



CITY COUNCIL Study Session

October 13, 2025

6:00 PM, Council Chambers - 111 E. Maple Ave.

To view a Council meeting agenda, visit <https://independencemo.portal.civicclerk.com/> and select 'Most Recent Council Agenda'.

COUNCIL SPONSORED ITEMS

1. A Resolution Amending Resolution No. 6983 to remove the requirement that core functions of governance be preserved on the Historic Square, to authorize public meetings, including City Council meetings, to be held at the Independence Municipal Commons, and to align with the vision and implementation strategy of the Reshaping the Square Master Redevelopment Plan. *(Sponsored by Councilmembers Stewart and Vaught)*

CITIZEN REQUESTS

1. Citizen Requests - Per Council Rules, Sec. 6.4 only "Council Sponsored Items" are eligible.

PRESENTATIONS

1. Semi-Annual Report of the Independence Park Commission
2. Semi-Annual Report of the Stormwater Oversight Committee
3. Semi-Annual Report of the Street Improvements Oversight Committee
4. Semi-Annual Report of the Public Safety Tax Oversight Committee
5. Semi-Annual Report of the Animal Welfare Committee

INFORMATION ONLY

1. Boards and Commissions Report

2. **Please Note:** In accordance with RSMo. 610.021, the City Council may convene in a Closed Executive Session during or after the meeting, on matters of litigation, legal action, and/or attorney client communications, as permitted by Sec. 610.021(1), on matters of personnel, as permitted by Sec. 610.021(3) and personnel records, as permitted by 610.021(13), on matters of contracts, as permitted by 610.021(12), on matters of real estate, as permitted by 610.021(2) and/or matters of labor negotiations, as permitted by 610.021(9).

BILL NO. _____

RESOLUTION NO. _____

A RESOLUTION AMENDING RESOLUTION NO. 6983 TO REMOVE THE REQUIREMENT THAT CORE FUNCTIONS OF GOVERNANCE BE PRESERVED ON THE HISTORIC SQUARE, TO AUTHORIZE PUBLIC MEETINGS, INCLUDING CITY COUNCIL MEETINGS, TO BE HELD AT THE INDEPENDENCE MUNICIPAL COMMONS, AND TO ALIGN WITH THE VISION AND IMPLEMENTATION STRATEGY OF THE RESHAPING THE SQUARE MASTER REDEVELOPMENT PLAN. *(Sponsored by Councilmembers Stewart and Vaught)*

WHEREAS, Resolution No. 6983, adopted on February 7, 2024, directed the City Manager to complete the City Hall Programming and Master Plan Study; and

WHEREAS, Section 2 of Resolution No. 6983 identified as a primary objective to “preserve core functions of governance on the historic Square and identify how the project can enhance the downtown business district”; and

WHEREAS, the City Council previously adopted Resolution No. 7073 on December 2, 2024, which adopted the *Reshaping the Square Master Redevelopment Plan*; and

WHEREAS, the *Reshaping the Square Master Redevelopment Plan* was the apex of a lengthy planning process to reinvigorate and revitalize downtown Independence and reshape the Square and its vision for the future; and

WHEREAS, the goals of the Plan include the redevelopment of facilities such as City Hall; and

WHEREAS, the redevelopment planning process was the culmination of recommendations from multiple planning efforts, including *Imagine Independence: Comprehensive Plan (2018)*, *Downtown Streetscape Action Plan (2020)*, and *Truman Connected Plan (2020)*, and was developed through extensive community and stakeholder input; and

WHEREAS, the Plan establishes a detailed vision and implementation strategy to encourage consistent and sustainable future development within the Square District, thereby ensuring the Square continues to thrive as a cultural, historic, and economic hub; and

WHEREAS, the City Council adopted Resolution No. 7164 on September 2, 2025, authorizing the City Manager to negotiate a Letter of Intent with the Mid-Continent Public Library for the construction of its administrative headquarters at the site of the current City Hall, which is consistent with the *Reshaping the Square* vision by:

1. Bringing approximately 150 employees to the area, increasing foot traffic and economic activity;
2. Developing 8,000 to 10,000 square feet of publicly accessible shared or creative space available to the community during evenings and weekends; and
3. Designing a space that prioritizes walkability and integration into the surrounding area while exploring creative solutions for parking; and

WHEREAS, the City Council recognizes that locating Council meetings outside of the Independence Municipal Commons is costly, inefficient, and confusing to both the public and City staff, while holding such meetings at the Commons will provide improved accessibility, safety, technology, and efficiency;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF INDEPENDENCE, MISSOURI AS FOLLOWS:

SECTION 1. Resolution No. 6983 is hereby amended to strike the provision in Section 2 requiring the preservation of “core functions of governance on the historic Square.”

SECTION 2. Public meetings of the City, including meetings of the City Council, boards, and commissions, shall be held at the Independence Municipal Commons as the primary and designated location for such meetings. Meetings may only be held at another appropriate City-owned facility if space at the Independence Municipal Commons is unavailable due to a scheduling conflict or other unavoidable circumstance, as determined by the City Council or City Manager.

SECTION 3. This resolution affirms the City’s continued commitment to the vitality of the Square through the goals and implementation strategies of the *Reshaping the Square Master Redevelopment Plan* and subsequent actions such as Resolution No. 7164, while recognizing that the Independence Municipal Commons is the most appropriate and efficient home for public meetings of governance.

PASSED THIS _____ DAY OF _____, 2025, BY THE CITY COUNCIL OF THE CITY OF INDEPENDENCE, MISSOURI.

Presiding Officer of the City Council
of the City of Independence, Missouri

ATTEST:

City Clerk

APPROVED AS TO FORM AND LEGALITY:

City Counselor

REVIEWED BY:

City of Independence

AGENDA ITEM COVER SHEET

Agenda Title:

Semi-Annual Report of the Independence Park Commission

Recommendations:

Staff recommends acceptance of the report.

Background:

This report highlights parks and recreation projects, operations, and programs from July 1 through December 31, 2024, that were supported, all or in part, by the sales tax program.

Emergency Justification:**Fiscal Impact:**

No fiscal impact.

Council Action:

Department / Contact	Parks, Recreation and Tourism /
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REVIEWERS

Morris Heide
Melissa Cabrera
Jeremy Cover
Zachary Walker
Susanne Holland

ATTACHMENTS:

1. Parks Improvement Sales Tax Oct 2025

PARKS IMPROVEMENT SALES TAX



OVERVIEW

- The Independence Park Commission was established by ordinance in 1999.
- The Commission's primary mission is to act in an advisory capacity to the City Council relating to public education, use, and knowledge regarding Parks and Recreation activities.
- The Commission reviews the status of projects funded by the Parks Improvement Sales Tax.

