



Public Utility Advisory Board

March 20, 2025 2:30 PM,
Independence Utilities Center - 17221 E.23rd St. So.

ROLL CALL

DISCUSSION

1. IPL Governance Structure
2. Strategic Plan for PUAB
3. Update on Proposed FY 25-26 Capital Improvement Projects

REPORTS

1. Finance & Administration
Questions on Utility Financial Reports - January 2025
2. Municipal Services
3. IPL
Update on Advanced Metering Infrastructure (AMI)
4. Deputy City Manager

BOARD MEMBER COMMENTS

NEXT MEETING DATE - APRIL 17, 2025

ADJOURNMENT



Capital Improvement Program 2025 – 2031



INDEPENDENCE
★ MISSOURI ★

A GREAT AMERICAN STORY

1101 W White Oak Project Data Summary

User Group: Municipal Services

Total Cost: \$400,000

FTE: 0

Personnel: \$0

NonPersonnel: \$400,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Located in the Sugar Creek watershed, this project will address flooding of residential homes between White Oak and Truman Rd, west of Grand.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
133102	1101 W White Oak						400,000	400,000

161 kV Line Terminal at Eckles Road**Project Data Summary****User Group:** Power and Light**Total Cost:** \$2,800,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$2,800,000**Quartile:** More Aligned**Final Score (out of 100):** 65.00**Description:** Build line terminal to accommodate battery storage units - Reimbursable.**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202802	161 kV Line Terminal at Eckles Road			700,000	700,000	700,000	700,000	2,800,000

161 kV Line Terminal at Sub M

Project Data Summary

User Group: Power and Light

Total Cost: \$2,800,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,800,000

Quartile: More Aligned

Final Score (out of 100): 65.00

Description: Build line terminal to accommodate battery storage units - Reimbursable.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202702	161 kV Line Terminal at Sub M		700,000	700,000	700,000	700,000		2,800,000

161 kV Line Terminal & Control Building at Sub A

Project Data Summary

User Group: Power and Light

Total Cost: \$3,100,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,100,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Build line terminal, and new control room to accommodate 2- 50 MW Battery Storage units - Reimbursable - Sub A.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
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A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202515	161 kV Line Terminal & Control Building at Sub A	800,000	800,000	1,500,000				3,100,000

2205 Ellisonway Drainage Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$470,000

FTE: 0

Personnel: \$0

NonPersonnel: \$470,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: Located in the Springbranch Watershed, along Ellisonway, north of 23rd Street, this project will address flooding in a residential neighborhood.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132601	2205 Ellisonway Drainage Improvements	470,000	-	-	-	-	-	470,000

24th & Scott**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$650,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$650,000**Quartile:** Least Aligned**Final Score (out of 100):** 30.00**Description:** Relocate a gravity main, that currently runs under two house, to the public right of way**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302602	24th & Scott	150,000	500,000					650,000

700 N Osage Stormwater Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Least Aligned

Final Score (out of 100): 25.00

Description: Replace aging infrastructure in this Mill Creek Watershed site. Improvements would include new inlets and conduits.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132702	700 N Osage Stormwater	-	500,000	-	-	-	-	500,000

Advanced Utility Systems – CIS Infinity Upgrade to V5

Project Data Summary

User Group: Power and Light

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Upgrade from V4 to V5 for the Customer Service Billing Software.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202706	Advanced Utility Systems – CIS Infinity Upgrade to V5		500,000					500,000

Ammonia Feeder Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This project will replace existing ammonia feeders at the Courtney Bend Water Plant. These units provide a key element of the disinfection process for all water produced at the plant. The existing units are nearing 20 years old and repair parts are becoming increasingly difficult to obtain. Replacing these units will reduce maintenance costs and provide more reliable units.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402601	Ammonia Feeder Improvements	500,000	-	-	-	-	-	500,000

Arlington Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Sanitary sewer improvements in the Arlington neighborhood, which has multiple parallel sewer mains.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302801	Arlington Improvements			250,000	750,000			1,000,000

Backup Generator for RCTP, RCPS, SCPS

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 45.00

Description: Development of a trailer-mounted generator for use at the Rock Creek Treatment Plant, Rock Creek Pump Station, and Sugar Creek Pump Station in the event of power outage from both power sources.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302804	Backup Generator for RCTP, RCPS, SCPS	-	-	1,000,000				1,000,000

Basin Drive Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: The Courtney Bend Plant currently has 8 contact basins and 6 settling basins which provide softening, disinfectant contact time, and settling for the treatment process. The process equipment utilize mechanical drive units which need to be inspected and repaired or replaced to avoid catastrophic failures. This project will determine and provide the necessary improvements for these units.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402108	Basin Drive Improvements	500,000	-	-	-	-	-	500,000

Blue Valley Chimney Demolition

Project Data Summary

User Group: Power and Light

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: Least Aligned

Final Score (out of 100): 22.22

Description: Remove Blue Valley Chimney.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset does not impact risk mitigation or increase resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202504	Blue Valley Chimney Demolition	2,000,000	-	-	-	-	-	2,000,000

Blue Valley Power Plant Engineering Study

Project Data Summary

User Group: Power and Light

Total Cost: \$750,000

FTE: 0

Personnel: \$0

NonPersonnel: \$750,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: Study to indicate the future needs/use of the Blue Valley power plant building.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202817	Blue Valley Power Plant Engineering Study			750,000				750,000

Bundschu Regional Detention Basin

Project Data Summary

User Group: Municipal Services

Total Cost: \$900,000

FTE: 0

Personnel: \$0

NonPersonnel: \$900,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: This project will provide a regional stormwater detention basin to serve the Bundschu watershed.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132101	Bundschu Regional Detention Basin	900,000						900,000

Burr Oak East Project Data Summary

User Group: Municipal Services

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: The extension of a gravity sewer system in the Burr Oak east watershed where there are currently no gravity sanitary sewers available

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
301201	Burr Oak East	-	1,000,000	1,000,000				2,000,000

Camera Truck**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$450,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$450,000**Quartile:** Least Aligned**Final Score (out of 100):** 45.00

Description: This will replace asset #4523 which is a Closed Circuit TV van. This CCTV van produces high quality video and detailed pipe reports used by Sewer Maintenance crews as well city engineering staff for condition assessment of sewer infrastructure to plan maintenance and capital improvement projects.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302802	Camera Truck			450,000	-	-	-	450,000

CBP Operation Building Upgrades

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Least Aligned

Final Score (out of 100): 40.00

Description: This project will provide needed improvements and upgrades throughout the operations building at the Courtney Bend Water Plant.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402602	CBP Operation Building Upgrades	500,000						500,000

CBP Valve Improvements**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$300,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$300,000**Quartile:** Less Aligned**Final Score (out of 100):** 60.00**Description:** Provide inspection, maintenance and improvements to isolation valves currently installed at the Courtney Bend Water Plant.**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402603	CBP Valve Improvements	100,000		100,000		100,000		300,000

Construct 6 New Distribution Feeders - New Sub S

Project Data Summary

User Group: Power and Light

Total Cost: \$7,800,000

FTE: 0

Personnel: \$0

NonPersonnel: \$7,800,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Build 6 new distribution feeders out of new Sub S. Consider building 2 per year as the development grows.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202316	Construct 6 New Distribution Feeders - New Sub S	2,000,000	2,000,000	2,000,000	1,000,000	400,000	400,000	7,800,000

Construction of a New Substation S - Phase I 69/13 kV Station

Project Data Summary

User Group: Power and Light

Total Cost: \$14,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$14,000,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Build new substation to serve the large NorthPoint Development between RD Mize Road on the south and Hwy 78 on the north and east of Blue Parkway.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202314	Construction of a New Substation S - Phase I 69/13 kV Station	3,000,000	5,000,000	6,000,000	-			14,000,000

Construction of New Substation S - Phase II 161/69 kV Station

Project Data Summary

User Group: Power and Light

Total Cost: \$25,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$25,000,000

Quartile: More Aligned

Final Score (out of 100): 65.00

Description: New 161/69 kV Substation S - Serve Data Farms/Industrial Load at NorthPoint Development.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
203101	Construction of New Substation S - Phase II 161/69 kV Station						25,000,000	25,000,000

Construct New Transmission Sys to Serve New Sub S

Project Data Summary

User Group: Power and Light

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Build new transmission system to new substation S to serve the large NorthPoint Development between RD Mize Road on the south and Hwy 78 on the north and east of Blue Parkway.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202315	Construct New Transmission Sys to Serve New Sub S	500,000	500,000	-	-			1,000,000

DAQ IOE3 Remote Terminal Unit Upgrade (NERC CIP Compliance & EPL)

Project Data Summary

User Group: Power and Light

Total Cost: \$100,000

FTE: 0

Personnel: \$0

NonPersonnel: \$100,000

Quartile: Most Aligned

Final Score (out of 100): 75.00

Description: This project upgrades IPL's existing alarming reporting - remote terminal units at each sub station and critical tie point locations providing remote SCADA/EMS alarm management and control of IPL's electric system. The IOE3 Module advances our existing SCADA network, maintains interfaces to legacy systems and devices. The IOE3 communication module provides Secure DNP 3.0 and other encrypted network protocols required by NERC regulations.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202615	DAQ IOE3 Remote Terminal Unit Upgrade (NERC CIP Compliance & EPL)	100,000						100,000

