%	-50.00%
Operating Expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	5,684,876	—	—	—	0.00%	-50.00%
Debt Service	5,935,200	5,935,200	1,146,342	4,788,858	19.31%	-30.69%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	11,620,076	5,935,200	1,146,342	4,788,858	19.31%	-30.69%
Nonoperating Revenues (Expenses):						
Investment Income	100,000	100,000	164,543	64,543	164.54%	114.54%
Miscellaneous Revenue (Expense)	—	—	13,850	13,850	0.00%	-50.00%
Sales Tax	4,500,000	4,500,000	1,126,967	(3,373,033)	25.04%	-24.96%
Total Nonoperating Revenue (Expenses)	4,600,000	4,600,000	1,305,360	(3,294,640)	28.38%	-21.62%
Income (Loss) Before Transfers	(7,020,076)	(1,335,200)	159,018	1,494,218	-11.91%	-61.91%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	—	—	662	(662)	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	—	—	662	(662)	0.00%	-50.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (7,020,076)	(1,335,200)	159,680	1,494,880		

Beginning Available Resources	(1,130,628)
Less Prior Year Expenses	—
Year-End Investment Market Value Adjustment	—
Ending Available Resources	$ (970,948)

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Events Center Debt Service Capital Project Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total operating revenues	—	—	—	—	0.00%	-50.00%
Operating Expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	4,352,800	9,081,739	7,570,387	1,511,352	83.36%	33.36%
Debt Service	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	4,352,800	9,081,739	7,570,387	1,511,352	83.36%	33.36%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Sales Tax	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-50.00%
Income (Loss) Before Transfers	(4,352,800)	(9,081,739)	(7,570,387)	1,511,352	83.36%	33.36%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	4,352,800	4,352,800	1,028,949	3,323,851	23.64%	-26.36%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	4,352,800	4,352,800	1,028,949	3,323,851	23.64%	-26.36%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(4,728,939)	(6,541,438)	(1,812,499)		

Beginning Unassigned Fund Balance	—
Prior Period Encumbrances	(2,139,518)
Cancellation of Prior Year Encumbrances	356,219
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance	(8,324,737)
Current Year Encumbrances	6,663,772
Prior Year Encumbrances	1,627,596
Total Fund Balance	$ (33,369)

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Central Garage

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating revenues:						
Charges for Services	$ 3,194,700	3,194,700	1,634,862	(1,559,838)	51.17%	1.17%
Miscellaneous	567,500	567,500	266,328	(301,172)	46.93%	-3.07%
Total Operating Revenues	3,762,200	3,762,200	1,901,190	(1,861,010)	50.53%	0.53%
Operating Expenses:						
Personnel Services	942,060	942,060	399,935	542,125	42.45%	-7.55%
Retiree Benefits	57,200	57,200	18,834	38,366	32.93%	-17.07%
Other Services	1,110,600	1,110,600	1,128,264	(17,664)	101.59%	51.59%
Supplies	1,293,800	1,293,800	1,236,021	57,779	95.53%	45.53%
Capital Outlay	—	—	96,899	(96,899)	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	3,403,660	3,403,660	2,879,953	523,707	84.61%	34.61%
Nonoperating Revenues (Expenses):						
Investment Income	7,500	7,500	21,078	13,578	281.04%	231.04%
Miscellaneous Revenue (Expense)	—	—	9,824	9,824	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	7,500	7,500	30,902	23,402	412.03%	362.03%
Income (Loss) Before Transfers	366,040	366,040	(947,861)	(1,313,901)	-258.95%	-308.95%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	—	—	—	—	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ 366,040	366,040	(947,861)	(1,313,901)		
Unassigned Fund Balance at Beginning of Year			(288,006)			
Cancellation of Prior Year Encumbrances			7,876			
Change in Other Fund Balance Components During the Year			(4,813)			
GAAP Components - OPEB and LAGERS			1,349,361			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			116,557			
Other Net Position Components:						
Assigned - Current Year Encumbrances			1,216,145			
Assigned - Prior Year Encumbrances			—			
Total Fund Balance			$ 1,332,702			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Staywell Health Care

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating revenues:						
Charges for Services	$ 20,534,900	20,534,900	10,655,564	(9,879,336)	51.89%	1.89%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	20,534,900	20,534,900	10,655,564	(9,879,336)	51.89%	1.89%
Operating Expenses:						
Personnel Services	487,600	487,600	296,525	191,075	60.81%	10.81%
Other Services	24,460,900	24,460,900	12,667,802	11,793,098	51.79%	1.79%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	24,948,500	24,948,500	12,964,327	11,984,173	51.96%	1.96%
Nonoperating Revenues (Expenses):						
Investment Income	155,000	155,000	164,728	9,728	106.28%	56.28%
Miscellaneous Revenue (Expense)	1,236,600	1,236,600	1,282,458	45,858	103.71%	53.71%
Total Nonoperating Revenue (Expenses)	1,391,600	1,391,600	1,447,186	55,586	103.99%	53.99%
Income (Loss) Before Transfers	(3,022,000)	(3,022,000)	(861,577)	2,160,423	28.51%	-21.49%
Transfers In - American Rescue Plan	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	—	—	—	—	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ (3,022,000)	(3,022,000)	(861,577)	2,160,423		
Unassigned Fund Balance at Beginning of Year			5,791,472			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			4,929,895			
Other Net Position Components:						
Assigned - Current Year Encumbrances			58,000			
Assigned - Prior Year Encumbrances			—			
Total Fund Balance			$ 4,987,895			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Workers' Compensation