Revenues FY 2024-2025

	Budget	Actual
Sales Tax	\$5,056,000	\$5,005,851
Use Tax-Waterfall	\$438,000	\$464,325
Charges for Services	\$405,100	\$523,611
Intergovernmental	\$59,642	\$49,517
Investment Income (Loss)	\$41,000	\$137,743
Other Revenue	\$45,305	\$65,122
Total	\$6,045,047	\$6,246,169

Expenses FY 2024-2025

	Budget	Actual
Salary & Benefits	\$3,687,173	\$3,159,152
Operating Expenses	\$2,527,651	\$2,159,368
Equipment	\$49,489	\$48,983
Transfers Out of CIP Fund 059	\$405,000	\$343,754
Total	\$6,669,313	\$5,711,257

Fund Balance FY 2024-2025

Unassigned Beginning Fund Balance (7/1/24)	\$4,585,789
Total Revenues Through 6/30/25	\$6,246,169
Total Expended Through 6/30/25	\$(5,711,257)
Cancellation of Prior Year Encumbrances	\$42,788
Unassigned Ending Fund Balance 6/30/25	\$5,163,488

Park Maintenance

Sales Tax funds maintenance in the following areas:

- 40 Parks & Green Spaces (mowing, trimming, and maintenance)
- 26 Playgrounds
- 4 Recreation Facilities
- 42 Basketball, Tennis & Pickleball Courts
- 21 Baseball, Softball & T-Ball Fields
- 12 Soccer Fields
- 6 Football Fields
- Trash Pickup at City Parks



Weekly Park Care In Action

- Mow **369** acres of park green space

Equates to mowing Arrowhead Stadium **279** times

- Mow **310** acres of roadside green space

Equates to mowing Worlds of Fun and Oceans of Fun nearly **1.5** times

- Manage **131.5** acres of athletic fields

Equates to managing **70** Sporting KC soccer fields

- Maintain **35** linear, connecting, and loop trails

Equates to **26** miles of trails

- Daily challenges with vandalism, graffiti, and homeless



Highlights In the Field

- New Playground and Outdoor Exercise Equipment at Rotary Park
- Replaced Slide at Cler-Mont School Park
- Trash Truck Purchased for Safer and Improved Trash Removal
- Snow Removal During Winter Storms
- Replaced Shelter Roofs at Santa Fe Trail and Mill Creek Parks
- Brush Removal Across All Trails



Recreation Core Programming

Arts & Culture

Continuing Education & Life Skills

Seniors

Sports

Aquatics (Splash Pads)

Nature

Special Events

Wellness



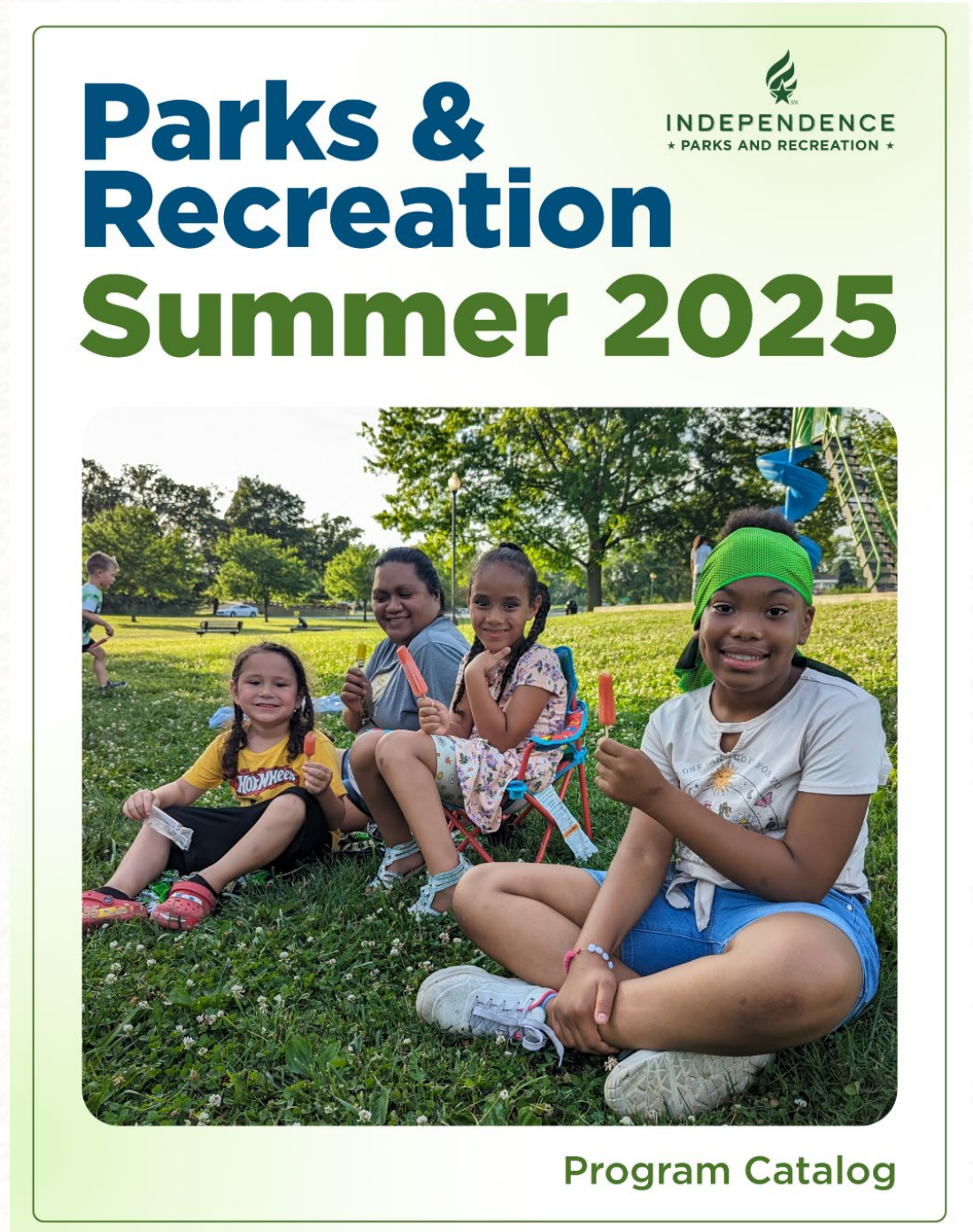
Let's Play: Recreation in Action

- Sky-High Kite Festival
- Popsicles in the Park
- Nature Walk with a Naturalist
- Toddler Town
- Powerhouse Theatre
- Palmer Center Day Trips
- Senior Nutrition Program
- Farmers Market
- May the 4th Be With You
- Garden Faire
- Best Little Arts & Craft Show



Getting the Word Out

- Summer 2025 Parks Catalog Published
- Social Media Outreach
 - Manage Five Facebook and Two Instagram Accounts
 - Gained Followers For All Accounts
- Launched Instagram Account for Parks & Recreation
- Developing Sponsorship Program
 - Two Sponsorships Sold for Popsicles in the Park for 2025



Park & Recreation Partnerships

- City of Independence and Independence Stake of the Church of Jesus Christ of Latter-Day Saints
- City of Sugar Creek & KCUR (Kite Festival)
- Community of Concerned Citizens (MLK Events)
- Heart of America Pop Warner
- Independence Chamber of Commerce
- Independence Girls Softball Association
- Independence Juneteenth Committee
- Independence School District
- Independence Square Association
- Powerhouse Theatre Foundation
- Queen City Athletic Association
- Soccer Association of Independence
- Spirit of Independence Concert Band





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Questions? Thank You

City of Independence

AGENDA ITEM COVER SHEET

Agenda Title:

Semi-Annual Report of the Stormwater Oversight Committee

Recommendations:**Background:**

This report highlights stormwater projects and operations from July 1 through December 31, 2024, that were supported, all or in part, by the stormwater sales tax program.

