



Public Utility Advisory Board

March 19, 2026 2:30 PM,

Independence Municipal Commons - 20201 E. Jackson Dr., 1st Floor

ROLL CALL

APPROVAL OF MEETING MINUTES

1. Minutes of February 19, 2026, Meeting

REPORTS

1. Finance & Administration
 - a. Questions on Utility Financial Reports - January 2026
2. Municipal Services
3. IPL
 - a. Update on AMI Program Manager
 - b. IPL Statistical Charts - January 2026
4. Interim City Manager
 - a. Update on Move to IMC & Demo of Old City Hall

BOARD MEMBER COMMENTS

NEXT MEETING DATE - APRIL 16, 2026

ADJOURNMENT



INDEPENDENCE ★ MISSOURI ★

A GREAT AMERICAN STORY

Public Utility Advisory Board Minutes

February 19, 2026 2:30 PM

Independence Utilities Center - 17221 E. 23rd St. So.

ROLL CALL

Vice-Chairperson, Steve McLuckie called the meeting to order at 2:30pm. Mr. McLuckie welcomed two new board members, Steve Ward and Ted Luce. Mr. McLuckie called for the roll. The board was able to establish a quorum. All members were present except Mr. Boatrightl.

CITIZEN COMMENTS/QUESTIONS ON IPL PROPOSED GOVERNANCE CHANGES

Speakers must be residents of Independence, state their name & address for the record, abide by a 5-minute timeframe for comments & questions, make all remarks to the PUAB as a body & not to an individual member or staff, refrain from personal, impertinent or slanderous remarks & boisterous behavior.

Speakers:

1. Mr. Brent Schondelmeyer spoke in favor of the proposed changes.
2. Mr. Roger Hershey spoke in favor of the proposed changes.
3. Ms. Lucy Young spoke in favor of the proposed changes.

REPORTS

1. Finance & Administration

a. Questions on Utility Financial Reports — December 2025

Jacob Arnold said for IPL, we had a budget of 157 million. We're currently sitting at 83 million use of that budget at 2.84% of total operating revenues. So, we are up for the year. We move down to total operating expenses. We're at negative 1.96. So, we're at 48.04% for the year. We see that coming down, our revenue is exceeding expenses, which we always want to see. And if we come down to the following page, we will see our amended budget for capital projects for

IPL is sitting around \$51 million. We've utilized 3.4 million of that, and we still have 47 million of amended sitting out there. And on the following page, you'll have a list of those IPL capital projects.

Moving on to the water department, the total amended operating budget for the year was around 32 million. We're sitting at about 16 million there. We're up at about 1.26. 26%, and then total operating expenses, a budget was around 32 million. We're sitting at 17, expenses are up a little bit. We see those debt service payments coming through there along with some capital operating costs. And if we move on to our following page, our amended budget for capital projects for water was 32 million. We've utilized about 5 million of that. So, we still have 27 million in capital projects sitting out there. The following page will present you with a list of those capital projects.

And then moving on to sanitary sewer, the total amended for total operating, was around 35 million. We're sitting at 17 million. We are down slightly at 2.62%, 47% on the year. We saw it come down a little bit, but we expect it to come back up. Total operating expenses sit around 3.6. That goes back to more of your debt service and the capital operating that you saw with water as well. And then your following page will have your total amended capital project budget for the year, sitting around 21 million. WPC's roughly used 2 million of that. They have roughly 19 million left over still to complete more capital projects. Your following page will have a list of those capital projects for the sewer department as well.

2. Municipal Services

Mike Jackson said they are happy to have an update on the sanitary side of our department. This is exciting for us, kind of gross for everybody else, but our sludge thickening improvement program is underway. We're at 60% design. Essentially, it allows us to remove the biosolids and the sludge from the wastewater more efficiently. When we ultimately do our lime stabilization, we can actually do that more efficiently, save money, and not use as much polymer. Pretty good deal. We're at 60% design with that. So, we're hoping by the summer we should be underway with actual replacement of equipment and construction. On the waterside, remember last time we met we spoke about two separate RFPs, one specifically for a generator or at least to explore the idea of having a generator, one for the possibility of having that third transformer and having them all together, not one sitting at the side not being used, but having them all together. We've decided to lump those two together to make one big RFP because it's power generation. It's backup power. So, it makes sense to put those two together. That should be going out on Monday or Tuesday of next week. We've got it through finance and now just a few finishing touches on that, and we'll be good to go. Ultimately, we still need to buy the transformer too, but if we don't have a plan of how we're going to use it and put it in place, there's really no huge hurry to get that to get that one out. But we plan to have that one out probably in the next three or four weeks. One other thing on the waterside, our NPDES permit, which is our national pollutant discharge elimination system permit, which is our big EPA discharge permit, is currently out for public comment on the DNR's website, and we're expecting probably early summer to get that finalized and have our NPDES permit. Again, it's been kind of out of lapsed the last number of years. So, not through any fault of ours, but just through EPA and DNR not keeping current on those. They've been doing inspections like they normally would, but they haven't updated the permit.

3. IPL

a. Update on AMI Program Manager

Joe Hegendeffe said council approved the AMI Program Manager, TMG. We will have a kickoff with municipal services and water and discussions with them to move forward. I am personally excited about not only the utility but also for the residents to use proven technology and to move us forward in modern times. As soon as we get TMG on board, and we start understanding a schedule and start understanding what high ticket items are going to be hit and when, I will definitely bring them to the PUAB to make a presentation on how we're going to move forward and the different decision to be made, because this is just starting the path, right? And there's going to be a lot of decisions to be made down the road, and I'll want involvement from the public. We will bring to the board those decisions for the resident's interest. Mr. McLuckie asked how long this would take. Joe responded, not really sure yet. Some take 6 months, others can take three to five years. I see us being somewhere in the middle, because we definitely need to prove any technology that we're going to get established prior to putting it in lots of residents' homes. We just want to make sure we move forward with that program in the right way and once it's ready to be deployed, we're good to go. So, I would say slower is better. I also don't want to be here a decade from now talking about how we're at 10%, right? So, I mean, there's going to be a happy medium there, but I'll let them bring us those best practices as well. And that's why I don't want to get too far ahead of the ball on that.

b. Update on Independence Power Partners

Joe Hegendeffe said I had just come from the service center and had a meeting with Independence Power Partners and their construction general contractor, who is Primoris. We were walking around the site and trying to identify laydown areas and kind of defining the last areas around the lease agreement and some of those last things that are out there. We had a walk around answering some additional questions. Basically, three things that need to move us forward, the actual lease agreement or energy management agreement, may talk about that more in detail next time. We will have a purchase agreement. We also have SPP market agreement. This will take some pressure off IPL and onto the owners of the turbines. The Independence Power Partners have fuel professionals, so let them order the gas, etc. The third thing is an EPC (Engineering Procuring and Construction) Contract for the switchyard at the data center. We are working with their electrical designers for Nebius to handle this. In approximately two months, we will have groundbreaking for the data center possibly.

c. IPL Statistical Charts - December 2025

Joe Hegendeffe said Amy Finch is out, briefly overviewed the charts and said he could answer any questions if needed. Mr. McLuckie asked if this is available on-line. Joe said it is in the PUAB packet that is on-line.

4. Interim City Manager

a. Update on IPL Governance

Lisa Reynolds said, as you heard from some of our speakers and just for background, for the sake of some of our new members, this is a concept that does remove some of the burden of

decision from the city council to an independent board that would be the board of public utilities. It would govern only the electric utility with a potential depending on functionality and how that goes for it to ultimately absorb the water and sewer utilities. But in the beginning, water and sewer would stay under city governance and IPL alone would be under this board of seven people, allowing non-residents who must be customers of the utility, but they don't have to be residents. The most discussion has been about the makeup of the board. We are close to going to an actual study session, small redline items at this point. Scheduling for April 15 to vote and get on the August ballot. Mr. McLuckie said the PUAB asked for a citizen advisory board as part of that discussion. Lisa replied, there is a smaller companion document that is internal and not in the current charter. It will probably be addressed in that document instead, easier to change if needed. Mr. McLuckie said that sounds good as long as the discussion isn't lost. Lisa said she would keep the conversation going.

b. Update on Move to IMC & Demo of Old City Hall

Lisa said on to the update about the move and the demo of city hall. The move to the municipal commons is in full swing more every day. The last piece really to move over from a public-facing perspective will be customer service utility billing and the call center portion is moving on March 5th and the rest will move over on the evening of March 18th. Just received dates, hinged on moving the safes as appropriate. Joe added that we will have to close customer service a few days in order to make this move quickly and this will be communicated on all formats. Lisa added that the municipal court and the health department will be vacating city hall mid to late March. The municipal court can't move until utility billing moves, because utility billing triggers records moving from the current police building to this facility and that opens up the new space for the municipal court and the court clerk's piece to go to where records currently sit in PD. So, lots of moving pieces, and we don't have a firm date for city hall demo, but we do know it will happen in April at some point. The first city council meeting at Commons will probably be in May, but more info will be coming on those dates as well. Mr. McLuckie asked, so the city council will move. When will our meetings move? Lisa responded, probably as soon as possible in May. So there is obviously, then, about a month and a half of overlap that we will have to either meet here in this room as we've done for several meetings, or we will have the capability to meet at the commons.

BOARD MEMBER COMMENTS

1. Ms. Mertell wanted to thank everyone, and especially Joe and Lisa, for everything they do.

NEXT MEETING DATE - MARCH 19, 2026

ADJOURNMENT

The meeting was adjourned at 3:06 PM.