Desert Storm Switchgear Cabinets

Project Data Summary

User Group: Power and Light

Total Cost: \$1,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,500,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Replacement for 5 switchgear cabinets each year.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202205	Desert Storm Switchgear Cabinets	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000

Distribution System Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$100,000

FTE: 0

Personnel: \$0

NonPersonnel: \$100,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This project would be ongoing and fund the installation of additional mains, hydrants, valves and other appurtenances which will in turn provide better fire protection, improve water quality, and lesson the impacts from unexpected main breaks and other service interruptions throughout the system.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
401505	Distribution System Improvements	-	-	100,000	-	-	-	

Dump Truck

Project Data Summary

User Group: Municipal Services

Total Cost: \$600,000

FTE: 0

Personnel: \$0

NonPersonnel: \$600,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This will replace asset #3771 which is a dump truck in the sanitary sewer maintenance division fleet. This dump truck is used daily by the maintenance crews for sanitary sewer repairs and improvements. This unit was placed in service in 2006. Replacing this truck will reduce maintenance costs and improve reliability of the fleet.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302603	Dump Truck	275,000	-	325,000				600,000

Emergency Replacement of Transmission Poles

Project Data Summary

User Group: Power and Light

Total Cost: \$1,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,500,000

Quartile: More Aligned

Final Score (out of 100): 64.29

Description: Transmission pole replacement inventory.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202605	Emergency Replacement of Transmission Poles	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000

Emergency Transportation Projects

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,400,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,400,000

Quartile: Least Aligned

Final Score (out of 100): 40.00

Description: Emergency project funds are used for unanticipated emergency projects that are identified throughout the year. Funds are used for the emergency design and/or construction of these projects.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
112203	Emergency Transportation Projects	200,000	200,000	250,000	250,000	250,000	250,000	1,400,000

Emergent Maintenance Production

Project Data Summary

User Group: Power and Light

Total Cost: \$3,734,340

FTE: 0

Personnel: \$0

NonPersonnel: \$3,734,340

Quartile: Least Aligned

Final Score (out of 100): 35.71

Description: Various maintenance needs not quantified at this time but expected (historical).

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202607	Emergent Maintenance Production	484,000	532,400	585,640	644,200	708,620	779,480	3,734,340

Fiber Optic Network Project Data Summary

User Group: Power and Light

Total Cost: \$770,000

FTE: 0

Personnel: \$0

NonPersonnel: \$770,000

Quartile: More Aligned

Final Score (out of 100): 66.67

Description: Fiber Optic Network expansion to provide communications services and links of critical infrastructure to city facilities, its departments and business customers.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
70200828	Fiber Optic Network	125,000	125,000	130,000	130,000	130,000	130,000	770,000

Fleet Vehicle & Equipment 10 Year Replacements

Project Data Summary

User Group: Power and Light

Total Cost: \$3,675,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,675,000

Quartile: Least Aligned

Final Score (out of 100): 45.00

Description: FY 2025-2026 Vehicle Replacements - 1 Ford F-550 Mechanic Truck and 1 Altec Bucket Truck.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202614	Fleet Vehicle & Equipment 10 Year Replacements	550,000	850,000	625,000	610,000	390,000	650,000	3,675,000

Future Production Wells

Project Data Summary

User Group: Municipal Services

Total Cost: \$4,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$4,000,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Construct and develop future production wells at the Courtney Bend Water Plant.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
401003	Future Production Wells	1,000,000	750,000	-	750,000	750,000	750,000	4,000,000

Golden Acres Sanitary Sewer Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: Sanitary sewer improvements in the Golden Acres neighborhood, which has multiple sewer mains underneath buildings and several parallel mains.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302601	Golden Acres Sanitary Sewer Improvements	250,000	750,000					1,000,000

H-5 Combustion Turbine Inspection

Project Data Summary

User Group: Power and Light

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: Least Aligned

Final Score (out of 100): 33.33

Description: Hot gas inspection for H-5.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202901	H-5 Combustion Turbine Inspection	-	-	-	2,000,000			2,000,000

H-6 Combustion Turbine Inspection

Project Data Summary

User Group: Power and Light

Total Cost: \$1,600,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,600,000

Quartile: Least Aligned

Final Score (out of 100): 33.33

Description: Hot gas inspection for H-6.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202703	H-6 Combustion Turbine Inspection	-	1,600,000	-	-	-	-	1,600,000

Highway 40 & Pittman Drainage Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Least Aligned

Final Score (out of 100): 33.33

Description: Undersized drainage facilities has resulted in the historic flooding of commercial business located at 40 Highway and Pittman in the Round Grove Watershed.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	N/A
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132602	Highway 40 & Pittman Drainage Improvements	100,000	400,000	-	-	-		500,000

HSP Overhaul**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$400,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$400,000**Quartile:** Less Aligned**Final Score (out of 100):** 60.00**Description:** This project will provide the inspection, maintenance and reinstallation of the high service pumps located the Courtney Bend Water Plant.**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402604	HSP Overhaul	400,000						400,000

Hunter S. of Walnut

Project Data Summary

User Group: Municipal Services

Total Cost: \$700,000

FTE: 0

Personnel: \$0

NonPersonnel: \$700,000

Quartile: Least Aligned

Final Score (out of 100): 25.00

Description: Erosion and channel scouring upstream of Hunter Drive has resulted in a steep drop-off that could be a hazard to both vehicular and pedestrian traffic along the street. This Springbranch watershed project will mitigate this condition

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
133001	Hunter S. of Walnut					100,000	600,000	700,000

Hydrovac Truck

Project Data Summary

User Group: Municipal Services

Total Cost: \$250,000

FTE: 0

Personnel: \$0

NonPersonnel: \$250,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Used for hydro-excavating and cleaning of storm infrastructure

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132704	Hydrovac Truck		250,000					250,000

Hydrovac Truck

Project Data Summary

User Group: Municipal Services

Total Cost: \$250,000

FTE: 0

Personnel: \$0

NonPersonnel: \$250,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Truck used for hydro-excavation and cleaning of sanitary sewer infrastructure.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302702	Hydrovac Truck		250,000					250,000

Hypervisor Upgrade

Project Data Summary

User Group: Power and Light

Total Cost: \$171,000

FTE: 0

Personnel: \$0

NonPersonnel: \$171,000

Quartile: Most Aligned

Final Score (out of 100): 85.00

Description: Hypervisor host computers for IPL's on-prem virtual computing environment supporting the IPL Outage Management System (OMS), IPL application servers and IPL security servers.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
203001	Hypervisor Upgrade					171,000		171,000

Internal Network Security Monitoring (INSM)

Project Data Summary

User Group: Power and Light

Total Cost: \$282,000

FTE: 0

Personnel: \$0

NonPersonnel: \$282,000

Quartile: Most Aligned

Final Score (out of 100): 90.00

Description: Internal Network Security Monitoring system and components for Primary Operations Center and Backup Operations Center.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202801	Internal Network Security Monitoring (INSM)			282,000				282,000

Knuckle Boom Truck**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$250,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$250,000**Quartile:** Least Aligned**Final Score (out of 100):** 40.00**Description:** Used for hawling of pipe, structures, etc. Clearing debris from storm infrastructure**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132803	Knuckle Boom Truck			250,000				250,000

Lagoon Cleanout

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: More Aligned

Final Score (out of 100): 66.67

Description: The lagoons at the plant receive the water from the filter backwashing process. Over time, these lagoons loose their available capacity due to the settlement of treatment residuals from the backwash water. This project will provide for the removal and land application of those residuals from the lagoons.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
401402	Lagoon Cleanout	-	500,000	-	-	-	-	500,000

Lateral Reroute and Replacement Program

Project Data Summary

User Group: Municipal Services

Total Cost: \$300,000

FTE: 0

Personnel: \$0

NonPersonnel: \$300,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Program to address deficient sanitary sewer laterals throughout the City, and replace or relocate sanitary sewer laterals as needed.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302604	Lateral Reroute and Replacement Program	150,000	150,000					300,000

LED Streetlight Replacements

Project Data Summary

User Group: Power and Light

Total Cost: \$1,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,500,000

Quartile: Least Aligned

Final Score (out of 100): 45.00

Description: Replacement for LED streetlights that are reaching end of life.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202904	LED Streetlight Replacements				500,000	500,000	500,000	1,500,000

Leslie to Crane & Hereford Phase 1 & 2

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Project will provide stormwater facilities for the residential neighborhood of Crack-erneck Creek Watershed where there are little today and address a history of flooding and erosion.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & in-creases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our communi-ty amenities, skilled and creative people, and edu-cational resources to generate economic opportu-nities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, afford-able, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on in-novation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132201	Leslie to Crane & Hereford Phase 1 & 2	1,000,000	-	-	-	-	-	1,000,000

Lower Rock Creek Sanitary Sewer Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 40.00

Description: Evaluations of the Lower Rock Creek have identified capacity issues in some segments of the system. This project, following the SSES review of the area, will address the capacity issues near 24 Highway and Rock Creek. Second phase would be capacity improvements at Truman Road and Rock Creek.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302803	Lower Rock Creek Sanitary Sewer Improvements	-	-	1,000,000				1,000,000