Emergency Justification:**Fiscal Impact:****Council Action:**

**Department /
Contact**

Municipal Services /

REVIEWERS

Richard Kemple
Melissa Cabrera
Jeremy Cover
Zachary Walker
Susanne Holland

ATTACHMENTS:

1. SWOC Presentation October 2025 Final - Read-Only



Stormwater Oversight Committee Report Fall 2025

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Projected Revenues FY 2024-25

STORM WATER SALES TAX
Fiscal Year 2024-25 Budget

Estimated Sales Tax	\$5,268,000
Estimated Use Tax	\$ 169,000
Estimated Interest	\$ 164,000
TOTAL	\$5,601,000

Actual Revenues FY 2024-25

STORM WATER SALES TAX

JULY 1, 2024 – JUNE 30, 2025

SOURCES OF FUNDS

	FY25 Budget	FY To Date Actual	% of Budget
Sales Tax Revenue	\$5,056,000	\$5,005,848	99.01%
Use Tax	\$438,000	\$464,325	106.01%
Interest Income	\$164,000	\$513,583	313.16%
Grant Revenues	\$0.00	\$232,119	0%
Contributions for Regional Detention	\$0.00	\$0.00	0%
Total Current Year	\$5,658,000	\$6,215,875	109.86%



Allocation of Funding FY 2024-25

	Budget	Encumbrances	Expenditures	Balance
Operating Budget				
Maintenance	\$3,248,047.00	\$112,733.19	\$2,945,523.08	\$225,790.73
Administration	\$244,339.00	\$292.62	\$286,987.81	(\$42,941.43)
Permit Compliance	\$418,000.00	\$0.00	\$476,252.00	(\$58,252.00)
Total Operating	\$3,946,386.00	\$113,025.81	\$3,708,762.89	\$124,597.30
Capital Budget (FY 25 Plus Rollover)	\$13,128,293.43	\$13,125,130.20	\$1,621,433.89	(\$1,618,270.66)
Total Allocation of Funds	\$17,074,679.43	\$13,238,156.01	\$5,330,196.78	(\$1,493,673.36)

Overview

The Storm Water Management Program oversees the management, construction, operations, maintenance and pollution control of the City's storm water system.

- 13,800+ storm structures
- 230+ miles of pipe
- 19 regional detention basins
- All within 23 local watershed and sub-shed areas

Maintenance Summary

<u>Fiscal Year Comparison</u>	<u>FY 23-24</u>	<u>FY 24-25</u>
Conduit Repair Work Orders:	106	157
Footage Installed:	5,093'	5,547'
Structure Repair Work Orders:	128	190
Structures Inspected:	5,052	2,601
Structures Cleaned:	844	465
Conduit Inspected:	209,049'	109,819'
Conduit Cleaned:	3,760'	3,902'
MS4 Inspections:	84	96
Total Work Orders:	370	462

Capital Improvement Project Summary

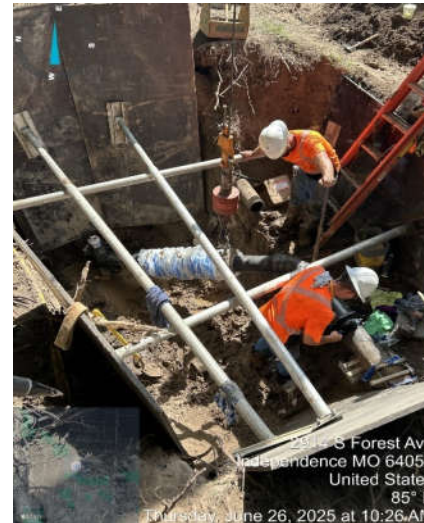


UNDER CONSTRUCTION

Rock Creek Watershed Corrugated Metal Pipe Repair and Replacement Project - Phase 2

The second phase of this project consists of repairing structurally failing metal storm pipes throughout the Rock Creek Watershed.

- 3,545 feet of pipe were repaired in place.
- 1,760 feet of pipe removed and replaced.
- 32 new and repaired inlet structures.
- 80% funded by ARPA grant.
- She Digs It is the general contractor.
- Project is 90% complete.

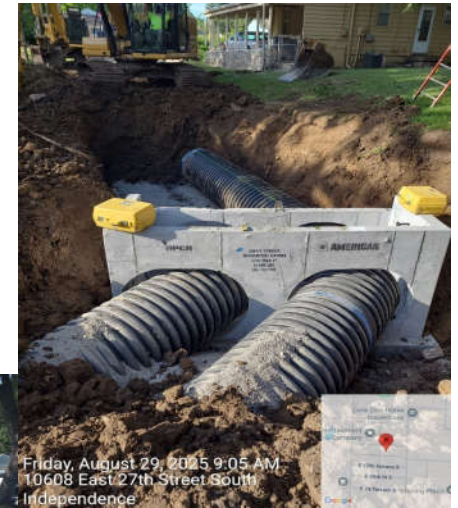


UNDER CONSTRUCTION

Rockwood Storm Drainage Improvement Project

This project will address failing and inadequate storm drainage system located in the Rock Creek Watershed. Construction will extend from E. 25th Terrace S. to E. 27th Street S. east of Hardy.

- 1,800 feet of new pipe installed.
- 20 new inlet structures installed.
- 80% funded by ARPA grant.
- Abay is the general contractor.
- Project is 50% complete.



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COMPLETED

Rock Creek Watershed Corrugated Metal Pipe Repair and Replacement Project - Phase 1

The first phase of this project repaired conduits with structural failures that were an immediate hazard to the public.

- 1,800 feet of new pipe installed.
- 20 new inlet structures have been installed.
- 80% funded by ARPA grant.
- Abay was the general contractor.



COMPLETED

2024 Emergency Repair Projects

This project addresses structurally failing conduits that pose a potential hazard for both pedestrian and vehicular traffic. All the 2024 sites are now complete and include:

- 2817 Trenchard Conduit.
- Bundschu Road Conduit.
- Lexington at Noland Conduit.
- Saddle Ridge Outlet Scour.



COMPLETED

Raymond, Harkless to Mills Drainage Improvements

This project mitigates flooding of several homes in the Spring Branch Watershed.

- 1,400 feet of new pipe installed.
- 140 feet of new gabion lined channel.
- 14 new inlet structures have been installed.
- 80% funded by ARPA grant
- Abay was the general contractor.