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Power and Light
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year 1/31/2025 Actual Amounts
	Original	Amended					
Operating Revenues:							
Charges for Services	\$ 149,540,000	149,540,000	94,323,351	(55,216,649)	63.08%	4.75%	95,651,902
Penalties	1,000,000	1,000,000	757,502	(242,498)	75.75%	17.42%	998,874
Connection Charges	13,000	13,000	4,207	(8,793)	32.36%	-25.97%	4,225
Miscellaneous	—	—	26,864	26,864	0.00%	-58.33%	39,069
Temporary Service	1,000	1,000	1,000	—	100.00%	41.67%	750
Rental Income	295,000	295,000	299,301	4,301	101.46%	43.13%	289,941
Transmission Wheeling	6,500,000	6,500,000	3,753,403	(2,746,597)	57.74%	-0.59%	3,570,840
Total Operating Revenues	157,349,000	157,349,000	99,165,628	(58,183,372)	63.02%	4.69%	100,555,601
Operating Expenses:							
Personnel Services	34,620,298	34,120,298	18,784,985	15,335,313	55.06%	-3.27%	17,164,783
Retiree Benefits	1,650,000	1,650,000	855,260	794,740	51.83%	-6.50%	870,303
Other Services	34,949,215	35,851,815	20,716,673	15,135,142	57.78%	-0.55%	18,042,645
Supplies	70,761,150	70,261,150	40,551,751	29,709,399	57.72%	-0.61%	39,056,878
Capital Projects	—	—	—	—	0.00%	-58.33%	—
Capital Operating	1,437,100	1,534,500	219,342	1,315,158	14.29%	-44.04%	31,100
Debt Service	8,634,000	8,634,000	2,750,025	5,883,975	31.85%	-26.48%	2,859,608
Other Expenses	100,000	100,000	—	100,000	0.00%	-58.33%	—
Total Operating Expenses	152,151,763	152,151,763	83,878,036	68,273,727	55.13%	-3.20%	78,025,317
Nonoperating Revenues (Expenses):							
Investment Income	500,000	500,000	2,221,311	1,721,311	444.26%	385.93%	1,797,766
Interfund Charges for Support Services	3,836,700	3,836,700	2,279,777	(1,556,923)	59.42%	1.09%	1,286,051
Miscellaneous Revenue (Expense)	350,000	350,000	175,571	(174,429)	50.16%	-8.17%	262,155
Total Nonoperating Revenue (Expenses)	4,686,700	4,686,700	4,676,659	(10,041)	99.79%	41.46%	3,345,972
Income (Loss) Before Transfers	9,883,937	9,883,937	19,964,251	10,080,314	201.99%	143.66%	25,876,256
Capital Contributions	—	—	—	—	0.00%	-58.33%	—
Transfers Out – Utility Payments In Lieu of Taxes	(14,601,000)	(14,601,000)	(9,764,136)	(4,836,864)	66.87%	8.54%	(9,913,175)
Transfers In	—	—	—	—	0.00%	-58.33%	—
Transfers Out - Capital Projects	(24,399,000)	(24,399,000)	(2,496,718)	(21,902,282)	10.23%	-48.10%	(3,191,454)
Total Transfers	(39,000,000)	(39,000,000)	(12,260,854)	(26,739,146)	31.44%	-26.89%	(13,104,629)
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (29,116,063)	(29,116,063)	7,703,397	36,819,460			12,771,627
Beginning Available Resources			92,516,698				67,942,410
Prior Period Adjustment			—				—
Year-End Investment Market Value Adjustment			—				—
Ending Available Resources			<u>100,220,095</u>				<u>80,714,037</u>
Revenue Risk			5,300,000				5,300,000
Capital Reserve			3,000,000				3,000,000
Expense Risk			18,700,000				18,700,000
Working Capital			25,500,000				25,500,000
Targeted Reserve Level			<u>52,500,000</u>				<u>52,500,000</u>
Total Non-Restricted Resources Available	\$	\$	<u>47,720,095</u>				<u>28,214,037</u>

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Power and Light Capital Projects Fund
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year
	Original	Amended					Actual Amounts
Operating Revenues:							
Charges for Services	\$ —	—	—	—	0.00%	-58.33%	—
Penalties	—	—	—	—	0.00%	-58.33%	—
Connection Charges	—	—	—	—	0.00%	-58.33%	—
Miscellaneous	—	—	—	—	0.00%	-58.33%	—
Temporary Service	—	—	—	—	0.00%	-58.33%	—
Rental Income	—	—	—	—	0.00%	-58.33%	—
Transmission Wheeling	—	—	—	—	0.00%	-58.33%	—
Total Operating Revenues	—	—	—	—	0.00%	-58.33%	—
Operating Expenses:							
Personnel Services	—	—	—	—	0.00%	-58.33%	—
Retiree Benefits	—	—	—	—	0.00%	-58.33%	—
Other Services	—	—	—	—	0.00%	-58.33%	—
Supplies	—	—	—	—	0.00%	-58.33%	—
Capital Projects	24,399,000	51,096,775	4,186,681	46,910,094	8.19%	-50.14%	2,566,674
Capital Operating	—	—	—	—	0.00%	-58.33%	—
Debt Service	—	—	—	—	0.00%	-58.33%	—
Other Expenses	—	—	—	—	0.00%	-58.33%	—
Total Operating Expenses	24,399,000	51,096,775	4,186,681	46,910,094	8.19%	-50.14%	2,566,674
Nonoperating Revenues (Expenses):							
Investment Income	—	—	—	—	0.00%	-58.33%	—
Interfund Charges for Support Services	—	—	—	—	0.00%	-58.33%	—
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%	—
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%	—
Income (Loss) Before Transfers	(24,399,000)	(51,096,775)	(4,186,681)	46,910,094	8.19%	-50.14%	(2,566,674)
Capital Contributions	—	—	—	—	0.00%	-58.33%	—
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%	—
Transfers In	24,399,000	24,399,000	2,496,718	21,902,282	10.23%	-48.10%	3,191,454
Transfers Out	—	—	—	—	0.00%	-58.33%	—
Total Transfers	24,399,000	24,399,000	2,496,718	21,902,282	10.23%	-48.10%	3,191,454
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ —	(26,697,775)	(1,689,963)	25,007,812			624,780
Beginning Unassigned Fund Balance			(7,311,197)				—
Prior Period Encumbrances			—				(7,883,010)
Cancellation of Prior Year Encumbrances			—				93,381
Year-End Investment Market Value Adjustment			—				—
Ending Unassigned Fund Balance			(9,001,160)				(7,164,849)
Current Year Encumbrances			3,829,965				2,341,229
Prior Year Encumbrances			5,171,195				4,823,620
Total Fund Balance			\$ —				—

**Power and Light - Open Capital Projects
As of January 31, 2026**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
200815	T&D Sys IMPROVEMENTS	\$ -	329,355.19	329,355.19	921.36	-	328,433.83
200828	FIBER OPTIC PROGRAM	125,000.00	314,056.70	439,056.70	-	-	439,056.70
201106	69 KV SUBSTATION FACILITIES	-	109,994.57	109,994.57	33,508.25	-	76,486.32
201405	SUBSTATION SECURITY PROJECT	-	133,426.89	133,426.89	22,367.06	81,262.04	29,797.79
201510	Sys OpS / DISPATCH	-	43,034.77	43,034.77	-	31,830.50	11,204.27
201605	Sys OpS WORK AREA	-	1,319,842.18	1,319,842.18	-	-	1,319,842.18
201703	BV GROUND WATER	-	178,838.23	178,838.23	1,427.98	22,047.32	155,362.93
201710	Mo CITY DIVESTITURE	-	189,159.36	189,159.36	126,105.85	63,053.01	0.50
201804	SUBSTATION E SWITCHGEAR REPLACEMENT	-	1,992.66	1,992.66	-	1,992.66	-
202101	Substation Fiber Optic Network	100,000.00	468,267.14	568,267.14	-	-	568,267.14
202102	Traffic Controller Upgrades	-	8,941.00	8,941.00	-	-	8,941.00
202103	Traffic Camera System Upgrades	-	6,837.00	6,837.00	-	-	6,837.00
202107	Motorola APX Radio Purchase Phase 2	-	41,474.65	41,474.65	-	-	41,474.65
202108	Operations APC UPS Battery Replace	-	190,518.29	190,518.29	-	-	190,518.29
202109	Substation Modeling	300,000.00	300,000.00	600,000.00	-	-	600,000.00
202111	Transmission Pole Replacement Prog	100,000.00	335,593.96	435,593.96	83,868.27	-	351,725.69
202201	Substation A Transformer T-9 Mtce	-	106,745.00	106,745.00	-	-	106,745.00
202202	Substation N Transformer T-1 Maint	-	180,000.00	180,000.00	-	95,070.00	84,930.00
202205	Desert Storm Switchgear Cabinets	250,000.00	453,923.17	703,923.17	-	246,670.52	457,252.65
202206	T & D Road Improvement Projects	-	851,745.44	851,745.44	48,873.51	69,046.28	733,825.65
202208	Traffic Signal Detection Systems	150,000.00	77,530.04	227,530.04	2,140.00	-	225,390.04
202210	IPL Service Center PBX Upgrade to I	35,000.00	115,000.00	150,000.00	-	-	150,000.00
202308	Substn & Trans Upgrade & Replacement	-	388,400.13	388,400.13	-	-	388,400.13
202314	Construction of New Substation S	3,000,000.00	8,128,930.93	11,128,930.93	3,986,937.93	-	7,141,993.00
202315	Construct New Trans System Sub S	500,000.00	3,850,000.00	4,350,000.00	-	-	4,350,000.00
202316	Construct 6 New Dist Feeders Sub S	2,000,000.00	2,117,061.75	4,117,061.75	17,119.50	56.00	4,099,886.25
202401	Purchase Evergy 69kV Line	1,000,000.00	3,682,682.45	4,682,682.45	2,682.45	-	4,680,000.00
202405	Emergency Replacement Trans Poles	-	207,248.32	207,248.32	-	-	207,248.32
202406	Service Center Upgrades	500,000.00	679,902.61	1,179,902.61	-	-	1,179,902.61
202410	T & D System Improvements	-	417,718.96	417,718.96	14,942.44	49,625.86	353,150.66
202411	SCADA/EMS Software/Hardware Upgrade	-	155,177.67	155,177.67	6,970.57	35,989.43	112,217.67
202503	T & D Truck Shed	-	699,369.00	699,369.00	74,359.69	592,863.00	32,146.31
202504	Blue Valley Chimney Demolition	2,000,000.00	(1,934,540.00)	65,460.00	54,460.00	11,000.00	-
202505	Emergency Replacement Trans Poles	-	250,000.00	250,000.00	-	-	250,000.00
202507	Emergent Maintenance Production	-	440,000.00	440,000.00	-	288,192.00	151,808.00
202508	Substation/Trans Upgrade & Replace	-	415,314.25	415,314.25	51,378.00	1,055.23	362,881.02
202509	T & D Road Improvement Projects	-	499,100.00	499,100.00	-	-	499,100.00
202510	T & D System Improvements	-	500,000.00	500,000.00	-	-	500,000.00
202511	Substation Battery Charger	150,000.00	19,217.69	169,217.69	484.69	-	168,733.00
202512	Service Center Exterior Upgrades	255,000.00	34,620.00	289,620.00	-	-	289,620.00
202513	Substation H Switchgear Upgrades	-	500,000.00	500,000.00	-	-	500,000.00
202514	Fleet & Equip-10 Year Replacements	-	986,000.00	986,000.00	809,048.00	-	176,952.00
202515	161 kV Line Terminal & Control Bldg	800,000.00	6,952,511.51	7,752,511.51	575,322.79	558,852.21	6,618,336.51
202602	Substation Transformers 100 MVA (4)	8,500,000.00	(3,255,000.00)	5,245,000.00	-	-	5,245,000.00
202605	Emergency Replacement of Trans Pole	250,000.00	-	250,000.00	-	-	250,000.00
202607	Emergent Maintenance Production	484,000.00	-	484,000.00	114,421.75	96,822.00	272,756.25
202608	Sub & Trans Upgrade & Replacement	250,000.00	128,928.00	378,928.00	306,305.00	-	72,623.00
202609	T&D Road Improvement Projects	500,000.00	-	500,000.00	-	-	500,000.00
202610	T&D System Improvements	500,000.00	(128,928.00)	371,072.00	-	-	371,072.00
202614	Fleet Veh & Equip 10 YE Replacement	550,000.00	-	550,000.00	69,037.00	161,000.00	319,963.00
202615	DAQ IOE3 Remote Terminal Unit Upgr	100,000.00	-	100,000.00	-	-	100,000.00
202616	Service Center Data Center Moderniz	300,000.00	-	300,000.00	-	-	300,000.00
202617	Sub R Country Meadows New 13kV Feed	1,000,000.00	-	1,000,000.00	-	-	1,000,000.00
202618	Substation M Perimeter Fencing	200,000.00	-	200,000.00	83,000.00	90,000.00	27,000.00
202619	City Center Renovation	500,000.00	-	500,000.00	-	-	500,000.00
202620	J-2 Substation Inspection & Repair	-	3,172,700.00	3,172,700.00	2,515,478.42	289.50	656,932.08
		\$ 24,399,000.00	34,662,691.51	59,061,691.51	9,001,160.51	2,496,717.56	47,563,813.44