M-291 Wellfield Header

Project Data Summary

User Group: Municipal Services

Total Cost: \$4,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$4,000,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This project will include the installation of an additional well header from the Courtney Bend plant's North well field. This second header will increase capacity and reliability of the well field.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402504	M-291 Wellfield Header	1,000,000	3,000,000	-	-	-		4,000,000

Main Replacement Program

Project Data Summary

User Group: Municipal Services

Total Cost: \$34,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$34,000,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This project will provide for the replacement of water mains that have experienced an excessive number failures and interruptions. By replacing these troublesome mains we can reduce maintenance costs and service interruptions and improve reliability for the water distribution system.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
9749	Main Replacement Program	2,000,000	2,000,000	7,000,000	7,000,000	8,000,000	8,000,000	34,000,000

Neighborhood Projects

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: Least Aligned

Final Score (out of 100): 40.00

Description: 35th and Kiger. Project will improve system capacity and reduce sanitary sewer backups. Hanthone Drive and Gateway, near Tepee Avenue. Project will improve system capacity and reduce sanitary sewer backups.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302004	Neighborhood Projects	250,000	250,000	250,000	500,000	500,000	250,000	2,000,000

New Sub T East and South Project Data Summary

User Group: Power and Light

Total Cost: \$7,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$7,500,000

Quartile: More Aligned

Final Score (out of 100): 65.00

Description: Northpoint development may encourage future development in this area making a new substation necessary. Includes 161 kV loop.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202815	New Sub T East and South			500,000	1,000,000	2,000,000	4,000,000	7,500,000

Nutrient Removal Project Data Summary

User Group: Municipal Services

Total Cost: \$8,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$8,500,000

Quartile: More Aligned

Final Score (out of 100): 70.00

Description: Design and construction of nutrient removal systems for the Rock Creek Treatment Plant. Removal will include reductions in both nitrogen and phosphorus.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302704	Nutrient Removal	-	1,000,000	1,500,000	2,000,000	2,000,000	2,000,000	8,500,000

Operations APC UPS Battery Replacement

Project Data Summary

User Group: Power and Light

Total Cost: \$145,000

FTE: 0

Personnel: \$0

NonPersonnel: \$145,000

Quartile: Least Aligned

Final Score (out of 100): 35.71

Description: UPS Systems Upgrades - Battery Replacements for EOL battery's & equipment.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202108	Operations APC UPS Battery Replacement	-	-	-	-	145,000		145,000

Paint West Washwater Tower

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: These improvements will need to be completed in order to maintain the current condition and extend the useful life of this tower.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402701	Paint West Washwater Tower	-	1,000,000	-	-	-	-	1,000,000

Production Maintenance Building

Project Data Summary

User Group: Municipal Services

Total Cost: \$100,000

FTE: 0

Personnel: \$0

NonPersonnel: \$100,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: This building will replace one of the maintenance buildings located at the Courtney Bend Water Plant that has reached the end of its useful life and requires excessive costs to maintain.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset does not impact risk mitigation or increase resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
401703	Production Maintenance Building	100,000						100,000

PTB Scraper**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$150,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$150,000**Quartile:** Least Aligned**Final Score (out of 100):** 50.00**Description:** Existing PTB scraper is beyond its useful life and needs to be replaced**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302607	PTB Scraper	150,000						150,000

Pump Station Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Program to address necessary improvements at the various City owned sanitary sewer pump stations around the City.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302701	Pump Station Improvements		250,000		250,000			500,000

Purchase Everygy 69kV Line Sub A to New Sub S

Project Data Summary

User Group: Power and Light

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 41.67

Description: Purchase the Everygy Sub A to Sub S 69kV transmission line. Common Practice to own transmission lines that serve IPL Substations.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202401	Purchase Everygy 69kV Line Sub A to New Sub S	1,000,000	-	-	-			1,000,000

Replace 4 - 100 MVA 161/69kV Substation Transformers.**Project Data Summary****User Group:** Power and Light**Total Cost:** \$18,000,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$18,000,000**Quartile:** Less Aligned**Final Score (out of 100):** 58.33**Description:** Plan to purchase replacement 100 MVA 161/69 kV transformers that are nearing end of life.**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202602	Replace 4 - 100 MVA 161/69kV Substation Transformers.	8,500,000	8,000,000	500,000	500,000	500,000		18,000,000

Rock Creek PS Pump Replacement**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$835,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$835,000**Quartile:** Less Aligned**Final Score (out of 100):** 55.00**Description:** Replacement of existing pump(s) at the Rock Creek wastewater pump station**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302606	Rock Creek PS Pump Replacement	835,000						835,000

Rock Creek Tributary Project Data Summary

User Group: Municipal Services

Total Cost: \$200,000

FTE: 0

Personnel: \$0

NonPersonnel: \$200,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: This Rock Creek Watershed project consists of the installation of a larger culvert system under 31st Street S along with channel improvements upstream and downstream for approximately 900 feet.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
133101	Rock Creek Tributary						200,000	200,000

Rock Creek Watershed Pipe Repair & Replacement

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,600,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,600,000

Quartile: More Aligned

Final Score (out of 100): 65.00

Description: The repair and/or replacement of existing corrugated metal pipe (CMP) storm drainage pipes throughout the Rock Creek watershed.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132402	Rock Creek Watershed Pipe Repair & Replacement	2,600,000	-	-	-	-	-	2,600,000

Salisbury Hills Neighborhood Stormwater Project Data Summary

User Group: Municipal Services

Total Cost: \$1,050,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,050,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: This project in the Springbranch Watershed encompasses four locations of residential flooding east of Hwy 291 and north of Salisbury Road.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132701	Salisbury Hills Neighborhood Stormwater	-	150,000	-	900,000	-		1,050,000

Sanitary Sewer Evaluation Survey (SSES)

Project Data Summary

User Group: Municipal Services

Total Cost: \$750,000

FTE: 0

Personnel: \$0

NonPersonnel: \$750,000

Quartile: Least Aligned

Final Score (out of 100): 44.44

Description: Project will include various tasks associated with sanitary sewer evaluation surveys (SSES). This will include flow metering and smoke testing to help reduce inflow and infiltration of the groundwater and stormwater into the sanitary sewer collections system.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	N/A
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302101	Sanitary Sewer Evaluation Survey (SSES)	-	250,000	-	250,000	-	250,000	750,000

Sanitary Sewer Main Relocation from Streambanks

Project Data Summary

User Group: Municipal Services

Total Cost: \$750,000

FTE: 0

Personnel: \$0

NonPersonnel: \$750,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Program to identify various sanitary sewer pipes and infrastructure citywide that is subject to flooding and erosion from waterways. This project will fund relocation of these mains.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	N/A
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302203	Sanitary Sewer Main Relocation from Streambanks	-	250,000	-	250,000	-	250,000	750,000

SCADA EMS Software/Hardware Upgrade 2029**Project Data Summary****User Group:** Power and Light**Total Cost:** \$500,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$500,000**Quartile:** More Aligned**Final Score (out of 100):** 64.29

Description: Replace data acquisition and data historian servers at the IPL primary and backup control sites. With the vendor's assistance, staff will replace hardware and upgrade software to ensure Department is running the latest software release.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202903	SCADA EMS Software/Hardware Upgrade 2029				500,000			500,000

SCADA EMS Software Upgrade 2027

Project Data Summary

User Group: Power and Light

Total Cost: \$489,000

FTE: 0

Personnel: \$0

NonPersonnel: \$489,000

Quartile: More Aligned

Final Score (out of 100): 64.29

Description: Software will be upgraded at the IPL primary and backup control sites, with the vendor's assistance, ensuring the City is running the latest software release.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202701	SCADA EMS Software Upgrade 2027		225,000				264,000	489,000

Secondary Piping Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$150,000

FTE: 0

Personnel: \$0

NonPersonnel: \$150,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Project will increase the ability to control the amount of sludge removed from the individual clarifiers giving us better control over the treatment process

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302703	Secondary Piping Improvements	-	150,000					150,000

Service Center Data Center Modernization

Project Data Summary

User Group: Power and Light

Total Cost: \$300,000

FTE: 0

Personnel: \$0

NonPersonnel: \$300,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: Revitalize the Service Center Data Center.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202616	Service Center Data Center Modernization	300,000						300,000

Service Center Exterior Upgrades

Project Data Summary

User Group: Power and Light

Total Cost: \$355,000

FTE: 0

Personnel: \$0

NonPersonnel: \$355,000

Quartile: Least Aligned

Final Score (out of 100): 18.75

Description: Upgrades required to maintain the exterior lots and structures for everyday use.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202512	Service Center Exterior Upgrades	255,000	100,000					355,000

Service Center Upgrades

Project Data Summary

User Group: Power and Light

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: Least Aligned

Final Score (out of 100): 18.75

Description: Upgrade Locker Rooms/Restrooms, etc.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202406	Service Center Upgrades	500,000	500,000	-	-			1,000,000