Capital Improvement Projects Summary

- \$50,474,303 spent in projects over the life of the tax
- Over \$10.5 million in Missouri ARPA stormwater grants
- 112 construction projects completed
- 13 watershed studies across 23 watersheds and sub-sheds
- 8 projects in design phase
- 6 projects in acquisition or construction phase

City of Independence

AGENDA ITEM COVER SHEET

Agenda Title:

Semi-Annual Report of the Street Improvements Oversight Committee

Recommendations:**Background:**

This report highlights street improvement projects and operations from July 1 through December 31, 2024, that were supported, all or in part, by the street improvement sales tax program.

Emergency Justification:**Fiscal Impact:****Council Action:**

Department / Contact	Municipal Services /
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REVIEWERS

Richard Kemple
Melissa Cabrera
Jeremy Cover
Zachary Walker
Susanne Holland

ATTACHMENTS:

1. SIOC Presentation - Fall 2025 - Read-Only



Street Improvement Oversight Committee Report Fall 2025

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OVERSIGHT COMMITTEE MEMBERS

- Wes Epperson, Committee Chair
- John Powell
- Libet Ojeda
- Marcie Gragg
- Pam Wishon
- Vacant
- Vacant

PROGRAM OVERVIEW

- Monitor Use of Street Sales Tax and General Obligation (GO) Bonds
- 16-year program started in 2009
- Voters approved renewal of Street Sales Tax in 2017
- Voters approved GO Bond funding for Bridges, Sidewalks to Schools, and Preventive Pavement Maintenance in April 2025

Street Sales Tax

REVENUE SOURCES

July 1, 2024 – June 30, 2025

	FY 2025 Budget	FY to date Actual	% of Budget
Sales Tax Revenue	\$10,112,000	\$10,010,627	99.00
Use tax	\$877,000	\$928,539	105.88
Interest Income	\$250,000	\$878,751	351.50
Other Revenues	\$0	\$2,985,043	
Total Current Year	\$11,239,000	\$14,802,960	131.71

ALLOCATION OF FUNDS

July 1, 2024 – June 30, 2025

	<u>Budget</u>	<u>Encumbrances</u>	<u>Expenditures</u>	<u>Balance</u>
Operating Budget				
SST - Personnel	\$535,000.00	\$0.00	\$429,216.39	\$105,783.61
SST - Operating	\$939,210.00	\$21,995.91	\$745,264.84	\$171,949.25
Debt Service	\$1,754,897.00	\$0.00	\$1,754,897.00	\$0.00
Operating Transfers Out	\$10,745,086.00	\$0.00	\$10,037,578.52	\$707,507.48
Total Operating Expenditures	\$13,974,193.00	\$21,995.91	\$12,966,956.75	\$985,240.34
Capital Budget	\$32,416,443.54	\$11,343,629.00	\$10,651,080.00	\$10,421,734.54
<i>FY 25 new CIP</i>	<i>\$10,745,086.00</i>			
<i>Previous appropriated CIP</i>	<i>\$21,671,357.54</i>			
Total Allocation of Funds	\$46,390,636.54	\$11,365,624.91	\$23,618,036.75	\$11,406,974.88

Street Operations Summary

(Performed by City Staff)

Category	Fiscal Year 2025 Totals
Street Sweeping	464 lane miles
Sweepings Collected	1,437.15 cubic yards
ROW illegal Dumping	2,172 cubic yards
Traffic Signs Repaired	1,688 signs
Potholes Repaired	15,311
Snow Operations – Employee Hours	10,009 hours
Snow Operations – Treatments	3,123 tons of salt & 40,750 gallons of brine
Partial and Full Depth Street Patching	5,555 square yards

COMPLETED PROJECTS

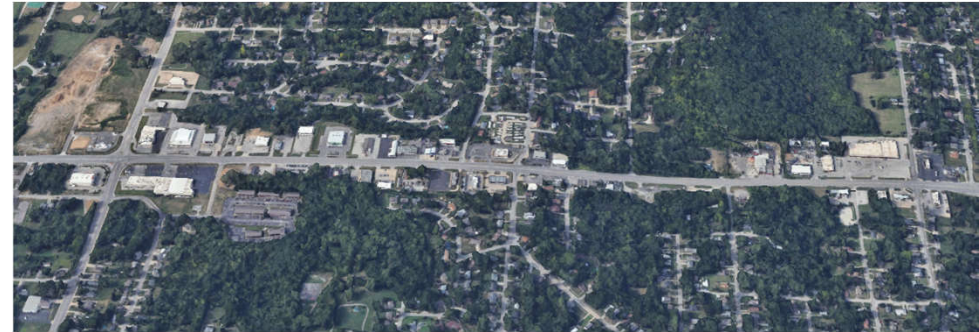
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24 HWY COMPLETE STREETS PHASE 2

(Phase 1 beginning after Phase 2)

- Design Consultant - Burns & McDonnell
- Construction Start Date: Summer 2023
Administered by MoDOT
- Project Completion: Summer 2025
- MoDOT cost-share project
- Sterling Ave. to River Blvd.
- New sidewalks, curb & gutter, and pavement
- 10-foot multi-use path south side and 5-foot sidewalk north side
- Storm sewers and traffic signal improvements
- Estimated Total Project Cost: \$6,561,483



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Little Blue Parkway & Jackson Drive Intersection Improvements

- Construction Contract Awarded:
 - Linaweaver Construction
 - \$1,050,787
 - Construction Begins: Spring 2025
 - Substantial Project Completion: Summer 2025
- Eligible for Reimbursement
 - Governor's Cost Share Grant
 - North Point Reimbursement
- New curb and ADA-compliant sidewalk
- Improved Signalization
- Median Removal and Lane Additions
- Total Estimated Project Cost: \$1,050,787



TRUMAN DEPOT AND PACIFIC TRAIL IMPROVEMENT

- Construction Contract Awarded:
 - Terry Snelling Construction
 - \$1,447,590
 - Construction Began: Spring 2023
 - Substantial Project Completion: Fall 2025
- Cost share with Parks, Recreation, and Tourism Department
 - Building Restoration improvement for the Historic Amtrak Station. (PRT) - \$618,771
 - Street Improvement provides complete street upgrades on the North side of W. Pacific Ave to S. Pleasant Street. (SST) - \$870,991
- New curb and ADA-compliant sidewalk
- Pavement marking and signage for shared use lanes, for bicycle users.
- TAP Funds of \$350,000
- Total Estimated Project Cost: \$1,672,360



E Heidelberg Rd Bridge Replacement

- Construction Contract Awarded:
 - Wiedenmann Construction
 - \$325,360
 - Construction Began: August 2025
 - Est. Substantial Completion: October 2025
- Removal and replacement of existing bridge/culvert structure at 27101 E Heidelberg Rd with new bridge/culvert structure
- Total Estimated Project Cost: \$325,360