	Current Year Budget	Prior Year Budget (Enc Roll)	Total
Budget	\$ 51,096,775.40	7,964,916.11	59,061,691.51
Less Expenditures	356,715.52	2,140,002.04	2,496,717.56
Less Encumbrances	3,829,965.23	5,171,195.28	9,001,160.51
Total Available	\$ 46,910,094.65	653,718.79	47,563,813.44

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Water
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year 1/31/2025 Actual Amounts
	Original	Amended					
Operating Revenues:							
Charges for Services	\$ 32,127,000	32,127,000	19,158,511	(12,968,489)	59.63%	1.30%	19,923,636
Penalties	200,000	200,000	91,647	(108,353)	45.82%	-12.51%	134,004
Connection/Disconnection Charges	17,000	17,000	17,493	493	102.90%	44.57%	17,300
Miscellaneous	15,000	15,000	9,511	(5,489)	63.41%	5.08%	19,509
Returned Check Charges	26,000	26,000	16,460	(9,540)	63.31%	4.98%	18,660
Rental Income	85,000	85,000	65,241	(19,759)	76.75%	18.42%	100,417
Meter Repairs	—	—	—	—	0.00%	-58.33%	—
Merchandising Jobbing	—	—	3,080	3,080	0.00%	-58.33%	1,960
Total Operating Revenues	32,470,000	32,470,000	19,361,943	(13,108,057)	59.63%	1.30%	20,215,486
Operating expenses:							
Personnel Services	8,566,889	8,566,889	4,858,929	3,707,960	56.72%	-1.61%	5,612,321
Retiree Benefits	405,000	405,000	185,428	219,572	45.78%	-12.55%	214,240
Other Services	15,108,147	15,073,147	8,587,435	6,485,712	56.97%	-1.36%	8,570,602
Supplies	5,206,400	5,206,400	4,083,591	1,122,809	78.43%	20.10%	4,134,408
Capital Projects	—	—	—	—	0.00%	-58.33%	—
Capital Operating	237,500	272,500	242,835	29,665	89.11%	30.78%	289,062
Debt Service	2,542,000	2,542,000	2,328,016	213,984	91.58%	33.25%	2,290,497
Other Expenses	50,000	50,000	—	50,000	0.00%	-58.33%	—
Total Operating Expenses	32,115,936	32,115,936	20,286,234	11,829,702	63.17%	4.84%	21,111,130
Nonoperating Revenues (Expenses):							
Investment Income	1,000,000	1,000,000	1,178,866	178,866	117.89%	59.56%	1,146,727
Interfund Charges for Support Services	—	—	—	—	0.00%	-58.33%	2,115,225
Miscellaneous Revenue (Expense)	15,700	15,700	60,807	45,107	387.31%	328.98%	46,221
Total Nonoperating Revenue (Expenses)	1,015,700	1,015,700	1,239,673	223,973	122.05%	63.72%	3,308,173
Income (Loss) Before Transfers	1,369,764	1,369,764	315,382	(1,054,382)	23.02%	-35.31%	2,412,529
Transfers Out – Utility Payments In Lieu of Taxes	(2,990,600)	(2,990,600)	(1,892,194)	(1,098,406)	63.27%	4.94%	(1,977,672)
Transfers In	—	—	—	—	0.00%	-58.33%	—
Transfers Out - Capital Projects	(9,050,000)	(9,050,000)	(2,739,611)	(6,310,389)	30.27%	-28.06%	(2,563,103)
Total Transfers	(12,040,600)	(12,040,600)	(4,631,805)	(7,408,795)	38.47%	-19.86%	(4,540,775)
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (10,670,836)	(10,670,836)	(4,316,423)	6,354,413			(2,128,246)
Beginning Available Resources			56,227,572				53,660,048
Year-End Investment Market Value Adjustment			—				—
Ending Available Resources			51,911,149				51,531,802
Revenue Risk			2,000,000				2,000,000
Capital Reserve			6,100,000				6,100,000
Expense Risk			700,000				700,000
Working Capital			5,600,000				5,600,000
Targeted Reserve Level			14,400,000				14,400,000
Total Non-Restricted Resources Available	\$		37,511,149				37,131,802

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Water Capital Projects Fund
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year 1/31/2025 Actual Amounts
	Original	Amended					
Operating Revenues:							
Charges for Services	\$ —	—	—	—	0.00%	-58.33%	—
Penalties	—	—	—	—	0.00%	-58.33%	—
Connection/Disconnection Charges	—	—	—	—	0.00%	-58.33%	—
Miscellaneous	—	—	—	—	0.00%	-58.33%	—
Returned Check Charges	—	—	—	—	0.00%	-58.33%	—
Rental Income	—	—	—	—	0.00%	-58.33%	—
Meter Repairs	—	—	—	—	0.00%	-58.33%	—
Merchandising Jobbing	—	—	—	—	0.00%	-58.33%	—
Total Operating Revenues	—	—	—	—	0.00%	-58.33%	—
Operating expenses:							
Personnel Services	—	—	—	—	0.00%	-58.33%	—
Retiree Benefits	—	—	—	—	0.00%	-58.33%	—
Other Services	—	—	—	—	0.00%	-58.33%	—
Supplies	—	—	—	—	0.00%	-58.33%	—
Capital Projects	9,050,000	32,974,546	5,035,615	27,938,931	15.27%	-43.06%	2,165,072
Capital Operating	—	—	—	—	0.00%	-58.33%	—
Debt Service	—	—	—	—	0.00%	-58.33%	—
Other Expenses	—	—	—	—	0.00%	-58.33%	—
Total Operating Expenses	9,050,000	32,974,546	5,035,615	27,938,931	15.27%	-43.06%	2,165,072
Nonoperating Revenues (Expenses):							
Investment Income	—	—	—	—	0.00%	-58.33%	—
Interfund Charges for Support Services	—	—	—	—	0.00%	-58.33%	—
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%	—
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%	—
Income (Loss) Before Transfers	(9,050,000)	(32,974,546)	(5,035,615)	27,938,931	15.27%	-43.06%	(2,165,072)
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%	—
Transfers In	9,050,000	9,050,000	2,739,611	6,310,389	30.27%	-28.06%	2,563,103
Transfers Out	—	—	—	—	0.00%	-58.33%	—
Total Transfers	9,050,000	9,050,000	2,739,611	6,310,389	30.27%	-28.06%	2,563,103
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ —	(23,924,546)	(2,296,004)	21,628,542			398,031
Beginning Unassigned Fund Balance			(1,451,448)				—
Prior Period Encumbrances			—				(2,476,389)
Cancellation of Prior Year Encumbrances			1,470				—
Year-End Investment Market Value Adjustment			—				—
Ending Unassigned Fund Balance			<u>(3,745,982)</u>				<u>(2,078,358)</u>
Current Year Encumbrances			2,930,964				1,488,087
Prior Year Encumbrances			815,018				590,271
Total Fund Balance			<u>\$ —</u>				<u>—</u>