Service Line Upgrades

Project Data Summary

User Group: Municipal Services

Total Cost: \$5,160,000

FTE: 0

Personnel: \$0

NonPersonnel: \$5,160,000

Quartile: More Aligned

Final Score (out of 100): 65.00

Description: Provide the relocation, replacement and upgrading of water service lines

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402605	Service Line Upgrades	160,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,160,000

Sludge House Piping Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$100,000

FTE: 0

Personnel: \$0

NonPersonnel: \$100,000

Quartile: Less Aligned

Final Score (out of 100): 60.00

Description: This project involves updating and replacement of piping systems located within the sludge houses at the Courtney Bend Water Plant. A portion of this piping dates back to the 1950's and is in need of repair and/or replacement. This will help to ensure these facilities continue to operate reliably and efficiently.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402403	Sludge House Piping Improvements	100,000	-	-	-	-	-	100,000

Sludge Thickening Process Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: Least Aligned

Final Score (out of 100): 38.89

Description: Removal of existing Dissolved Air Flotation (DAF) tanks and installation of new system. New system will be the recommendation by staff from the evaluation of alternates currently occurring.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	N/A
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302301	Sludge Thickening Process Improvements	2,000,000						2,000,000

Sodium Hypochlorite Generation

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,800,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,800,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Investigate, design and construct a sodium hypochlorite disinfection system for the Courtney Bend Water Plant.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402801	Sodium Hypochlorite Generation	-	-	300,000	-	1,500,000		1,800,000

Springbranch Garage Complex

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,140,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,140,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: This project will consolidate the former garages of Water Pollution Control, Public Works Streets, and Fleet Maintenance into a single facility providing a location for all four services provided by the Municipal Services Department: Collection Systems maintenance, Stormwater maintenance, Central Garage, and Street Maintenance.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302410	Springbranch Garage Complex	2,140,000						2,140,000

Springbranch Garage Complex

Project Data Summary

User Group: Municipal Services

Total Cost: \$280,000

FTE: 0

Personnel: \$0

NonPersonnel: \$280,000

Quartile: Less Aligned

Final Score (out of 100): 61.11

Description: This project will consolidate the former garages of Water Pollution Control, Public Works Streets, and Fleet Maintenance into a single facility providing a location for all four services provided by the Municipal Services Department: Collection Systems maintenance, Stormwater maintenance, Central Garage, and Street Maintenance.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132410	Springbranch Garage Complex	280,000						280,000

Springbranch Garage Complex

Project Data Summary

User Group: Municipal Services

Total Cost: \$280,000

FTE: 0

Personnel: \$0

NonPersonnel: \$280,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: This project will consolidate the former garages of Water Pollution Control, Public Works Streets, and Fleet Maintenance into a single facility providing a location for all four services provided by the Municipal Services Department: Collection Systems maintenance, Stormwater maintenance, Central Garage, and Street Maintenance.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
572202	Springbranch Garage Complex	280,000						280,000

Springbranch Garage Complex

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,140,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,140,000

Quartile: Least Aligned

Final Score (out of 100): 30.00

Description: This project will consolidate the former garages of Water Pollution Control, Public Works Streets, and Fleet Maintenance into a single facility providing a location for all four services provided by the Municipal Services Department: Collection Systems maintenance, Stormwater maintenance, Central Garage, and Street Maintenance.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset does not impact risk mitigation or increase resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402410	Springbranch Garage Complex	2,140,000						2,140,000

Sub B 69/13 kV Rebuild

Project Data Summary

User Group: Power and Light

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Most Aligned

Final Score (out of 100): 75.00

Description: Significant sensitive industrial load in area, subject to development of future loads and aging assets.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year							
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	Grand Total
203102	Sub B 69/13 kV Rebuild					500,000	500,000

Sub C 69/13 kV Rebuild

Project Data Summary

User Group: Power and Light

Total Cost: \$4,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$4,000,000

Quartile: Most Aligned

Final Score (out of 100): 75.00

Description: Significant sensitive industrial load in area, subject to development of future loads and aging assets.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202915	Sub C 69/13 kV Rebuild				500,000	1,500,000	2,000,000	4,000,000

Sub E to Sub B 69kV Line

Project Data Summary

User Group: Power and Light

Total Cost: \$1,900,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,900,000

Quartile: Least Aligned

Final Score (out of 100): 33.33

Description: Begin preliminary layout, siting and easement acquisition for new 69 kV tie line between Sub E and Sub B.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202804	Sub E to Sub B 69kV Line	-	150,000	750,000	1,000,000			1,900,000

Sub H 69/13 kV Rebuild

Project Data Summary

User Group: Power and Light

Total Cost: \$5,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$5,500,000

Quartile: Most Aligned

Final Score (out of 100): 75.00

Description: Significant sensitive load in caves, load growth in caves and aging assets.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202704	Sub H 69/13 kV Rebuild		500,000	1,500,000	1,500,000	2,000,000		5,500,000

Sub M Perimeter Fence Replacement Project Data Summary

User Group: Power and Light

Total Cost: \$200,000

FTE: 0

Personnel: \$0

NonPersonnel: \$200,000

Quartile: More Aligned

Final Score (out of 100): 70.00

Description: Sub M Perimeter Fence Replacement'

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202618	Sub M Perimeter Fence Replacement	200,000						200,000

Sub R Country Meadows New 13 kV Feeder**Project Data Summary****User Group:** Power and Light**Total Cost:** \$2,000,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$2,000,000**Quartile:** More Aligned**Final Score (out of 100):** 65.00**Description:** No loop service within subdivision, reliability issues, very long outage times during storms - new feeder R-11.**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is less than 50% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Extreme
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Extreme
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202617	Sub R Country Meadows New 13 kV Feeder	1,000,000	1,000,000					2,000,000

Substation Battery Charger

Project Data Summary

User Group: Power and Light

Total Cost: \$300,000

FTE: 0

Personnel: \$0

NonPersonnel: \$300,000

Quartile: More Aligned

Final Score (out of 100): 64.29

Description: Substation battery monitoring & testing in real time - for NERC Compliance.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202511	Substation Battery Charger	150,000		150,000				300,000

Substation Fiber Optic Network Equip. Replacement

Project Data Summary

User Group: Power and Light

Total Cost: \$200,000

FTE: 0

Personnel: \$0

NonPersonnel: \$200,000

Quartile: Most Aligned

Final Score (out of 100): 75.00

Description: GE JungleMux - Equipment Replacement Study

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202101	Substation Fiber Optic Network Equip. Replacement	100,000	-	-	100,000			200,000

Substation Modeling

Project Data Summary

User Group: Power and Light

Total Cost: \$300,000

FTE: 0

Personnel: \$0

NonPersonnel: \$300,000

Quartile: More Aligned

Final Score (out of 100): 66.67

Description: Spatial Modeling of all IPL Substations for Asset Management.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202109	Substation Modeling	300,000	-	-	-	-	-	300,000

Substation & Transmission Upgrade & Replacement

Project Data Summary

User Group: Power and Light

Total Cost: \$1,743,829

FTE: 0

Personnel: \$0

NonPersonnel: \$1,743,829

Quartile: More Aligned

Final Score (out of 100): 71.43

Description: Emerging capital substation and transmission projects.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202608	Substation & Transmission Upgrade & Replacement	250,000	265,000	280,900	297,754	315,619	334,556	1,743,829

Switch Gear Installation for RCTP, RCPS, SCPS**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$450,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$450,000**Quartile:** Less Aligned**Final Score (out of 100):** 55.00**Description:** Installation of all electrical improvements including the switch gear at RCPS, SCPS, RCTP**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302705	Switch Gear Installation for RCTP, RCPS, SCPS	-	450,000					450,000

Tamaqua Channel

Project Data Summary

User Group: Municipal Services

Total Cost: \$500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$500,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: This project will replace a structurally failed concrete channel in the Crackerneck Watershed. The channel is in the backyards of homes between Tamaqua Ridge and Trail Ridge Drives.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132802	Tamaqua Channel	-	-	100,000	400,000	-		500,000

T&D Road Improvement Projects

Project Data Summary

User Group: Power and Light

Total Cost: \$3,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,000,000

Quartile: More Aligned

Final Score (out of 100): 71.43

Description: Relocating/Upgrading existing equipment with road changes.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	State or Federal Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202609	T&D Road Improvement Projects	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

T&D System Improvements

Project Data Summary

User Group: Power and Light

Total Cost: \$3,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,000,000

Quartile: More Aligned

Final Score (out of 100): 71.43

Description: Provide for the necessary and required system maintenance of the T&D system. Includes repair and replacement of equip. that has been damaged or at the end of its useful life based on industry standards. This is for systematic, data driven improvements.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202610	T&D System Improvements	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000

Traffic Signal Detection Systems

Project Data Summary

User Group: Power and Light

Total Cost: \$300,000

FTE: 0

Personnel: \$0

NonPersonnel: \$300,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: Replace radar traffic detection at three (3) intersections.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202208	Traffic Signal Detection Systems	150,000	-	150,000	-			300,000