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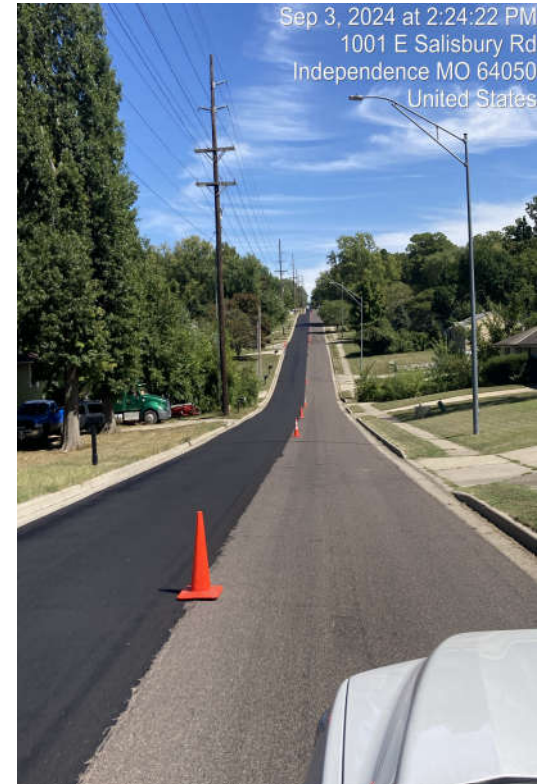
UNDER CONSTRUCTION

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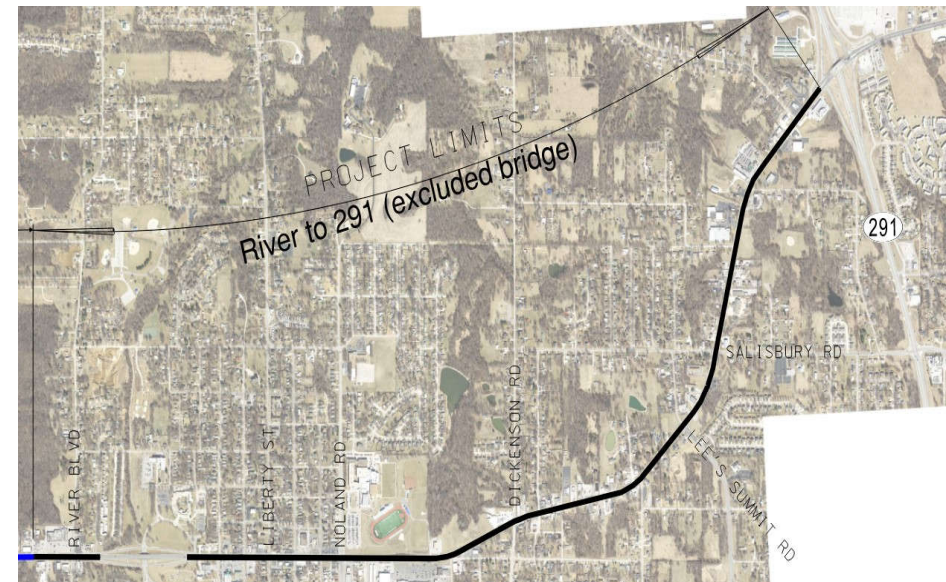
PAVEMENT PREVENTATIVE MAINTENANCE

- Entering the Fourth Year Of Alternate Maintenance Programming
- Funded By Current Budget Street Sales Tax
- Blended Approach (Seals): Includes Micro-surfacing, Crack, Fog, Scrub, & Cape Seals
- Previous Years Completed Since Adopting Blended Approach: **243.81 LM**
 - Last 3 Fiscal Years Program Avg: 86.89 LM
 - Crack Filling – 18.09 LM
 - Roadway Seals – 38.91 LM
 - Overlay – 29.89 LM
- Current Fiscal Year
 - FY25 Program: 70.84 LM
 - 2025 Crack Filling 20.49 LM (Complete)
 - 2025 Overlay – 19.74 LM – (Complete)
 - 2025 Pavement Seals – 30.61 LM (In-Progress)
- FY26 – locations are being finalized



24 HWY COMPLETE STREETS PHASE 1

- Design Consultant - Burns & McDonnell
- Construction Start Date: Winter 2024
Administered by MoDOT
- Project Completion Date: Summer 2026
- MoDOT cost-share project
- River Blvd. to M-291
- New sidewalks, curb & gutter, and pavement
- 10-foot multi-use path south side and 5-foot sidewalk north side
- Storm sewers and traffic signal improvements
- Estimated Total Project Cost: \$15,323,605



SQUARE STREETSCAPE – PHASE 1

- Construction Contract Awarded:
 - J M Fahey Construction Co.
 - Current Contract: \$2,783,940.75
 - Construction Began: Early 2025
 - Est. Substantial Completion: Fall 2025
- Fully Funded Federal Grant project
- Sidewalk, curb & gutter, pavement, storm sewer, electrical, lighting, landscaping, and hardscaping improvements
- Bicycle lane along Main & Lexington
- New traffic pattern and parking layout
- Estimated Total Project Cost: \$3,727,497



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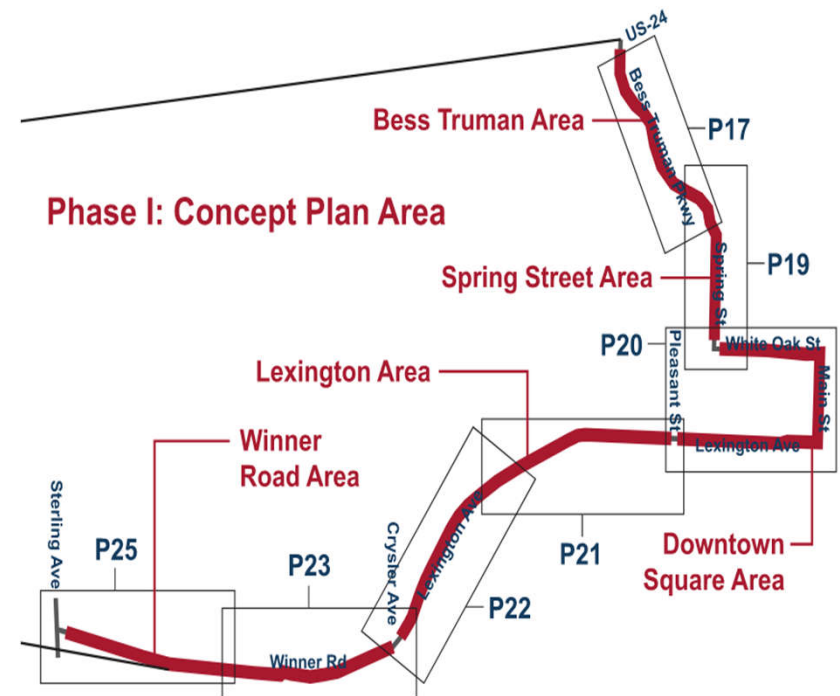
Vaile Sidewalks Ph. 2 & 31st Sidewalk Improvements