**Water - Open Capital Projects
As of January 31, 2026**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
400708	TREATMENT Plt DISCHARGE	\$ -	1,761,565.91	1,761,565.91	10,440.38	7,968.75	1,743,156.78
401003	FUTURE Prod WELLS	1,000,000.00	1,781,734.31	2,781,734.31	-	-	2,781,734.31
401301	23RD ST MAIN REPLACEMENT	-	(198,468.25)	(198,468.25)	51,002.48	-	(249,470.73)
401402	LAGOON CLEANOUT	-	281,100.00	281,100.00	-	-	281,100.00
401505	Dist Sys IMPROVE	-	226,723.62	226,723.62	-	10,428.84	216,294.78
401601	FILTER BACKWASH OUTFALL	-	190,325.00	190,325.00	-	-	190,325.00
401608	LIME SILO	-	264,286.30	264,286.30	-	33,645.13	230,641.17
401703	Maint BUILDING AT CBP	100,000.00	200,000.00	300,000.00	569,336.00	-	(269,336.00)
401818	30" Steel Transmission Main Assess	-	156,300.00	156,300.00	-	-	156,300.00
402007	Emergency Power Generation	-	1,150,000.00	1,150,000.00	-	-	1,150,000.00
402008	Wellfield Overhead Electrical Imp	-	1,000,000.00	1,000,000.00	7,450.00	22,350.00	970,200.00
402107	Facility Improvements/Const/Maint	-	45,662.97	45,662.97	45,662.97	-	-
402108	Basin Drive Improvements	500,000.00	92,111.16	592,111.16	130,403.98	155,029.51	306,677.67
402207	CB Electrical Switchgear Improvem	-	200,000.00	200,000.00	-	94,752.40	105,247.60
402401	Fiber Optic Upgrades	-	102,576.00	102,576.00	-	99,356.00	3,220.00
402403	Sludge House Piping Improvements	100,000.00	300,000.00	400,000.00	-	-	400,000.00
402410	Springbranch Garage Complex	2,140,000.00	3,780,000.00	5,920,000.00	-	-	5,920,000.00
402501	Horizontal Collector Wheel Rehab	-	860,000.00	860,000.00	602,120.00	257,880.00	-
402502	Chlorinator Improvements	-	27,815.00	27,815.00	-	-	27,815.00
402503	Evaporator Improvements	-	18,179.72	18,179.72	-	21,035.85	(2,856.13)
402504	M-291 Wellfield Header	1,000,000.00	300,000.00	1,300,000.00	-	-	1,300,000.00
402506	Vehicle Replacement	-	70,251.00	70,251.00	-	-	70,251.00
402601	Ammonia Feeder Improvements	500,000.00	-	500,000.00	-	-	500,000.00
402602	CBP Operation Building Upgrades	500,000.00	-	500,000.00	-	-	500,000.00
402603	CBP Valve Improvements	100,000.00	-	100,000.00	-	43,424.22	56,575.78
402604	HSP Overhaul	400,000.00	-	400,000.00	253,570.00	-	146,430.00
402605	Service Line Upgrades	160,000.00	-	160,000.00	-	-	160,000.00
402606	Backhoe	125,000.00	-	125,000.00	-	119,660.45	5,339.55
402607	Truck with Service Body	175,000.00	-	175,000.00	113,310.48	58,532.00	3,157.52
402608	City Center Renovation	250,000.00	-	250,000.00	-	-	250,000.00
9749	MAIN REPLACEMENT PROGRAM	2,000,000.00	12,470,113.02	14,470,113.02	1,956,580.60	1,815,547.47	10,697,984.95
9952	SECURITY UPGRADES	-	295,718.32	295,718.32	6,104.34	-	289,613.98
		\$ 9,050,000.00	25,375,994.08	34,425,994.08	3,745,981.23	2,739,610.62	27,940,402.23

	Budget	Budget (Enc Roll)	Total
Budget	\$ 32,974,545.93	1,451,448.15	34,425,994.08
Less Expenditures	2,104,650.74	634,959.88	2,739,610.62
Less Encumbrances	2,930,963.56	815,017.67	3,745,981.23
Total Available	\$ 27,938,931.63	1,470.60	27,940,402.23

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Sanitary Sewer
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year 1/31/2025 Actual Amounts
	Original	Amended					
Operating revenues:							
Charges for Services	\$ 35,770,000	35,770,000	20,011,855	(15,758,145)	55.95%	-2.38%	20,872,120
Penalties	200,000	200,000	143,017	(56,983)	71.51%	13.18%	215,641
Total operating revenues	35,970,000	35,970,000	20,154,872	(15,815,128)	56.03%	-2.30%	21,087,761
Operating expenses:							
Personnel Services	7,472,390	7,472,390	3,975,296	3,497,094	53.20%	-5.13%	3,682,721
Retiree Benefits	460,000	460,000	230,666	229,334	50.14%	-8.19%	229,373
Other Services	17,685,617	17,685,617	8,841,111	8,844,506	49.99%	-8.34%	8,363,030
Supplies	1,423,676	1,423,676	964,842	458,834	67.77%	9.44%	927,044
Capital Projects	—	—	—	—	0.00%	-58.33%	—
Capital Operating	530,800	431,300	325,332	105,968	75.43%	17.10%	214,497
Debt Service	6,245,000	6,245,000	5,221,351	1,023,649	83.61%	25.28%	5,178,308
Other Expenses	—	—	—	—	0.00%	-58.33%	—
Total Operating Expenses	33,817,483	33,717,983	19,558,598	14,159,385	58.01%	-0.32%	18,594,973
Nonoperating Revenues (Expenses):							
Investment Income	500,000	500,000	783,339	283,339	156.67%	98.34%	809,435
Miscellaneous Revenue (Expense)	7,900	7,900	(19,052)	(26,952)	-241.16%	-299.49%	14,273
Total Nonoperating Revenue (Expenses)	507,900	507,900	764,287	256,387	150.48%	92.15%	823,708
Income (Loss) Before Transfers	2,660,417	2,759,917	1,360,561	(1,399,356)	49.30%	-9.03%	3,316,496
Transfers Out – Utility Payments In Lieu of Taxes	(3,189,000)	(3,189,000)	(2,089,137)	(1,099,863)	65.51%	7.18%	(2,168,436)
Transfers In	10,000	10,000	—	10,000	0.00%	-58.33%	10,000
Transfers Out - Capital Projects	(8,000,000)	(8,000,000)	(2,193,947)	(5,806,053)	27.42%	-30.91%	(1,637,262)
Total Transfers	(11,179,000)	(11,179,000)	(4,283,084)	(6,895,916)	38.31%	-20.02%	(3,795,698)
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ (8,518,583)	(8,419,083)	(2,922,523)	5,496,560			(479,202)
Beginning Available Resources			37,294,884				37,459,064
Year-End Investment Market Value Adjustment			—				—
Ending Available Resources			<u>34,372,361</u>				<u>36,979,862</u>
Revenue Risk			1,200,000				1,200,000
Capital Reserve			4,000,000				4,000,000
Expense Risk			700,000				700,000
Working Capital			<u>6,800,000</u>				<u>6,800,000</u>
Targeted Reserve Level			<u>12,700,000</u>				<u>12,700,000</u>
Total Non-Restricted Resources Available			\$ <u>21,672,361</u>				<u>24,279,862</u>

CITY OF INDEPENDENCE, MISSOURI
 Budgetary Comparison Schedule
 Sanitary Sewer Capital Projects Fund
 For the period ended January 31, 2026

	Budgeted Amounts		Actual Amounts	Variance with Amended Budget	Percent Actual 58.33% of Year	Percent From Budget	Prior Year 1/31/2025 Actual Amounts
	Original	Amended					
Operating revenues:							
Charges for Services	\$ —	—	—	—	0.00%	-58.33%	—
Penalties	—	—	—	—	0.00%	-58.33%	—
Total operating revenues	—	—	—	—	0.00%	-58.33%	—
Operating expenses:							
Personnel Services	—	—	—	—	0.00%	-58.33%	—
Retiree Benefits	—	—	—	—	0.00%	-58.33%	—
Other Services	—	—	—	—	0.00%	-58.33%	—
Supplies	—	—	—	—	0.00%	-58.33%	—
Capital Projects	8,000,000	21,990,777	2,688,590	19,302,187	12.23%	-46.10%	5,126,672
Capital Operating	—	—	—	—	0.00%	-58.33%	—
Debt Service	—	—	—	—	0.00%	-58.33%	—
Other Expenses	—	—	—	—	0.00%	-58.33%	—
Total Operating Expenses	8,000,000	21,990,777	2,688,590	19,302,187	12.23%	-46.10%	5,126,672
Nonoperating Revenues (Expenses):							
Investment Income	—	—	—	—	0.00%	-58.33%	—
Miscellaneous Revenue (Expense)	—	—	—	—	0.00%	-58.33%	—
Total Nonoperating Revenue (Expenses)	—	—	—	—	0.00%	-58.33%	—
Income (Loss) Before Transfers	(8,000,000)	(21,990,777)	(2,688,590)	19,302,187	12.23%	-46.10%	(5,126,672)
Transfers Out – Utility Payments In Lieu of Taxes	—	—	—	—	0.00%	-58.33%	—
Transfers In	8,000,000	8,000,000	2,193,683	5,806,317	27.42%	-30.91%	1,637,179
Transfers Out	—	—	—	—	0.00%	-58.33%	—
Total Transfers	8,000,000	8,000,000	2,193,683	5,806,317	27.42%	-30.91%	1,637,179
Excess of Revenue and Other Financing Sources Over (Under) Expenditures and Other Financing Uses, Budget Basis	\$ —	(13,990,777)	(494,907)	13,495,870			(3,489,493)
Beginning Unassigned Fund Balance			(2,770,760)				—
Prior Period Encumbrances			—				(2,317,525)
Cancellation of Prior Year Encumbrances			55,171				16,407
Year-End Investment Market Value Adjustment			—				—
Ending Unassigned Fund Balance			(3,210,496)				(5,790,611)
Current Year Encumbrances			2,334,081				4,757,876
Prior Year Encumbrances			876,415				1,032,735
Total Fund Balance			\$ —				—