Transmission Pole Replacement Program

Project Data Summary

User Group: Power and Light

Total Cost: \$800,000

FTE: 0

Personnel: \$0

NonPersonnel: \$800,000

Quartile: More Aligned

Final Score (out of 100): 66.67

Description: Inspection of all wood transmission poles completed in summer of 2021. Result is the ongoing need to continue to replace structures.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	N/A
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	N/A
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	N/A
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Extreme

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202111	Transmission Pole Replacement Program	100,000	300,000	-	300,000		100,000	800,000

Treated Water Storage Reservoir

Project Data Summary

User Group: Municipal Services

Total Cost: \$3,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,000,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: This project will provide for the construction of a second finished water storage reservoir that will improve maintenance procedures, operations and overall reliability of the Courtney Bend Water Plant.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
403001	Treated Water Storage Reservoir	-	-	-	-	3,000,000		3,000,000

Treatment Plant Discharge

Project Data Summary

User Group: Municipal Services

Total Cost: \$2,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,000,000

Quartile: More Aligned

Final Score (out of 100): 66.67

Description: Provide engineering and process facilities to handle the treatment residuals from the Courtney Bend Water Plant to comply with impending future regulations.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	N/A
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
400708	Treatment Plant Discharge	-	-	2,000,000	-	-	-	2,000,000

Trenchless Technology

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,950,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,950,000

Quartile: Least Aligned

Final Score (out of 100): 44.44

Description: Work will renovate existing conduits without excavation by the installation of a thermal activated epoxy infused liner.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	N/A
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
130508	Trenchless Technology	250,000	300,000	300,000	300,000	300,000	500,000	1,950,000

Trenchless Technology (Existing Project)

Project Data Summary

User Group: Municipal Services

Total Cost: \$3,600,000

FTE: 0

Personnel: \$0

NonPersonnel: \$3,600,000

Quartile: Least Aligned

Final Score (out of 100): 50.00

Description: This is an existing project. The project utilizes trenchless technology to identify deteriorated sanitary pipe lining program and other various repair projects using trenchless technologies. Annual project, locations to be determined.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	N/A
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
9757	Trenchless Technology (Existing Project)	500,000	500,000	650,000	650,000	650,000	650,000	3,600,000

Truck with service body**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$175,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$175,000**Quartile:** Least Aligned**Final Score (out of 100):** 50.00**Description:** Replace a service truck used as a power unit and tool carrier for the repair and installation of water mains in the water distribution division**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
402607	Truck with service body	175,000						175,000

Upgrade System Operations Center

Project Data Summary

User Group: Power and Light

Total Cost: \$2,500,000

FTE: 0

Personnel: \$0

NonPersonnel: \$2,500,000

Quartile: Less Aligned

Final Score (out of 100): 55.00

Description: Revitalize the Service Center Operations Center.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	Self Mandate or Ordinance
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
202816	Upgrade System Operations Center			2,500,000				2,500,000

Upper Rock Creek Sanitary Sewer Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$1,000,000

FTE: 0

Personnel: \$0

NonPersonnel: \$1,000,000

Quartile: More Aligned

Final Score (out of 100): 70.00

Description: This project will address capacity issues and provide improvements to the gravity sewer system within the upper Rock Creek sewershed.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 50% of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	Some
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Extreme
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
303001	Upper Rock Creek Sanitary Sewer Improvements					1,000,000		1,000,000

Utility Tool Truck

Project Data Summary

User Group: Municipal Services

Total Cost: \$200,000

FTE: 0

Personnel: \$0

NonPersonnel: \$200,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: Truck used for utility tools necessary for sanitary sewer operations

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset does not impact risk mitigation or increase resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	Yes
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	Some
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	None
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
303101	Utility Tool Truck						200,000	200,000

VFD Replacement at RCPS and SCPS

Project Data Summary

User Group: Municipal Services

Total Cost: \$350,000

FTE: 0

Personnel: \$0

NonPersonnel: \$350,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: Variable flow drives (VFDs) at the pump stations regulates the pumps, helping to efficiently operates the pumps at the stations. This project will replace the VFDs at both pump stations.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has extreme impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Majority of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	None

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
302605	VFD Replacement at RCPS and SCPS	350,000	-					350,000

Virginia Heights Channel Improvements

Project Data Summary

User Group: Municipal Services

Total Cost: \$700,000

FTE: 0

Personnel: \$0

NonPersonnel: \$700,000

Quartile: Least Aligned

Final Score (out of 100): 35.00

Description: Channel deteriorations and undersized drainage culverts will be the emphasis of this Rock Creek Watershed Project. The work is generally located at W 36th Terrace and Vernon Drive.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced EXCEEDS ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132901	Virginia Heights Channel Improvements	-	-	-	100,000	600,000		700,000

Wedgewood - S.Crysler**Project Data Summary****User Group:** Municipal Services**Total Cost:** \$1,350,000**FTE:** 0**Personnel:** \$0**NonPersonnel:** \$1,350,000**Quartile:** Least Aligned**Final Score (out of 100):** 25.00**Description:** Due to a lack of a storm drainage system residential flooding has been occurring in this Chapel Watershed neighborhood**BPA**

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year								
Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132703	Wedgewood - S.Crysler	-	200,000	1,150,000	-	-	-	1,350,000

Whitte Farms Stormwater Project Data Summary

User Group: Municipal Services

Total Cost: \$900,000

FTE: 0

Personnel: \$0

NonPersonnel: \$900,000

Quartile: Least Aligned

Final Score (out of 100): 25.00

Description: Aging and inadequate drainage facilities has resulted in residential flooding of homes in this subdivision.

BPA

BPA	Score Option
Risk Mitigation & Resilience	Asset has some impact on risk mitigation & increases resilience
MANDATED to PROVIDE PROGRAM	No Mandate
PORTION of the COMMUNITY SERVED	Less than 10% of the population is benefitting
COST RECOVERY of PROGRAM	No
Asset Condition and Estimated Life of Service (score item to be replaced)	Existing asset to be replaced is between 50-100% of ESL

Community

Community	Score Option
An Innovative Economy. We grow a diversified and innovative economy leveraging our community amenities, skilled and creative people, and educational resources to generate economic opportunities.	None
A Safe, Welcoming Community. We embrace a safe, healthy, welcoming and inclusive community.	None
A Well-Planned City. We consistently improve our community's appearance and quality of life as it grows and changes, honoring our unique history and sense of place as we plan for a livable, affordable, more connected city.	Some
An Engaged Community. We foster a culture of engagement and civic leadership based on innovation and best practices involving community members of all backgrounds and perspectives.	Some

Project by Department by Fiscal Year

Project #	Project Name	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Grand Total
132801	Whitte Farms Stormwater	-	-	100,000	-	800,000		900,000

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Power and Light
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating Revenues:						
Charges for Services	\$ 146,277,500	146,277,500	95,651,902	(50,625,598)	65.39%	7.06%
Penalties	1,000,000	1,000,000	998,874	(1,126)	99.89%	41.56%
Connection Charges	13,000	13,000	4,225	(8,775)	32.50%	-25.83%
Miscellaneous	—	—	39,069	39,069	0.00%	-58.33%
Temporary Service	1,000	1,000	750	(250)	75.00%	16.67%
Rental Income	294,500	294,500	289,941	(4,559)	98.45%	40.12%
Transmission Wheeling	6,500,000	6,500,000	3,570,840	(2,929,160)	54.94%	-3.39%
Total Operating Revenues	154,086,000	154,086,000	100,555,601	(53,530,399)	65.26%	6.93%
Operating Expenses:						
Personnel Services	31,053,346	31,094,550	17,164,783	13,929,767	55.20%	-3.13%
Retiree Benefits	1,600,000	1,600,000	870,303	729,697	54.39%	-3.94%
Other Services	28,755,414	28,715,819	18,042,645	10,673,174	62.83%	4.50%
Supplies	66,944,300	68,391,010	39,056,878	29,334,132	57.11%	-1.22%
Capital Projects	—	—	—	—	0.00%	-58.33%
Capital Operating	410,300	410,300	31,100	379,200	7.58%	-50.75%
Debt Service	8,635,400	8,635,400	2,859,608	5,775,792	33.11%	-25.22%
Other Expenses	100,000	100,000	—	100,000	0.00%	-58.33%
Total Operating Expenses	137,498,760	138,947,079	78,025,317	60,921,762	56.15%	-2.18%
Nonoperating Revenues (Expenses):						
Investment Income	500,000	500,000	1,797,766	1,297,766	359.55%	301.22%
Interfund Charges for Support Services	4,170,500	4,170,500	1,286,051	(2,884,449)	30.84%	-27.49%
Miscellaneous Revenue (Expense)	350,000	350,000	262,155	(87,845)	74.90%	16.57%
Total Nonoperating Revenue (Expenses)	5,020,500	5,020,500	3,345,972	(1,674,528)	66.65%	8.32%
Income (Loss) Before Transfers	21,607,740	20,159,421	25,876,256	5,716,835	128.36%	70.03%
Capital Contributions	—	—	—	—	0.00%	-58.33%
Transfers Out – Utility Payments In Lieu of Taxes	(14,601,000)	(14,601,000)	(9,913,175)	(4,687,825)	67.89%	9.56%
Transfers In	—	—	—	—	0.00%	-58.33%
Transfers Out	(17,774,000)	(17,774,000)	(3,191,454)	(14,582,546)	17.96%	-40.37%
Total Transfers	(32,375,000)	(32,375,000)	(13,104,629)	(19,270,371)	40.48%	-17.85%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (10,767,260)	(12,215,579)	12,771,627	24,987,206		
Beginning Available Resources			67,942,410			
Prior Period Adjustment			—			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			<u>80,714,037</u>			
Revenue Risk			5,300,000			
Capital Reserve			3,000,000			
Expense Risk			18,700,000			
Working Capital			<u>25,500,000</u>			
Targeted Reserve Level			<u>52,500,000</u>			
Total Non-Restricted Resources Available			\$ <u>28,214,037</u>			