- Construction Contract Awarded:
 - Linaweaver Construction
 - \$490,695
 - Construction Begins: October 2025
 - Est. Substantial Completion: Fall 2025
- Vaile Sidewalks Phase 2:
 - New curb and ADA-compliant sidewalks on W Jones St, N Main St, and W 2nd St S
- 31st Sidewalk Improvements:
 - New curb and ADA-compliant sidewalks on E 31st from Cassell Park Elementary to Northern Blvd
- Total Estimated Project Cost: \$490,695



Truman Connected – Phase 1

- Design Consultant: WSP
- Bid Opening: October 2025
- Sidewalk, curb & gutter, pavement markings, storm sewer, landscaping and hardscaping improvements
- Shared use path beginning at Truman Library, crossing thru Square, and terminating at entrance to Englewood Arts District
- STP Funds of \$3,200,000
- Estimated Total Project Cost: \$4,000,000



Future Capital Improvement Projects

- \$31,989,781 budgeted for upcoming projects
- Approximately \$49.7 million in expected grant reimbursement.
- 12 Projects in Design Phase

Projects in Design Phase

23 rd Street Mobility and Safety Improvement Project	Fairmount Loop Trail
Truman Connected Phase 2	Winner Road Complete Streets
23 rd Street Complete Streets Ph. 1, 2, & 3	Sidewalks Program
24 Hwy Complete Streets – Ph. 3	Noland Road Multimodal Corridor
Historic Trails Ph. 1	Englewood Traffic Circle & Winner Rd. Streetscape

General Obligation (GO) Bonds

GO BOND OVERVIEW

- Voters approved \$55 million in GO Bond funding for Bridges, Sidewalks to Schools, and Preventive Pavement Maintenance in April 2025
- Fund 54 has been established for the purpose of tracking GO Bond funds separately from all other City funding

GO Bond Planned Funding and Expenses

	Budget	Expenses	% of Budget
GO Bond - Bridges (542601)	\$15,000,000	\$0	0.00
GO Bond - Sidewalks (542602)	\$10,000,000	\$0	0.00
GO Bond - Pavement Maintenance (542603)	\$30,000,000	\$0	0.00
Total	\$55,000,000	\$0	0.00

UNDER CONSTRUCTION

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Crysler Ave. over UPRR Bridge & E. Kentucky Rd. Bridge over Mill Creek

- Construction Contract Awarded:
 - Louis-Company LLC
 - Chrysler Ave. Bridge: \$2,466,074.50
 - E. Kentucky Rd. Bridge: \$1,130,472.32
 - Contract Total: \$3,596,546.82
 - Construction Begins: October 2025
- Project Completion Date:
 - E. Kentucky Rd. Bridge: Early 2026
 - Chrysler Ave. Bridge: Summer 2026
- Bridge redecking and structural repairs



Bridges in Design Phase

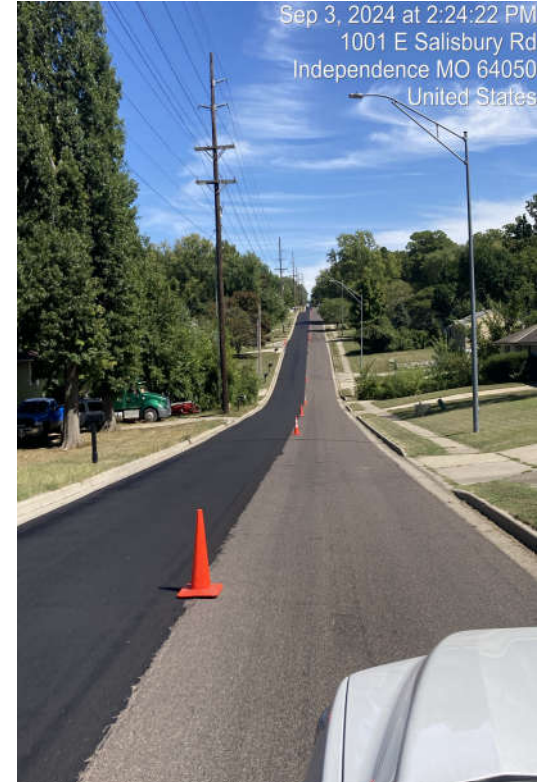
Kentucky Ave. over Rock Creek Bridge	Arlington Ave. over Rock Creek Bridge
R.D. Mize over Little Blue River Bridge	Lake City Valley Rd. Bridge

Sidewalks to Schools

- Staff have met with local school districts to determine priority locations for 7 potential projects
- 2 initial projects are moving forward:
 - Cassell Park Elementary School
 - Mill Creek Elementary School

PAVEMENT PREVENTATIVE MAINTENANCE

- \$6 million annually for five years
- All funds will be utilized for Mill & Fill Overlay
- FY 26 locations are being finalized





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Public Safety Tax Oversight Committee Report Fall 2025

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OVERSIGHT COMMITTEE MEMBERS

- Brad Mudd, Committee Chair
- Bruce Frakes, Committee Co-Chair
- Erin Boatright
- Patrick Casey
- Tara Kruse
- Charline Gray

PROGRAM OVERVIEW

- Monitor Use of Taxes devoted to Public Safety
 - The expenditures of the Public Safety Taxes are reviewed by the Public Safety Sales Tax Oversight Committee. Each quarter reports and reviews are provided, and guidance given to ensure that the public funds are spent in a fiscally sound manner following the guidance of the ballot language, City charter, City policies and State statutory requirements.

Independence Fire Department Public Safety Sales Tax July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Fire Protection Sales Tax Year Two Objectives

- Fire Department will continue to work towards the objectives set in the Standard of Cover / Community Risk Assessment and Master Plan for the Fire department. This will include Station Locations, Future Station Needs, Staffing, and other considerations for the department.
- Update Capital Outlay 5-year plan to account for tax changes.
- Creation and reorganization of the Fiscal Budget for the Sales Tax. To stay in compliance with the ordinance, the budget will require some adjustments so that the transparency of the tax dollars are better tracked by the differing requirements.
- Bring our staffing level up to meet full staffing with existing apparatus.
- Begin construction of Station 8, Station 5 and Station 11, as well as determine locations for future replacement/new station needs. This could include property acquisition, environmental studies and beginning design.
- Continue to evaluate staffing/apparatus locations to handle increase call volume, service needs and administrative functions.



Fire Department Project Updates

Open/Unpaid Encumbrances:

- 2 Pumpers Ordered - Fall 2025 delivery.
- 1 Pumper Ordered – October 2026 delivery
- Station Design process – Conceptual design done for Station #5 and Station #11
- Funding mechanism decided upon for Bonding.

Completed Major Projects:

- Finalizing design for Station #8 and Training/Storage Building.