**Sanitary Sewer - Open Capital Projects
As of January 31, 2026**

PROJECT	PROJECT TITLE	ORIGINAL BUDGET	NET BUDGET AMENDMENTS	REVISED BUDGET	ENCUMBRANCES	ACTUALS	AVAILABLE BUDGET
301201	BURR OAK EAST	\$ -	1,035,327.15	1,035,327.15	-	-	1,035,327.15
301202	CRACKERNECK-VAN HOOK SEWER	-	-	-	-	-	-
301701	SCADA UPGRADE	-	77,507.78	77,507.78	-	-	77,507.78
301706	TREATMENT FACILITY IMPROVEMENT	-	76.13	76.13	-	-	76.13
302004	Neighborhood Projects 2019-20	250,000.00	1,505,038.61	1,755,038.61	74,590.90	19,596.25	1,660,851.46
302005	Biosolids Handling	-	991,019.78	991,019.78	-	-	991,019.78
302006	Raw Pumps & Screening	-	579,279.41	579,279.41	-	-	579,279.41
302007	Electrical Substation Rehab	-	137,967.00	137,967.00	-	-	137,967.00
302008	RCTP Fence	-	36,015.56	36,015.56	-	-	36,015.56
302101	Sanitation Sewer Evaluation Survey	-	206,982.83	206,982.83	-	-	206,982.83
302102	Raymond Harkless Mills San Imp	-	105,715.21	105,715.21	106,427.33	-	(712.12)
302105	Piping Rehabilitation	200,000.00	14,332.50	214,332.50	-	-	214,332.50
302201	Upper Adair Interceptor	500,000.00	1,904,263.73	2,404,263.73	322,186.22	121,648.04	1,960,429.47
302202	Crackerneck Creek Slope Rehab	-	2,026,407.29	2,026,407.29	32,595.22	29,033.88	1,964,778.19
302203	Sanitary Sewer Main Reloc from Stre	-	1,000,000.00	1,000,000.00	394,274.12	111,405.88	494,320.00
302204	RCTP - Septic Pumper	-	300,000.00	300,000.00	-	-	300,000.00
302205	Clarifier Rehabilitation	-	2,129,176.66	2,129,176.66	550,731.92	1,686,639.02	(108,194.28)
302206	Railing Safety RCPS & SCPS	-	14,083.09	14,083.09	-	-	14,083.09
302301	Sludge Thickening Process Improve	2,000,000.00	1,316,035.70	3,316,035.70	173,514.65	39,477.05	3,103,044.00
302402	Grit Removal Improvements-RCPS	-	750,000.00	750,000.00	-	-	750,000.00
302403	Pressure Cleaning Truck	-	61,229.25	61,229.25	-	-	61,229.25
302410	Springbranch Garage Complex	2,140,000.00	2,130,000.00	4,270,000.00	-	-	4,270,000.00
302501	Camera Truck	-	22,286.57	22,286.57	-	-	22,286.57
302601	Golden Acres Sanitary Sewer Improve	250,000.00	-	250,000.00	-	-	250,000.00
302602	24th & Scott	150,000.00	-	150,000.00	-	-	150,000.00
302603	Dump Truck	275,000.00	-	275,000.00	52,994.40	-	222,005.60
302604	Lateral Reroute and Rep Program	150,000.00	-	150,000.00	-	-	150,000.00
302605	VFD Replacement at RCPS and SCPS	350,000.00	-	350,000.00	248,775.39	-	101,224.61
302606	Rock Creek PS Pump Replacement	835,000.00	-	835,000.00	745,623.00	-	89,377.00
302607	PTB Scraper	150,000.00	-	150,000.00	-	-	150,000.00
302608	City Center Renovation	250,000.00	-	250,000.00	-	-	250,000.00
302609	Maintenance Crane Body ServiceTruck	-	107,857.00	107,857.00	45,597.00	62,260.00	-
9757	TRENCHLESS TECHNOLOGY	500,000.00	310,935.28	810,935.28	463,186.36	123,623.34	224,125.58
		\$ 8,000,000.00	16,761,536.53	24,761,536.53	3,210,496.51	2,193,683.46	19,357,356.56

	Current Year Budget	Prior Year Budget (Enc Roll)	Total
Budget	\$ 21,990,776.76	2,770,759.77	24,761,536.53
Less Expenditures	354,509.76	1,839,173.70	2,193,683.46
Less Encumbrances	2,334,081.49	876,415.02	3,210,496.51
Total Available	\$ 19,302,185.51	55,171.05	19,357,356.56



INDEPENDENCE
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IPL Statistical Reports

As of January 31, 2026*

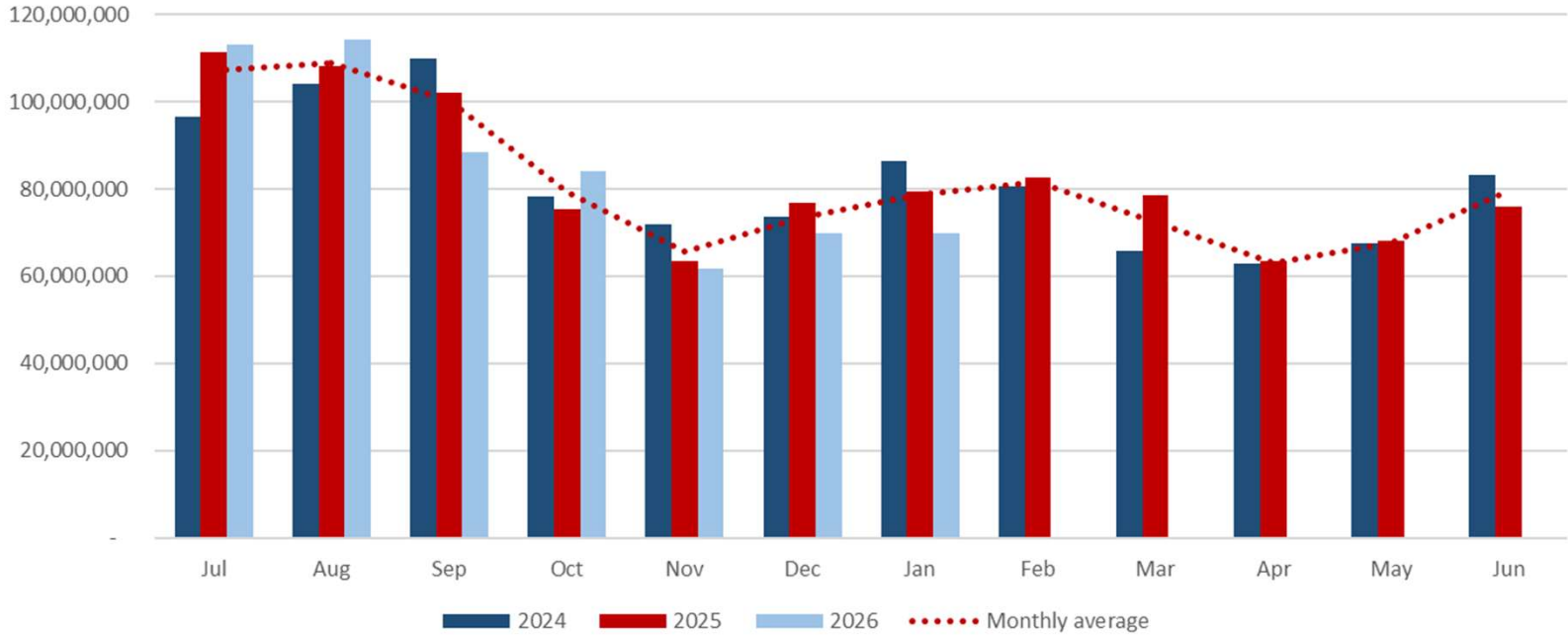
*Consumption and billed revenue continued to be impacted by estimated meter readings and the timing of meter reading.



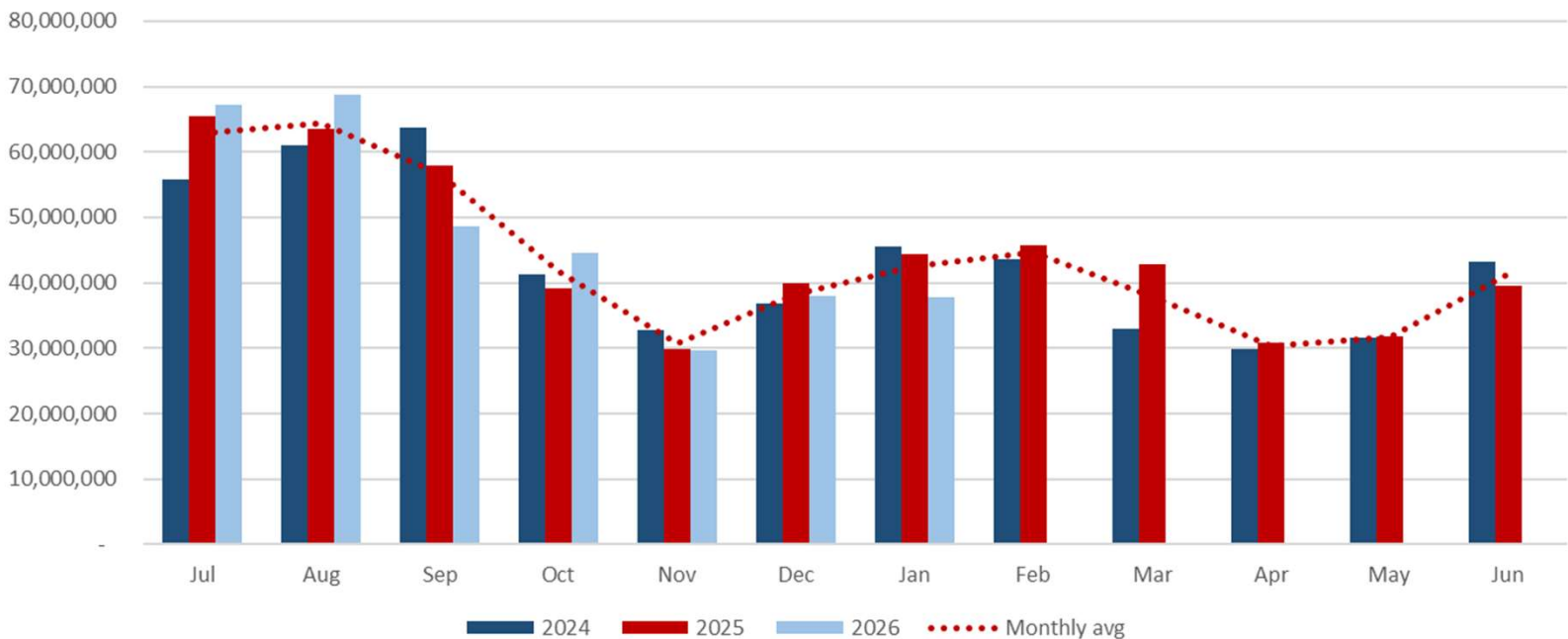
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Total kWh