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Power and Light Capital Projects Fund
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating Revenues:						
Charges for Services	\$ —	—	—	—	0.00%	-58.33%
Penalties	—	—	—	—	0.00%	-58.33%
Connection Charges	—	—	—	—	0.00%	-58.33%
Miscellaneous	—	—	—	—	0.00%	-58.33%
Temporary Service	—	—	—	—	0.00%	-58.33%
Rental Income	—	—	—	—	0.00%	-58.33%
Transmission Wheeling	—	—	—	—	0.00%	-58.33%
Total Operating Revenues	—	—	—	—	0.00%	-58.33%
Operating Expenses:						
Personnel Services	—	—	—	—	0.00%	-58.33%
Retiree Benefits	—	—	—	—	0.00%	-58.33%
Other Services	—	—	—	—	0.00%	-58.33%
Supplies	—	—	—	—	0.00%	-58.33%
Capital Projects	17,774,000	31,364,606	2,566,674	28,797,932	8.18%	-50.15%
Capital Operating	—	—	—	—	0.00%	-58.33%
Debt Service	—	—	—	—	0.00%	-58.33%
Other Expenses	—	—	—	—	0.00%	-58.33%
Total Operating Expenses	17,774,000	31,364,606	2,566,674	28,797,932	8.18%	-50.15%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-58.33%
Interfund Charges for Support Services	—	—	—	—	0.00%	-58.33%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%
Income (Loss) Before Transfers	(17,774,000)	(31,364,606)	(2,566,674)	28,797,932	8.18%	-50.15%
Capital Contributions	—	—	—	—	0.00%	-58.33%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%
Transfers In	16,924,000	16,924,000	3,191,454	13,732,546	18.86%	-39.47%
Transfers Out	—	—	—	—	0.00%	-58.33%
Total Transfers	16,924,000	16,924,000	3,191,454	13,732,546	18.86%	-39.47%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (850,000)	(14,440,606)	624,780	15,065,386		
Beginning Unassigned Fund Balance			—			
Prior Period Encumbrances			(7,883,010)			
Cancellation of Prior Year Encumbrances			93,381			
Year-End Investment Market Value Adjustment			—			
Ending Unassigned Fund Balance			<u>(7,164,849)</u>			
Current Year Encumbrances			2,341,229			
Prior Year Encumbrances			4,823,620			
Total Fund Balance			<u>\$ —</u>			

**Power and Light - Open Capital Projects
As of January 31, 2025**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
200815	T&D Sys IMPROVEMENTS	\$ -	410,276.19	410,276.19	921.36	80,921.00	328,433.83
200828	FIBER OPTIC PROGRAM	250,000.00	128,026.90	378,026.90	91,208.99	57,925.33	228,892.58
201106	69 KV SUBSTATION FACILITIES	-	109,994.57	109,994.57	33,508.25	-	76,486.32
201405	SUBSTATION SECURITY PROJECT	-	145,422.09	145,422.09	103,233.10	11,995.20	30,193.79
201510	Sys OpS / DISPATCH	-	43,034.77	43,034.77	31,830.50	-	11,204.27
201603	69 KV Trans LINE REBUIL	-	750,678.08	750,678.08	-	-	750,678.08
201605	Sys OpS WORK AREA	-	1,319,842.18	1,319,842.18	-	-	1,319,842.18
201703	BV GROUND WATER	-	233,677.52	233,677.52	49,727.93	22,164.57	161,785.02
201706	SUBSTATION K SWITCHGEAR &	-	146,637.27	146,637.27	146,316.11	-	321.16
201710	Mo CITY DIVESTITURE	-	266,224.15	266,224.15	210,176.53	56,047.12	0.50
201804	SUBSTATION E SWITCHGEAR REPLACEMENT	-	2,042,147.43	2,042,147.43	79,338.22	39,958.61	1,922,850.60
202101	Substation Fiber Optic Network	335,000.00	990,798.23	1,325,798.23	12,125.00	844,909.94	468,763.29
202102	Traffic Controller Upgrades	-	36,656.00	36,656.00	27,715.00	-	8,941.00
202103	Traffic Camera System Upgrades	-	6,837.00	6,837.00	-	-	6,837.00
202107	Motorola APX Radio Purchase Phase 2	-	67,716.89	67,716.89	-	26,242.24	41,474.65
202108	Operations APC UPS Battery Replace	145,000.00	174,700.00	319,700.00	-	-	319,700.00
202109	Substation Modeling	150,000.00	150,000.00	300,000.00	-	-	300,000.00
202111	Transmission Pole Replacement Prog	100,000.00	494,006.36	594,006.36	258,211.04	23,681.34	312,113.98
202201	Substation A Transformer T-9 Mtce	-	106,745.00	106,745.00	-	-	106,745.00
202202	Substation N Transformer T-1 Maint	-	180,000.00	180,000.00	-	-	180,000.00
202205	Desert Storm Switchgear Cabinets	250,000.00	500,022.75	750,022.75	54,157.30	241,942.28	453,923.17
202206	T & D Road Improvement Projects	-	1,001,380.44	1,001,380.44	771,638.58	149,635.00	80,106.86
202208	Traffic Signal Detection Systems	60,000.00	78,774.27	138,774.27	2,140.00	61,244.23	75,390.04
202210	IPL Service Center PBX Upgrade to I	15,000.00	100,000.00	115,000.00	-	-	115,000.00
202308	Substn & Trans Upgrade &Replacement	-	388,400.13	388,400.13	-	-	388,400.13
202314	Construction of New Substation S	3,500,000.00	6,000,000.00	9,500,000.00	4,113,967.89	1,244,039.11	4,141,993.00
202315	Construct New Trans System Sub S	2,500,000.00	1,350,000.00	3,850,000.00	-	-	3,850,000.00
202316	Construct 6 New Dist Feeders Sub S	1,250,000.00	892,273.00	2,142,273.00	21,685.75	14,066.25	2,106,521.00
202401	Purchase Evergy 69kV Line	-	3,687,776.40	3,687,776.40	2,682.45	5,093.95	3,680,000.00
202405	Emergency Replacement Trans Poles	-	250,000.00	250,000.00	0.07	42,751.68	207,248.25
202406	Service Center Upgrades	-	919,926.30	919,926.30	35,590.95	204,226.69	680,108.66
202410	T & D System Improvements	500,000.00	-	500,000.00	93,856.59	755.00	405,388.41
202411	SCADA/EMS Software/Hardware Upgrade	-	301,642.19	301,642.19	125,520.00	62,954.65	113,167.54
202503	T & D Truck Shed	1,850,000.00	(850,000.00)	1,000,000.00	-	-	1,000,000.00
202504	Blue Valley Chimney Demolition	1,500,000.00	-	1,500,000.00	327,300.00	-	1,172,700.00
202505	Emergency Replacement Trans Poles	250,000.00	-	250,000.00	-	-	250,000.00
202507	Emergent Maintenance Production	440,000.00	-	440,000.00	288,192.00	-	151,808.00
202508	Substation/Trans Upgrade & Replace	424,000.00	-	424,000.00	6,392.55	-	417,607.45
202509	T & D Road Improvement Projects	500,000.00	-	500,000.00	-	900.00	499,100.00
202510	T & D System Improvements	500,000.00	-	500,000.00	-	-	500,000.00
202511	Substation Battery Charger	50,000.00	-	50,000.00	-	-	50,000.00
202512	Service Center Exterior Upgrades	105,000.00	-	105,000.00	-	-	105,000.00
202513	Substation H Switchgear Upgrades	500,000.00	-	500,000.00	-	-	500,000.00
202514	Fleet & Equip-10 Year Replacements	850,000.00	-	850,000.00	277,412.00	-	572,588.00
202515	161 kV Line Terminal & Control Bldg	-	800,000.00	800,000.00	-	-	800,000.00
\$		16,024,000.00	23,223,616.11	39,247,616.11	7,164,848.16	3,191,454.19	28,891,313.76

	Current Year Budget	Prior Year Budget (Enc Roll)	Total
Budget	\$ 31,364,606.00	7,883,010.11	39,247,616.11
Less Expenditures	225,444.86	2,966,009.33	3,191,454.19
Less Encumbrances	2,341,228.60	4,823,619.56	7,164,848.16
Total Available	\$ 28,797,932.54	93,381.22	28,891,313.76