Projects in Process:

- 1 Pumper Ordered – Fall 2027 delivery
- Station #1 west side parking lot

July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Beginning 2024/2025 FY Unassigned Fund Balance: \$11,970,445

Budgeted Revenue from Sales Tax: \$11,160,000

Estimated Waterfall from Use Tax: \$877,000

Total Revenue Collected through 6/30/2025 \$11,162,324

Unassigned Fund Balance, 6/30/2025 \$16,645,670

Total Personnel – 6 Chief Officers & 17 Firefighters

Beginning 2025/2026 FY Unassigned Fund Balance: \$16,645,670

Budgeted Total Revenue : \$12,665,000

Estimated Waterfall from Use Tax: \$1,013,000

Total Revenue Collected through 8/31/2025 \$2,017,577

Unassigned Fund Balance, 8/31/2025 \$16,267,318

Total Personnel – 6 Chief Officers & 17 Firefighters

Independence Police Department

- There are four different reports for IPD that are reviewed by the Public Safety Tax Oversight Committee
 1. The Public Safety Sales Tax Report
 2. The Use Tax (PROP P) Report
 3. The Marijuana Tax Report
 4. The Prop PD Tax Report

Independence Police Department

Public Safety Sales Tax

July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Beginning Fund Balance for 24/25 FY: \$ 2,157,758
 Sales Tax Collected through 6/30/25: \$ 2,887,067
 Investments & Other Income: \$ 239,773
 Waterfall from Use Tax: \$ 232,162
 Total FY 24/25 Revenue: \$ 5,516,760

Total FY 24/25 Expenses: \$ 3,363,600
 Transfers Out (Justice Center Project/CIP): \$ 463,024
 \$ 3,826,624

Other Adjustments (Cancelling PO's, etc) + \$ 1,347,290

FY 24/25 Ending Unassigned Fund Balance: \$ 3,037,426



Beginning Fund Balance for 25/26 FY: \$ 3,037,426
 Sales Tax Collected through 8/31/25: \$ 489,085
 Investments & Other Income: \$ 28,864
 Waterfall from Use Tax: \$ 0
 FY 25/26 Revenue to date: \$ 3,555,375

Total FY 25/26 Expenses: \$ 373,408
 Transfers Out (Justice Center Project/CIP): \$ 4,500
 \$ 377,908

Current Unassigned Fund Balance: \$ 3,177,467

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Independence Police Department

Expenditures are devoted to three main purpose areas: Communications, Facilities, and Equipment

Significant Purchases in FY 2024-2025:

- Cleaning of Firing Range & Disposal of Lead
- Replacement of (57) Computers & (27) Monitors
- (55) Panasonic Mobile Data Terminals w/accessories
- Officer Uniforms & Small Equipment, Body Armor
- Duty Ammo and Force-on-Force Training Ammo
- (30) Motorola mobile radios & accessories
- (9) 2025 Ford Explorers, plus emergency equipment & installs
- Year 2 of 10-year Axon contract (tasers, body cameras, in-car cameras, VR training, Records Management)
- Transfers Out = Payments made to date for Owners Representative Services on Justice Center Project & Small Command Center

Significant Purchases to date in FY 2025-26:

- (15) HP Zbooks
- Opened Blanket PO's for Officer Uniforms & Body Armor
- (40) Cold Fire Extinguishers (for vehicle deployment)

Upcoming Significant Expenses:

- Year 1 of 4-year Subscription for (59) Panasonic MDT's
- Vehicle Equipment & Installs
- Year 3 of 10-year Axon contract (partially covered by Use Tax)
- Additional Transfers Out to Justice Center Project for Owners Rep Services, plus new Bearcat and Large Command Center (already ordered/encumbered, but not yet received/paid)

Independence Police Department

Use Tax (PROP P)

July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Beginning Fund Balance for 24/25 FY:	\$ 4,991,973
Tax Collected thru June 2025 (PD Only):	\$ 4,683,000
Interest/Investment Earnings:	<u>\$ 186,023</u>
Total 24/25 FY Revenue:	\$ 9,860,996
 Total FY 24/25 Expenses:	 \$ 6,252,151
Transfers Out (Justice Center Project):	<u>\$ 75,562</u>
	\$ 6,327,713
Other Adjustments (canceled PO's, etc):	+ <u>\$ 63,868</u>
FY 24/25 Unassigned Fund Balance:	\$ 3,597,151



Beginning Fund Balance for 25/26 FY:	\$ 3,597,151
Tax Collected thru 8/31/25:	\$ 1,098,038
Interest/Investment Earnings:	<u>\$ 20,476</u>
Total FY 25/26 Revenue to date:	\$ 4,715,665
 Total FY 25/26 Expenses:	 \$ 1,135,083
Current Unassigned Fund Balance:	\$ 3,580,582

Prop P was designated to hire and equip additional Police Officers in Independence. All 32 Use Tax positions are currently filled. Transfers Out reflect payments to Hoefer Welker on the Justice Center Project.

Independence Police Department

Marijuana Tax

July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Beginning 2024/25 FY Unassigned Fund Balance: \$ 277,076
 Sales Tax Collected through 6/30/25: \$ 928,121
 Investments / Other Income: \$ 18,375
 Total FY 24/25 Revenue: \$1,223,572

Total Expenditures:
 Public Safety \$ 0
 Community Development \$ 140
 Transfers Out – Justice Center Project: \$ 900,000
 Total FY 24/25 Expenditures: \$ 900,140

Ending Unassigned Fund Balance, 6/30/25: \$ 326,120



Beginning 2025/26 FY Unassigned Fund Balance: \$ 326,120
 Sales Tax Collected through 8/31/25: \$ 140,939
 Investments / Other Income: \$ 2,358
 Total FY 25/26 Revenue to date: \$ 469,417

Total Expenditures:
 Public Safety \$ 0
 Animal Services (2 PT AS Dispatchers) \$ 6,709
 Community Development \$ 18
 Total FY 25/26 Expenditures: \$ 6,727

Ending Unassigned Fund Balance, 8/31/25: \$ 462,690

The Marijuana Tax is a 3% local sales tax on recreational marijuana purchases made within Independence city limits. The sales tax funds collected are to be used for the needs of Independence Police, Fire, Dispatch, and Emergency Preparedness. FY 25/26 Budgeted Expenses include Year 1 Payment on 20 yr bonded loan authorized by Ord #19662, 2 Part-time Animal Services Dispatchers, Outdoor Warning Sirens, & Reward Funds for Cold Cases & DNA testing.