Residential kWh



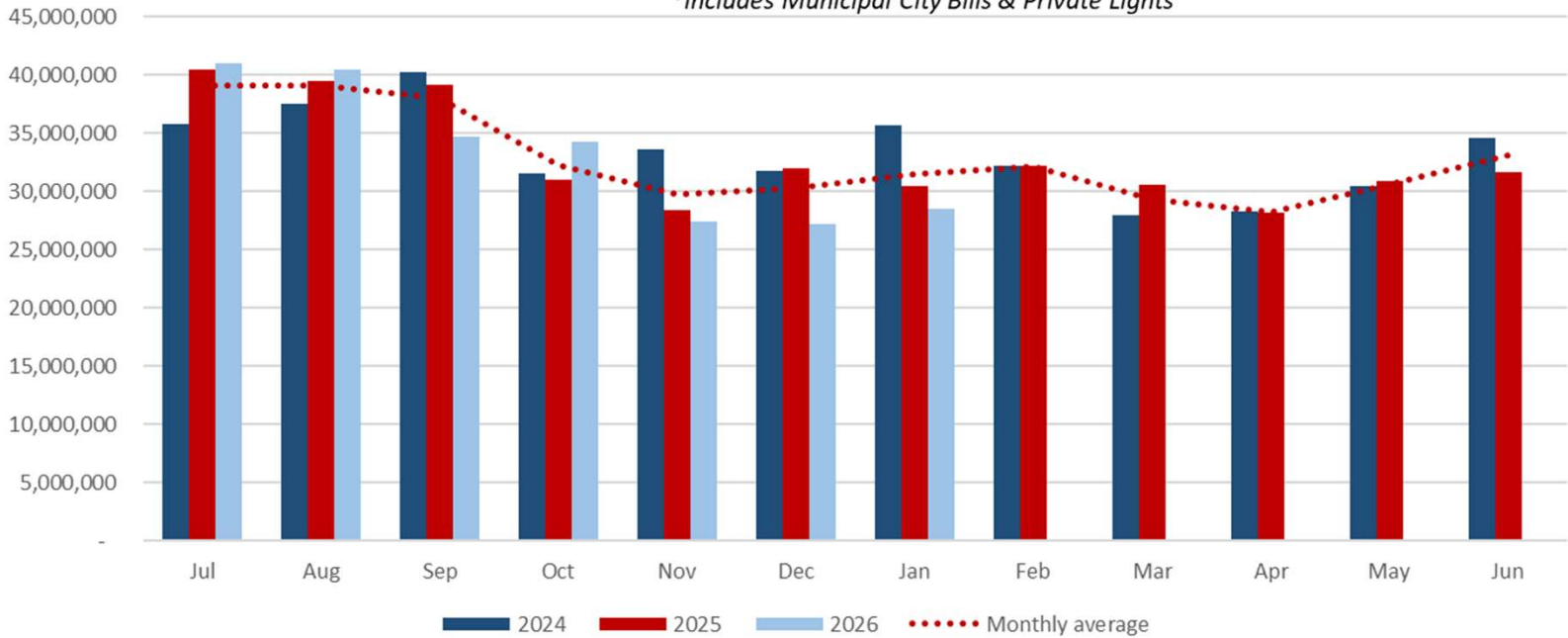


INDEPENDENCE

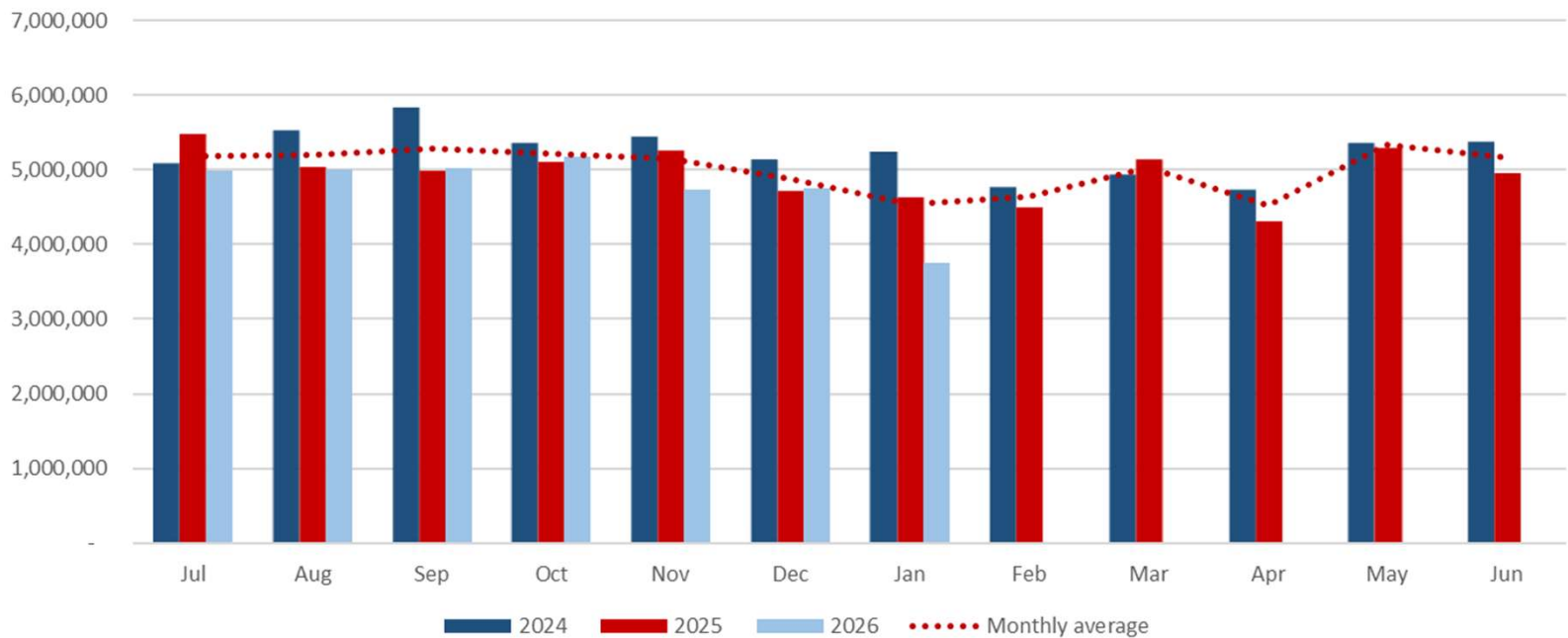
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Commercial kWh