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Water
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating Revenues:						
Charges for Services	\$ 32,297,000	32,297,000	19,923,636	(12,373,364)	61.69%	3.36%
Penalties	200,000	200,000	134,004	(65,996)	67.00%	8.67%
Connection/Disconnection Charges	17,000	17,000	17,300	300	101.76%	43.43%
Miscellaneous	15,000	15,000	19,509	4,509	130.06%	71.73%
Returned Check Charges	26,000	26,000	18,660	(7,340)	71.77%	13.44%
Rental Income	85,000	85,000	100,417	15,417	118.14%	59.81%
Meter Repairs	—	—	—	—	0.00%	-58.33%
Merchandising Jobbing	—	—	1,960	1,960	0.00%	-58.33%
Total Operating Revenues	32,640,000	32,640,000	20,215,486	(12,424,514)	61.93%	3.60%
Operating expenses:						
Personnel Services	10,285,240	10,285,240	5,612,321	4,672,919	54.57%	-3.76%
Retiree Benefits	360,000	360,000	214,240	145,760	59.51%	1.18%
Other Services	17,392,582	17,392,582	8,570,602	8,821,980	49.28%	-9.05%
Supplies	4,932,500	4,932,500	4,134,408	798,092	83.82%	25.49%
Capital Projects	—	—	—	—	0.00%	-58.33%
Capital Operating	581,500	581,500	289,062	292,438	49.71%	-8.62%
Debt Service	2,536,138	2,536,138	2,290,497	245,641	90.31%	31.98%
Other Expenses	50,000	50,000	—	50,000	0.00%	-58.33%
Total Operating Expenses	36,137,960	36,137,960	21,111,130	15,026,830	58.42%	0.09%
Nonoperating Revenues (Expenses):						
Investment Income	659,000	659,000	1,146,727	487,727	174.01%	115.68%
Interfund Charges for Support Services	3,626,100	3,626,100	2,115,225	(1,510,875)	58.33%	0.00%
Miscellaneous Revenue (Expense)	15,700	15,700	46,221	30,521	294.40%	236.07%
Total Nonoperating Revenue (Expenses)	4,300,800	4,300,800	3,308,173	(992,627)	76.92%	18.59%
Income (Loss) Before Transfers	802,840	802,840	2,412,529	1,609,689	300.50%	242.17%
Transfers Out – Utility Payments In Lieu of Taxes	(3,025,000)	(3,025,000)	(1,977,672)	(1,047,328)	65.38%	7.05%
Transfers In	—	—	—	—	0.00%	-58.33%
Transfers Out	(9,380,000)	(9,380,000)	(2,563,103)	(6,816,897)	27.33%	-31.00%
Total Transfers	(12,405,000)	(12,405,000)	(4,540,775)	(7,864,225)	36.60%	-21.73%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (11,602,160)	(11,602,160)	(2,128,246)	9,473,914		
Beginning Available Resources			53,660,048			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			51,531,802			
Revenue Risk			2,000,000			
Capital Reserve			6,100,000			
Expense Risk			700,000			
Working Capital			5,600,000			
Targeted Reserve Level			14,400,000			
Total Non-Restricted Resources Available			\$ 37,131,802			

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Water Capital Projects Fund
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating Revenues:						
Charges for Services	\$ —	—	—	—	0.00%	-58.33%
Penalties	—	—	—	—	0.00%	-58.33%
Connection/Disconnection Charges	—	—	—	—	0.00%	-58.33%
Miscellaneous	—	—	—	—	0.00%	-58.33%
Returned Check Charges	—	—	—	—	0.00%	-58.33%
Rental Income	—	—	—	—	0.00%	-58.33%
Meter Repairs	—	—	—	—	0.00%	-58.33%
Merchandising Jobbing	—	—	—	—	0.00%	-58.33%
Total Operating Revenues	—	—	—	—	0.00%	-58.33%
Operating expenses:						
Personnel Services	—	—	—	—	0.00%	-58.33%
Retiree Benefits	—	—	—	—	0.00%	-58.33%
Other Services	—	—	—	—	0.00%	-58.33%
Supplies	—	—	—	—	0.00%	-58.33%
Capital Projects	9,380,000	27,113,556	2,165,072	24,948,484	7.99%	-50.34%
Capital Operating	—	—	—	—	0.00%	-58.33%
Debt Service	—	—	—	—	0.00%	-58.33%
Other Expenses	—	—	—	—	0.00%	-58.33%
Total Operating Expenses	9,380,000	27,113,556	2,165,072	24,948,484	7.99%	-50.34%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-58.33%
Interfund Charges for Support Services	—	—	—	—	0.00%	-58.33%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%
Income (Loss) Before Transfers	(9,380,000)	(27,113,556)	(2,165,072)	24,948,484	7.99%	-50.34%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%
Transfers In	9,380,000	9,380,000	2,563,103	6,816,897	27.33%	-31.00%
Transfers Out	—	—	—	—	0.00%	-58.33%
Total Transfers	9,380,000	9,380,000	2,563,103	6,816,897	27.33%	-31.00%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ —	(17,733,556)	398,031	18,131,587		
Beginning Unassigned Fund Balance			—			
Prior Period Encumbrances			(2,476,389)			
Cancellation of Prior Year Encumbrances			—			
Year-End Investment Market Value Adjustment			—			
Ending Unassigned Fund Balance			(2,078,358)			
Current Year Encumbrances			1,488,087			
Prior Year Encumbrances			590,271			
Total Fund Balance			\$ —			

Water - Open Capital Projects
As of January 31, 2025

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
400708	TREATMENT PIt DISCHARGE	\$ -	1,220,457.63	1,220,457.63	42,820.13	5,052.50	1,172,585.00
401003	FUTURE Prod WELLS	500,000.00	885,263.52	1,385,263.52	9,130.31	163,701.21	1,212,432.00
401301	23RD ST MAIN REPLACEMENT	-	311,672.57	311,672.57	186,154.60	374,988.70	(249,470.73)
401402	LAGOON CLEANOUT	-	311,100.00	311,100.00	-	30,000.00	281,100.00
401505	Dist Sys IMPROVE	-	244,781.00	244,781.00	12,768.50	18,057.38	213,955.12
401601	FILTER BACKWASH OUTFALL	-	190,325.00	190,325.00	-	-	190,325.00
401602	PIt DISCHARGE OUTFALL	-	459,824.48	459,824.48	-	-	459,824.48
401608	LIME SILO	-	1,756,438.67	1,756,438.67	74,173.68	1,388,814.26	293,450.73
401703	Maint BUILDING AT CBP	-	200,000.00	200,000.00	-	-	200,000.00
401804	Filter Valve House Roof Improvement	-	97,292.00	97,292.00	-	-	97,292.00
401818	30" Steel Transmission Main Assess	-	156,300.00	156,300.00	-	-	156,300.00
401822	Main Replacement-24Hwy/Northern/RR	-	240,166.00	240,166.00	-	-	240,166.00
402002	39th Street Reservoir	-	13,455.30	13,455.30	13,455.30	-	-
402007	Courtney Bend Emergency Generator	-	1,150,000.00	1,150,000.00	-	-	1,150,000.00
402008	Wellfield Overhead Electrical Imp	-	1,000,000.00	1,000,000.00	-	-	1,000,000.00
402009	Main Replace Sheley/Claremont/Norw	-	188,790.00	188,790.00	-	-	188,790.00
402101	Main Replacement Ralston 31st/29th	-	39,017.00	39,017.00	132.00	-	38,885.00
402102	Main Replacement 3rd St & Jennings	-	436,013.00	436,013.00	-	-	436,013.00
402103	Main Replacement Truman Road	-	86,890.00	86,890.00	-	-	86,890.00
402105	Main Replacement Sheley	-	89,229.50	89,229.50	-	-	89,229.50
402106	Main Replacement Sheley & Northern	-	451,631.16	451,631.16	-	-	451,631.16
402107	Facility Improvements/Const/Maint	-	1,695,662.97	1,695,662.97	45,662.97	-	1,650,000.00
402108	Basin Drive Improvements	250,000.00	32,348.00	282,348.00	-	117,431.76	164,916.24
402207	CB Electrical Switchgear Improvemen	-	200,000.00	200,000.00	-	-	200,000.00
402301	IT Infrastructure Upgrade	-	9,034.80	9,034.80	-	-	9,034.80
402302	HSPS HVAC Improvements	-	143,480.00	143,480.00	-	-	143,480.00
402303	Lime Silo Recoating	-	400,000.00	400,000.00	-	-	400,000.00
402401	Fiber Optic Upgrades	-	500,000.00	500,000.00	298,068.00	198,712.00	3,220.00
402402	Lime Slaker No. 6	-	16,692.00	16,692.00	-	-	16,692.00
402403	Sludge House Piping Improvements	100,000.00	200,000.00	300,000.00	-	-	300,000.00
402410	Springbranch Garage Complex	2,130,000.00	-	2,130,000.00	-	-	2,130,000.00
402501	Horizontal Collector Wheel Rehab	750,000.00	-	750,000.00	-	1,690.00	748,310.00
402502	Chlorinator Improvements	100,000.00	-	100,000.00	8,849.00	63,336.00	27,815.00
402503	Evaporator Improvements	100,000.00	-	100,000.00	50,229.31	58,841.69	(9,071.00)
402504	M-291 Wellfield Header	300,000.00	-	300,000.00	-	-	300,000.00
402506	Vehicle Replacement	150,000.00	-	150,000.00	-	79,749.00	70,251.00
9749	MAIN REPLACEMENT PROGRAM	5,000,000.00	7,094,471.13	12,094,471.13	1,248,256.58	51,390.27	10,794,824.28
9952	SECURITY UPGRADES	-	389,610.00	389,610.00	88,657.62	11,338.40	289,613.98
\$		9,380,000.00	20,209,945.73	29,589,945.73	2,078,358.00	2,563,103.17	24,948,484.56