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Operating revenues:						
Charges for Services	$ 3,918,000	3,918,000	1,973,257	(1,944,743)	50.36%	0.36%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	3,918,000	3,918,000	1,973,257	(1,944,743)	50.36%	0.36%
Operating Expenses:						
Personnel Services	10,013	10,013	27,917	(17,904)	278.81%	228.81%
Other Services	3,952,140	3,952,140	2,688,192	1,263,948	68.02%	18.02%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	3,962,153	3,962,153	2,716,109	1,246,044	68.55%	18.55%
Nonoperating Revenues (Expenses):						
Investment Income	100,000	100,000	103,188	3,188	103.19%	53.19%
Miscellaneous Revenue (Expense)	—	—	29,624	29,624	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	100,000	100,000	132,812	32,812	132.81%	82.81%
Income (Loss) Before Transfers	55,847	55,847	(610,040)	(665,887)	-1092.34%	-1142.34%
Transfers In	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	—	—	—	—	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ 55,847	55,847	(610,040)	(665,887)		
Unassigned Fund Balance at Beginning of Year			(8,582,073)			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			(9,192,113)			
Other Net Position Components:						
Restricted - Work Comp Escrow						
Assigned - Current Year Encumbrances			115,584			
Assigned - Prior Year Encumbrances			334			
Total Fund Balance			$ (9,076,195)			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Risk Management

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	**Amended**	**(Budget Basis)**	**Budget**	**50.00% of Year**	**Budget**
Operating revenues:						
Charges for Services	$ 3,193,000	3,193,000	1,596,100	(1,596,900)	49.99%	-0.01%
Miscellaneous	—	—	651,112	651,112	0.00%	-50.00%
Total Operating Revenues	3,193,000	3,193,000	2,247,212	(945,788)	70.38%	20.38%
Operating Expenses:						
Personnel Services	10,035	10,035	—	10,035	0.00%	-50.00%
Other Services	4,454,701	4,454,701	2,694,072	1,760,629	60.48%	10.48%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	4,464,736	4,464,736	2,694,072	1,770,664	60.34%	10.34%
Nonoperating Revenues (Expenses):						
Investment Income	30,000	30,000	5,278	(24,722)	17.59%	-32.41%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	30,000	30,000	5,278	(24,722)	17.59%	-32.41%
Income (Loss) Before Transfers	(1,241,736)	(1,241,736)	(441,582)	800,154	35.56%	-14.44%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	—	—	—	—	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ (1,241,736)	(1,241,736)	(441,582)	800,154		
Unassigned Fund Balance at Beginning of Year			(2,460,631)			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			3,407,253			
Year-end investment market value adjustment			—			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			505,040			
Other Net Position Components:						
Assigned - Current Year Encumbrances			54,756			
Assigned - Prior Year Encumbrances			74,597			
Total Fund Balance			$ 634,393			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Finance & Support Services

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating revenues:						
Charges for Services	$ 13,117,510	13,117,510	6,557,815	(6,559,695)	49.99%	-0.01%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	13,117,510	13,117,510	6,557,815	(6,559,695)	49.99%	-0.01%
Operating Expenses:						
Personnel Services	6,183,457	6,402,057	2,586,345	3,815,712	40.40%	-9.60%
Retiree Benefits	231,000	231,000	93,495	137,505	40.47%	-9.53%
Other Services	5,584,919	5,584,919	3,960,970	1,623,949	70.92%	20.92%
Supplies	74,300	74,300	31,162	43,138	41.94%	-8.06%
Capital Outlay	83,050	83,050	100,915	(17,865)	121.51%	71.51%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	12,156,726	12,375,326	6,772,887	5,602,439	54.73%	4.73%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	1,398	1,398	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	1,398	1,398	0.00%	-50.00%
Income (Loss) Before Transfers	960,784	742,184	(213,674)	(955,858)	-28.79%	-78.79%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In – CARES Act	—	—	—	—	0.00%	-50.00%
Transfers Out	(1,681,668)	(1,681,668)	—	(1,681,668)	0.00%	-50.00%
Total Transfers	(1,681,668)	(1,681,668)	—	(1,681,668)	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ (720,884)	(939,484)	(213,674)	725,810		
Unassigned Fund Balance at Beginning of Year			(2,762,630)			
Cancellation of Prior Year Encumbrances			1,658			
Change in Other Fund Balance Components During the Year			—			
GAAP Components - OPEB and LAGERS			3,974,504			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			999,858			
Other Net Position Components:						
Assigned - Current Year Encumbrances			491,948			
Assigned - Prior Year Encumbrances			198,003			
Total Fund Balance			$ 1,689,809			