**includes Municipal City Bills & Private Lights*



Industrial kWh

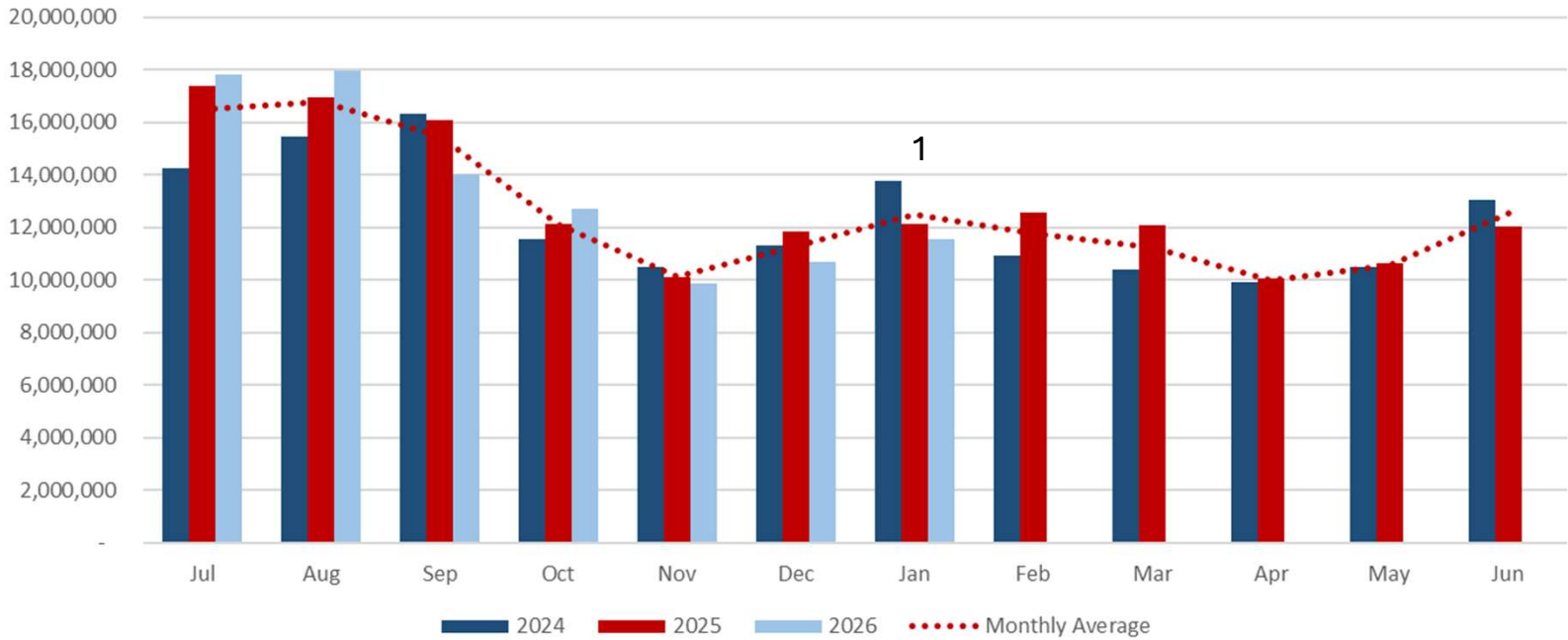




INDEPENDENCE

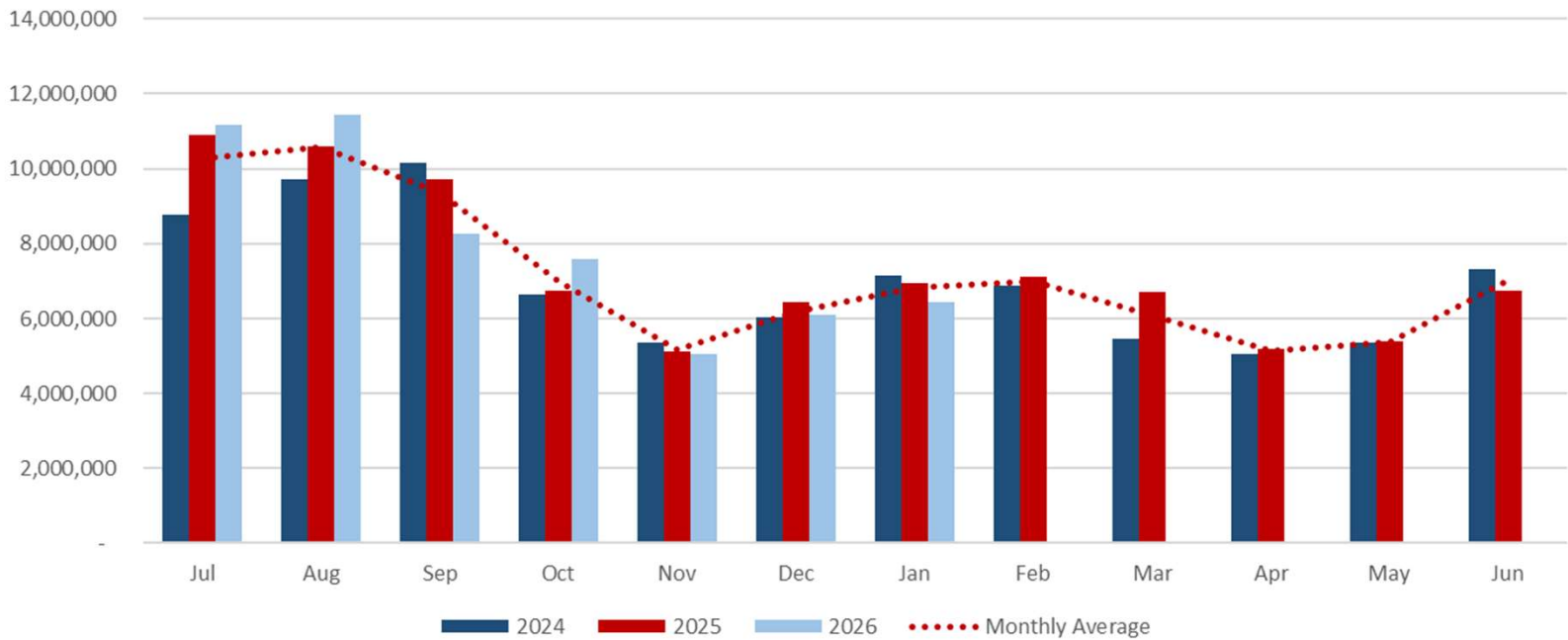
★ POWER & LIGHT ★

Total Billed Revenue



¹FY2024 – rebills and customer reclassifications created an offset between January and February

Residential Billed Revenue

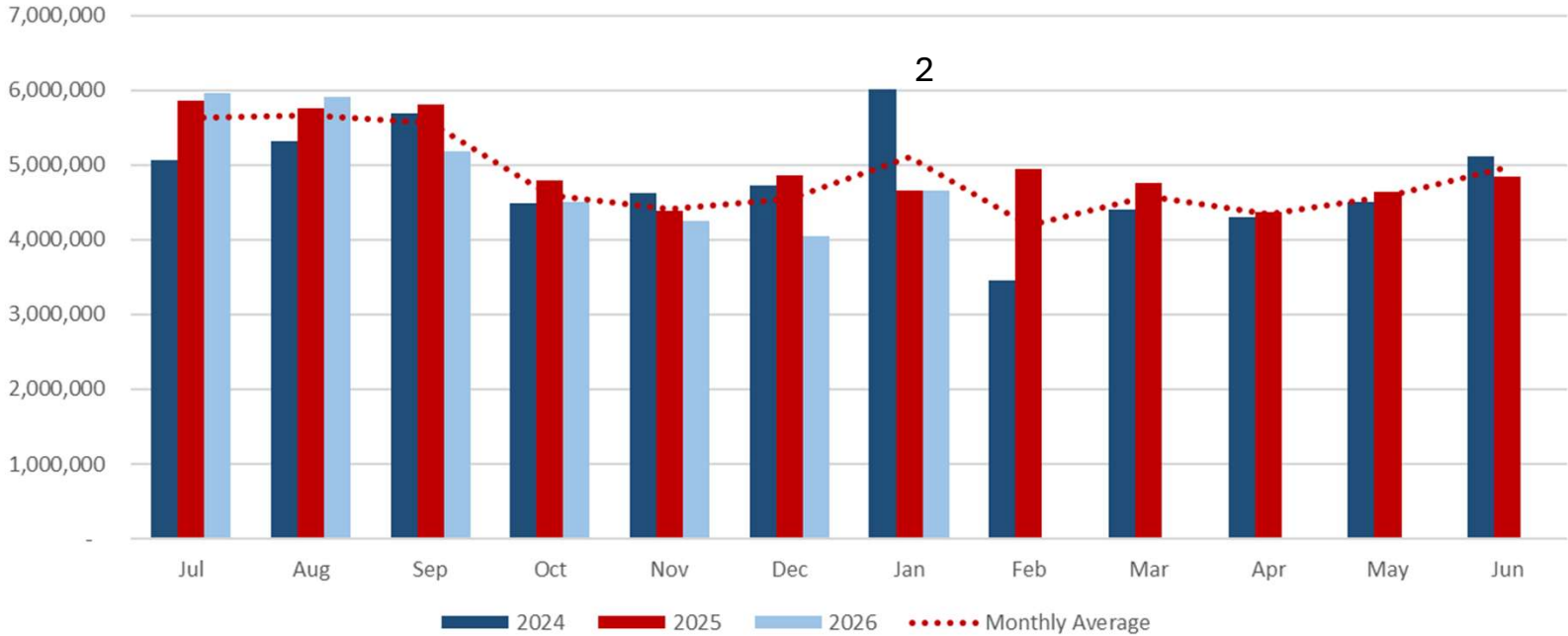




INDEPENDENCE

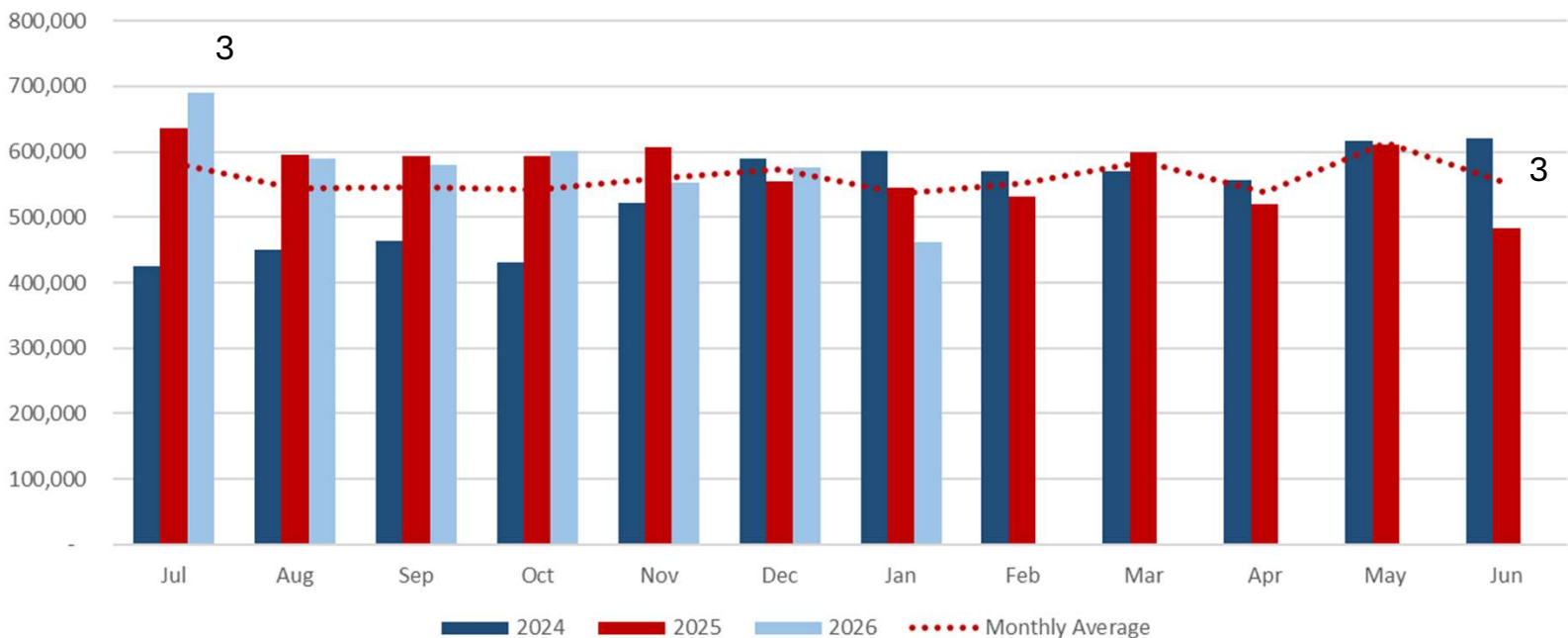
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Commercial Billed Revenue
**includes Muncipal Citv Bills & Private Liachts*



²FY2024 – rebills and customer reclassifications created an offset between January and February