	Budget	Budget (Enc Roll)	Total
Budget	\$ 27,113,556.37	2,476,389.36	29,589,945.73
Less Expenditures	676,985.39	1,886,117.78	2,563,103.17
Less Encumbrances	1,488,086.42	590,271.58	2,078,358.00
Total Available	\$ 24,948,484.56	-	24,948,484.56

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Sanitary Sewer
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating revenues:						
Charges for Services	\$ 35,765,212	35,765,212	20,872,120	(14,893,092)	58.36%	0.03%
Penalties	200,000	200,000	215,641	15,641	107.82%	49.49%
Total operating revenues	35,965,212	35,965,212	21,087,761	(14,877,451)	58.63%	0.30%
Operating expenses:						
Personnel Services	6,894,894	6,894,894	3,682,721	3,212,173	53.41%	-4.92%
Retiree Benefits	460,000	460,000	229,373	230,627	49.86%	-8.47%
Other Services	16,825,513	16,825,513	8,363,030	8,462,483	49.70%	-8.63%
Supplies	1,375,900	1,375,900	927,044	448,856	67.38%	9.05%
Capital Projects	—	—	—	—	0.00%	-58.33%
Capital Operating	296,300	296,300	214,497	81,803	72.39%	14.06%
Debt Service	6,240,079	6,240,079	5,178,308	1,061,771	82.98%	24.65%
Other Expenses	—	—	—	—	0.00%	-58.33%
Total Operating Expenses	32,092,686	32,092,686	18,594,973	13,497,713	57.94%	-0.39%
Nonoperating Revenues (Expenses):						
Investment Income	326,000	326,000	809,435	483,435	248.29%	189.96%
Miscellaneous Revenue (Expense)	7,900	7,900	14,273	6,373	180.67%	122.34%
Total Nonoperating Revenue (Expenses)	333,900	333,900	823,708	489,808	246.69%	188.36%
Income (Loss) Before Transfers	4,206,426	4,206,426	3,316,496	(889,930)	78.84%	20.51%
Transfers Out – Utility Payments In Lieu of Taxes	(3,296,612)	(3,296,612)	(2,168,436)	(1,128,176)	65.78%	7.45%
Transfers In	10,000	10,000	10,000	—	100.00%	41.67%
Transfers Out	(5,505,000)	(5,505,000)	(1,637,262)	(3,867,738)	29.74%	-28.59%
Total Transfers	(8,791,612)	(8,791,612)	(3,795,698)	(4,995,914)	43.17%	-15.16%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (4,585,186)	(4,585,186)	(479,202)	4,105,984		
Beginning Available Resources			37,459,064			
Year-End Investment Market Value Adjustment			—			
Ending Available Resources			<u>36,979,862</u>			
Revenue Risk			1,200,000			
Capital Reserve			4,000,000			
Expense Risk			700,000			
Working Capital			6,800,000			
Targeted Reserve Level			<u>12,700,000</u>			
Total Non-Restricted Resources Available			\$ <u>24,279,862</u>			

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Sanitary Sewer Capital Projects Fund
 For the period ended January 31, 2025

	Budgeted Amounts		Actual Amounts (Budget Basis)	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget
	Original	Amended				
Operating revenues:						
Charges for Services	\$ —	—	—	—	0.00%	-58.33%
Penalties	—	—	—	—	0.00%	-58.33%
Total operating revenues	—	—	—	—	0.00%	-58.33%
Operating expenses:						
Personnel Services	—	—	—	—	0.00%	-58.33%
Retiree Benefits	—	—	—	—	0.00%	-58.33%
Other Services	—	—	—	—	0.00%	-58.33%
Supplies	—	—	—	—	0.00%	-58.33%
Capital Projects	5,505,000	19,597,819	5,126,672	14,471,147	26.16%	-32.17%
Capital Operating	—	—	—	—	0.00%	-58.33%
Debt Service	—	—	—	—	0.00%	-58.33%
Other Expenses	—	—	—	—	0.00%	-58.33%
Total Operating Expenses	5,505,000	19,597,819	5,126,672	14,471,147	26.16%	-32.17%
Nonoperating Revenues (Expenses):						
Investment Income	—	—	—	—	0.00%	-58.33%
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%
Income (Loss) Before Transfers	(5,505,000)	(19,597,819)	(5,126,672)	14,471,147	26.16%	-32.17%
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%
Transfers In	5,505,000	5,505,000	1,637,179	3,867,821	29.74%	-28.59%
Transfers Out	—	—	—	—	0.00%	-58.33%
Total Transfers	5,505,000	5,505,000	1,637,179	3,867,821	29.74%	-28.59%
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ —	(14,092,819)	(3,489,493)	10,603,326		
Beginning Unassigned Fund Balance			—			
Prior Period Encumbrances			(2,317,525)			
Cancellation of Prior Year Encumbrances			16,407			
Year-End Investment Market Value Adjustment			—			
Ending Unassigned Fund Balance			(5,790,611)			
Current Year Encumbrances			4,757,876			
Prior Year Encumbrances			1,032,735			
Total Fund Balance			\$ —			

Sanitary Sewer - Open Capital Projects
As of January 31, 2025

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
301201	BURR OAK EAST	\$ -	1,035,327.15	1,035,327.15	-	-	1,035,327.15
301202	CRACKERNECK-VAN HOOK SEWER	-	529,163.59	529,163.59	-	-	529,163.59
301701	SCADA UPGRADE	-	77,507.78	77,507.78	-	-	77,507.78
301706	TREATMENT FACILITY IMPROVEMENT	-	226,533.13	226,533.13	215,436.45	11,020.55	76.13
302004	Neighborhood Projects 2019-20	150,000.00	1,640,872.12	1,790,872.12	312,156.73	198,889.64	1,279,825.75
302005	Biosolids Handling	-	991,019.78	991,019.78	-	-	991,019.78
302006	Raw Pumps & Screening	-	579,279.41	579,279.41	-	-	579,279.41
302007	Electrical Substation Rehab	-	158,690.00	158,690.00	8,628.00	20,723.00	129,339.00
302008	RCTP Fence	-	36,015.56	36,015.56	-	-	36,015.56
302101	Sanitation Sewer Evaluation Survey	100,000.00	106,982.83	206,982.83	-	-	206,982.83
302102	Raymond Harkless Mills San Imp	-	300,000.00	300,000.00	118,970.51	181,741.61	(712.12)
302103	Pump Station Imp & Maintenance	150,000.00	(150,000.00)	-	-	-	-
302105	Piping Rehabilitation	-	14,332.50	14,332.50	14,332.50	-	-
302201	Upper Adair Interceptor	1,000,000.00	400,475.14	1,400,475.14	29,701.26	21,699.00	1,349,074.88
302202	Crackerneck Creek Slope Rehab	-	2,114,316.04	2,114,316.04	116,355.85	25,645.00	1,972,315.19
302203	Sanitary Sewer Main Reloc from Stre	300,000.00	700,000.00	1,000,000.00	-	-	1,000,000.00
302204	RCTP - Septic Pumper	-	300,000.00	300,000.00	-	-	300,000.00
302205	Clarifier Rehabilitation	-	4,869,607.42	4,869,607.42	4,935,269.58	42,532.12	(108,194.28)
302206	Railing Safety RCPS & SCPS	-	14,083.09	14,083.09	-	-	14,083.09
302301	Sludge Thickening Process Improve	800,000.00	600,000.00	1,400,000.00	-	-	1,400,000.00
302401	Cost of Service Study	-	100,000.00	100,000.00	-	-	100,000.00
302402	Grit Removal Improvements-RCPS	-	750,000.00	750,000.00	-	-	750,000.00
302403	Pressure Cleaning Truck	-	250,000.00	250,000.00	-	188,770.75	61,229.25
302410	Springbranch Garage Complex	2,130,000.00	-	2,130,000.00	-	-	2,130,000.00
302501	Camera Truck	375,000.00	-	375,000.00	22,286.57	352,713.43	-
9757	TRENCHLESS TECHNOLOGY	500,000.00	766,138.73	1,266,138.73	17,474.10	593,443.60	655,221.03
		\$ 5,505,000.00	16,410,344.27	21,915,344.27	5,790,611.55	1,637,178.70	14,487,554.02

	Current Year	Prior Year	
	Budget	Budget (Enc Roll)	Total
Budget	\$ 19,597,819.10	2,317,525.17	21,915,344.27
Less Expenditures	368,795.86	1,268,382.84	1,637,178.70
Less Encumbrances	4,757,876.42	1,032,735.13	5,790,611.55
Total Available	\$ 14,471,146.82	16,407.20	14,487,554.02