CITY OF INDEPENDENCE, MISSOURI

Budgetary Comparison Schedule

Finance & Support Services Capital Project Fund

For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Amended	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Operating revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Miscellaneous	—	—	—	—	0.00%	-50.00%
Total Operating Revenues	—	—	—	—	0.00%	-50.00%
Operating Expenses:						
Personnel Services	—	—	—	—	0.00%	-50.00%
Retiree Benefits	—	—	—	—	0.00%	-50.00%
Other Services	—	—	—	—	0.00%	-50.00%
Supplies	—	—	—	—	0.00%	-50.00%
Capital Outlay	1,018,334	1,018,334	—	1,018,334	0.00%	-50.00%
Other Expenses	—	—	—	—	0.00%	-50.00%
Total Operating Expenses	1,018,334	1,018,334	—	1,018,334	0.00%	-50.00%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-50.00%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-50.00%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-50.00%
Income (Loss) Before Transfers	(1,018,334)	(1,018,334)	—	1,018,334	0.00%	-50.00%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-50.00%
Transfers In	1,681,668	1,681,668	—	1,681,668	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Transfers	1,681,668	1,681,668	—	1,681,668	0.00%	-50.00%
Change In Net Position (Budget Basis)	$ 663,334	663,334	—	(663,334)		
Unassigned Fund Balance at Beginning of Year			—			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Ending Unassigned Fund Balance Non-GAAP Basis, 12/31/24			—			
Other Net Position Components:						
Assigned - Current Year Encumbrances			—			
Assigned - Prior Year Encumbrances			—			
Total Fund Balance			$ —			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Debt Service - Neighborhood Improvement Districts
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Charges for Services	$ 9,289	9,289	—	(9,289)	0.00%	-50.00%
Investment Income (Loss)	2,000	2,000	2,111	111	105.55%	55.55%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	11,289	11,289	2,111	(9,178)	18.70%	-31.30%
Expenditures:						
General Government	—	—	10	(10)	0.00%	-50.00%
Debt Service	1,000	1,000	—	1,000	0.00%	-50.00%
Total Expenditures	1,000	1,000	10	990	1.00%	-49.00%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total expenditures and other financing uses	1,000	1,000	10	990	1.00%	-49.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ 10,289	10,289	2,101	(8,188)		
Unassigned Fund Balance at Beginning of Year			113,079			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			115,180			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Total Fund Balance			$ 115,180			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Street Improvements Capital Project Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Charges for Services	$	—	—	2,799	2,799	0.00%	-50.00%
Investment Income		—	—	(25)	(25)	0.00%	-50.00%
Intergovernmental		—	—	—	—	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		—	—	2,774	2,774	0.00%	-50.00%
Other Financing Sources:							
Transfers In		10,745,086	10,745,086	5,582,007	(5,163,079)	51.95%	1.95%
Total Other Financing Sources		10,745,086	10,745,086	5,582,007	(5,163,079)	51.95%	1.95%
Total Revenues and Other Financing Sources		10,745,086	10,745,086	5,584,781	(5,160,305)	51.98%	1.98%
Expenditures:							
Public Works		—	—	148,963	(148,963)	0.00%	-50.00%
Culture and Recreation		—	—	—	—	0.00%	-50.00%
Capital Outlay		10,745,086	23,152,797	6,287,306	16,865,491	27.16%	-22.84%
Total Expenditures		10,745,086	23,152,797	6,436,269	16,716,528	27.80%	-22.20%
Other Financing Uses:							
Transfers Out/Capital Outlay		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses		10,745,086	23,152,797	6,436,269	16,716,528	27.80%	-22.20%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	—	(12,407,711)	(851,488)	11,556,223		
Unassigned Fund Balance at Beginning of Year				(499,899)			
Cancellation of Prior Year Encumbrances				23,607			
Change to Prior Year Encumbrances				(8,948,996)			
Year-End Investment Market Value Adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				(10,276,776)			
Other Fund Balance Components:							
Committed - Current Year Encumbrances				6,166,679			
Committed - Prior Year Encumbrances				4,146,918			
Total Fund Balance				$ 36,821			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Police Improvements Capital Project Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Investment Income	—	—	—	—	0.00%	-50.00%
Intergovernmental	—	—	—	—	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	—	—	—	—	0.00%	-50.00%
Other Financing Sources:						
Transfers In	1,450,000	1,450,000	671,924	(778,076)	46.34%	-3.66%
Total Other Financing Sources	1,450,000	1,450,000	671,924	(778,076)	46.34%	-3.66%
Total Revenues and Other Financing Sources	1,450,000	1,450,000	671,924	(778,076)	46.34%	-3.66%
Expenditures:						
Public Safey	—	—	—	—	0.00%	-50.00%
Capital Outlay	550,000	1,076,644	481,968	594,676	44.77%	-5.23%
Total Expenditures	550,000	1,076,644	481,968	594,676	44.77%	-5.23%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses	550,000	1,076,644	481,968	594,676	44.77%	-5.23%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ 900,000	373,356	189,956	(183,400)		

Unassigned Fund Balance at Beginning of Year	(4,385,005)
Cancellation of Prior Year Encumbrances	—
Change to Prior Year Encumbrances	(1,305,675)
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance, 12/31/24	(5,500,724)
Other Fund Balance Components:	
Committed - Current Year Encumbrances	481,968
Committed - Prior Year Encumbrances	5,018,756
Total Fund Balance	$ —

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Fire Improvements Capital Project Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Charges for Services	$	—	—	—	—	0.00%	-50.00%
Investment Income		—	—	—	—	0.00%	-50.00%
Intergovernmental		—	—	—	—	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		—	—	—	—	0.00%	-50.00%
Other Financing Sources:							
Transfers In		5,450,000	5,450,000	3,233,863	(2,216,137)	59.34%	9.34%
Proceeds From Bond Issuance		—	—	—	—	0.00%	-50.00%
Total Other Financing Sources		5,450,000	5,450,000	3,233,863	(2,216,137)	59.34%	9.34%
Total Revenues and Other Financing Sources		5,450,000	5,450,000	3,233,863	(2,216,137)	59.34%	9.34%
Expenditures:							
Public Safey		—	—	—	—	0.00%	-50.00%
Capital Outlay		5,450,000	5,724,320	3,457,115	2,267,205	60.39%	10.39%
Total Expenditures		5,450,000	5,724,320	3,457,115	2,267,205	60.39%	10.39%
Other Financing Uses:							
Transfers Out/Capital Outlay		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses		5,450,000	5,724,320	3,457,115	2,267,205	60.39%	10.39%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	—	(274,320)	(223,252)	51,068		
Unassigned Fund Balance at Beginning of Year				—			
Cancellation of Prior Year Encumbrances				—			
Change to Prior Year Encumbrances				(3,607,102)			
Year-End Investment Market Value Adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				(3,830,354)			
Other Fund Balance Components:							
Committed - Current Year Encumbrances				374,798			
Committed - Prior Year Encumbrances				3,455,556			
Total Fund Balance			$	—			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Revolving Public Improvements Capital Project Fund
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Charges for Services	$	—	—	—	—	0.00%	-50.00%
Investment Income (Loss)		—	—	—	—	0.00%	-50.00%
Other Revenue		—	52,000	46,132	(5,868)	88.72%	38.72%
Total Revenues		—	52,000	46,132	(5,868)	88.72%	38.72%
Expenditures:							
Public Works		—	—	—	—	0.00%	-50.00%
Culture and Recreation		—	—	—	—	0.00%	-50.00%
Capital Outlay		—	52,000	52,000	—	100.00%	50.00%
Total Expenditures		—	52,000	52,000	—	100.00%	50.00%
Other Financing Uses:							
Transfers Out/Capital Outlay		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses		—	52,000	52,000	—	100.00%	50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	—	—	(5,868)	(5,868)		
Unassigned Fund Balance at Beginning of Year				—			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Ending Unassigned Fund Balance, 12/31/24				(5,868)			
Other Fund Balance Components:							
Committed - Current Year Encumbrances				—			
Committed - Prior Year Encumbrances				5,868			
Total Fund Balance			$	—			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Buildings and Other Improvements Capital Project Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Intergovernmental	—	—	—	—	0.00%	-50.00%
Investment Income	—	—	—	—	0.00%	-50.00%
Other Revenue	—	—	2,601	2,601	0.00%	-50.00%
Total revenues	—	—	2,601	2,601	0.00%	-50.00%
Other Financing Sources:						
Debt Proceeds	—	—	—	—	0.00%	-50.00%
Transfers In	260,000	260,000	334	(259,666)	0.13%	-49.87%
Total Other Financing Sources	260,000	260,000	334	(259,666)	0.13%	-49.87%
Total Revenues and Other Financing Sources	260,000	260,000	2,935	(257,065)	1.13%	-48.87%
Expenditures:						
Public Works	—	—	—	—	0.00%	-50.00%
Culture and Recreation	—	—	—	—	0.00%	-50.00%
Capital Outlay	260,000	11,819,141	429,420	11,389,721	3.63%	-46.37%
Total Expenditures	260,000	11,819,141	429,420	11,389,721	3.63%	-46.37%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total expenditures and other financing uses	260,000	11,819,141	429,420	11,389,721	3.63%	-46.37%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(11,559,141)	(426,485)	11,132,656		