Industrial Billed Revenue



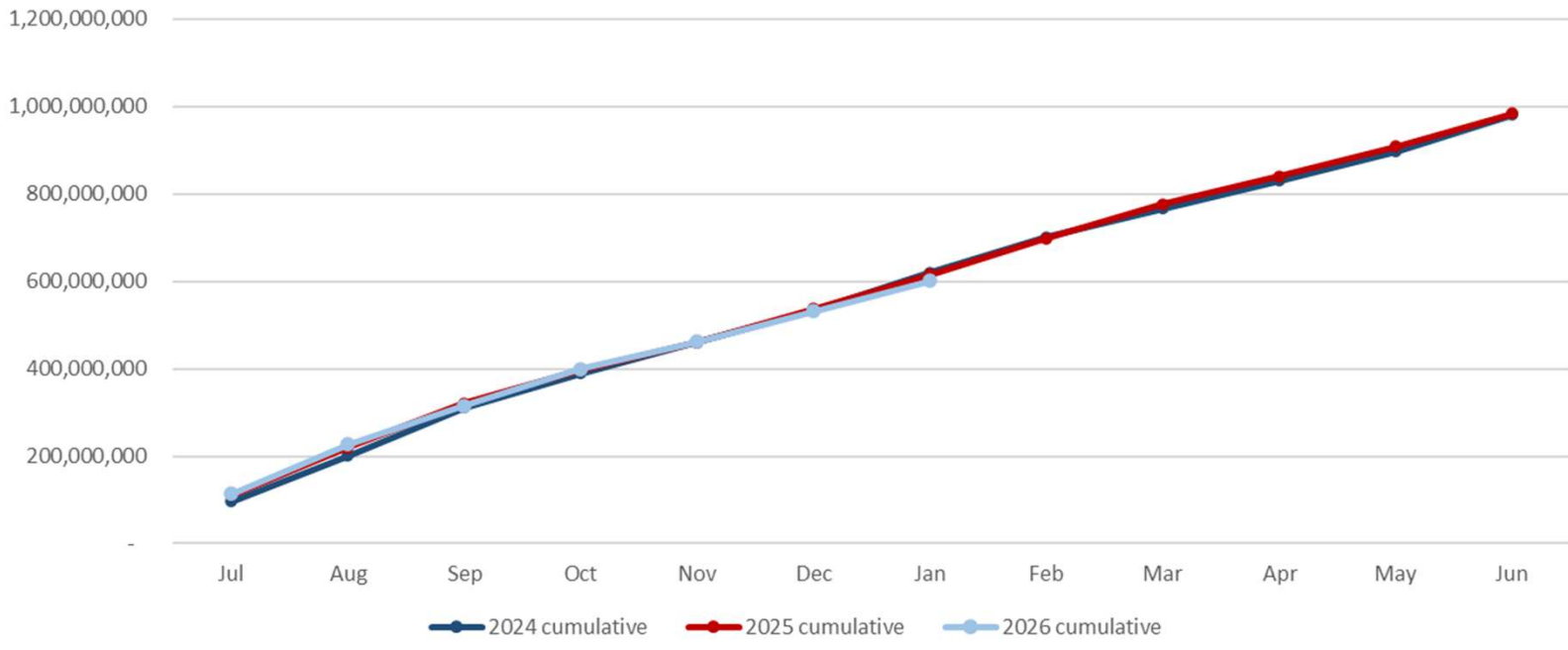
³FY2025 One Interruptible Industrial customer was rebilled in June, the billed revenue offsets in July (FY2026).



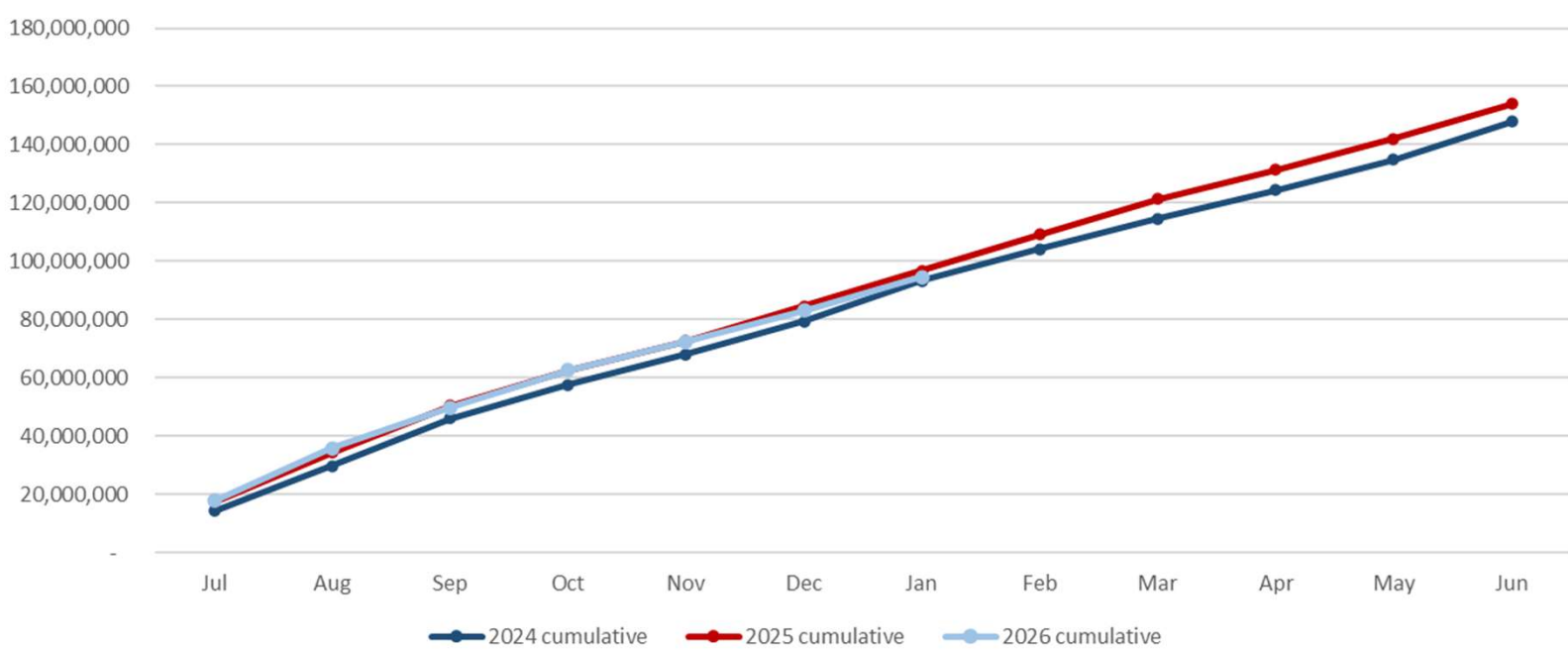
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Cumulative kWh



Cumulative Billed Revenue





INDEPENDENCE

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Average / Maximum / Minimum Temperature and Humidity January 2024, 2025, 2026

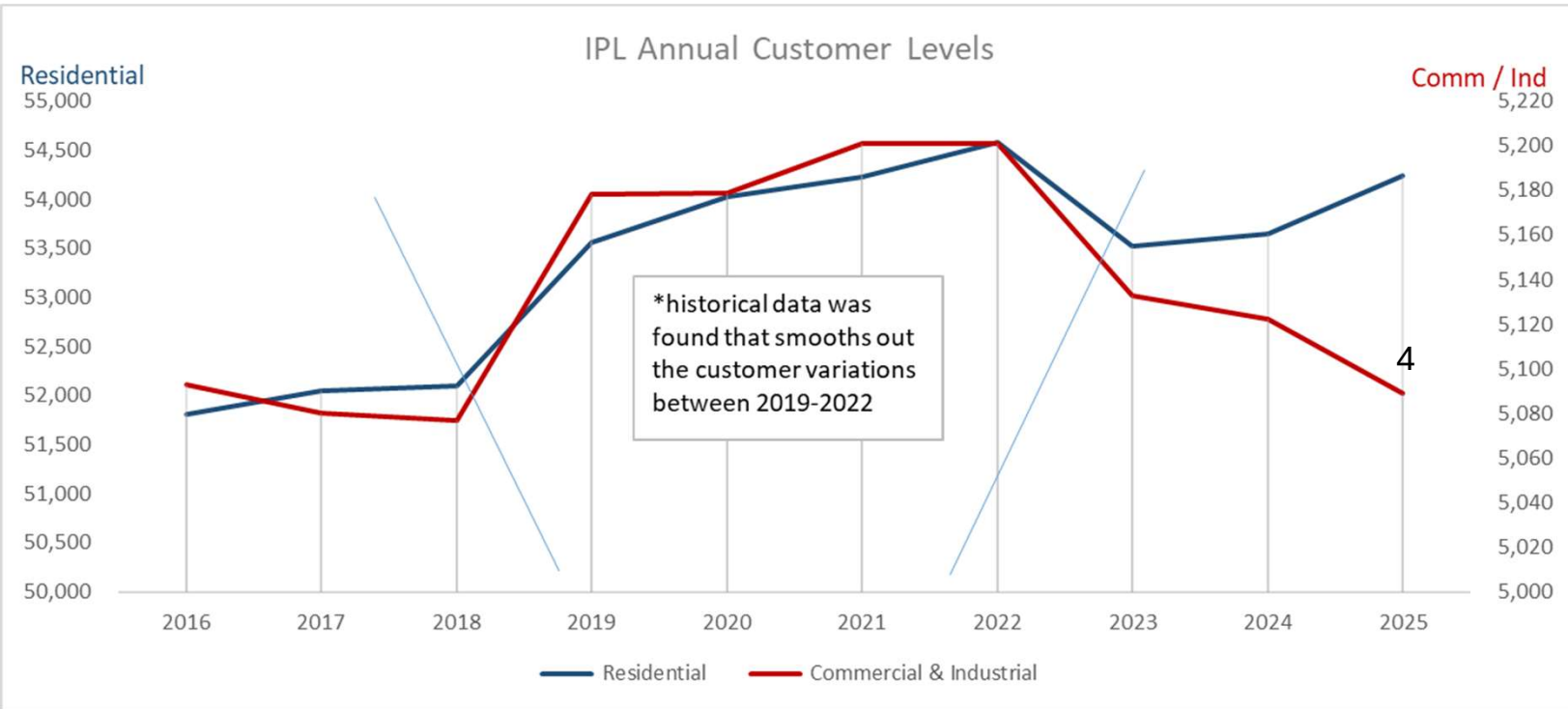
Average TEMPERATURE		<u>Average</u>	Max	Min
Jan-24		40.15	44.05	24.00
Jan-25		25.73	55.56	(5.84)
Jan-26		28.67	66.55	(1.22)

Average HUMIDITY		<u>Average</u>	Max	Min
Jan-24		65.19	95.00	50.54
Jan-25		67.92	100.00	29.57
Jan-26		64.17	100.00	20.94



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⁴FY2025 Commercial / Industrial customers show a decrease of 33. This number can vary year-to-year

In late 2018, a new billing system was implemented. The prior system counted customers using a different method of aggregating multiple-meter accounts, resulting in increased customer counts after the software implementation.

In 2022 and 2023, billing began at the account-level versus the meter-level, providing a more consistent customer count and smoothing out the graph.

In mid-2024 fiscal year, the new and current rate structure was implemented. This resulted in a number of customers being reclassified to an alternative rate that was more appropriate for their electric usage. Due to the reclassifications, the customers were rebilled, which may slightly inflate the customer counts for fiscal year 2024.

Fiscal year 2025 will be the first full year on the rate structure implemented mid-2023. 2025 graphs should show a normalized trend, without the fluctuations of changes in billing systems, rate structures, and customer reclassifications.