Independence Police Department

PROP PD Tax

July 1, 2024 – June 30, 2025 & July 1, 2025 – August 31, 2025

Beginning 24/25 FY Fund Balance:	\$ 0
Sales Tax Collected through 6/30/25	\$2,619,213
Investments & Other Income:	\$ 7,513
Use Tax Waterfall:	<u>\$ 569,046</u>
Total Revenue for FY 24/25:	\$ 3,195,772
Total FY 24/25 Expenditures:	\$ 2,036,113
Year-End Market Adjustment:	<u>\$ 416</u>
FY 24/25 Unassigned Fund Balance:	\$ 1,160,075



Beginning 25/26 FY Fund Balance:	\$ 1,160,075
Sales Tax Collected through 8/31/25	\$ 962,936
Investments & Other Income:	\$ 3,797
Use Tax Waterfall:	<u>\$ 0</u>
Total Revenue to date:	\$ 966,733
Transfers in from General Fund:	<u>\$ 6,005,060</u>
Total Revenues & Financing Sources:	\$ 8,131,868
Total Expenditures to date:	\$ 7,612,819
FY 25/26 Unassigned Fund Balance:	\$ 519,049

Prop PD is a funding mechanism to maintain a competitive wage scale for sworn police officers and make Independence more competitive in the hiring market. For FY 25/26, nearly all Police expenditures have been moved out of the General Fund to the Prop PD Fund 067. Monthly appropriations are being transferred from the GF to the Prop PD fund, to cover expenses previously shown under the General Fund account.

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Prop P Use Tax Report Shelter Fund

October 2025

Independence Animal Welfare Committee

City of Independence
Health & Animal Services Department

Proposition P Use Tax – Shelter Fund

Background Information

On August 6, 2019, the voters of the City of Independence approved Proposition P, which implements a local use tax at the rate of 2.25%. Fifty percent of these funds are allocated to fund the regional animal shelter until such time that the amount being allocated into the regional animal shelter fund reaches \$750,000 annually, to be increased each year by the consumer price index per ordinance 19011. Collection of the use tax began on January 1, 2020

Resolution 7100 established the Independence Animal Welfare Committee to meet quarterly to review collection and expenditure of revenue generated through the collection of the local use tax allocated to fund the operation of the shelter.

The Jackson County Regional Animal Shelter is operated by the City of Independence Animal Services Department by contract with Jackson County.

Independence Animal Welfare Committee Members

- Cody Atkinson
- Tamara Huff
- Linda Humphrey
- Linda Pringle
- Terri Hoeflicker
- Rachel Eis
- Ted Luce

Proposition P Use Tax – Shelter Fund

Revenues

Use Tax Collected 7/1/24 through 6/30/25: \$893,000

Use Tax Collected 7/1/25 through 8/30/25: \$519,928.94

Expenditures

FY 2024/25 (7/1/24 – 6/30/25): \$908,910.70 (details below)

<i>Account Category</i>	<i>Budgeted Amount</i>	<i>Actual Amount YTD</i>
Salaries - Regular Employees	468,309	423,115.08
Salaries - Temp. & Part Time	38,162	49,659.53
Overtime	9,000	23,248.17
FICA	37,468	36,827.17
LAGERS	104,208	75,585.61
Health Insurance	79,248	72,441.26
Dental Insurance	2,444	2,243.31
Life Insurance	416	266.17
Long Term Disability	383	421.33
Other Benefits	0	640.00
401a Deferred	700	645.00
Uniform Allowance	0	514.95
Meal Allowance	0	52.00
Other Allowance	1263	1,260.48
Fees & Permits	0	55.00
Maintenance Buildings	0	240.95
Maintenance	0	382.20
Software & Comp Maint	0	165.00
Professional Services	107,000	75,286.63
Credit Card Fees	0	2,660.02
Electricity	12,000	21,090.17
Gas	15,000	40,935.46
Water	5,000	5,985.85
Sewer	5,500	7,237.27
Trash	0	555.00
Other Utilities	300	186.72
Other Services	0	380.43
Office Supplies	0	84.50
Operating Supplies	46,923	66,745.44
Total 4710 Animal Shelter Use Tax	\$933,324	\$908,910.70

FY 2025/26 (7/1/25 – 8/31/25): \$128,491.90 (*details below*)

<i>Account Category</i>	<i>Budgeted Amount</i>	<i>Actual Amount YTD</i>
Salaries - Regular Employees	728,688.72	80,173.86
Salaries - Temp. & Part Time	0	4,206.22
Overtime	10,000	2,851
FICA	60,353.62	6,502.47
LAGERS	176,057.49	18,050.97
Health Insurance	156,845.56	13,436.26
Dental Insurance	3,660	349.32
Life Insurance	679.79	82.98
Long Term Disability	663.65	82.47
Other Employee Benefits	0	0
401a Deferred	700	430
Uniform Allowance	600	0
Meal Allowance	50	13
Other Allowances	1,260	242.40
Credit Card Fees	0	235.65
Gas	0	1623.61
Water	0	76.34
Other Utilities	0	15.58
Other Services	0	11.86
Total 4710 Animal Shelter Use Tax	\$1,139,558.83	\$128,491.90

It is the opinion of the members of the Animal Welfare Committee that the items and individuals funded by the Proposition P Use Tax are in keeping with the program's intent and that the use tax program is critical in supporting the work of the shelter.

PROP P USE TAX REPORT

*Presented by Cody Atkinson,
AWC Chair*



PROP P USE TAX

BACKGROUND

- Approved by voters August 2019
- Fifty percent of funds up to \$750,000 (plus increases in line with Consumer Price Index)
- Collection began in January 2020
- Oversight performed by Animal Welfare Committee



ANIMAL WELFARE COMMITTEE

MEMBERS

- Cody Atkinson - Chair
- Tamara Huff - Vice-Chair
- Linda Humphrey
- Linda Pringle
- Rachel Eis
- Ted Luce
- Terri Hoeflicker



REVENUES & EXPENDITURES

FY 24-25 & FY 25-26 (YTD)

Use Tax Collected FY 24-25:
\$893,000

Expenditures FY 24-25
\$686,920 (salaries/benefits)
\$221,990 (operating)

Use Tax Collected FY 25-26 (YTD):
\$519,928

Expenditures FY25-26 (YTD)
- \$126,420 (salaries/benefits)
- \$1,963 (operating)

PROP P FUND

SHELTER SUCCESSES

- 1,668 ANIMALS TAKEN IN (FY 24-25)
- 4,690 POUNDS OF FOOD DONATED VIA PET FOOD PANTRY
- OVER 11K FB FOLLOWERS
- 232 TNR/OPERATION LITTER LESS SURGERIES
- 8,451 HOURS BY VOLUNTEERS



ANIMAL WELFARE COMMITTEE

OVERSIGHT

It is the opinion of the members of the Animal Welfare Committee that the items and individuals funded by the Proposition P Use Tax are in keeping with the program's intent and that the use tax program is critical in supporting the work of the shelter.







MEMORANDUM

DATE: October 13, 2025

TO: Mayor and Members of the City Council

FROM: Susanne Holland, City Clerk

SUBJECT: Boards and Commissions Report

Sustainability Commission

- A recommendation has been made to appoint Carly Young to the Sustainability Commission.
- Staff requests direction to add a resolution to the next regular meeting, appointing this individual to the above board.

Independence Arts Council

- A recommendation has been made to appoint Carly Young to the Independence Arts Council.
- Staff requests direction to add a resolution to the next regular meeting, appointing this individual to the above board.

Board of Adjustment

- A recommendation has been made to appoint Stacey Carlson to the Board of Adjustment.
- Staff requests direction to add a resolution to the next regular meeting, appointing this individual to the above board.