Unassigned Fund Balance at Beginning of Year	(1,995,897)
Cancellation of Prior Year Encumbrances	—
Change in Other Fund Balance Components During the Year	882,053
Year-End Investment Market Value Adjustment	—
Ending Unassigned Fund Balance, 12/31/24	(1,540,329)
Other Fund Balance Components:	
Committed - Current Year Encumbrances	17,071
Committed - Prior Year Encumbrances	202,347
Restricted - Debt Reserve Project Accounts - Capital Projects	10,033,251
Total Fund Balance	$ 8,712,340

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Storm Drainage Capital Project Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Investment Income	—	—	—	—	0.00%	-50.00%
Intergovernmental	—	5,000,000	990,636	(4,009,364)	19.81%	-30.19%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total revenues	—	5,000,000	990,636	(4,009,364)	19.81%	-30.19%
Other financing sources:						
Transfers in	7,583,017	7,583,017	1,014,589	(6,568,428)	13.38%	-36.62%
Total other financing sources	7,583,017	7,583,017	1,014,589	(6,568,428)	13.38%	-36.62%
Total revenues and other financing sources	7,583,017	12,583,017	2,005,225	(10,577,792)	15.94%	-34.06%
Expenditures:						
Public Works	—	—	—	—	0.00%	-50.00%
Culture and Recreation	—	—	—	—	0.00%	-50.00%
Capital Outlay	7,583,017	15,620,255	5,456,625	10,163,630	34.93%	-15.07%
Total Expenditures	7,583,017	15,620,255	5,456,625	10,163,630	34.93%	-15.07%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total expenditures and other financing uses	7,583,017	15,620,255	5,456,625	10,163,630	34.93%	-15.07%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(3,037,238)	(3,451,400)	(414,162)		

Unassigned Fund Balance at Beginning of Year	—
Cancellation of Prior Year Encumbrances	—
Change to Prior Year Encumbrances	(2,508,038)
Change in Other Fund Balance Components During the Year	—
Ending Unassigned Fund Balance, 12/31/24	(5,959,438)
Fund Balance Components:	
Committed - Current Year Encumbrances	4,363,439
Committed - Prior Year Encumbrances	1,595,999
Total Fund Balance	$ —

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Park Improvements Capital Project Fund
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Charges for Services	$ —	—	—	—	0.00%	-50.00%
Investment Income (Loss)	—	—	—	—	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total revenues	—	—	—	—	0.00%	-50.00%
Other financing sources:						
Transfers in	555,000	555,000	81,730	(473,270)	14.73%	-35.27%
Total other financing sources	555,000	555,000	81,730	(473,270)	14.73%	-35.27%
Total revenues and other financing sources	555,000	555,000	81,730	(473,270)	14.73%	-35.27%
Expenditures:						
Public Works	—	15,000	15,000	—	100.00%	50.00%
Culture and Recreation	—	—	—	—	0.00%	-50.00%
Capital Outlay	555,000	1,567,806	288,346	1,279,460	18.39%	-31.61%
Total Expenditures	555,000	1,582,806	303,346	1,279,460	19.17%	-30.83%
Other Financing Uses:						
Transfers Out/Capital Outlay	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	—	—	—	—	0.00%	-50.00%
Total expenditures and other financing uses	555,000	1,582,806	303,346	1,279,460	19.17%	-30.83%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	(1,027,806)	(221,616)	806,190		
Unassigned Fund Balance at Beginning of Year			—			
Cancellation of Prior Year Encumbrances			—			
Change to Prior Year Encumbrances			(120,866)			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Ending Unassigned Fund Balance, 12/31/24			(342,482)			
Fund Balance Components:						
Committed - Current Year Encumbrances			288,346			
Committed - Prior Year Encumbrances			54,136			
Total Fund Balance			$ —			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Independence Events Center CID
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Sales Taxes	$ 8,497,576	8,497,576	3,763,643	(4,733,933)	44.29%	-5.71%
Investment Income	400,000	400,000	283,433	(116,567)	70.86%	20.86%
Total Revenues	8,897,576	8,897,576	4,047,076	(4,850,500)	45.49%	-4.51%
Expenditures:						
Administrative Fee	169,952	169,952	75,273	94,679	44.29%	-5.71%
Insurance	89,300	89,300	—	89,300	0.00%	-50.00%
Legal	6,000	6,000	—	6,000	0.00%	-50.00%
Audit	6,400	6,400	6,400	—	100.00%	50.00%
Banking	9,800	9,800	5,481	4,319	55.93%	5.93%
Contract Services	85,000	85,000	50,000	35,000	58.82%	8.82%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other	50,000	50,000	50,375	(375)	100.75%	50.75%
Total Expenditures	416,452	416,452	187,529	228,923	45.03%	-4.97%
Other Financing Uses:						
Transfers Out - EATS	—	—	—	—	0.00%	-50.00%
Transfers Out - Debt Service (City)	5,860,184	5,860,184	1,108,017	4,752,167	18.91%	-31.09%
Transfers Out - Captial Projects	4,352,800	4,352,800	1,028,949	3,323,851	23.64%	-26.36%
Transfers Out - Other Items	65,000	65,000	19,612	45,388	30.17%	-19.83%
Total Other Financing Uses	10,277,984	10,277,984	2,156,578	8,121,406	20.98%	-29.02%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ (1,796,860)	(1,796,860)	1,702,969	3,499,829		
Unassigned Fund Balance at Beginning of Year			11,172,975			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Unassigned Ending Fund Balance, 12/31/24			12,875,944			
Other Fund Balance Components:						
Restricted - current year encumbrances			56,400			
Restricted - prior year encumbrances			—			
Total Fund Balance			$ 12,932,344			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Crackerneck Creek TDD
For the period ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	Amended				
Revenues:							
Sales taxes	$	567,850	567,850	204,529	(363,321)	36.02%	-13.98%
Investment income		5,000	5,000	2,936	(2,064)	58.72%	8.72%
Total revenues		572,850	572,850	207,465	(365,385)	36.22%	-13.78%
Expenditures:							
Administrative Fee		11,357	11,357	4,091	7,266	36.02%	-13.98%
Insurance		2,800	2,800	—	2,800	0.00%	-50.00%
Legal		1,250	1,250	1,250	—	100.00%	50.00%
Audit		6,400	6,400	6,400	—	100.00%	50.00%
Banking		600	600	202	398	33.67%	-16.33%
Contract Services		—	—	—	—	0.00%	-50.00%
Capital Outlay		—	—	—	—	0.00%	-50.00%
Other		—	—	—	—	0.00%	-50.00%
Total expenditures		22,407	22,407	11,943	10,464	53.30%	3.30%
Other financing uses:							
Transfers out - EATS		283,925	283,925	102,265	181,660	36.02%	-13.98%
Transfers out - Debt Service (City)		250,000	250,000	125,000	125,000	50.00%	0.00%
Total other financing uses		533,925	533,925	227,265	306,660	42.56%	-7.44%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$	16,518	16,518	(31,743)	(48,261)		
Unassigned Fund Balance at Beginning of Year				93,880			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				(255)			
Unassigned Ending Fund Balance, 12/31/24				61,882			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				6,400			
Restricted - Prior Year Encumbrances				—			
Restricted - City Transportation				8,830			
Total Fund Balance			$	77,112			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Hub Drive CID
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Real estate taxes	$ —	—	82,441	82,441	0.00%	-50.00%
Sales and use taxes	—	—	112,010	112,010	0.00%	-50.00%
Investment income	—	—	—	—	0.00%	-50.00%
Total revenues	—	—	194,451	194,451	0.00%	-50.00%
Expenditures:						
Administrative Fee	—	—	—	—	0.00%	-50.00%
Insurance	—	—	1,193	(1,193)	0.00%	-50.00%
Legal	—	—	2,000	(2,000)	0.00%	-50.00%
Audit	—	—	6,400	(6,400)	0.00%	-50.00%
Banking	—	—	274	(274)	0.00%	-50.00%
Contract Services	—	—	—	—	0.00%	-50.00%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other	—	—	825	(825)	0.00%	-50.00%
Total expenditures	—	—	10,692	(10,692)	0.00%	-50.00%
Other financing uses:						
Transfers out - EATS	—	—	101,413	(101,413)	0.00%	-50.00%
Transfers out - Debt Service (City)	—	—	—	—	0.00%	-50.00%
Total other financing uses	—	—	101,413	(101,413)	0.00%	-50.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	—	82,346	82,346		
Unassigned Fund Balance at Beginning of Year			14,348			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Unassigned Ending Fund Balance, 12/31/24			96,694			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			6,400			
Restricted - Prior Year Encumbrances			—			
Restricted - City Transportation			—			
Total Fund Balance			$ 103,094			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Hub Drive TDD
For the period ended December 31, 2024

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
	Original	Amended				
Revenues:						
Sales taxes	$ —	—	110,555	110,555	0.00%	-50.00%
Investment income	—	—	—	—	0.00%	-50.00%
Total revenues	—	—	110,555	110,555	0.00%	-50.00%
Expenditures:						
Administrative Fee	—	—	—	—	0.00%	-50.00%
Insurance	—	—	1,191	(1,191)	0.00%	-50.00%
Legal	—	—	2,000	(2,000)	0.00%	-50.00%
Audit	—	—	6,400	(6,400)	0.00%	-50.00%
Banking	—	—	272	(272)	0.00%	-50.00%
Contract Services	—	—	—	—	0.00%	-50.00%
Capital Outlay	—	—	—	—	0.00%	-50.00%
Other	—	—	—	—	0.00%	-50.00%
Total expenditures	—	—	9,863	(9,863)	0.00%	-50.00%
Other financing uses:						
Transfers out - EATS	—	—	99,893	(99,893)	0.00%	-50.00%
Transfers out - Debt Service (City)	—	—	—	—	0.00%	-50.00%
Total other financing uses	—	—	99,893	(99,893)	0.00%	-50.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	$ —	—	799	799		
Unassigned Fund Balance at Beginning of Year			14,153			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Unassigned Ending Fund Balance, 12/31/24			14,952			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			6,400			
Restricted - Prior Year Encumbrances			—			
Restricted - City Transportation			—			
Total Fund Balance			$ 21,352			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Tax Increment Financing Summary
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	**Amended**				
Revenues:							
Taxes	$	6,110,500	6,110,500	9,589,356	3,335,096	156.93%	106.93%
Investment Income (Loss)		131,400	131,400	318,336	(11,953)	242.26%	192.26%
Other revenue		1,000,000	1,000,000	300,487	(699,513)	30.05%	-19.95%
Total Revenues		7,241,900	7,241,900	10,208,179	2,623,630	140.96%	90.96%
Other Financing Sources:							
Transfers In		200,000	200,000	143,950	(56,050)	71.98%	21.98%
Total Other Financing Sources		200,000	200,000	143,950	(56,050)	71.98%	21.98%
Total Revenues and Other Financing Sources		**7,441,900**	**7,441,900**	**10,352,129**	**2,567,580**	**139.11%**	**89.11%**
Expenditures:							
Tax Increment Financing		2,500	2,500	246,152	(99,716)	9846.08%	9796.08%
Debt Service							
Principal		6,655,000	6,655,000	252,295	6,402,705	3.79%	-46.21%
Interest and Fiscal Agent Fees		3,899,050	3,899,050	2,131,104	1,767,946	54.66%	4.66%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		**10,556,550**	**10,556,550**	**2,629,551**	**8,070,935**	**24.91%**	**-25.09%**
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	18,950	(18,950)	0.00%	-50.00%
Total Other Financing Uses		**—**	**—**	**18,950**	**(18,950)**	0.00%	-50.00%
Total Expenditures and Other Financing Uses		**10,556,550**	**10,556,550**	**2,648,501**	**8,051,985**	**25.09%**	**-24.91%**
Excess of Revenues Over (Under) Expenditures and other financing uses	$	(3,114,650)	(3,114,650)	7,703,628	10,818,278		
Unassigned Fund Balance at Beginning of Year				17,510,980			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Unassigned Ending Fund Balance, 12/31/24				25,214,608			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				10,315,193			
Total Fund Balance			$	35,529,801			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Santa Fe TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	—	—	0.00%	-50.00%
Investment Income (Loss)	—	—	—	—	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**—**	**—**	0.00%	-50.00%
Other Financing Sources:						
Transfers In	—	—	—	—	0.00%	-50.00%
Total Other Financing Sources	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Revenues and Other Financing Sources	**—**	**—**	**—**	**—**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	2,500	2,500	—	2,500	0.00%	-50.00%
Debt Service						
Principal	225,000	225,000	110,000	115,000	48.89%	-1.11%
Interest and Fiscal Agent Fees	307,000	307,000	154,181	152,819	50.22%	0.22%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**534,500**	**534,500**	**264,181**	**270,319**	49.43%	-0.57%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**534,500**	**534,500**	**264,181**	**270,319**	49.43%	-0.57%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ (534,500)**	**(534,500)**	**(264,181)**	**270,319**		
Unassigned Fund Balance at Beginning of Year			600,141			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			335,960			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			527,907			
Total Fund Balance			$ 863,867			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Eastland TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
	Original	Amended				
Revenues:						
Taxes	$ —	—	—	—	0.00%	-50.00%
Investment Income (Loss)	—	—	3,954	3,954	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**3,954**	**3,954**	0.00%	-50.00%
Other Financing Sources:						
Transfers In	—	—	—	—	0.00%	-50.00%
Total Other Financing Sources	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Revenues and Other Financing Sources	**—**	**—**	**3,954**	**3,954**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	—	—	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**—**	**—**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**3,954**	**3,954**		
Unassigned Fund Balance at Beginning of Year			22,456			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			26,410			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 26,410			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Crackerneck Creek TIF
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Taxes	$	1,875,000	1,875,000	1,052,169	(822,831)	56.12%	6.12%
Investment Income (Loss)		70,000	70,000	9,794	(60,206)	13.99%	-36.01%
Other Revenue		1,000,000	1,000,000	300,487	(699,513)	30.05%	-19.95%
Total Revenues		**2,945,000**	**2,945,000**	**1,362,450**	**(1,582,550)**	46.26%	-3.74%
Other Financing Sources:							
Transfers In		200,000	200,000	125,000	(75,000)	62.50%	12.50%
Total Other Financing Sources		**200,000**	**200,000**	**125,000**	**(75,000)**	62.50%	12.50%
Total Revenues and Other Financing Sources		**3,145,000**	**3,145,000**	**1,487,450**	**(1,657,550)**	47.30%	-2.70%
Expenditures:							
Tax Increment Financing		—	—	1,299	(1,299)	0.00%	-50.00%
Debt Service							
Principal		3,845,000	3,845,000	—	3,845,000	0.00%	-50.00%
Interest and Fiscal Agent Fees		3,038,000	3,038,000	1,518,556	1,519,444	49.99%	-0.01%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		**6,883,000**	**6,883,000**	**1,519,855**	**5,363,145**	22.08%	-27.92%
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses		**6,883,000**	**6,883,000**	**1,519,855**	**5,363,145**	22.08%	-27.92%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	**(3,738,000)**	**(3,738,000)**	**(32,405)**	**3,705,595**		
Unassigned Fund Balance at Beginning of Year				3,035,319			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Unassigned Ending Fund Balance, 12/31/24				3,002,914			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				6,343,794			
Total Fund Balance			$	9,346,708			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Old Landfill TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual	Variance	Percent	Percent
	Original	Amended	Amounts (Budget Basis)	with Final Budget	Actual 50.00% of Year	From Budget
Revenues:						
Taxes	$ —	—	783,474	783,474	0.00%	-50.00%
Investment Income (Loss)	—	—	1,914	1,914	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**785,388**	**785,388**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	22	(22)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	7,000	(7,000)	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**7,022**	**(7,022)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**7,022**	**(7,022)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**778,366**	**778,366**		
Unassigned Fund Balance at Beginning of Year			39,782			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Unassigned Ending Fund Balance, 12/31/24			818,148			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 818,148			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Trinity TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	459,223	459,223	0.00%	-50.00%
Investment Income (Loss)	—	—	1,282	1,282	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**460,505**	**460,505**	0.00%	-50.00%
Other Financing Sources:						
Transfers In	—	—	16,025	16,025	0.00%	-50.00%
Total Other Financing Sources	**—**	**—**	**16,025**	**16,025**	0.00%	-50.00%
Total Revenues and Other Financing Sources	**—**	**—**	**476,530**	**476,530**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	9	(9)	0.00%	-50.00%
Debt Service						
Principal	—	—	19,958	(19,958)	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	65,042	(65,042)	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**85,009**	**(85,009)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	16,025	(16,025)	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**16,025**	**(16,025)**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**101,034**	**(101,034)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**375,496**	**375,496**		
Unassigned Fund Balance at Beginning of Year			70,627			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			446,123			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 446,123			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
HCA TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ 4,235,500	4,235,500	4,314,515	79,015	101.87%	51.87%
Investment Income (Loss)	61,400	61,400	21,717	(39,683)	35.37%	-14.63%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**4,296,900**	**4,296,900**	**4,336,232**	**39,332**	100.92%	50.92%
Other Financing Sources:						
Transfers In	—	—	2,925	2,925	0.00%	-50.00%
Total Other Financing Sources	**—**	**—**	**2,925**	**2,925**	0.00%	-50.00%
Total Revenues and Other Financing Sources	**4,296,900**	**4,296,900**	**4,339,157**	**42,257**	100.98%	50.98%
Expenditures:						
Tax Increment Financing	—	—	3,939	(3,939)	0.00%	-50.00%
Debt Service						
Principal	2,585,000	2,585,000	—	2,585,000	0.00%	-50.00%
Interest and Fiscal Agent Fees	554,050	554,050	277,025	277,025	50.00%	0.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**3,139,050**	**3,139,050**	**280,964**	**2,858,086**	8.95%	-41.05%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	2,925	(2,925)	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**2,925**	**(2,925)**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**3,139,050**	**3,139,050**	**283,889**	**2,855,161**	9.04%	-40.96%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ 1,157,850**	**1,157,850**	**4,055,268**	**2,897,418**		
Unassigned Fund Balance at Beginning of Year			1,279,531			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			5,334,799			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			3,443,492			
Total Fund Balance			$ 8,778,291			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Cinema East TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	206,330	206,330	0.00%	-50.00%
Investment Income (Loss)	—	—	621	621	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**206,951**	**206,951**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	3	(3)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	58,000	(58,000)	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**58,003**	**(58,003)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**58,003**	**(58,003)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**148,948**	**148,948**		
Unassigned Fund Balance at Beginning of Year			54,316			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			203,264			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 203,264			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 1 TIF
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	**Amended**				
Revenues:							
Taxes	$	—	—	—	—	0.00%	-50.00%
Investment Income (Loss)		—	—	—	—	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		—	—	—	—	0.00%	-50.00%
Expenditures:							
Tax Increment Financing		—	—	—	—	0.00%	-50.00%
Debt Service							
Principal		—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees		—	—	—	—	0.00%	-50.00%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		—	—	—	—	0.00%	-50.00%
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		—	—	—	—	0.00%	-50.00%
Total Expenditures and Other Financing Uses		—	—	—	—	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	—	—	—	—		
Unassigned Fund Balance at Beginning of Year				100			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Unassigned Ending Fund Balance, 12/31/24				100			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				—			
Total Fund Balance			$	100			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 2 TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Taxes	$ —	—	11,730	11,730	0.00%	-50.00%
Investment Income (Loss)	—	—	95	95	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**11,825**	**11,825**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	—	—	0.00%	-50.00%
Debt Service						
Principal	—	—	6,000	(6,000)	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**6,000**	**(6,000)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**6,000**	**(6,000)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**5,825**	**5,825**		
Unassigned Fund Balance at Beginning of Year			8,567			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			14,392			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 14,392			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 3 TIF
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	Amended				
Revenues:							
Taxes	$	—	—	20,738	20,738	0.00%	-50.00%
Investment Income (Loss)		—	—	1,065	1,065	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		**—**	**—**	**21,803**	**21,803**	0.00%	-50.00%
Expenditures:							
Tax Increment Financing		—	—	4	(4)	0.00%	-50.00%
Debt Service							
Principal		—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees		—	—	—	—	0.00%	-50.00%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		**—**	**—**	**4**	**(4)**	0.00%	-50.00%
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses		**—**	**—**	**4**	**(4)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	**—**	**—**	**21,799**	**21,799**		
Unassigned Fund Balance at Beginning of Year				20,730			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Unassigned Ending Fund Balance, 12/31/24				42,529			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				—			
Total Fund Balance			$	42,529			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
23rd & Noland Project 4 TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Taxes	$ —	—	336,211	336,211	0.00%	-50.00%
Investment Income (Loss)	—	—	11,537	11,537	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**347,748**	**347,748**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	50	(50)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**50**	**(50)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**50**	**(50)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**347,698**	**347,698**		
Unassigned Fund Balance at Beginning of Year			168,227			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			515,925			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 515,925			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Independence Square TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Taxes	$ —	—	335,452	335,452	0.00%	-50.00%
Investment Income (Loss)	—	—	20,471	20,471	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**355,923**	**355,923**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	96,161	(96,161)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**96,161**	**(96,161)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**96,161**	**(96,161)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**259,762**	**259,762**		
Unassigned Fund Balance at Beginning of Year			1,219,765			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			1,479,527			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 1,479,527			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
I-70 & Little Blue Parkway Project 1 TIF
For the Period Ended December 31, 2024

	Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
	Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:						
Taxes	$ —	—	1,415,730	1,415,730	0.00%	-50.00%
Investment Income (Loss)	—	—	40,659	40,659	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**1,456,389**	**1,456,389**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	182	(182)	0.00%	-50.00%
Debt Service						
Principal	—	—	108,165	(108,165)	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**108,347**	**(108,347)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**108,347**	**(108,347)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**1,348,042**	**1,348,042**		
Unassigned Fund Balance at Beginning of Year			828,782			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			2,176,824			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance		$	2,176,824			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
I-70 & Little Blue Parkway Project 3 TIF
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
		Original	Amended				
Revenues:							
Taxes	$	—	—	256,060	256,060	0.00%	-50.00%
Investment Income (Loss)		—	—	5,523	5,523	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		**—**	**—**	**261,583**	**261,583**	0.00%	-50.00%
Expenditures:							
Tax Increment Financing		—	—	21	(21)	0.00%	-50.00%
Debt Service							
Principal		—	—	8,172	(8,172)	0.00%	-50.00%
Interest and Fiscal Agent Fees		—	—	—	—	0.00%	-50.00%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		**—**	**—**	**8,193**	**(8,193)**	0.00%	-50.00%
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses		**—**	**—**	**8,193**	**(8,193)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$**	**—**	**—**	**253,390**	**253,390**		
Unassigned Fund Balance at Beginning of Year				35,342			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Unassigned Ending Fund Balance, 12/31/24				288,732			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				—			
Total Fund Balance			$	288,732			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marketplace Project 1 TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	108,112	108,112	0.00%	-50.00%
Investment Income (Loss)	—	—	348	348	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**108,460**	**108,460**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	3	(3)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	8,300	(8,300)	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**8,303**	**(8,303)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**8,303**	**(8,303)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**100,157**	**100,157**		
Unassigned Fund Balance at Beginning of Year			69,919			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			170,076			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 170,076			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Marketplace Project 2 TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	145,852	145,852	0.00%	-50.00%
Investment Income (Loss)	—	—	467	467	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**146,319**	**146,319**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	523	(523)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	43,000	(43,000)	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**43,523**	**(43,523)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**43,523**	**(43,523)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**102,796**	**102,796**		
Unassigned Fund Balance at Beginning of Year			36,876			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			139,672			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 139,672			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
Hub Drive TIF
For the Period Ended December 31, 2024

	Budgeted Amounts Original	Budgeted Amounts Amended	Actual Amounts (Budget Basis)	Variance with Final Budget	Percent Actual 50.00% of Year	Percent From Budget
Revenues:						
Taxes	$ —	—	143,760	143,760	0.00%	-50.00%
Investment Income (Loss)	—	—	1,037	1,037	0.00%	-50.00%
Other Revenue	—	—	—	—	0.00%	-50.00%
Total Revenues	**—**	**—**	**144,797**	**144,797**	0.00%	-50.00%
Expenditures:						
Tax Increment Financing	—	—	142,977	(142,977)	0.00%	-50.00%
Debt Service						
Principal	—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees	—	—	—	—	0.00%	-50.00%
Debt Issuance Costs	—	—	—	—	0.00%	-50.00%
Total Expenditures	**—**	**—**	**142,977**	**(142,977)**	0.00%	-50.00%
Other Financing Uses:						
Issuance of Debt	—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount	—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent	—	—	—	—	0.00%	-50.00%
Transfers Out	—	—	—	—	0.00%	-50.00%
Total Other Financing Uses	**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses	**—**	**—**	**142,977**	**(142,977)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	**$ —**	**—**	**1,820**	**1,820**		
Unassigned Fund Balance at Beginning of Year			848			
Cancellation of Prior Year Encumbrances			—			
Change in Other Fund Balance Components During the Year			—			
Year-End Investment Market Value Adjustment			—			
Unassigned Ending Fund Balance, 12/31/24			2,668			
Other Fund Balance Components:						
Restricted - Current Year Encumbrances			—			
Restricted - Prior Year Encumbrances			—			
Restricted - Trust Debt Service			—			
Total Fund Balance			$ 2,668			

CITY OF INDEPENDENCE, MISSOURI
Budgetary Comparison Schedule
TIF Supplemental Appropriation Fund
For the Period Ended December 31, 2024

		Budgeted Amounts		Actual Amounts	Variance with Final	Percent Actual	Percent From
		Original	Amended	(Budget Basis)	Budget	50.00% of Year	Budget
Revenues:							
Taxes	$						
Property tax							
RSO - Cargo Largo		—	—	219	219	0.00%	-50.00%
Santa Fe		—	—	2,816	2,816	0.00%	-50.00%
Hartman Heritage		—	—	51,854	51,854	0.00%	-50.00%
Drumm Farm		—	—	45,784	45,784	0.00%	-50.00%
Eastland		—	—	187,992	187,992	0.00%	-50.00%
North Independence		—	—	2,029	2,029	0.00%	-50.00%
Mt Washington		—	—	111	111	0.00%	-50.00%
23rd & Noland - Project 1		—	—	2,629	2,629	0.00%	-50.00%
Sales tax							
RSO - Cargo Largo		—	—	140,376	140,376	0.00%	-50.00%
Santa Fe		—	—	1,300	1,300	0.00%	-50.00%
Hartman Heritage		—	—	83,076	83,076	0.00%	-50.00%
Drumm Farm		—	—	17,421	17,421	0.00%	-50.00%
Eastland		—	—	1,290,314	1,290,314	0.00%	-50.00%
North Independence		—	—	12,423	12,423	0.00%	-50.00%
Mt Washington		—	—	603	603	0.00%	-50.00%
23rd & Noland - Project 1		—	—	14,278	14,278	0.00%	-50.00%
Investment Income (Loss)		—	—	197,852	197,852	0.00%	-50.00%
Other Revenue		—	—	—	—	0.00%	-50.00%
Total Revenues		**—**	**—**	**2,051,077**	**2,051,077**	0.00%	-50.00%
Other Financing Sources:							
Transfers In		—	—	—	—	0.00%	-50.00%
Total Other Financing Sources		—	—	—	—	0.00%	-50.00%
Total Revenues and Other Financing Sources		—	—	2,051,077	2,051,077	0.00%	**-50.00%**
Expenditures:							
Tax Increment Financing		—	—	959	(959)	0.00%	-50.00%
Debt Service							
Principal		—	—	—	—	0.00%	-50.00%
Interest and Fiscal Agent Fees		—	—	—	—	0.00%	-50.00%
Debt Issuance Costs		—	—	—	—	0.00%	-50.00%
Total Expenditures		**—**	**—**	**959**	**(959)**	0.00%	-50.00%
Other Financing Uses:							
Issuance of Debt		—	—	—	—	0.00%	-50.00%
Reoffering Premium/Original Issue Discount		—	—	—	—	0.00%	-50.00%
Payment to Refund Loans Escrow Agent		—	—	—	—	0.00%	-50.00%
Transfers Out		—	—	—	—	0.00%	-50.00%
Total Other Financing Uses		**—**	**—**	**—**	**—**	0.00%	-50.00%
Total Expenditures and Other Financing Uses		**—**	**—**	**959**	**(959)**	0.00%	-50.00%
Excess of Revenues Over (Under) Expenditures and Other Financing Uses	$	**—**	**—**	**2,050,118**	**2,050,118**		
Unassigned Fund Balance at Beginning of Year				10,019,652			
Cancellation of Prior Year Encumbrances				—			
Change in Other Fund Balance Components During the Year				—			
Year-End Investment Market Value Adjustment				—			
Unassigned Ending Fund Balance, 12/31/24				12,069,770			
Other Fund Balance Components:							
Restricted - Current Year Encumbrances				—			
Restricted - Prior Year Encumbrances				—			
Restricted - Trust Debt Service				—			
Total Fund Balance			$	12,069,770			